CAYMAN ISLANDS

Supplement No. 1 published with Gazette No. 1
dated 4th January, 2011.

THE 2011 FOI PUBLICATION SCHEMES
The following public authorities have updated their Publication Schemes in accordance with the Freedom of Information Law 2007 and the Deputy Governor’s Code of Practice on Publishing:

- Cabinet Office
- Government Information Services
- Computer Services Department
- Portfolio of the Civil Service
- Public Service Pensions Board
- Portfolio of Internal and External Affairs
- Emergency Communications and Electronic Monitoring
- Hazard Management Cayman Islands
- Legislative Assembly Department
- Department of Immigration
- Her Majesty’s Cayman Islands Prison Service
- Royal Cayman Islands Police Service
- Elections Office
- Department of Community Rehabilitation
- Commissions Secretariat
- Civil Aviation Authority
- Portfolio of Legal Affairs
- Ministry of Finance, Tourism and Development
- Department of Tourism
- Department of Planning
- Cayman Islands Fire Service
- Department of Commerce and Investment
- Cayman Islands Government Office in the United Kingdom
- General Registry
- Economics and Statistics Office
- Her Majesty’s Customs
- Treasury Department
- Maritime Authority of the Cayman Islands
- Tourism Attraction Board
- Cayman Airways Limited
- Cayman Turtle Farm
- Cayman Islands Airports Authority
- Port Authority of the Cayman Islands
- Cayman Islands Development Bank
- Cayman Islands Monetary Authority
- Tax Information Authority
- Cayman Islands Stock Exchange
- Ministry of District Administration, Works, Lands and Agriculture
District Administration Department Cayman Brac
Department of Agriculture
Mosquito Research and Control Unit
Public Works Department
Cayman Islands Postal Service
Department of Vehicle and Drivers’ Licensing
Department of Vehicle and Equipment Services
Department of Environmental Health
Recreational Parks and Cemeteries Unit
Office of Telecommunications
Radio Cayman
Water Authority – Cayman
National Roads Authority
Electricity Regulatory Authority
Information and Communications Technology Authority
Ministry of Education, Training and Employment
Department of Employment Relations
National Pensions Office
Education Standards and Assessment Unit
Sunrise Adult Training Centre
Public Library Service
Cayman Islands National Archive
University College of Cayman Islands
Ministry of Community Affairs, Gender and Housing
Department of Children and Family Services
Department of Counseling Services
National Housing Development Trust
Children and Youth Services (CAYS) Foundation
Ministry of Health, Environment, Youth, Sports and Culture
Department of Health Regulatory Services
Youth Services Unit
Department of Sports
Department of Environment
Cayman Islands Cadet Corps
Health Services Authority
National Drug Council
Cayman Islands National Insurance Company
Cayman National Cultural Foundation
National Gallery of the Cayman Islands
Judicial Administration
The Governor’s Office
Office of the Auditor General
Office of the Complaints Commissioner
Information Commissioner’s Office
Civil Service Appeals Commission
1. **About the Publication Scheme**

Every public authority covered by the Freedom of Information Law, 2007 (“FOI Law”) has a legal duty to maintain a publication scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage public authorities to proactively publish information, to develop a culture of openness and participation.

The publication scheme lists information which is readily available to the public. The list is divided into seven (7) different categories of information, to help you find the documents you are looking for:

- About Us
- Strategic Management
- Finance & Administration
- Policies & Procedures
- Decisions & Recommendations
- Lists & Registers
- Our Services
This publication scheme commits the Cabinet Office to making information available to the public as part of its normal business activities.

The Cabinet Office will:

- specify the information held by the authority, which falls within the seven (7) categories below;
- proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
- describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
- list any fees charged for access to information described in this scheme;
- publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
- make this publication scheme available to the public;
- regularly review and update the information made available under this scheme.

2. Information that may be withheld

The Cabinet Office will generally not publish:

- information in draft form;
- information that is not held by the Cabinet Office, or which has been disposed of in accordance with a legally authorised disposal schedule;
- information that is not readily-available – for example: information contained in files that have been placed in archive storage, or is otherwise difficult to access;
- information which is exempt under the FOI Law or otherwise protected from disclosure – for example:
  - personal information,
  - commercially sensitive information,
  - information which would prejudice international relations if disclosed, including dealings with governments of foreign nations,
  - information communicated in confidence by or on behalf of a foreign government or international organisation,
  - information which would adversely impact the Caymanian economy or Government’s ability to manage the economy,
  - Cabinet minutes, or
  - opinions, advice or recommendations prepared for Cabinet.

In maintaining this publication scheme, our aim is to be as open as possible. However, there may be limited circumstances where information will be withheld from one of the categories of information listed in section 7: Categories of information.

Information will only be withheld where the FOI Law expressly permits it. For example: where disclosure would breach the law of confidentiality, infringe personal privacy, inhibit the free and frank exchange of views for the purposes of deliberation, or otherwise prejudice the effective conduct of public affairs.

A significant portion of the work that the Cabinet Office does is for meetings of Cabinet or Cabinet working committees, and therefore likely to be exempt under the FOI Law. While the exemption that is specific to Cabinet documents will exclude purely factual material, other
exemptions aim to protect the principle of collective responsibility of ministers and allow free and frank discussion of complex issues. Even if some information is exempt, disclosure may be required if there is substantial public interest.

Whenever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out. Records containing exempt matter will be published in a redacted form where ever it is practical to do so, indicating which exemptions apply. If you wish to complain about any information which has been withheld, please refer to section 6: Complaints.

3. Methods of access

Information available under our publication scheme will usually be accessible through the various methods described below. Section 7: Categories of information provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.

**Online**

Many of our documents are published electronically on www.cabinetoffice.gov.ky and can be downloaded in PDF format.

Additionally, the Freedom of Information Unit (FOI Unit) and the Constitutional Review Secretariat (CRS), which closed in November 2009, each have their own websites even though they fall directly within the purview of the Cabinet Office. Information specific to the functions and activities of the FOI Unit and CRS is available on www.foi.gov.ky and www.constitution.gov.ky, respectively. These websites can also be accessed through www.cabinetoffice.gov.ky, “What We Do.”

Where information is available online, a PDF icon hyperlink within section 7: Categories of information will direct you to the relevant document or webpage. If there is no link, or the link is broken, you can use our website’s “Search” facility.

If the “❄” symbol appears next to a listed document, that record is not available online at this time and should be requested from the Information Manager as detailed below.

If you are still having trouble locating information listed under our scheme, please contact the Information Manager at foi.cab@gov.ky or (345) 244-2208.

**Email**

If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. Email us at foi.cab@gov.ky to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

**Phone**

1 A copy of the record, with the exempt matter deleted in accordance with the National Archive’s Redaction Standard.
Documents listed in the publication scheme can also be requested by telephone. Please call (345) 244-2208 to request information.

**Post**

All information listed in the publication scheme, including that which is published online, will usually be available in hard copy. Requests may be addressed to:

Kim Bullings  
Information Manager  
Cabinet Office  
2nd Floor Government Administration Building  
Grand Cayman KY1-9000  
CAYMAN ISLANDS

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See section 4: Fees and charges for further details.)

**Personal visits**

Though the Cabinet Office holds no records that can only be inspected on the premises, and there is therefore no need for a personal visit to access information, you may still choose to personally inspect documents listed in our publication scheme. Please contact the Information Manager at foi.cab@gov.ky or (345) 244-2208 to make an appointment.

**Advice and assistance**

If you experience any difficulty identifying the information you want to access, please contact the Information Manager at foi.cab@gov.ky or (345) 244-2208.

The Cabinet Office will adhere to its obligations under section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.

Information will be provided in the language in which it is held or in such other language that is legally required. Where the Cabinet Office is legally required to translate any information, it will do so.

**4. Fees and charges**

The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. The Cabinet Office strives to ensure that fees and charges are clearly explained and kept to a minimum.

Information which is published online, downloaded through a website, or sent by email will be provided free of charge. Fees may be charged for providing information in paper copy or on a computer disc or other carrier medium. Charges will reflect actual costs of reproduction and postage, as described below. All fees are quoted in Cayman Islands Dollars.
The Cabinet Office also charges for certain services in accordance with the Government Fees Law (2007 Revision) and other laws, including where documents are released to applicants. Those different types of fees are clearly outlined at the end of section 7: Categories of information under “Our Services” and these publications are charged at the cover price, plus actual postage costs as charged by the Cayman Islands Postal Service.

**Reproduction costs**
Where fees apply, photocopied information will be charged at a standard rate of $1.00 per page (black and white; any size) and $1.50 per page (colour; any size). Digital records (text or image) released on computer discs will be charged at a rate of $2.00 per disc.

**Postage costs**
The Cabinet Office will pass on to the requester the actual costs of postage or courier delivery. Information will be sent via parcel post with the Cayman Islands Postal Service unless the applicant requests another form of delivery.

Details of any individual charges which differ from the above policy are provided within section 7: Categories of information.

If a fee applies, you will be advised of the amount and how it has been calculated. Information will be provided when we have received your payment. Requests for fee waivers may be submitted to the Information Manager.

5. **Requests for information outside the Publication Scheme**

Information held by the Cabinet Office that is not published under this scheme can be requested in writing (letter, email or facsimile). Your request will be considered in accordance with the provisions of the Freedom of Information Law.

We want to help you find the information that you are interested in, so to ensure quick and efficient processing of your request please include:
- A name (it does not have to be your real name),
- An address (email or postal),
- A description of the information being sought, and
- How you would like to receive the information.

You do not have to give a reason for your request, but please be as specific as possible about the information you would like, as this will help us to respond efficiently. Where possible, include a telephone number so we can call to discuss your request if necessary.

There is no fee to make an FOI request, and we will respond to your application promptly. The FOI Law requires public authorities to respond within 30 calendar days, allowing an extension of an additional 30 calendar days if needed. We will always acknowledge receipt of FOI requests within 10 calendar days and let you know if we need to extend the deadline.

An FOI Application Form is also available on our website or from our public authority. Before making a request, you should view the FOI Disclosure Log on our website to see if someone has already requested the information and what our decision was. More information about
making a request is available on our website, and for detailed advice on what kind of information is exempt or excluded from the FOI Law, please see the FOI Unit website.

6. Complaints

The Cabinet Office aims to make our publication scheme easy to use, and to ensure that our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, please contact the Information Manager, and we will try to resolve your complaint as quickly as possible. Further information about our complaints procedures can be obtained from the Internal Complaints Process section of our website or by contacting the Information Manager.

You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

Information Commissioner's Office
2nd Floor, Elizabethan Square, Building C
George Town, Grand Cayman
PO Box 1375,
Grand Cayman KY1-1108,
CAYMAN ISLANDS
Telephone: (345) 747 5402
Email: appeals@ico.gov.ky

7. Categories of information

- About Us
- Strategic Management
- Finance & Administration
- Policies & Procedures
- Decisions & Recommendations
- Lists & Registers
- Our Services

ABOUT US

Name of Public Authority
Cabinet Office
71A Elgin Avenue, George Town
2nd Floor, Government Administration Building
Grand Cayman, KY1-9000
CAYMAN ISLANDS
Tel: (345) 244-2208
Fax: (345) 946-1652

Key Staff
Orrett Connor, MBE, JP
Kim Bullings
The Information Manager is responsible for implementing the Freedom of Information Law and responding to FOI requests. To learn more about FOI visit www.foi.gov.ky.

Organisation and Functions

The Cabinet Office coordinates the weekly meetings of Government ministers, as well as special local, regional and international projects arising from these meetings. It includes the Secretariat, which primarily provides administrative and technical support to the Premier and to Cabinet meetings and projects; the Policy Coordination Unit; the Public Affairs Unit and the Immigration Appeals Tribunal.

The Cabinet Office also includes four units housed outside of the Office: the Protocol Office; Freedom of Information Unit; Temporary Housing Initiative; and Constitutional Review Secretariat, which closed in November 2009 following the passage of the 2009 Constitution.

Finally, the wider portfolio comprises two public authorities which maintain separate Publication Schemes: the Computer Services Department and Government Information Services.

Functions of the Cabinet Office include:

- Secretarial and administrative support for the Premier and the Cabinet, including—
  - Coordination of the collection and dissemination of information regarding the proceedings and decisions of Cabinet, and
  - Preparation of Cabinet submissions, ministerial briefings, responses to Parliamentary Questions, speeches and presentations;
- Administrative and secretarial support for the processing of—
  o Appeals under the Immigration Law (2007 Revision),
  o Appeals under the Trade and Business Licensing Law (2007 Revision),
  o Appeals under the Firearms Law (2008 Revision) and Firearms Regulations (1999 Revision),
  o Tax undertaking (exemption) certificates to exempted companies, trusts and limited partnerships under the Tax Concessions Law (1999 Revision), Trusts Law (2007 Revision), Exempted Limited Partnership Law (2007 Revision) and Exempted Limited Partnership Regulations (2002 Revision);

- Liaising with the portfolio's units and other government agencies concerning policy development, coordination and implementation;

- Public affairs advice and services and promotion of public engagement with policy;

- Providing advice and support to government agencies with responsibility for protocol services;

- Facilitating the further administration of Freedom of Information and coordinating the development of Data Protection;

- Providing for the administration of the Temporary Housing Initiative, including the provision of social programmes and transition to permanent housing;

- Providing critical infrastructure support and management of government's information technology assets;

- Providing for a well-informed populace through the communication of information relating to the activities of government agencies, including support for proactive and responsive communication between government agencies and the public;

- Human resources management;

- Financial management; and

- Strategic management.

More information about the nature and scope of the activities of the Cabinet Office, as well as ownership performance targets and budgetary outputs, is available in the annual budget statements. An organisational chart is also available that explains how the Cabinet Office fits within the purview of the Governor, Premier and other Cabinet ministers and members.

Cabinet Office Units

<table>
<thead>
<tr>
<th>Location and hours</th>
<th>Matters handled</th>
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</table>
| **Cabinet Secretariat**  
71A Elgin Avenue, George Town  
2nd Floor Government Administration Bldg  
Grand Cayman KY1-9000  
Tel: (345) 244-2208  
Fax: (345) 946-1652  
Website: www.cabinetoffice.gov.ky  
Hours: Monday – Friday, 8:30am – 5:00pm |  
- Arranging and providing secretarial support to Cabinet and subcommittees  
- Advising on Cabinet meeting procedures  
- Support services to the Premier  
- Office of the Cabinet Secretary  
- Tax exemption certificates  
- Trade and Business Licensing appeals  
- Firearms appeals  
- Administration and Human Resources |

| **Policy Coordination Unit**  
71A Elgin Avenue, George Town  
2nd Floor Government Administration Bldg  
Grand Cayman KY1-9000  
Tel: (345) 244-2201 |  
- Monitoring and reporting on international policy  
- Provision of technical advice to Cabinet  
- Liaison concerning policy development, coordination and implementation |
| **Public Affairs Unit** | - Public affairs advice and assistance  
- Coordination of public relations and community services  
- Development of strategies to promote and monitor public engagement with policy |
|-------------------------|----------------------------------------------------------------------------------------------------------------------------------|
| 71A Elgin Avenue, George Town  
4th Floor Government Administration Bldg  
Grand Cayman KY1-9000  
Tel: (345) 244-3602  
Fax: (345) 946-4023  
Email: suzette.ebanks@gov.ky  
Website: www.cabinetoffice.gov.ky  
Hours: Monday – Friday, 8:30am – 5:00pm | - Administrative and secretarial support for the processing of Immigration Appeals  
- Work permits  
- Permanent residence  
- Caymanian status  
- Business staffing plans  
- Political asylum |
| **Immigration Appeals Tribunal** | - Oversight of the 2007 constitutional reform initiative, which culminated with the passage of the Cayman Islands Constitution Order 2009 |
| 71A Elgin Avenue, George Town  
2nd Floor Government Administration Bldg  
Grand Cayman KY1-9000  
Tel: (345) 244-2206  
Or (345) 244-3605  
Or: (345) 244-2256  
Fax: (345) 946-1652  
Email: hilmae.bodden@gov.ky  
Or: yvette.cacho@gov.ky  
Or: Jonina.whittaker-swanson@gov.ky  
Hours: Monday – Friday, 8:30am – 5:00pm | - Facilitating and coordinating the implementation of Freedom of Information  
- Development of Data Protection |
| **Constitutional Review Secretariat** | - Oversight of the 2007 constitutional reform initiative, which culminated with the passage of the Cayman Islands Constitution Order 2009 |
| Closed office in November 2009  
Website: www.constitution.gov.ky  
Email: foi.cab@gov.ky | |
| **Freedom of Information Unit** | - Facilitating and coordinating the implementation of Freedom of Information  
- Development of Data Protection |
| 80D Shedden Road, George Town  
2nd Floor Building D, Elizabethan Square  
Mail: c/o Government Administration Bldg.  
Grand Cayman KY1-9000  
Tel: (345) 244-3609  
Or (345) 244-3614  
Or (345) 244-3607  
Fax: (345) 947-5712  
Email: foi@gov.ky  
Website: www.foi.gov.ky | |
### Protocol Office

**Protocol Office**  
80D Shedden Road, George Town  
2nd Floor Building D, Elizabethan Square  
Mail: c/o Government Administration Bldg. Grand Cayman KY1-9000  
Tel: (345) 244-3612  
Fax: (345) 947-5712  
Email: protocol@gov.ky  
Website: www.cabinetoffice.gov.ky  
Hours: Monday – Friday, 8:30am – 5:00pm

- Advising government agencies on protocol  
- Ceremonial Event Management  
- Protocol intervention and airport liaison

### Temporary Housing Initiative

**Temporary Housing Initiative**  
80B Shedden Road, George Town  
2nd Floor Building B, Elizabethan Square  
Mail: c/o Government Administration Bldg. Grand Cayman KY1-9000  
Tel: (345) 947-2861  
Fax: (345) 947-2438  
Website: www.cabinetoffice.gov.ky  
Hours: Monday – Friday, 8:30am – 5:00pm

- Supervision of the housing programme for Hurricane Ivan homeless

### Classes of Information

A “class of information” is a way of collecting similar information. The Cabinet Office has grouped its classes of information into broad categories (or “functions”) which reflect our outputs.

**Cabinet Office:** includes information held by the Cabinet Secretariat, Policy Coordination Unit, Public Affairs Unit and Immigration Appeals Tribunal.

<table>
<thead>
<tr>
<th>FUNCTION</th>
<th>ACTIVITY</th>
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<tbody>
<tr>
<td>Administrative Support to Cabinet</td>
<td>Proceedings of Cabinet</td>
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<td>Authorisations</td>
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<td>Communications – Internal &amp; External</td>
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<td>Policy</td>
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<td>Publications</td>
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<td>Licensing</td>
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<td>Appeals (Trade &amp; Business and Firearms)</td>
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<td></td>
<td>Confirming</td>
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<td></td>
<td>Registering</td>
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<tr>
<td>Committee Support</td>
<td>Proceedings of the Immigration Appeals Tribunal</td>
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<td>Advising</td>
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<td>Establishment</td>
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<td>Departmental Management</td>
<td>Communications</td>
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<td>Advising</td>
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<td>FUNCTION</td>
<td>ACTIVITY</td>
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<tr>
<td>Freedom of Information Coordination</td>
<td>Freedom of Information Steering Committee</td>
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<td>Support</td>
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<td>Communications</td>
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<td>Coordination of Implementation</td>
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<td>Guidance</td>
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<td>Implementation Planning</td>
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<td>Information Technology and Marketing</td>
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<td>Policy, Development and Advice</td>
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<td>Promotion of Freedom of Information</td>
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<td>Public Education</td>
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<td>Regulatory Framework</td>
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<td>Reporting</td>
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<td>Research and Development</td>
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<td>Training and Awareness</td>
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<tr>
<td>Administrative &amp; Financial Management</td>
<td>Budgeting</td>
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<td>Records</td>
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<td>Records Management Training</td>
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**Protocol Office**
### FUNCTION ACTIVITY

<table>
<thead>
<tr>
<th>Protocol Services</th>
<th>Airport Liaison</th>
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<td>Advising</td>
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<td>Events Management</td>
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<td>Guidance</td>
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<td>Planning</td>
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<td>Policy</td>
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<td>Research and Development</td>
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<td>Registration</td>
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<td>Training</td>
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**Temporary Housing Initiative**

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<thead>
<tr>
<th>FUNCTION</th>
<th>ACTIVITY</th>
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<tbody>
<tr>
<td>Operational</td>
<td>Proceedings</td>
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<td>Planning</td>
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<td>Authorising</td>
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<td>Communications</td>
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<td>Leases</td>
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<td>Tenant Files</td>
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<td>Special Needs</td>
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<td>Equipment and Services</td>
<td>Ordering</td>
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<td>Information &amp; Technology Management</td>
<td>Recording</td>
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<tr>
<td>Communications</td>
<td>Policies and Procedures</td>
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<tr>
<td>Registered</td>
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<td>Human Resources Management</td>
<td>Staff Administration</td>
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<td>Financial Management</td>
<td>Accounting</td>
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</table>

### Boards and Committees

<table>
<thead>
<tr>
<th>Name</th>
<th>Meetings</th>
<th>Minutes</th>
</tr>
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<tbody>
<tr>
<td>Immigration Appeals Tribunal</td>
<td>The Tribunal meets once per week. While it is not open to the general public, appellants may apply to present their cases in person.</td>
<td>Minutes and outcomes of meetings may be requested under FOI as detailed in section 5: Requests for information outside the Publication Scheme. Each request will be decided on a case-by-case basis, but it is likely that most material will be exempt under section 23(1) of the FOI Law, as it would amount to the unreasonable disclosure of personal information.</td>
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<tr>
<td>Sophia Harris (Chair)</td>
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<td>Morris Garcia (Deputy Chair)</td>
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<td>Buck Grizzel (Deputy Chair)</td>
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<td>Josephine Habib</td>
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<td>Susan Arch-Parsons</td>
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<td>William (Billy) Pennington</td>
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<td>Shehanha (Shan) Harriman</td>
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<td>Paula Jackson</td>
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<td>Mark Beckford</td>
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<td>Pamela Myrie</td>
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<td>Evanell Hunter</td>
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<td>Chet Ebanks</td>
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<td>Nanalie Cover</td>
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<tr>
<td>Jewel Hydes</td>
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<td>Laura Young</td>
<td>The FOISC began meeting July 2007 and had its most recent meeting June 2008.</td>
<td>Minutes of FOISC meetings and Sub-Committee meetings are available on the FOI Unit website or from the Cabinet Office Information Manager upon request.</td>
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<tr>
<td>Hilmae Bodden (Secretary, non-voting)</td>
<td>The FOISC and its Sub-Committees also met with various stakeholders in June 2009 for a post-implementation retreat titled “Looking Backwards, Going Forward.”</td>
<td>Section 3: Methods of access details the various ways information may be requested.</td>
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<tr>
<td>Yvette Cacho (Secretary, non-voting)</td>
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<td>Jonina Whittaker-Swanson (Secretary, non-voting)</td>
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<td>Freedom of Information Steering Committee (FOISC)</td>
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<td>Natasha Bodden (Chair)</td>
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<td>Richard Barton, Jr.</td>
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<td>Ian Fenton</td>
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<td>FOISC Training and Records Management Sub-Committee</td>
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<td>FOISC Implementation Planning Sub-Committee</td>
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<td>FOISC Information Technology Sub-Committee</td>
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<td>Data Protection Working Group (DPWG)</td>
<td>The DPWG initially</td>
<td>Requests for minutes and</td>
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<td>David Archbold (Chair)</td>
<td>met weekly from 14 September 2009 through 7 December 2009. Meetings are now as needed and are not open to the public.</td>
<td>other materials should be submitted under FOI as detailed in section 5: Requests for information outside the Publication Scheme.</td>
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<td>Olivaire Watler</td>
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<td>Gail Johnson Goring</td>
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<td>Robin Jarvis</td>
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<td>Aubrey Bodden (Secretary)</td>
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Freedom of Information Steering Committee Terms of Reference
- Data Protection Working Group Terms of Reference

History

The Cayman Islands (Constitution) (Amendment) Order 2003 was presented for enactment by the House of Commons 24 June 2003, renaming the former Executive Council the Cabinet and creating the new government post of Cabinet Secretary and associated responsibilities. The Order also formally established the offices of the Leader of Government Business (now the Premier) and Leader of the Opposition and the Electoral Boundary Commission.

Annual Reports

For information about the past performance of the Cabinet Office, previous annual reports through 2004/2005 are available on the Government website.

Employment Opportunities

The Cabinet Office careers brochure contains more details about the kind of work carried out by the wider portfolio and the various professions that it employs. Job advertisements for positions in the Cabinet Office are posted on our website and at www.recruitment.gov.ky.

Frequently Asked Questions

Q. What is the Cabinet?
A. The Cabinet is composed of two official members and five elected Ministers, one of whom is designated Premier. The official members are the Deputy Governor and Attorney General. They are appointed by the Governor in accordance with Her Majesty's instructions, and although they have seats in the Legislative Assembly, under the 2009 Constitution they do not vote. The five Ministers are voted into office by the 15 elected members of the Legislative Assembly. One of the ministers, the leader of the majority political party, is appointed Premier by the Governor. After consulting the Premier, the Governor allocates a portfolio of responsibilities to each Cabinet member. Under the principle of collective responsibility, all ministers are obliged to support any measures approved by Cabinet.

Q. How do Cabinet members and their roles fit within the Government?
A. The Government organisational chart details the responsibilities of all Cabinet members.

Q. Are there any rules and procedures governing the operations of the Cabinet?
A. The Cabinet Operating Guidelines contain all the procedures relevant to the operation of Cabinet. It is expected this document will soon be declassified and made available.

Q. How do I find out the key policy directions that shape the actions of the government and the development of the public service?
A. Each year, the present governor outlines in full the direction that government policy will take in the Throne Speech at the state opening of the Legislative Assembly (read the 2009 Throne Speech). At the same meeting, the Premier expands on Cabinet’s commitment to these developments in the Response to the Throne Speech (read the 2009 response). Halfway through the budget year the Premier delivers the Strategic Policy Statement (SPS), which outlines how far Government has advanced towards the same goals and objectives (read the address on the 2010/11 SPS and the 2010/11 SPS).

Q. What is a tax exemption certificate and how do I apply for one for my company?
A. A special section of the Cabinet Secretariat deals exclusively with the tax exemption certificates that Cabinet approves to protect exempted companies in the event that the Cayman Islands government introduces taxation.

Q. How do I complain about a work permit board decision?
A. The Immigration Appeals Tribunal (IAT) holds weekly meetings to hear appeals against Immigration decisions, including in regards to the grant, renewal or amendment of work permits. Appellants may request to be heard personally or by a representative at a hearing date which would be set by the Tribunal and communicated to the appellant. Any person who is dissatisfied with any decision of a Board must submit an appeal to the IAT within twenty-eight (28) days of the communication of the decision. Decisions of the IAT can only be appealed to the Grand Court on a point of law.

Q. What is protocol?
A. Protocol has been defined as ‘Rules of diplomatic procedure, notably those designed to accord to the representatives of sovereign states and others, as well as different classes of officers within them, the treatment in all official dealings to which their recognized status entitles them.’ A Dictionary of Diplomacy, second edition, G.R. Berridge and Alan James.

Q. What is the Order of Precedence?
A. It is the ceremonial order of rank or preference used by individuals and organisations. The Order of Precedence for a country lists the rank of senior government officials. View the Cayman Islands Order of Precedence.

Q. What is the proper way to display the Cayman flag?
A. The Cayman flag should be placed in the position of honour which is on the right (on the left from a spectator’s point of view). All other country flags should be placed to the left of the Cayman flag with the exception of the UK flag, which, if used, would take the place of honour with the Cayman flag immediately on its left.

Q. Where can I purchase a Cayman flag?
A. Flags of various sizes can be purchased from the Cayman Islands National Museum.

Q. During official events, what is the procedure for platform announcements of officials
in attendance?
A. The Chairman or Master of Ceremonies should recognise individuals at the beginning of the ceremony. All subsequent speakers should not repeat the names and can shorten their salutations such as: “Your Excellency, Distinguished Guests, Ladies and Gentlemen.”

Q. What are post-nominal letters?
A. Post-nominal letters, or post-nominal initials, or post-nominal titles, are letters placed after the name of an individual to indicate that the person holds a position, office or honour.

Q. What is the correct order to place letters after the name?
A. Debrett’s Correct Form outlines the order in which post-nominal letters should be placed.

Q. Is it correct to say the letters after the name in a platform introduction?
A. No, one should not state the letters in a verbal address (i.e. MBE, JP, CPA)

Q. Who should be invited to official events? Can invitations be sent electronically?
A. When inviting officials to take part in an event it’s important to remember to invite those who have been associated with the event in some way. Email invitations are perfectly acceptable.

Q. What is the correct time frame to provide an RSVP?
A. Within three (3) days of receipt of the invitation.

Q. Where can I obtain official gifts?
A. Official gifts should represent Caymanian culture and people. Other considerations include cost, occasion and appropriateness of the item. Every attempt should be made to purchase official gifts from the Museum, National Trust, Post Office, and other Government entities.

Q. How did the Temporary Housing programme begin?
A. In early 2005 Government received eighty-four (84) FEMA trailers to serve as temporary homes for persons who lost their accommodation in Hurricane Ivan. Special district committees recommended persons to take part in the programme. Trailers were located on various public and private sites, and residents signed an agreement to pay $500-700 in rent based on the size and location of their trailer, to cover the cost of upkeep, utilities, etc.

Q. Who works in the unit?
A. Temporary Homes Manager Catherine Tyson is a qualified social worker with masters of social work degree and her background involves extensive work with vulnerable and indigent populations. Her team includes an accounts officer, the collection and complaints officer, maintenance officers and administrative staff.

Q. Why are people still living in the trailers?
A. Since the programme was created to provide shelter for persons who would otherwise be homeless, as long as this need exists the service will continue. At this point, its objective is to place all residents in permanent homes.

Q. What other services does the unit provide to residents?
A. Staff help residents cope with various needs. In particular, they focus on developing clients’ professionally, financially and socially, to the point where they can secure and maintain a permanent home. Adult residents are able to request support in resume writing and job hunting and children receive after school support. The unit also writes letters of support to banks and government departments in support of loan applications, planning applications and other stages.
of the house-building and home-owning process. A counseling service is also available and the unit coordinates field trips for children to various cultural and historical sites including recent trips to New York and Orlando.

Q. What happens to the homes in the event of a hurricane?
A. The trailers were originally strapped down by the Public Works Department. This system continues to be in place. During storm threats a priority is made of getting the residents to safety, whether this is in shelters or with family; transportation is provided where need be.

Q. How was the European Grant administered?
A. The Manager also heads the National Hurricane Recovery Committee, which supervised the recommendations for assistance. Applications were put forward by district committees, working on a points based system that considered age, family, disability, accommodation status, income and other criteria. The committee submitted recommendations to the National Recovery Fund Board of Directors, which is undertaking the process of providing permanent homes and improving hurricane-readiness of other residences.

Q. Can civil servants make a Freedom of Information request?
A. Yes, the law applies to all persons, regardless of occupation, age, location or other status.

Q. Is there a limit on the amount of information a person can ask for?
A. No, there is no limit on the amount of information a person can ask for. However, if a request is so voluminous that it would divert the resources of a public authority and prevent it from carrying out its mandate, the request may be refused.

Q. Will it be more difficult to get documents from the Government after FOI?
A. No, public authorities will continue to provide information as before. An FOI request is only required if the record is not available in the public domain or through other procedures.

Q. Is there a charge for making an FOI request?
A. There is no fee for making a request. Fees may be charged to access disclosed records, but these fees cannot exceed the actual cost of reproduction, formatting and transmission.

STRATEGIC MANAGEMENT

Administering the authority’s operations at the organisational level; developing business plans and corporate policy; setting long-term goals and objectives; evaluating the agency’s overall performance and progress towards established targets; managing programs to improve business processes and ensure consistent service delivery; preparing or revising laws and other regulatory instruments that affect the authority’s functions and responsibilities; obtaining legal advice from external sources.

Constitutional Mandate

The Cabinet Secretary heads the Cabinet Office portfolio. His role and that of his office are laid out in the Cayman Islands Constitution Order 2009, section 48.

48. — (1) There shall be—
    (a) a Cabinet Office, which shall be an office in the Government; and
(b) a Cabinet Secretary, whose office shall be a public office, who shall be a person who is a Caymanian and who shall be appointed by the Governor, acting after consultation with the Premier.

(2) The Cabinet Secretary shall have charge of the Cabinet Office

(3) The responsibilities of the Cabinet Secretary shall include—
   (a) providing frank and politically neutral advice to the Governor, the Cabinet and the Premier on matters of policy;
   (b) co-ordinating the development and implementation of policy between departments and ministerial portfolios and across the wider Government sector to ensure that Government policy is developed coherently;
   (c) providing for administrative and secretarial support for the Cabinet and the Premier in order to allow high-quality and effective government;
   (d) arranging the business for, and keeping the minutes of, the meetings of the Cabinet or any Cabinet committee and conveying the conclusions reached at the meetings to the appropriate person or authority; and the Cabinet Secretary shall have such other functions as the Governor, after consultation with the Premier, may from time to time direct.

(4) The Cabinet Secretary shall also—
   (a) transmit copies of all papers submitted for consideration by the Cabinet or any Cabinet committee to the Governor and all members of the Cabinet;
   (b) inform the Governor and all members of the Cabinet of the summoning of any meeting of the Cabinet or any Cabinet committee and of the matters to be discussed at any meeting of the Cabinet or any Cabinet committee; and
   (c) furnish the Governor and all members of the Cabinet, as soon as practicable after each meeting of the Cabinet or any Cabinet committee, with a copy of the confirmed minutes of the previous meeting showing the matters discussed and the conclusions reached at the meeting.

Governance

The following laws and regulations govern activities of, or are applied by, the Cabinet Office.

- Public Service Management Law (2005 Revision)
- Personnel Regulations, 2006
- Personnel (Amendment) Regulations, 2009
- Public Management and Finance Law (2005 Revision)
- Public Management and Finance (Amendment) Law, 2009
- Financial Regulations (2008 Revision)
- Financial (Amendment) Regulations, 2009
- Labour Law (2007 Revision)
- Public Holidays Law (2007 Revision)
- Health Insurance Law (2005 Revision)
- Health Insurance Regulations (2005 Revision)
- Public Service Pensions Law (2004 Revision)
Tax Undertaking

The following laws prescribe the process of granting tax exemption certificates to certain companies, trusts and limited partnerships, including fees.

- Exempted Limited Partnership Law (2007 Revision)
- Exempted Limited Partnership Regulations (2002 Revision)
- Tax Concessions Law (1999 Revision)
- Trusts Law (2007 Revision)
- Government Fees Law (2007 Revision)

Fees for tax undertakings are outlined in the Government Fees Law as $1,500 for a new application, renewal or duplicate and $150 for an endorsement or certified copy.

Updates to Cabinet

Individuals may make appeals to Cabinet under specific circumstances in accordance with the following laws.

- Trade and Business Licensing Law (2007 Revision)
- Firearms Law (2008 Revision)
- Firearms Regulations (1999 Revision)
- Immigration Law (2009 Revision)
Immigration (Amendment) (Immigration Appeals Tribunal) Law, 2002

In accordance with the above legislation, Trade and Business Appeals are $100; Immigration Appeals are $250; Firearms Appeals are $10, which is refundable if the appeal is successful.

Codes of Practice

The Deputy Governor has issued the following Codes in accordance with the FOI Law, which are to be adhered to by all public authorities.

- The Chief Secretary’s Code of Practice on Records Management, 30th January 2008
- The Chief Secretary’s Code of Practice on Publishing, 30th June 2009

Corporate Management

The key strategic ownership goals for the Cabinet Office in 2009-2012 are:

- The establishment of mechanisms to improve the coordination of government policy, encourage innovation and creativity in policymaking, and identify and oversee policy which encompasses a number of ministries and portfolios.
- The development of a set of modelling tools and information sources in order to assess the impact of government policies.
- Upgrade government information technology infrastructure network resilience, Internet and electronic transaction security, making government less susceptible to loss of revenue and productivity, as a result of damage to computing equipment.
- Increase and improve the quality and depth of consulting and project management services offered to government agencies.
- To extend the functionality of the government hosted Internet Protocol and e-government services in partnership with government agencies. To produce an E-government strategy.
- Facilitate the completion of any further constitutional review exercises in accordance with the timetable set by the government.
- Create greater administrative efficiency to ensure that all services to government agencies are provided in a timely, quality-oriented, customer focused, efficient and effective manner.
- Administer Freedom of Information across government departments.

The following high-level documents plan and evaluate work of the Cabinet Office and its units.

- Annual reports
- Audit reports on overall operations or major projects
- Continuity of Operations Plan (hazard management and disaster recovery)
- Cayman Islands Government Implementation Plan for the Freedom of Information Law, July 2007 – November 2010
- Presentation on Freedom of Information Government Wide Implementation Plan
- Freedom of Information Focus Group Report, May 2008
FINANCE & ADMINISTRATION

Administering the authority’s internal functions and managing its resources efficiently and effectively. Includes the management of monetary resources; material resources; human resources; information resources; and relationships with clients, the public and other government agencies.

Financial Management

The following records relate to the administration of the Cabinet Office’s monetary resources, including projected and actual income and expenditure, tendering, procurement and contracts.

- Annual budget statements
- Consultancy Contracts
- Contract to provide 24-hour security at the Premier’s residence
- Tribunal member allowances and expenses ($100 per member, per meeting)

Administration

The following documents relate to administrative functions, including buildings, equipment, vehicles, human resources and information & technology management.

- Press releases
- Job vacancies
- Staff grading structure (Government-wide)
- Staff salary scale and hourly wages (Government-wide)
- Human Resources Guidelines
- Ownership and maintenance of Protocol Office vehicles

Records Management

- Cabinet Office File Survey and File Plan
- Constitutional Review Secretariat File Plan
- Freedom of Information Unit File Plan
- Protocol Office File Plan
- Temporary Housing Initiative File Plan

POLICIES & PROCEDURES *

Current written protocols used by the authority for carrying out functions, activities and delivering services.
Internal Complaints Procedure
Freedom of Information Request Procedures
- Human Resources Policy and Procedures
- VIP Lounge Booking Process
- Airport Chaperone Policy
- Protocol Officer Procedures
- National Symbols
- Coat of Arms
- Flag Protocol
- Official Gifts

**DECISIONS & RECOMMENDATIONS**
Information about proposals, resolutions, assessments and results, including decision-making processes.

- Minutes and outcomes of meetings*
- Cabinet papers and reports*
- Review of Statutory Provisions in Cayman Islands Laws which are, or may be considered to be, inconsistent with the Freedom of Information Law
- Development of a Model for Data Protection Legislation in the Cayman Islands, May 2009
- Cayman Islands National Assessment of Living Conditions 2006/2007
- Private Members Motion on Freedom of Information and Official Information Act

* Section 19 of the FOI Law exempts specific Cabinet records from public access, including opinions advice or recommendations prepared for Cabinet and records of consultations or deliberations arising in the course of proceedings of Cabinet. Though this exemption does not apply to information of a purely factual nature, many documents held by the Cabinet Office which relate to decisions and recommendations will not be available to the general public. Exempt Cabinet papers may be released if there is an overriding public interest in such disclosure, but FOI requests must be made for these records in all cases, and the Information Manager will make a decision on each application. Please see section 5: Requests for information outside the publication scheme for more information.

**The Constitutional Review Process**

The Constitutional Review Secretariat formed to restart the modernisation process in 2007 and closed office in November 2009. The CRS published documents relating to the process which date back to 2002. The CRS also published position papers from various groups related to constitutional reform.

- Documents from the 2002 Constitutional Review
- The Perspective of Non-Governmental Organisations
- Constitutional Modernisation Public Meeting Transcripts
- Public Feedback on Constitutional Review Proposals
LISTS & REGISTERS
*Information held in registers required by law and other lists or registers relating to the functions of the authority.*

- List of Public Authorities and Information Managers
- FOI Disclosure Log
  - Asset Register
  - Tax Exempt Companies, Trusts and Limited Partnerships
- Order of Precedence
  - Official Gifts Registry
  - List of Consults and Honorary Consuls

OUR SERVICES
*This category provides detailed information about the services offered and activities carried out by the authority, to fulfil its high-level functions and responsibilities. It describes the services and activities available locally, nationally and internationally. We publish:*  
  - documents used by the authority in providing those services;  
  - documents used by clients to obtain those services;  
  - links to web pages where services are available online.

Cabinet Secretariat

The Cabinet Secretariat provides support to Cabinet and the Premier, issues tax undertaking certificates and hears appeals. The Secretariat does not offer a wide range of services to the general public – almost all of its outputs are intended to service the weekly meetings of Cabinet or to coordinate the response of public authorities to these decisions. Cabinet proceedings are also coordinated and disseminated to various entities and for microfilming through the Cayman Islands National Archive, and exemption certificates are reviewed.

Administrative Support

- Cabinet Agendas, Minutes and Extracts∗
Code of Conduct for Ministers†
Business Guide for Cabinet†
Appointment of Boards and Committees
Declarations, Regulations and Orders Approved by Cabinet

† These documents are presently not available to the general public, although the Cabinet Office has begun the process of declassifying them.

Preparation and Review of Documents

- Cabinet Submissions*
- Ministerial Briefings
- Responses to Parliamentary Questions
- Speeches and Presentations by the Cabinet Secretary and Premier
- Guidance on How to Write a Cabinet Paper

* Section 19 of the FOI Law exempts specific Cabinet records from public access, including opinions advice or recommendations prepared for, and records of consultations or deliberations arising in the course of, proceedings of Cabinet. However, this exemption does not apply to information of a purely factual nature, and Cabinet papers may be released if there is an overriding public interest in such disclosure. FOI requests must be made for these records in all cases and the Information Manager will make a decision on each application. Please see section 5: Requests for information outside the publication scheme for more information.

Tax Undertaking

Tax exemption certificates protect exempted companies, limited partnerships and trusts for periods of twenty (20), thirty (30) or fifty (50) years, in the event that taxation is introduced in the Cayman Islands. Applicants should submit letters of request to the Clerk of the Cabinet by noon on the Wednesday prior to the Tuesday Cabinet meeting. Limited partnerships and trusts take about two weeks to fully process, companies take about three weeks. Additional information is available from through the website www.cabinetoffice.gov.ky or by contacting Meredith Hew, the Assistant Secretary to the Clerk of the Cabinet, at meredith.hew@gov.ky or (345) 244-2210.

- Submission Guidelines and Fees
- Tax Exemption Certificates

Appeals Processing

- Application Form for a Firearms Appeal
- Application Form for a Trade and Business Licensing Appeal

Policy Coordination Unit

The Policy Coordination Unit monitors international policy developments, provides technical support and advice on these to Cabinet and liaises with relevant parties concerning policy development and coordination. The Unit also organises and manages special projects in the national, regional or international interest and monitors the implementation of policy initiatives by public authorities.
Policy Proposals, Actions and Strategies

Public Affairs Unit

The Public Affairs Unit provides public affairs advice and assistance to public authorities, coordinates public relations and community services and develops strategies to promote and monitor public engagement with policy.

- Encouraging Public Participation in Policy Work
- Improving Internal Communications
- Guidelines for Incorporating Community Research into Policy

Brochures

- The Work of the Cabinet Office
- Careers in the Cabinet Office
- Freedom of Information
- Protocol
- Immigration Appeals
- Tax Exemptions

Posters

- The Branches of Government
- How Laws are Made
- How Policies are Made

The Cayman Islands Youth Assembly (CIYA) Position Newsletter

- The Work of the CIYA and its Objectives
- Past and Present Meet at National Hero’s Home

Job of the Week Newsletter

- Customs Liaison Officer II – Department of Employment Relations
- Research Officer – Constitutional Review Secretariat
- Research Officer II – Department of Environment
- Senior Detective Constable – Criminal Investigation Department
- Firefighter – Cayman Islands Fire Service
- Court Reporters – Judicial Administration
- Expanded Programme on Immunisation Manager – Public Health Department
- Financial Administrator – Recreational Parks and Cemeteries Unit
Community Insights Newsletter

- Economics and Statistics Office Survey Team
- Keeping Cayman Clean – Hard Work for Government and Community
- Always the Right Time to Eat Smart
- George Town Afterschool Programme Watches Kids While Mums Work
- Spirit of Enterprise Meet Sustainability at Salon and Beauty School

Immigration Appeals Tribunal

The Secretaries to the Immigration Appeals Tribunal (IAT) are employees of the Cabinet Office and provides administrative and secretarial support for the processing of appeals and complaints against decisions of the Immigration Department involving:

- Work Permits,
- Caymanian Status,
- Permanent Residence,
- Business Staffing Plans, and
- Political Asylum.

The IAT holds weekly meetings to hear appeals and appellants may request to be heard personally or by a representative at a hearing date which would be set by the Tribunal and communicated to the appellant. Any person aggrieved by or dissatisfied with any decision of a Board may appeal to the IAT within twenty-eight (28) days of the communication of the decision, though the Chairman of the IAT may allow a longer period for good reason. Decisions of the IAT may be appealed to the Grand Court on a point of law only.

Guidelines for Applying for an Immigration Appeal Hearing

The majority of the documents held by the IAT are exempt under section 23(1) of the FOI Law, as releasing applications, minutes and outcomes of meetings and other reports would amount to an unreasonable disclosure of personal information. Individuals have a statutory right under the FOI Law to view their own personal information held by public authorities, and such information may be released to a third party if there is overriding public interest in the disclosure, but FOI requests must be made for these records in all cases and the Information Manager will make a decision on each application. Please see section 5: Requests for information outside the publication scheme for more information.

Constitutional Review Secretariat

The Constitutional Review Secretariat (CRS) was launched 1 March 2007 to restart the constitutional modernisation process in the Cayman Islands with a view to achieving national consensus on areas of constitutional reform upon which the Cayman Islands Government could negotiate a new constitution for the Cayman Islands with the United Kingdom. Having completed their mandate, the CRS closed office in November 2009 and is no longer operational, but the Cabinet Office maintains control of their records and their website is still active.
The CRS carried out many activities to supervise the latest initiative, which culminated with the passage of the Cayman Islands Constitution Order 2009. The Secretariat also published documents relating to the constitutional review process dating back to 2002. Please see “DECISIONS & RECOMMENDATIONS” above for more information related to the CRS.

The Constitutional Modernisation Initiative 2007 comprised of a four part programme:

- **Phase 1: Research**
  - Identify viable areas of constitutional reform
  - Publication and distribution of a Public Discussion Paper

- **Phase 2: Consultation**
  - Public education on constitutional issues raised in Public Discussion Paper
  - Public consultation period

- **Phase 3: Negotiation**
  - Negotiations between the Cayman Islands and the United Kingdom

- **Phase 4: Referendum**
  - National referendum on constitutional reform
    - Enactment of Referendum Law
    - Training of Referendum Officers
    - Public education on referendum process
    - Preparation of the referendum ballot

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**Did You Know?**

- Cayman Islands Constitution Order 1972 (Informal Consolidation)
- The 1972 Constitution and Companion Guide
- The Cayman Islands Constitution: A Reflection of Who We Are
- The Cayman Islands Constitution: A Reflection of Who We Are (Explanatory Notes)
- Revised Proposals for Constitutional Modernisation
- Final Draft Constitution 10 February 2009
- 2009 Draft Constitution Explanatory Guide
- The Cayman Islands Constitution Order 2009
- Explanatory Memorandum to the Cayman Islands Constitution Order 2009
- Referendum (Constitutional Modernisation) Law, 2009
- Why is a Bill of Rights Important?
- Bill of Rights: Round Table Discussion Questions and Answers Session

**Our Constitutional History**

- The Cayman Islands, a Colony of a Colony
- Bucking the Trend and Who to Join?
- The Cayman Islands and the West Indies Federation 1959 - 1962
- The First Cayman Islands Constitution 1959 - 1962
- Our Resolution to Remain British!
The 1972 Constitution – A Quest for Internal Self Control?

Supplements

- Children Rights in the Bill of Rights
- The Power of the Constitution During National Disasters

A Constitution in Modern Times Supplements

- Preamble to the Constitution
- Striking the Balance in a Bill of Rights Charter
- The Balance of Power
- Checks and Balances
- Independence of the Judiciary and Civil Service
- Accountability through Freedom of Information

Human Rights Committee Supplements

- Children Rights in the Bill of Rights
- Why Rights are Fundamental
- Why Rights are Universal
- Absolute and Qualified Rights

Newsletters and Media

- “Constitutional News” Newsletter
- “Constitutional News” Newsletter Teen Spot
- Constitutional Conversation call-in radio and television show
- Constitutional Milestones audio files; GIS Spotlight, Issues 27 and other video files

Informative Advertisements

- Human Rights (Part I)
- Human Rights (Part II)
- Human Rights (Part III)
- Knowing the Issues
- Accountability in Government
- Understanding Your Constitutional Rights
- The Governor
- Section 16 of the Bill of Rights
- The Executive (a)
Freedom of Information Unit

The Freedom of Information Unit (FOI Unit) facilitates and coordinates the implementation of Freedom of Information by providing advice, assistance and training to public authorities and promoting awareness across the whole of the public sector. The Unit also reviews statutory, regulatory and policy requirements and monitors and reports on implementation.

Training Courses

- Sensitisation of Civil Servants
- Sensitisation of Boards and Committees
  - Introduction to the FOI Law for Civil Servants
  - Information Manager Basic Training
- Introduction to JADE, the FOI Tracking and Monitoring System
  - FOI and Internal Review for Managers

The material for many of the sensitisation sessions and courses taught by the FOI Unit is tailored to specific needs and will often evolve and improve, so some documents may not be available or immediately updated on the website at www.foi.gov.ky. Please contact the Senior Administrative Assistant at the FOI Unit at foi@gov.ky or (345) 244-3609 to learn more about these courses or to request materials used for training of various groups.

Guidance Documents

- Preparation of an FOI Provisional E-Publication Scheme
- Release of Commercial Information (draft)
- Release of Human Resources Information (draft)
- Provision of Assistance to Persons with Disabilities (draft)
- The FOI Tracking and Monitoring System (JADE)
- Delegation of Information Manager Responsibilities
Processing Freedom of Information Requests
Authentication of Documents
Clarifying Freedom of Information Requests
Transferring Freedom of Information Requests
Confidentiality of an FOI Applicant’s Name and Personal Details
❖ Freedom of Information Request Outcomes
❖ Frequently Asked Questions and General Advice for Boards and Committees

Meetings, Conferences and Retreats

❖ Information Manager Network Meetings
❖ Chief Officer Briefings
❖ Freedom of Information Steering Committee Retreats
❖ Freedom of Information Steering Committee Legal Retreats

The FOI Unit holds regular Information Manager Network Meetings where practitioners come together to discuss issues, share experiences, identify problems, answer queries and ensure that their public authority is in compliance with the FOI Law. Agendas, presentations made and handouts distributed to attendees should be available www.foi.gov.ky. If you would like to enquire about these meetings or request materials that may not be available online, please contact the FOI Unit Senior Administrative Assistant foi@gov.ky or (345) 244-3609.

Yes, You Can! Newsletter

❖ Volume 1, Issue 1, September 2007
❖ Volume 1, Issue 2, December 2007
❖ Volume 2, Issue 1, July 2008
❖ Volume 3, Issue 1, July 2009

Public Awareness

Before the appointment of the Information Commissioner and establishment of her Office in January 2009, the FOI Unit carried out some of the general functions of this oversight agency by promoting public awareness of FOI and the rights conferred to individuals.

❖ FOI Public Users Guide
❖ General FOI Brochure
❖ Sunshine Week 2007
❖ Sunshine Week 2008

The Information Commissioner is appointed by the Governor to monitor and enforce the FOI Law, independent from Government and responsible to the Legislative Assembly. Her duties include public awareness of FOI requirements and rights of individuals and more information on these initiatives can be obtained from the Information Commissioner’s Office (ICO).
Forms, Templates and Checklists

- Freedom of Information Application Form
- Application for Amendment or Annotation of Personal Information
- Public Authority Baseline Assessment Form
- Checklist of Minimum Requirements to Prepare for Freedom of Information
- Model Action Plan Template
- Model Publication Scheme Template
- Generic Information Manager Job Description
- Generic Records Officer Job Description
- Task List for Fulfilling a Request for Information
- E-Publication Scheme Template
- Freedom of Information Internal Policy and Procedures Template
- Template for Reporting to Chief Officer or Principal Officer
- Internal Review Checklist

The Freedom of Information Unit reports to Cabinet, including through the FOISC. Though these documents may be exempt or partially exempt under section 19(1)(a) of the FOI Law, requests for Cabinet submissions may be made under the FOI Law and the Cabinet Office Information Manager will make a decision on each application for access. Please see section 5: Requests for information outside the publication scheme for more information.

In 2009 the FOI Unit began initial research for the introduction of Data Protection in the Cayman Islands, and is currently providing secretarial and administrative support for and steering the project to develop legislation which will protect privacy and personal data.

Protocol Office

The Protocol Office advises government on the handling of local and foreign dignitaries, trains civil servants and other civil society groups in protocol and etiquette, and is working to bring together and modernise existing government procedures in areas of protocol. The Office also organises official events, focusing on the structure of ceremonial occasions and the roles officials play, oversees airport liaison and protocol intervention for travelling dignitaries and owns two sports utility vehicles which it uses to transport local and visiting dignitaries.
Guidance

- Diplomatic Privileges
- Protocol Guidelines
- Forms of Address
- Precedence of Letters after the Name

Event and Site Management

- Official Funerals
- Queen’s Birthday
- Remembrance Day
- National Heroes Day
- Constitutional Commencement
- Arrival and Departure of Governors
- Heroes’ Square Bookings

Temporary Housing Initiative

The Temporary Housing Initiative oversees the provision of temporary housing for and assistance to low-income persons who lost their homes in the aftermath of Hurricane Ivan. It also supports the personal and professional development of its adult clients and offers extracurricular programmes for their children.

The mission of the THI is to provide temporary homes to clients while helping them access the services that they need to secure and maintain permanent accommodations. In addition, while working with individuals in this way, the unit commits to recognising other areas where those persons’ lives can be improved and assisting them with that.

Guidelines for Working with Disadvantaged Persons

- Temporary Housing Assistance Application
- EU Project: Request for Assistance Form
- Housing Assessment Form
- Interview Form for Temporary Housing
- Trailer Rental Leases
- Payment Statements
Government Information Services

Publication Scheme

Produced in accordance with the Chief Secretary’s Code of Practice

CONTENTS:

1. About the Publication Scheme
2. Information that may be withheld
3. Methods of access
4. Fees and charges
5. Requests for information outside the publication scheme
6. Complaints
7. Categories of information
   ▪ About Us
   ▪ Strategic Management
   ▪ Finance & Administration
   ▪ Policies & Procedures
   ▪ Our Services

1. About the Publication Scheme

Every public authority covered by the Freedom of Information Law has a legal duty to maintain a publication scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

The publication scheme lists the information which is readily available to the public. The list is divided into five (5) different categories of information, to help you find the documents you are looking for.

This publication scheme commits Government Information Services (GIS) to making information available to the public as part of its normal business activities.

GIS will:

▪ specify the information held by the authority, which falls within the five (5) categories below;
▪ proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
• describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
• list any fees charged for access to information described in this scheme;
• publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
• make this publication scheme available to the public;
• regularly review and update the information made available under this scheme.

2. Information that may be withheld

GIS will generally not publish:
• information in draft form;
• information that is not held by GIS or which has been disposed of in accordance with a legally authorised disposal schedule;
• information that is not readily-available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
• information which is exempt under the FOI Law, or otherwise protected from disclosure – for example: personal information; or commercially sensitive information. Records containing exempt matter will be published in a redacted form, where ever it is practical to do so, indicating which exemptions apply.

In maintaining this publication scheme, our aim is to be as open as possible.

However, there may be limited circumstances where information will be withheld from one of the categories of information listed in section 7: Categories of information.

Information will only be withheld where the FOI Law expressly permits it.

For example: where disclosure would breach the law of confidentiality, infringe personal privacy, harm GIS’ (or another organisation’s) commercial interests, or endanger the protection of the environment.

Whenever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to section 6: Complaints.

3. Methods of access

Information available under our publication scheme will usually be accessible through the methods described below.

Section 7: Categories of information provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.

1 A copy of the record, with the exempt matter deleted in accordance with the National Archive’s Redaction Standard.
**Online**

Most of our documents and other products are published electronically on this website: www.gis.ky.

If you have any trouble locating information listed under our scheme, please contact Cornelia Olivier, Information Manager, or Lennon Christian, Information Manager Designate.

**Email**

If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You can email us at foi.gis@gov.ky to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

**Phone**

Documents listed in the publication scheme can also be requested by telephone. Please call Cornelia Olivier at 244-1766 or Lennon Christian at 244-1764 to request information.

**Post**

All information listed in the publication scheme can be made available on CD or hard copy. Requests may be addressed to:

**Cornelia Olivier**
Government Information Services
Government Administration Building
Grand Cayman KY1-9000
Cayman Islands

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See section 4: Fees and charges for further details.)

**Personal visits**

In limited cases, you may be required to make an appointment to view information listed in the publication scheme. This will be clearly stated in section 7: Categories of information, and relevant contact details will be provided in that section.

**Advice and assistance**

If you experience any difficulty identifying the information you want to access, please contact Cornelia Olivier at 244-1766 or Lennon Christian at 244-1764. You can also contact them by sending an email to foi.gis@gov.ky.

GIS will adhere to its obligations under section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.

Information will be provided in the language in which it is held or in such other language that is legally required. Where GIS is legally required to translate any information, it will do so.
4. **Fees and charges**

The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. GIS strives to ensure that fees and charges are clearly explained and kept to a minimum.

Information which is published online, downloaded through a website, or sent to you by email will be provided **free of charge**.

Fees may be charged for providing information in paper copy or on computer disc. Charges will reflect the actual costs of reproduction and postage, as described below.

**Reproduction costs**

Where fees apply, photocopied information will be charged at a standard rate of $1.00 per page (black and white; any size) and $1.50 per page (colour; any size).

Computer discs will be charged at a rate of $2 per disc.

**Postage costs**

GIS will pass on to the requester the actual costs of postage or courier delivery.

Details of any individual charges which differ from the above policy are provided within section 7: **Categories of information**.

If a fee applies, you will be advised of the amount and how it has been calculated. Information will be provided when GIS has received your payment.

5. **Requests for information outside the Publication Scheme**

Information held by GIS that is **not** published under this scheme can be requested in writing. For information on how to make a request in writing go this page on our website: [http://www.gis.gov.ky/portal/page?_pageid=1771,3501195&_dad=portal&_schema=PORTAL](http://www.gis.gov.ky/portal/page?_pageid=1771,3501195&_dad=portal&_schema=PORTAL)

If you are without access to the internet, the essential elements of an FOI request are that it is made in writing, includes a name and return address, a description of the information sought and the kind of format (e.g. CD, hardcopy) in which you want to receive the information. The request can be submitted using an FOI application form or written in your own words. The request may be sent via post, fax, e-mail or by hand.

Your request will be considered in accordance with the provisions of the FOI Law. For information on the FOI Law to can go the Freedom of Information website at: [http://www.foi.gov.ky/portal/page?_pageid=1206,1&_dad=portal&_schema=PORTAL](http://www.foi.gov.ky/portal/page?_pageid=1206,1&_dad=portal&_schema=PORTAL)

6. **Complaints**

GIS aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, please contact the Information Manager Cornelia Olivier at 244-1766 or Information Manager Designate Lennon Christian at 244-1764, and we will try to resolve your complaint as quickly as possible.

Further information about our complaints procedures can be obtained at our reception desk or by going to [www.gis.gov.ky](http://www.gis.gov.ky).
You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

Information Commissioner's Office,
2nd Floor, Elizabethan Square, Building 1
George Town, Grand Cayman
PO Box 1375
Grand Cayman KY1-1108
CAYMAN ISLANDS
Telephone: +1 345 747 5402
Email: appeals@ico.gov.ky

7. Categories of information

- About Us
- Finance & Administration
- Our Services

ABOUT US

Name of public authority:
Government Information Services

Portfolio:
Cabinet Office

Chief Officer:
Orrett Connor, Cabinet Office
4th Floor, Government Administration Building, Grand Cayman KY1-9000, Cayman Islands

Principal Officers:
Chief Information Officer: Angela Piercy
Aquamall, 2nd Floor
Merrendale Drive
Grand Cayman
Phone: 345-9498092
Email: angela.piercy@gov.ky

Information Manager:
Cornelia Olivier
Phone: 345-2441766
Email: mailto:foi.gis@gov.ky
Website: www.gis.gov.ky or www.gis.ky

Information Manager Designate: Lennon Christian
For more information on the Freedom of Information Law visit the Freedom of Information website at www.foi.gov.ky

**Organisation and functions**

GIS provides public relations services to the Cayman Islands Government and publishes the *Cayman Islands Gazette*.

**Subject Matters**

- **Public Information**
  - Develops and executes information campaigns to promote government programmes
  - Designs graphic products: logos, posters, banners etc.
  - Produces GIS Spotlight television programme
  - Publishes the Gazette, Annual Report, and community calendars
  - Updates general information on the government portal, www.gov.ky
  - Responds to information requests
  - Prepares and issues press releases and public service announcements

- **Press Facilitation**
  - Arranging press conferences
  - Arranging photo opportunities for the press
  - Organising and providing staff for press stations at national events
  - Issuing press advisories on government functions/events
  - Briefing the press on arrangements and procedures
  - Responding to press queries

- **Communication Support for Government**
  - Writing speeches
  - Advising on effective communication methods
  - Recording national events
  - Taking official photographs
  - Providing media training

**Mailing Address:**
GIS
Government Administration Building
Grand Cayman  KY1-9000
CAYMAN ISLANDS

**Telephone number:**
345-949-8092

**Fax number:**
345-949-5936

**Email address:**
gis@gov.ky or cornelia.olivier@gov.ky
Website address:
www.gis.ky or www.gis.gov.ky

Staff Directory:

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<thead>
<tr>
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<tr>
<td><strong>Chief Information Officer</strong></td>
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<tr>
<td>Angela Piercy</td>
<td>925-2142</td>
<td>244-1760</td>
<td>947-6497</td>
<td><a href="mailto:Angela.piercy@gov.ky">Angela.piercy@gov.ky</a></td>
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<td><strong>Senior Officers</strong></td>
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<tr>
<td>Charles Gilman</td>
<td>925-6570</td>
<td>244-1753</td>
<td>940-3037</td>
<td><a href="mailto:Charles.gilman@gov.ky">Charles.gilman@gov.ky</a></td>
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<tr>
<td>Susan Watler</td>
<td>925-8305</td>
<td>244-1765</td>
<td>947-2084</td>
<td><a href="mailto:Susan.watler@gov.ky">Susan.watler@gov.ky</a> <a href="mailto:duckpond@candw.ky">duckpond@candw.ky</a></td>
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<tr>
<td>Wesley Emanuel</td>
<td>925-6822</td>
<td>244-1754</td>
<td>946-8308</td>
<td><a href="mailto:Wesley.emmanuel@gov.ky">Wesley.emmanuel@gov.ky</a> w <a href="mailto:Emanuel@yahoo.com">Emanuel@yahoo.com</a></td>
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<tr>
<td>Wosila Rochester</td>
<td>925-7732</td>
<td>244-1761</td>
<td>947-0705</td>
<td><a href="mailto:Wosila.rochester@gov.ky">Wosila.rochester@gov.ky</a></td>
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<td>Lisa Parks</td>
<td>926-9699</td>
<td>244-1757</td>
<td>947-3387</td>
<td><a href="mailto:Lisa.parks@gov.ky">Lisa.parks@gov.ky</a></td>
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<tr>
<td>Garth Humphreys</td>
<td>925-8022</td>
<td>244-1778</td>
<td>946-4948</td>
<td><a href="mailto:Garth.humphreys@gov.ky">Garth.humphreys@gov.ky</a></td>
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<td>Bina Mani</td>
<td>925-8270</td>
<td>244-1758</td>
<td>947-1678</td>
<td><a href="mailto:Bina.mani@gov.ky">Bina.mani@gov.ky</a></td>
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<tr>
<td>Kenisha Morgan</td>
<td>925-8280</td>
<td>244-1773</td>
<td>949-7949</td>
<td><a href="mailto:Kenisha.morgan@gov.ky">Kenisha.morgan@gov.ky</a></td>
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<tr>
<td>Prudence Barnes</td>
<td>925-8283</td>
<td>244-1777</td>
<td>940-5253</td>
<td><a href="mailto:Prudence.barnes@gov.ky">Prudence.barnes@gov.ky</a></td>
</tr>
<tr>
<td>Lennon Christian</td>
<td>926-0173</td>
<td>244-1764</td>
<td>N/A</td>
<td><a href="mailto:Lennon.Christian@gov.ky">Lennon.Christian@gov.ky</a></td>
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<tr>
<td>Cornelia Olivier</td>
<td>925-8272</td>
<td>244-1766</td>
<td>N/A</td>
<td><a href="mailto:Cornelia.Olivier@gov.ky">Cornelia.Olivier@gov.ky</a></td>
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<td>Karl Nyyssonen</td>
<td>925-6140</td>
<td>244-1759</td>
<td>746-3101</td>
<td><a href="mailto:Karl.Nyyssonen@gov.ky">Karl.Nyyssonen@gov.ky</a></td>
</tr>
<tr>
<td>Lenford Wilks</td>
<td>925-6296</td>
<td>244-1776</td>
<td>746-3288</td>
<td><a href="mailto:Lenford.Wilks@gov.ky">Lenford.Wilks@gov.ky</a></td>
</tr>
<tr>
<td>Greg Parashak</td>
<td>925-4641</td>
<td>244-1779</td>
<td>N/A</td>
<td><a href="mailto:Greg.Parashak@gov.ky">Greg.Parashak@gov.ky</a></td>
</tr>
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</table>

Postal Address and telephone contact for all managers and staff:
GIS
Government Administration Building
Grand Cayman KY1-9000
CAYMAN ISLANDS

Telephone number:
345-949-8092

Fax number:
345-949-5936

Boards and committee:
Government Information Services does not oversee any committees, boards etc.

Frequently asked questions
Government Information Services answers inquiries from the public on government services. As more information is available on government websites, GIS has been getting fewer phone calls, emails, and people stopping by the office. However what follows are the questions the department is currently answering frequently:

We’re going to be visiting. What do we need to know, so we can get married in the Cayman Islands?
All the information you need about getting married in the Cayman Islands is on government’s portal.
We got married in the Cayman Islands. How can we get copies of our marriage license?
Call the General Registry at 345-946-7922.

There’s a dog in my neighbourhood that barks all night. Who handles this kind of problem?
If, after politely talking to your neighbor, the dog is still a nuisance, call your neighbourhood police officer. If the dog is a stray, call the Department of Agriculture, (345) 947-3090.

When is the Gazette published? How much does it cost to put a notice in the Gazette? And other Gazette questions.
Most of the answers to these are under ‘Quick Links’ on the Gazette website, www.gazette.gov.ky. You can also email your query to caymangazette@gov.ky or phone (345) 949-8092.

Can you email me a Cayman Islands Crest in (various formats, ai, eps, jpg)?
GIS has the government crest available in several formats and can email it; however, certain circumstances may require permission first. The crest belongs to the Cayman Islands Government and cannot be used in any for profit venture without written consent from the Chief Secretary’s Office.

Can you email me an electronic version of the Cayman Islands Government Organizational Chart?
Sure, we have an electronic version available to email. There’s also a copy on www.gov.ky for downloading. On the home page, go into ‘About Government’.

Can I buy a copy of the poster that shows all the CI National Symbols?
There are no more copies of the popular poster that GIS designed for the Education Department although we can provide a scan of the original poster.

Our department was featured on GIS Spotlight. Can I get a copy of the show?
Sure. The video unit makes DVD copies available at $10 each. GIS Spotlight stories are also posted on government’s channel on YouTube: http://uk.youtube.com/user/CIGovtInfoServices.

I need to apply for a visa to visit the Cayman Islands. Please let me know how I can apply.
For general information, visit the Cayman Islands’ Immigration Department website, www.immigration.gov.ky.

What is the correct title for … (various Government officials)? What is the order of precedence for the Cayman Islands?

Contact Mrs. Virginia Madison at the Protocol Office, (345) 244-3608 or Virginia.Madison@gov.ky.

STRATEGIC MANAGEMENT

Administering the authority’s operations at the organisational level; developing business plans and corporate policy; setting long-term goals and objectives; evaluating the agency’s overall performance and progress towards established targets; managing programs to improve business processes and ensure consistent service delivery; preparing or revising laws and other regulatory instruments that affect the authority’s functions and responsibilities; obtaining legal advice from external sources.

Governance
- Public Management and Finance Law (2005 Revision)
- Freedom of Information Law 2007

FINANCE & ADMINISTRATION

Financial management

POLICIES & PROCEDURES

Procedures to publish notices in the Gazette can be found on www.gazette.gis.ky:

Submissions

Commercial notices must be submitted to the Gazette Office by 12 noon on the Friday before the publication date.

Government notices must be submitted to the Gazette Office by 12 noon on the Wednesday before the publication date.

These deadlines apply to all Gazettes. Any notices received after the stated deadlines, will automatically be published in the next issue, unless otherwise specified.
If you wish to publish a notice outside of the scheduled Gazettes, you can request an Extraordinary Gazette. These can be published any time, except for weekends and public holidays. See Advertising Rates for more details.

Requirements:
- Notices must be submitted by email in Microsoft Word format to caymangazette@gov.ky.
- Original copies and payment by cheque must follow by hand or mail.
- Covering instructions setting out requirements must accompany all notices. Dates, proper names and signatures must be shown clearly.
- Faxed transmissions of copy are not acceptable, unless arrangements have been made with the Gazette Office, in which case they must be followed by a signed original delivered the same day.

Copies will be returned unpublished if not submitted in accordance with these requirements.

Templates for certain notices are available from the Gazette Office. Please e-mail caymangazette@gov.ky.

Notices for publication and related correspondence should be addressed to:
Gazette Office
Government Information Services
Cayman Islands Government
Aqua World Mall, Merrendale Drive
Grand Cayman
Telephone (345) 949-8092
Facsimile (345) 949-5936

caymangazette@gov.ky

Publication dates and submission deadlines are available at

OUR SERVICES

- Public Information
  - Develops and executes information campaigns to promote government programmes
  - Designs graphic products: logos, posters, banners etc.
  - Produces GIS Spotlight television programme. Stories available on www.gis.ky
  - Publishes the CI Government Gazette and maintain website www.gazettes.gov.ky
  - Updates general information on the government portal, www.gov.ky
  - Responds to information requests
- **Press Facilitation**
  - Arranging press conferences
  - Arranging photo opportunities for the press
  - Organising and providing staff for press stations at national events
  - Issuing press advisories on government functions/events
  - Briefing the press on arrangements and procedures
  - Responding to press queries

- **Communication Support for Government**
  - Writing speeches. Available on request.
  - Advising on effective communication methods
  - Recording national events. Recordings available on request.
  - Taking official photographs. Available on request.
  - Providing media training.
1. **About the Publication Scheme**

Every public authority covered by the Freedom of Information Law has a legal duty to maintain a publication scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

The publication scheme lists the information which is readily available to the public.

The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.

This publication scheme commits Computer Services Department (CSD) to making information available to the public as part of its normal business activities.

CSD will:
specify the information held by the authority, which falls within the seven (7) categories below;
- proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
- describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
- list any fees charged for access to information described in this scheme;
- publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
- make this publication scheme available to the public;
- regularly review and update the information made available under this scheme.

2. Information that may be withheld

CSD will generally not publish:
- information in draft form;
- information held by CSD but owned by other agencies;
- information that is not held by the CSD, or which has been disposed of in accordance with a legally authorised disposal schedule;
- information that is not readily-available and extremely difficult to access;
- information which is exempt under the FOI Law, or otherwise protected from disclosure – for example: personal information; or commercially sensitive information. Records containing exempt matter will be published in a redacted form, where ever it is practical to do so, indicating which exemptions apply.

In maintaining this publication scheme, our aim is to be as open as possible.

However, there may be limited circumstances where information will be withheld from one of the categories of information listed in section 7: Categories of information. Information will only be withheld where the FOI Law expressly permits it.

For example: where disclosure would breach the law of confidentiality, infringe personal privacy, compromise the security the Cayman Islands Government, Computer Services Department (or another organization’s), harm their commercial interests, or endanger the protection of the environment.

When ever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to section 6: Complaints.

3. Methods of access

Information available under our publication scheme will usually be accessible through the methods described below.
Section 7: Categories of information provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.

**Online**
Some of our documents are published electronically on the CSD website at www.csd.gov.ky and can be downloaded in PDF format.

If you are still having trouble locating information listed using the CSD website, please contact the FOI Information Manager Wesley Howell at 345-949-8277 or direct line at 345-244-2329 or email at foi.csd@gov.ky

**Email**
If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You can email us at foi.csd@gov.ky to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

**Phone**
Documents listed in the publication scheme can also be requested by telephone. Please call Wesley Howell at 345-949-8277 or Direct at 345-244-2329.

**Post**
All information listed in the publication scheme will usually be available in hard copy. Written requests may be addressed to:

Wesley Howell  
Information Manager  
Computer Services Department  
Government Admin Building  
Grand Cayman  
Cayman Islands KY1 9000

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See section 4: Fees and charges for further details.)

**Personal visits**
In limited cases, you may be required to make an appointment to view information listed in the publication scheme. This will be clearly stated in section 7: Categories of information, and relevant contact details will be provided in that section.

**Advice and assistance**
If you experience any difficulty identifying the information you want to access, please contact the FOI Information Manager Wesley Howell at 345-949-8277 or direct line at 345-244-2329 or email at foi.csd@gov.ky.

CSD will adhere to its obligations under section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.
Information will be provided in the language in which it is held or in such other language that is legally required. Where CSD is legally required to translate any information, it will do so.
4. Fees and charges

The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. CSD strives to ensure that fees and charges are clearly explained and kept to a minimum.

Information which is published online, downloaded through a website, or sent to you by email will be provided free of charge.

Fees may be charged for providing information in paper copy or on computer disc. Charges will reflect the actual costs of reproduction and postage, as described below.

**Reproduction costs**

Where fees apply, photocopied information will be charged at a standard rate of $1.00 per page (black and white; any size) and $1.50 per page (colour; any size).

Computer discs will be charged at a rate of $2 per disc.

**Postage costs**

CSD will pass on to the requester the actual costs of postage or courier delivery.

Details of any individual charges which differ from the above policy are provided within section 7: Categories of information of the FOI regulations.

If a fee applies, you will be advised of the amount and how it has been calculated. Information will be provided when CSD has received your payment.

5. Requests for information outside the Publication Scheme

Information held by CSD that is not published under this scheme can be requested in writing. Your request will be considered in accordance with the provisions of the FOI Law by contacting FOI Information Manager Wesley Howell at 345-949-8277 or direct line at 345-244-2329 or email at foi.csd@gov.ky

6. Complaints

CSD aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, please contact the FOI Information Manager Wesley Howell at 345-949-8277 or direct line at 345-244-2329 or email at foi.csd@gov.ky and we will try to resolve your complaint as quickly as possible.

Further information about our complaints procedures can be obtained the FOI Information Manager Wesley Howell at 345-949-8277 or direct line at 345-244-2329 or email at foi.csd@gov.ky

You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.
7. Categories of information

- About Us
- Strategic Management
- Finance & Administration
- Policies & Procedures
- Decisions & Recommendations
- Lists & Registers
- Our Services

ABOUT US
Computer Services Department (CSD) is a shared service department providing a full range of high quality Information Technology (IT) and consulting services to Government departments and agencies.

MINISTRY
CSD falls under the responsibility of the Cabinet Office; this position reflects the strategic importance of Information Technology within the Cayman Islands Government.

STRATEGIC MANAGEMENT
The Cabinet Office sets the strategic directions for Computer Services; approving business plans and corporate policy; setting long-term goals and objectives; evaluating the agency’s overall performance and progress towards established targets; managing programs to improve business processes and ensure consistent service delivery; preparing or revising laws and other regulatory instruments that affect functions and responsibilities; obtaining legal advice from external sources using the laws that regulate the function of government entities.

FINANCE & ADMINISTRATION
Cabinet Office is the administering the authority for CSD. The Authority for many financial, administrative and HR function has been delegated down to the Director of CSD. This includes the management of monetary resources; material resources; human resources; information resources; and relationships with clients, the public and other government agencies using the laws, policies and procedures that regulate the function of government entities.
LAWS & REGULATIONS FOR CIVIL SERVICE

Financial Management
- Financial Regulations 2004
- The Public Management and Finance Law (2003 Revision)
- July 2008 - Annual Salary Scale for Salaried Staff and Hourly Rates for bi-weekly employees.

Administration & Human Resource Management
- Public Service Management Law (2007 Revision): Complete set of laws for the Cayman Islands Civil Service
- Schedule One of the Personnel Regulations: A document describing Employment Terms and conditions 05-Dec-2007
- Public Servant Code of Conduct Code of Conduct for Civil Servants 05-Dec-2007
- Personnel Regulations, 2006
- Public Service Management Law, 2005: HR Law

Records Management
- Chief Secretary's Code of Practice on Record Management
- Freedom of Information Law 2007
- National Archive and Public Records Law, 2007

Cabinet Office

Chief Officer
Orrett Connor, MBE, JP
Address
2nd Floor, Government Administration Building, 71A Elgin Avenue, George Town, Grand Cayman
Mailing Address
2nd Floor, Government Administration Building,
Grand Cayman KY1-9000, CAYMAN ISLANDS
Telephone: (345) 244-2412 Fax: (345) 945-2922
Email foi.cab@gov.ky
Website: www.cabinetoffice.gov.ky
Hours of Work: 8:30am to 5:00pm, Monday to Friday.

CSD Principle officers
Gilbert O. McLaughlin, MBA, Director
Rex Whittaker, MBA, Deputy Director
Wesley Howell, MBA, Deputy Director

CSD Contact Details

Grand Cayman Office Address:
Physical address:
2nd Floor, Government Administration Building, 71A Elgin Avenue

Mailing Address:
CSD Information Manager
FOI Information Manager Wesley Howell at 345-949-8277 or direct line at 345-244-2329 or email at foi.csd@gov.ky.

RESPONSIBILITIES & FUNCTIONS OF CSD

Computer Services is a shared service department providing high quality Information Technology (IT) and consulting services to Government departments and agencies. Computer Services also provides consulting, and IT services to two regional governments at industry standard rates

Services Offered
Computer Services has four functional service areas:

1) **Applications Development & Support**
Here Computer Services staff members perform the services of IT Consulting, Strategic planning, Project Management, Business Process review and redesign, software development and E-Government, Electronic Document Management, Core Financial System Management and software support.

2) **Technical Services**
Computer Services Technical Services staff provide Network Management, Network Design, System Management and Analysis Services. The team is responsible for the installation of new equipment the networking of new projects and the installation of end user software applications. Additionally the Technical Services Team also provides expert support and maintenance services to government computer users.

3) **Operations**
Computer Operations are responsible for the management and support of windows, unix and linux servers. The team services the internal and external (internet) email services, web hosting and management and support of network switches, routers, fibre optic and copper cabling that provide network connectivity for the Cayman Islands Government. This team delivers Internet security, network security, virus protection, data backup and restoration services. The operations team members are also on call for after-hours IT Support.

4) **Distribution Services**
Distribution Services staff operates a commercial class paper and other consumable supplies procurement and distribution services as well as the sorting and distribution of
mail, and faxes. Additionally Distribution Services offers top quality high volume photocopying, printing and binding services.

5) **Administration**

Computer Services administration fills the role of general accounting and administration services.

**CSD LAWS & REGULATIONS**

**LAWS & REGULATIONS**
The Department of CSD not directly regulated by any laws, but as an ICT service provider CSD adheres to the three main laws:

- Electronic Transactions Law 2000
- Computer Misuse Law 2000

Additionally as a government agency CSD adheres to the:
- National Archive and Public Records Law 2007

**CSD GUIDELINES**

- CSD has internal guidelines and for various aspects of the departments core services.
  - Guidelines for Configuring a Linux Servers for Oracle
  - Standards for networking addressing
  - Standards for server naming
  - Guidelines for PC image building
  - Standard Operating Procedures for IT desktop / laptop condemnation.

**CSD POLICIES & PROCEDURES**

In addition to the laws and regulations listed above the following policies and procedures are used at CSD.

- Complaints-handling procedure
- Cabinet Office Portfolio Human Resource policies & procedures
- Hurricane Preparedness manual
- IT Security Related Procedures

**List of Forms Used (External & Internal)**

- Create User Account
- Delete User Account
- IRIS User Request Form
- Supplies Requisition forms
- Copy/Binding Request forms

**CLASSES OF INFORMATION HELD**

<table>
<thead>
<tr>
<th>Classes of Information</th>
<th>Restrictions &amp; Accessibility to information</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cabinet reports &amp;</td>
<td>FOI request concerning this type of information should be directed to</td>
</tr>
<tr>
<td>Recommendations</td>
<td>the Information Manager in the Cabinet Office.</td>
</tr>
<tr>
<td>-------------------------</td>
<td>-----------------------------------------------</td>
</tr>
<tr>
<td>Personal / Human Resource records</td>
<td>Access to information restricted to the relevant personnel.</td>
</tr>
<tr>
<td>Complaints</td>
<td>Majority of the information can be accessed by the public through FOI law. Access restricted for personal information concerning clients or private residents or if information is being used in an investigation.</td>
</tr>
<tr>
<td>Financial information i.e. accounts, budget</td>
<td>Majority of the information can be accessed by the public through FOI law. Access restricted for personal information concerning clients or private residents or if information is being used in an investigation.</td>
</tr>
<tr>
<td>Tender Contracts</td>
<td>Confidential information will be redacted or will not be released.</td>
</tr>
<tr>
<td>IT security &amp; Configuration documents</td>
<td>Access to this information is restricted as its release would undermine the security and integrity of the government IT systems as a whole.</td>
</tr>
</tbody>
</table>
1. About the Publication Scheme

The Portfolio of the Civil Service has a legal duty to maintain a publication scheme under the Freedom of Information Law.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

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The Portfolio of the Civil Service will:
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- proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
list any fees charged for access to information described in this scheme;
publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
make this publication scheme available to the public;
regularly review and update the information made available under this scheme.

2. Information that may be withheld

The Portfolio of the Civil Service will generally not publish:
- information in draft form;
- information that is not held by the Portfolio of the Civil Service or which has been disposed of in accordance with a legally authorised disposal schedule;
- information that is not readily-available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
- information which is exempt under the FOI Law, or otherwise protected from disclosure – for example: personal information; or commercially sensitive information. Records containing exempt matter will be published in a redacted form, wherever it is practical to do so, indicating which exemptions apply.

In maintaining this publication scheme, our aim is to be as open as possible.

However, there may be limited circumstances where information will be withheld from one of the categories of information listed in Section 7: Categories of information.

Information will only be withheld where the FOI Law expressly permits it.

For example: where disclosure would breach the law of confidentiality, infringe personal privacy, harm the Portfolio of the Civil Services’ (or another organisation’s) commercial interests, or endanger the protection of the environment.

Whenever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to section 6: Complaints.

3. Methods of access

Information available under our publication scheme will usually be accessible through the methods described below. Section 7: Categories of information provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.

1 A copy of the record, with the exempt matter deleted in accordance with the National Archive’s Redaction Standard.
Online

Some of our documents are published electronically on this website and can be downloaded in PDF format. Where information is available online, a link within section 7: Categories of information will direct you to the relevant page or document.

If there is no link, or the link is broken, you can use our website’s “Search” facility at http://www.pocs.gov.ky/. If you are still having trouble locating information listed under our scheme, please contact Mr. Ian Fenton, Information Manager.

Email

If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You can email us at foi.pcs@gov.ky to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

Phone

Documents listed in the publication scheme can also be requested by telephone. Please call Ian Fenton or Sherelle Clarke on (345) 244 2344 to request information.

Post

All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to:

Information Manager
Portfolio of the Civil Service
C/O Government Administration Building
Grand Cayman KY1-9000
Cayman Islands

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See section 4: Fees and charges for further details.)

Personal visits

In limited cases, you may be required to make an appointment to view information listed in the publication scheme. This will be clearly stated in section 7: Categories of information, and relevant contact details will be provided in that section.

Advice and assistance

If you experience any difficulty identifying the information you want to access, please contact Ian Fenton or Sherelle Clarke on (345) 244 2344.

The Portfolio of the Civil Service will adhere to its obligations under section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.

Information will be provided in the language in which it is held or in such other language that is legally required. Where the Portfolio of the Civil Service is legally required to translate any information, it will do so.

4. Fees and charges
The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. The Portfolio of the Civil Service strives to ensure that fees and charges are clearly explained and kept to a minimum.

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**Postage costs**
The Portfolio of the Civil Service will pass on to the requester the actual costs of postage or courier delivery.

Details of any individual charges which differ from the above policy are provided within section 7: *Categories of information*.

If a fee applies, you will be advised of the amount and how it has been calculated. Information will be provided when the Portfolio of the Civil Service has received your payment.

5. **Requests for information outside the Publication Scheme**

Information held by the Portfolio of the Civil Service that is not published under this scheme can be requested in writing via email or letter. Your request will be considered in accordance with the provisions of the FOI Law, see: http://www.pocs.gov.ky 'Making a Request'.

6. **Complaints**

The Portfolio of the Civil Service aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, please contact the authority in writing via email or letter, (see: http://www.pocs.gov.ky ‘Complaints’), and we will try to resolve your complaint as quickly as possible.

You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

Information Commissioner's Office,
2nd Floor, Elizabethan Square, Building 1
George Town, Grand Cayman
7. Categories of information

- About Us
- Strategic Management
- Finance & Administration
- Policies & Procedures
- Decisions & Recommendations
- Lists & Registers
- Our Services

ABOUT US

Name of Portfolio of the Civil Service

The Portfolio of the Civil Service is a Ministry level agency of the Cayman Islands Government whose Chief Officer reports to the Deputy Governor.

Principle officer

The Principle officer in the Portfolio of the Civil Service is:
Mrs. Gloria McField-Nixon
Chief Officer
Portfolio of the Civil Service
C/O Government Administration Building
Grand Cayman KY1-9000

Information manager

The Information Manager for the Portfolio of the Civil Service can be contacted:

By mail at:
Ian Fenton
Portfolio of the Civil Service
C/O Government Administration Building
Grand Cayman KY1-9000
Grand Cayman

By phone on:
(345) 244 2344

Or by email at:
foi.pocs@gov.ky

Organisation and functions
The Portfolio of the Civil Service (PoCS) is responsible for supporting the further development of Human Resources Management across the Civil Service, including the development and implementation of a Civil Service College, and the promotion of HR best practice. We provide policy advice on HR matters to His Excellency the Governor and the Head of the Civil Service, monitor and evaluate compliance with the Public Service Management Law and Personnel Regulations. The PoCS also provides a range of operational HR services, and is responsible for the implementation and monitoring of Public Sector reform initiatives.

Location and Hours

The Portfolio of the Civil Service is open from 8.30 a.m. until 5.00 pm from Monday to Friday and is located at:

2nd Floor Cayman Corporate Centre
Hospital Road,
George Town, Grand Cayman.

Boards and committees

The Portfolio Administered the Public Service Commission until 31st December 2006, and as such holds historical records relating to that body.

Frequently asked questions

Where can I see what current vacancies exist?
Job vacancies in the civil service are posted at http://www.recruitment.gov.ky/

STRATEGIC MANAGEMENT

Administering the Portfolio’s operations at the organisational level; developing business plans and corporate policy; setting long-term goals and objectives; evaluating the Portfolio’s overall performance and progress towards established targets; managing programmes to improve business processes and ensure consistent service delivery; preparing or revising laws and other regulatory instruments; obtaining legal advice from external sources.

The key strategic goals from an ownership perspective for the Portfolio are available in the Annual Budget Statement for the Portfolio under the section ‘Strategic Ownership Goals’: see


Governance

Law and Regulations that direct the functions and activities of the Portfolio are:
- Cayman Islands Constitution Order 2009
- Public Service Management Law (2007 Revision)
- Public Service Management (Amendment) Law, 2009
- Public Service Management (Amendment) Law, 2010
- Personnel Regulations, 2006
- Personnel (Amendment) Regulations, 2009
- Personnel (Amendment) Regulations, 2010
- Public Management and Finance Law (2005 Revision)
Corporate management

The principal planning document for the Portfolio is the Annual Budget Statement which can be found at:

FINANCE & ADMINISTRATION

Administering the Portfolio’s internal functions and managing its resources efficiently and effectively. Includes the management of monetary resources; material resources; human resources; information resources; and relationships with clients, the public and other government agencies. Principal accounting policies are adopted and are prepared in accordance with International Public Accounting Standards.

Financial management *

Documents relating to the administration of the Portfolio’s monetary resources include:
- Annual Budget
- Financial statements: quarterly and annual
- Audit reports

*Copies can be obtained upon request from the Information Manager

Administration *

Documents relating to other administrative functions carried out within the Portfolio include:
- Continuity of Operations
- Pay scales
- Press releases
- Records management

*Copies can be obtained upon request from the Information Manager

POLICIES & PROCEDURES *

Current written protocols used by the Portfolio for carrying out functions, activities and delivering services include:
- Human Resources procedures
- Complaints handling procedure

*Copies can be obtained upon request from the Information Manager

DECISIONS & RECOMMENDATIONS

As a mainly advisory and auditing body, the Portfolio’s decisions are mainly internal in nature. The Portfolio holds information on:
- Evaluation criteria and selection methodology for recruitment
- Disciplinary and dismissal matters
- Procurement decisions
LISTS & REGISTERS

The Portfolio holds the following lists and registers:

- Fixed Assets Register

OUR SERVICES

The Portfolio provides the following services to His Excellency the Governor, the Deputy Governor and the Cabinet:

- Policy Advice on Civil Service Matters,
  - Information held includes research papers, administrative circulars developed for the Deputy Governor and documentation for projects undertaken for the Deputy Governor

- Strategic Human Resources Functions of Government,
  - Information held includes communications with the Cayman Islands Civil Service Association, ad hoc HR reports, annual HR reports to the Cabinet, documentation for the development of the HR IRIS computer system and strategic HR advice provided to the Civil Service as a whole.

- Support on Chief Officer Employment Matters,
  - Information held includes Chief Officer’s recruitment, employment agreements, resignation, discipline, dismissal, performance agreements, performance assessments and training and development.

- Auditing Compliance with Human Resource (HR) Policies,
  - Information held includes audit reports, audit programmes and audit methodologies.

- Management of Public Sector Reform,
  - Information held includes documents relating to Financial Reforms, Human Resources Reforms, Public Authorities Reform, Freedom of Information, implementation of the 2009 Constitution and the Public Sector Review.

- Management Advice and Support,
  - Information held includes requests for support, terms of reference, project plans, reports, advice, training courses and recommendations.

- Administrative Support and Technical Advice to the Civil Service Appeals Commission,
  - Information held includes communication with the Civil Service Appeals Commission.

- Workforce Development within the Civil Service - Civil Service College,
Information held includes research papers, design of courses, College timetables, press releases, communications with partner agencies and course statistics.

- Facilitation of Effective Human Resource (HR) Practices,
  - Information held includes policies and procedures manuals, personnel circulars issued by the Chief Officer of the Portfolio, templates and communications with HR managers

The Portfolio provides the following service to other Government Agencies
- Recruitment Services
  - Information held includes recruitment advice, advertisements, selection criteria, short lists, interview panel reports and communication with candidates.

- Job Evaluation
  - Information held includes job evaluation records.

- HR Advice and Guidance
  - Information held includes advice to Government agencies and employees on selection, pay, training, development, succession plans, termination, disciplinary investigations, and grievances.

- Records Management: Personnel Records
  - Information held includes employee personnel records including recruitment, employment agreements, resignation, discipline, dismissal, pension matters, performance agreements, performance assessments, details of dependents, training and development and personal information.

- Provision of HR Consultancy and Training Services
  - Information held includes training courses, induction programmes, Investors in People and personal development plans.

The Portfolio provides the following services to third party agencies, such as the public service agencies in other jurisdictions:
- Management of Public Sector Reform,
  - Information held includes documents relating to Financial Reforms and Human Resources Reforms.

- Management Advice and Support,
  - Information held includes requests for support, terms of reference, project plans, reports, advice, training courses and recommendations.
Public Service Pensions Board
Publication Scheme

Produced in accordance with the Deputy Governor’s Code of Practice

CONTENTS:
1. About the Publication Scheme  
2. Information that may be withheld  
3. Methods of access  
4. Fees and charges  
5. Requests for information outside the publication scheme  
6. Complaints  
7. Categories of information  
   - About Us  
   - Strategic Management  
   - Finance & Administration  
   - Policies & Procedures  
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The publication scheme lists the information which is readily available to the public. The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.

This publication scheme commits the Public Service Pensions Board to making information available to the public as part of its normal business activities.

The Public Service Pensions Board will:
- specify the information held by the authority, which falls within the seven (7) categories below;
- proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
- describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
- list any fees charged for access to information described in this scheme;
• publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
• make this publication scheme available to the public;
• regularly review and update the information made available under this scheme.

2. Information that may be withheld
The Public Service Pensions Board will generally not publish:
• information in draft form;
• information that is not held by the Public Service Pensions Board, or which has been disposed of in accordance with a legally authorised disposal schedule;
• information that is not readily-available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
• information which is exempt under the FOI Law, or otherwise protected from disclosure – for example: personal information; or commercially sensitive information. Records containing exempt matter will be published in a redacted form, where ever it is practical to do so, indicating which exemptions apply.

In maintaining this publication scheme, our aim is to be as open as possible. However, there may be limited circumstances where information will be withheld from one of the categories of information listed in section 7: Categories of information.

Information will only be withheld where the FOI Law expressly permits it.

For example: where disclosure would breach the law of confidentiality, infringe personal privacy, harm the Public Service Pensions Board’s (or another organisation’s) commercial interests, or endanger the protection of the environment.

When ever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to section 6: Complaints.

3. Methods of access
Information available under our publication scheme will usually be accessible through the methods described below.

Section 7: Categories of information provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.

Online

Many of our documents are published electronically on this website and can be downloaded in PDF format. Where information is available online, a link within section 7: Categories of information will direct you to the relevant page or document.

A copy of the record, with the exempt matter deleted in accordance with the National Archive’s Redaction Standard.
If there is no link, or the link is broken, you can use our website’s “Search” facility at www.pspb.gov.ky. If you are still having trouble locating information listed under our scheme, please contact the Information Manager at (345) 945-8175.

Email

If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You can email us at foi.peb@gov.ky to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

Phone

Documents listed in the publication scheme can also be requested by telephone. Please call (345) 945-8175 to request information.

Post

All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to:

Attention: Information Manager
Public Service Pensions Board
Box 912, Grand Cayman KY1-1103, CAYMAN ISLANDS

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See section 4: Fees and charges for further details.)

Personal visits

In limited cases, you may be required to make an appointment to view information listed in the publication scheme. This will be clearly stated in section 7: Categories of information, and relevant contact details will be provided in that section.

Advice and assistance

If you experience any difficulty identifying the information you want to access, please contact the Information Manager at (345) 945-8175.

The Public Service Pensions Board will adhere to its obligations under section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.

Information will be provided in the language in which it is held or in such other language that is legally required. Where the Public Service Pensions Board is legally required to translate any information, it will do so.

4. Fees and charges

The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. The Public Service Pensions Board strives to ensure that fees and charges are clearly explained and kept to a minimum.

Information which is published online, downloaded through a website, or sent to you by email will be provided free of charge.
Fees may be charged for providing information in paper copy or on computer disc. Charges will reflect the actual costs of reproduction and postage, as described below.

**Reproduction costs**

Where fees apply, photocopied information will be charged at a standard rate of $1.00 per page (black and white; any size) and $1.50 per page (colour; any size).

Computer discs will be charged at a rate of $2 per disc.

**Postage costs**

The Public Service Pensions Board will pass on to the requester the actual costs of postage or courier delivery.

Details of any individual charges which differ from the above policy are provided within section 7: Categories of information.

If a fee applies, you will be advised of the amount and how it has been calculated. Information will be provided when the Public Service Pensions Board has received your payment.

**5. Requests for information outside the publication scheme**

Information held by the Public Service Pensions Board that is not published under this scheme can be [http://www.pspb.gov.ky](http://www.pspb.gov.ky) “Making a Request”. Your request will be considered in accordance with the provisions of the FOI Law.

**6. Complaints**

The Public Service Pensions Board aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, please contact the Managing Director at (345) 945-8175, and we will try to resolve your complaint as quickly as possible.


You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

Information Commissioner’s Office,
2nd Floor, Elizabethan Square, Building C
George Town, Grand Cayman

PO Box 1375,
Grand Cayman KY1-1108,
CAYMAN ISLANDS

Telephone: +1 345 747 5402
email: appeals@ico.gov.ky
7. Categories of information

- About Us
- Strategic Management
- Finance & Administration
- Policies & Procedures
- Decisions & Recommendations
- Lists & Registers
- Our Services

ABOUT US

Name of public authority
Public Service Pensions Board

Ministry
Portfolio of the Civil Service

Principle officer
Jewel Evans Lindsey, Managing Director
Main line: (345) 945-8175    Direct Line: 244-7102
Email: jewel.evans-lindsey@pspb.ky

Kimberley Davis, Deputy Managing Director(Designate)
Main line: (345) 945-8175    Direct Line: 244-7143
Email: kimberley.davis@pspb.ky

Faith Ebanks, Director, Financial Reporting
Main line: (345) 945-8175    Direct Line: 244-7141
Email: faith.ebanks@pspb.ky

Richard Moody, Director, Plan Administration
Main line: (345) 945-8175    Direct Line: 244-7121
Email: richard.moody@pspb.ky

Information Manager
Joanna Virtue-Markman, Information Manager
Main line: (345) 945-8175    Direct line: 244-7165
Email: joanna.virtue-markman@pspb.ky or foi.peb@gov.ky
Website: www.pspb.gov.ky or www.foi.gov.ky
Organisation and functions
To provide public sector employees with retirement provisions that are adequate, equitable and safe, through effective management of the public sector pension funds, efficient administration of the plan(s) provisions, proper communications to participants, and ensuring that the financial provisions being made conform to professional standards, taking into account the very long-term commitment of obligations.

P O Box 912
Grand Cayman KY1-1103
CAYMAN ISLANDS
(345) 945-8175
(345) 949-3573
www.foi.peb@gov.ky
www.pspb.gov.ky

<table>
<thead>
<tr>
<th>Location and hours</th>
<th>Matters handled</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ground Floor</td>
<td>All matters relating to the administration of the Public Service Pension Fund, the Plans governed by the Public Service Pensions Law, The Parliamentary Pensions Law, and the Judges' Emoluments And Allowances Law</td>
</tr>
</tbody>
</table>

Ground Floor
The Smith Road Centre
154 Smith Road, George Town
Grand Cayman, Cayman Islands
Opened from 8:30a to 5:00p

Boards and Committees

<table>
<thead>
<tr>
<th>Name</th>
<th>Meetings</th>
<th>Minutes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Board of Directors</td>
<td>Meetings are held quarterly and are not open to the public.</td>
<td>Copies of minutes signed by the Chairman of the Board can be requested in writing through the Information Manager.</td>
</tr>
<tr>
<td>Members:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Hon. Kenneth Jefferson, Chairman</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Mrs. Sonia McLaughlin, Deputy Chairman</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Mr. Wayde Bardswell, Legal Council</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Mr. Franz Manderson</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Mr. James Walter, CICSA President</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Mr. Kirkland Nixon, Pensioner's Representative</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Mr. Eric Crutchley, Private Sector Representative</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Mr. Leonard Ebanks, Private Sector</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Frequently Asked Questions

http://www.pspb.gov.ky/portal/page?_pageid=1628,2625821&_dad=portal&_schema=PORTAL

How much pension will I get when I retire from the Service?

If you are a participant of the Defined Benefit Part of the Plan, your pension will be based on your pensionable years of service, pensionable earnings and rate of accrual. The longer the pensionable service, the higher your pension benefits. Similarly, the higher the pensionable earnings, the higher the pension benefits. If you are a participant of the Defined Contribution Part of the Plan, your pension will be based on the sum of the balance in both your Participant Contribution Account and your Employer Contribution Account with interest.

Who gets my pension benefits if I pass–on tomorrow?

Should you die whilst an active participant in the Plan, then a monthly pension equal to one-half of your Accrued Benefit will be paid to your surviving spouse. This pension will continue for the remainder of your spouse’s life. In addition to the pension payable to your surviving spouse, pensions equal to one–half of your Accrued Benefit will be equally divided among all your dependent children. If you die leaving dependent children but no surviving spouse, then your dependent children will receive, in addition, the pension that would have been payable to your spouse, shared equally among them. If you do not have a spouse and dependent children, your benefits will be given to your designated beneficiary.

In the Pension Law what is the definition of ‘Dependent Children’?

Dependent child means a participant’s child (including an adopted child who was adopted in a manner recognized by Law, an illegitimate child, a posthumous child or a step-child) who is either (a) under the age of 18, (b) under age 23 and in full-
time education, or (c) mentally or physically incapable of employment, as certified by the Chief Medical Officer.

When can I retire?

You can retire from the Plan and start to receive your pension in any of the following situations: When you reach Normal Retirement Age, age 60; When you reach Early Retirement age 50, as long as you have at least ten years of Qualifying Service; If you become permanently disabled, as certified by the Chief Medical Officer, regardless of your age; or If your office is abolished or if your department is reorganised and you are removed from office, regardless of your age. This is called Special Retirement.

I am separated from my spouse. Will he/she get my pension benefits if I don’t want them to?

Your spouses’ benefits can be assigned to your children by election and we have a form available for this. This form is the "Transfer of Spouse’s Pension Election Form" and can be found on the eForms section of this website.

Can I lose my pension?

The Public Service Pensions Law protects your pension from forfeiture, even if convicted of a crime or declared bankrupt. Any pension granted is also exempt from execution, seizure, attachment or any other process in respect of any debt or claim of a creditor. The pension is also not transferable or assignable except if a debt is due to the Government, or a Court Order directs the pension payments to a dependant.

When was the Public Service Pensions Fund established?

The Public Service Pensions Fund was established on the 1st January 1992 with employee contributions dating back to 1990. Government contributions commenced in 1991 with a matching contribution rate of 4% of pay.
Who was the first Chairman of the Board?
The first Chairman of the Board was Mr. Thomas C. Jefferson OBE, JP.

What employers participate in the Public Service Pensions Plan?
In addition to the Government, there are fourteen Public Sector employers that participate in the Public Service Pensions Plan. These are: Cayman Islands Airports Authority, Civil Aviation Authority, Cayman Islands Monetary Authority, Cayman Turtle Farm, Water Authority Cayman, Public Service Pensions Board, CAYS Foundation, CI Development Bank, Maritime Authority of the Cayman Islands, Health Services Authority, National Housing Trust, National Roads Authority, Electricity Regulatory Authority and Information and Communications Technology Authority.

How many participants are there in the Plan?
There were 1,508 participants in the Plan as at January 1993. The current active participants count now stands at 3,158.

How many pensioners are there?
There are currently 652 pensioners representing retirees from the three Government sponsored plans.

What plans does the Board administer?
Plans administered by the Board include Parliamentary, Judiciary, and the Public Service Pensions Plan.
When was the first actuarial validation carried out? What is the value of the actuarial deficiency?
The first actuarial validation was carried out as at 31st December 1989 which disclosed a contingent liability of $32.5 million for the Public Service Pensions Plan. The actuarial deficiency as at 1st January 2002 was $165 million.

Who was the first administrator of the Public Service Pensions Fund?
The first administrator of the Public Service Pensions Fund was the then Manager, Currency Board, Mrs Jewel Evans Lindsey.

STRATEGIC MANAGEMENT
Administering the authority’s operations at the organizational level; developing business plans and corporate policy; setting long-term goals and objectives; evaluating the agency’s overall performance and progress towards established targets; managing programs to improve business processes and ensure consistent service delivery; preparing or revising laws and other regulatory instruments that affect the authority’s functions and responsibilities; obtaining legal advice from external sources.

Governance
High-level documents that inform and direct the functions and activities of the authority.
- Public Service Pensions Law (2004 Revision)
- Public Service Pensions Regulations (2008 Revision)
- Public Service Pensions (Ex-Gratia Pensions) (Amendment) Regulations, 2009
- Parliamentary Pensions Law, 2004
- Judges Emoluments and Allowances Order 2005

Corporate management
High-level documents that plan and evaluate the work of the authority.
FINANCE & ADMINISTRATION
Administering the authority’s internal functions and managing its resources efficiently and effectively. Includes the management of monetary resources; material resources; human resources; information resources; and relationships with clients, the public and other government agencies.

Financial management
Documents relating to the administration of the authority’s monetary resources – including projected and actual income and expenditure; tendering; procurement; and contracts.

Annual Board approved budget
Annual Financial statements

Administration
Documents relating to other administrative functions carried out within the authority – including buildings, equipment & vehicles; communications; human resources; information & technology management.

Press releases
Bi-Annual Newsletter
Job vacancies; career opportunities
Organizational chart
Records management file plan or classification scheme

POLICIES & PROCEDURES
Current written protocols used by the authority for carrying out functions, activities and delivering services.

Complaints-handling procedure
DECISIONS & RECOMMENDATIONS
Information about proposals, resolutions, assessments and results, including decision-making processes.

Minutes of the Board of Directors that have been signed off by the Chairman

LISTS & REGISTERS
Information held in registers required by law and other lists or registers relating to the functions of the authority.
Actual lists and registers may be published under this heading. Alternatively, the authority should enter details about each list or register – how it can be viewed or accessed, and whether any fees or charges apply.

FOI disclosure log

OUR SERVICES
This category provides detailed information about the services offered and activities carried out by the authority, to fulfil its high-level functions and responsibilities.

It should describe the services and activities available locally, nationally and internationally.
The authority should publish:
- documents used by the authority in providing those services;
- documents used by clients to obtain those services;
- links to web pages where services are available online.

Forms
- Benefit Election Form
- Designated Beneficiary Election Form
- Designated Guardian Election Form
Contents:

1. About the Publication Scheme
2. Information that may be withheld
3. Methods of access
4. Fees and charges
5. Requests for information outside the publication scheme
6. Complaints
7. Categories of information
   - About Us
   - Strategic Management
   - Finance & Administration
   - Policies & Procedures
   - Decisions & Recommendations
   - Lists & Registers
   - Our Services

1. About the Publication Scheme

Every public authority covered by the Freedom of Information Law has a legal duty to maintain a publication scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

The publication scheme lists the information which is readily available to the public. The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.

This publication scheme commits the Portfolio of Internal and External Affairs to making information available to the public as part of its normal business activities.

The Portfolio of Internal and External Affairs will:

- specify the information held by the authority, which falls within the seven (7) categories below;
- proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
• describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
• list any fees charged for access to information described in this scheme;
• publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
• make this publication scheme available to the public;
• regularly review and update the information made available under this scheme.

2. Information that may be withheld

The Portfolio of Internal and External Affairs will generally not publish:

• information in draft form;
• information that is not held by the Portfolio of Internal and External Affairs, or which has been disposed of in accordance with a legally authorised disposal schedule;
• information that is not readily-available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
• information which is exempt under the FOI Law, or otherwise protected from disclosure – for example: personal information; or commercially sensitive information. Records containing exempt matter will be published in a redacted form, where ever it is practical to do so, indicating which exemptions apply.

In maintaining this publication scheme, our aim is to be as open as possible.

However, there may be limited circumstances where information will be withheld from one of the categories of information listed in section 7: Categories of information.

Information will only be withheld where the FOI Law expressly permits it.

For example: where disclosure would breach the law of confidentiality, infringe personal privacy, harm the Portfolio of Internal and External Affairs’ (or another organization’s) commercial interests, or endanger the protection of the environment.

Whenever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to section 6: Complaints.

3. Methods of access

Information available under our publication scheme will usually be accessible through the methods described below.

Section 7: Categories of information provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.

Online
Many of our documents are published electronically on this website and can be downloaded in PDF format. Where information is available online, a link within section 7: Categories of information will direct you to the relevant page or document.

If there is no link, or the link is broken, you can use our website’s “Search” facility at http://www.pie.gov.ky. If you are still having trouble locating information listed under our scheme, please contact the Information Manager, Ms. Kathryn Dinspel-Powell or the Records Officer, Ms. Allyson Minus-Phillips at foi.pie@gov.ky or at (345) 244-3179.

**Email**

If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You can email us at foi.pie@gov.ky to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

**Phone**

Documents listed in the publication scheme can also be requested by telephone. Please call (345) 244-3179 to request information.

**Post**

All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to:

The Information Manager  
Portfolio of Internal and External Affairs  
3rd Floor, Government Administration Building  
Grand Cayman, KY1-9000  
CAYMAN ISLANDS

In your request, please provide your name and address, and full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See section 4: Fees and charges for further details.)

**Personal visits**

In limited cases, you may be required to make an appointment to view information listed in the publication scheme. This will be clearly stated in section 7: Categories of information, and relevant contact details will be provided in that section.

**Advice and assistance**

Please refer to our Document Library and Disclosure Log on our website at http://www.pie.gov.ky first, as the information that you are seeking may have already been published.

If you experience any difficulty identifying the information you want to access, please contact the Information Manager or The Records Officer at foi.pie@gov.ky or (345) 244-3179.

The Portfolio of Internal and External Affairs will adhere to its obligations under section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.
Information will be provided in the language in which it is held or in such other language that is legally required. Where the Portfolio of Internal and External Affairs is legally required to translate any information, it will do so.

The Portfolio of Internal and External Affairs will endeavor to make as much information available on its website as possible, however, in the event that you are seeking information that is not posted there, or if you would prefer to view the information in hard copy in person, arrangements can be made to do so by appointment in the privacy of our conference room. In order to make an appointment, you can contact the Information Manager, the Information Manager (Designate) or the Records Officer at foi.pie@gov.ky or at (345) 244-3179.

4. **Fees and charges**

The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. The Portfolio of Internal and External Affairs strives to ensure that fees and charges are clearly explained and kept to a minimum. Information which is published online, downloaded through a website, or sent to you by email will be provided free of charge.

Fees may be charged for providing information in paper copy or on computer disc. Charges will reflect the actual costs of reproduction and postage, as described below.

*Reproduction costs*

Where fees apply, photocopied information will be charged at a standard rate of CI$1.00 per page (black and white; any size) and CI$1.50 per page (colour; any size).

Computer discs will be charged at a rate of CI$2.00 per disc.

*Postage costs*

The Portfolio of Internal and External Affairs will pass on to the requester the actual costs of postage or courier delivery.

Details of any individual charges which differ from the above policy are provided within section 7: Categories of information.

If a fee applies, you will be advised of the amount and how it has been calculated. Information will be provided when the Portfolio of Internal and External Affairs has received your payment.

5. **Requests for information outside the Publication Scheme**

Information held by the Portfolio of Internal and External Affairs that is not published under this scheme can be requested by:

1. Writing to the Information Manager, Portfolio of Internal and External Affairs, 3rd Floor, Government Administration Building, Grand Cayman KY1-9000, CAYMAN ISLANDS;
2. Sending an e-mail to the Information Manager, Portfolio of Internal and External Affairs at foi.pie@gov.ky;
3. Sending a fax to the attention of the Information Manager, Portfolio of Internal and External Affairs at (345) 946-5453;
4. Dropping into our offices on the 3rd Floor, Government Administration Building, Grand Cayman KY1-9000, CAYMAN ISLANDS, or
5. You can also refer online to: http://www.pie.gov.ky Making a Request.
In all instances, your request will be considered in accordance with the provisions of the FOI Law.

6. Complainants

The Portfolio of Internal and External Affairs aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, please contact the Information Manager, Ms. Kathryn Dinspel-Powell or the Records Officer, Ms. Allyson Minus-Phillips at foi.pie@gov.ky or at (345) 244-3179, and we will try to resolve your complaint as quickly as possible.

You can also see http://www.pie.gov.ky Complaints or FOI Appeal for further information about our complaints procedures.

You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

Information Commissioner's Office,
2nd Floor, Elizabethan Square, Building 1
George Town, Grand Cayman
PO Box 1375,
Grand Cayman KY1-1108,
CAYMAN ISLANDS
Telephone: (345) 747 5402
email: appeals@ico.gov.ky

7. Categories of information

- About Us
- Strategic Management
- Finance & Administration
- Policies & Procedures
- Decisions & Recommendations
- Lists & Registers
- Our Services

ABOUT US

Name of public authority
PORTFOLIO OF INTERNAL AND EXTERNAL AFFAIRS

Principal officers
The Portfolio of Internal and External Affairs is responsible for ensuring effective and democratic governance for a well-informed populace. As such, the Portfolio and its agencies:

- Take care of the operation and accommodation of the Legislative Assembly;
- Provide policy advice to the Cabinet on immigration, public safety and law enforcement matters; and
- Contribute to the safety and well-being of the community through effective immigration controls, detention and rehabilitation of prisoners and disaster preparations.

How to Contact Us:
Portfolio of Internal and External Affairs, 3rd Floor, Government Administration Building, Grand Cayman KY1-9000, CAYMAN ISLANDS
Phone: (345) 244-3179
Fax: (345) 946-5453
E-mail: foi.pie@gov.ky
Website: www.pie.gov.ky

Emergency Communications and Electronic Monitoring – 911
The 911 Emergency Communications Centre’s mission is to:
- Provide 24-hour response to all emergencies in the Cayman Islands;
- Offer a speedy reaction while maintaining high standards and professional service;
- Co-ordinate emergency response by prioritising and timely dispatch of appropriate units;
- Provide appropriate life-saving, pre-arrival instructions to callers to lessen the impact of an emergency; and
- Maintain officer safety vigilantly.

The 911 Centre also coordinates the electronic monitoring provisions of the Alternative Sentencing Law. In this role 911 carries out the wishes of the Court in sentencing offenders with an electronic curfew, and provides options for the pre-release of prisoners and those out on bail at the desire of law enforcement authorities.

Website: www.911.gov.ky  Telephone: (345) 949-9008

Hazard Management Cayman Islands
Hazard Management Cayman Islands (HMCI) has overall responsibility for the national hazard management programme, including preparedness, response, mitigation and recovery. The agency deals with all hazards (man-made and natural) and is permanently staffed and ready to go operational at all times. HMCI is responsible for the National Emergency Operations Centre (NEOC) which is located at the Fire Station in George Town, Grand Cayman. The NEOC is activated to direct and coordinate the response to national threats. HMCI also oversees and maintains the National Hazard Management Plans for threats such as hurricanes and earthquakes.

Website: www.caymanprepared.ky  Telephone: (345) 945-4624  Fax: (345) 946-5020

The Legislative Department
The Legislative Department provides overall management of the Legislative Assembly. The Clerk of the Legislative Assembly is responsible for the custody of the votes, records, Bills and other documents laid before the House as well as the production of official reports of all speeches made in the House or in Committee.

The Legislative Assembly of the Cayman Islands is a unicameral legislature comprising 18 Members, 15 of whom are the elected representatives for the Islands’ six districts, four each from George Town and West Bay, three from Bodden Town, two from Cayman Brac and Little Cayman, and one each from North Side and East End. The Deputy Governor and the Attorney General are the two Official members who are appointed by the Governor. The current Speaker of the House is not an elected representative.

The Governor may at any time, by Proclamation, prorogue or dissolve the Assembly. The Governor shall dissolve the Assembly at the expiration of four years from the date when the Assembly first meets after any general election unless it has been dissolved sooner. There shall be a general election at such time (within two months, after every dissolution of the Assembly) as the Governor, by Proclamation, appoint.

The first meeting of every session of the House shall, by Proclamation, be held on such day as the Governor shall appoint. A session usually consists of four meetings, with a meeting typically being comprised of several sittings.

Website: www.legislativeassembly.ky  Telephone: (345) 949-4236  Fax: (345) 949-9514

Cayman Islands Department of Immigration
The Department of Immigration was founded in 1971 and manages a number of key functions in order to safeguard the socio-economic prosperity of the Cayman Islands. The department:
• Manages the flow of immigrants into the islands and carries out administrative processing of applications for persons seeking permanent residence, Caymanian Status, the right to work in Cayman or asylum;
• Enforces work permit policies and facilitates the process of issuing work permits to foreign workers;
• Carries out security checks for the processing and issuing of visas and permits for persons who want to work, study or live in the islands;
• Maintains two overseas visa offices located in Jamaica and Honduras where visa applications are processed for persons seeking to enter the Cayman Islands from those jurisdictions. Immigration also handles the processing of visas for certain nationals transiting through the Cayman Islands; and
• Investigates and prosecutes breaches of the Immigration Law – including violations of work permit rules, illegal entry into the Cayman Islands and marriages of convenience among others.

Website: www.immigration.gov.ky    Telephone: (345) 949-8344    Fax: (345) 949-8486

**Her Majesty’s Cayman Islands Prison Service**

Her Majesty’s Cayman Islands Prison Service (HMCIPS) maintains secure custody of those committed by the Courts; maintains good order in prison establishments; provides support to prisoners; cares for prisoners with humanity and provides opportunities for prisoners to address their offending behaviour. The aim is to:

• Deliver offender management services, programmes and activities which address the causes of offending and re-offending; and
• Work in partnership with other organizations in the public, private and voluntary sectors to achieve key offender outcomes.

Offender management requires a number of agencies to work in partnership to achieve specific key prisoner outcomes in order to reduce re-offending. These outcomes are:

• Sustained or improved physical and mental health;
• Reduced or stabilised substance misuse;
• Improved literacy skills;
• Increased prospects for employment;
• Maintained or improved relationships with family, peers and community;
• Ability to access community resources and support;
• Ability to access appropriate accommodation;
• Ability to live independently;
• Improvements in the attitudes and behaviours which lead to offending; and
• Greater acceptance of responsibility and understanding of the impact of their offending behaviour on victims.

Telephone: (345) 947-3000 (HMP Northward)    Fax: (345) 947-3014 (HMP Northward)
(345) 946-0797 (HMP Fairbanks)    Fax: (345) 946-6214 (HMP Fairbanks)

**Royal Cayman Islands Police Service**

The purpose of the Royal Cayman Islands Police Service (RCIPS) is to:

• Uphold the law fairly and firmly;
• Prevent and detect crime;
Pursue and bring to justice those who break the law;
Keep the peace; and
Protect, help and reassure the community with integrity, sound judgement and common sense.

The RCIPS serves all three of the Cayman Islands. The management team is headed by the Commissioner of Police and supported by three Deputy Commissioners. The team is further strengthened by one chief superintendent, four superintendents, a business manager, a financial and administrative manager, a public relations officer and a human resources manager.

The RCIPS works closely with other regional police forces and uses an information management system to log crimes and intelligence in conjunction with six other overseas jurisdictions, namely: Miami, FLA., Anguilla, British Virgin Islands, Turks and Caicos, Montserrat and Trinidad.

Website: www.rcips.ky  Telephone: (345) 949-4222  Fax: (345) 946-2418

The Elections Office
The Elections Office is responsible for the general directions and supervision over the administrative conduct of elections and to enforce on the part of all elections officers, fairness, impartiality and compliance with the Election Law. The Supervisor of Elections issues the necessary instructions to election officers to ensure the effective execution of the Elections Law. He also executes and performs all other powers and duties that are conferred and imposed on him by the Election Law. The Election Office’s website contains all of their published reports including the Revised List of Electors (October 20, 2009).

Website: www.electionsoffice.ky  Telephone: (345) 949-8047

Department of Community Rehabilitation
The Department of Community Rehabilitation (DCR), formerly known as The Department of Probation and Aftercare, plays a significant role in the supervision and rehabilitation of adult offenders in the community.

The DCR assists the Courts and the Parole Board by providing pre-sentencing and pre-release reports, which assist with the decision making on case disposal. The DCR also provides community-based supervision to adult offenders (age 17 and older) who are on Court orders or Parole Licenses. In addition to the supervision of offenders, rehabilitative and preventative services are provided through individual sessions as well as specific groups including Domestic Violence (for perpetrators), Anger Management, Time to Change, Stress Management and Aftercare Support.

The DCR provides services both in Grand Cayman and Cayman Brac. In their efforts to best meet the needs of their clientele, they use a collaborative approach and work with various agencies throughout the islands.

Website: under construction  Telephone: (345) 949-1693  Fax: (345) 949-2838

Commissions Secretariat
The purpose of the Commissions Secretariat is to provide analytical and administrative support to four new commissions created under the 2009 Constitution. These are the Constitutional Commission, the Human Rights Commission, the Commission for Standards in Public Life, and the Judicial and Legal Services Commission. The Commissions Secretariat is made up of a Manager, four Administrator/Analysts, and an Office Administrator. Each Commission will require various forms of administrative assistance as well as a strong research capacity in order to fulfill its constitutional responsibilities.

The Constitutional Commission is a three-person commission established under section 118 of the new Constitution and is comprised of: Pastor Al Ebanks (Chairman), Mrs. Julene Banks, and Mr. Wil Pineau. Under the Constitution, this commission has a threefold remit of advising government on questions concerning constitutional status and development, promoting public understanding and awareness of the Constitution and its values, and publishing reports, papers and other documents on any constitutional matters affecting the Cayman Islands. Phone: 244-3685; Fax: 945-8649; P.O. Box 391 KY1-1106; E-mail: deborah.bodden@gov.ky; FOI requests: foi.cos@gov.ky.

The Human Rights Commission established under section 116 of the Constitution is comprised of five members: Mr. Richard Coles (Chairman), Mrs. Sara Collins, Mrs. Cathy Frazier, Reverend Nicholas Sykes, and Mr. Alistair Walters. The primary responsibility of the commission is to promote understanding and observance of human rights in the Cayman Islands. Phone: 244-3685; Fax: 945-8649; P.O. Box 391 KY1-1106; Website: www.humanrightscommission.ky; E-mail: deborah.bodden@gov.ky; FOI requests: foi.cos@gov.ky.

The Commission for Standards in Public Life was established under sections 117 and 121 of the Constitution and is comprised of: Mrs. Karin Thompson (Chair), Mr. Roy McTaggart, Pastor Winston Rose, Mrs. Nyda-Mae Flatley, and Mr. Hedley Robinson. Its overall function is to promote “the highest standards of integrity and competence in public life in order to ensure the prevention of corruption or conflicts of interest.” Phone: 244-3685; Fax: 945-8649; P.O. Box 391 KY1-1106; Website: www.standardsinpubliclifecommission.ky; E-mail: deborah.bodden@gov.ky; FOI requests: foi.cos@gov.ky.

The Judicial and Legal Services Commission was established under Section 105 of the Constitution and is comprised of Dan Scott (Chairman), Dara Flowers-Burke, Sir John Chadwick, Richard Coles, Richard Ground, OBE, Charles Jennings, Sir David Simmons, and Justice Edward Zacca, JA, OJ.

As in accordance with the Constitution the power to make appointments to various judicial offices, and to remove and to exercise disciplinary control over persons holding or acting in such offices, shall vest in the Governor, in accordance with the advice of the Judicial and Legal Services Commission. Phone: 244-3685; Fax: 945-8649; P.O. Box 391 KY1-1106; E-mail: deborah.bodden@gov.ky; FOI requests: foi.cos@gov.ky.

**Civil Aviation Authority**

The role of the Civil Aviation Authority of the Cayman Islands is primarily to function as the regulatory organization responsible for safety oversight and economic regulation of the aviation industry throughout the territory and to ensure that the Cayman Islands aviation industry conforms to the standards and recommended practices of the International Civil Aviation Organization (ICAO).
Boards & Committees
List of Committees, Boards, Councils, Associations, Trusts, Foundations, etc. that fall under the remit of the Portfolio:

Civil Aviation Authority
- Air Transport Licensing Authority
- Air Transport Licensing Board

Immigration Department
- Business Staffing Plan Board
- Cayman Brac and Little Cayman Immigration Board
- Caymanian Status and Permanent Residency Board
- Work Permit Board

Hazard Management Cayman Islands
- National Hazard Management Executive (NEOC)

e-Government Advisory Committee

Boards that the Portfolio directly oversees:

<table>
<thead>
<tr>
<th>Name</th>
<th>Meetings</th>
<th>Minutes</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Parole Commissioner’s Board</strong></td>
<td>Quarterly Meetings, closed to the general public; held at Her Majesty’s Prison, Northward.</td>
<td>Minutes are not published as per the FOI Law 2007, s. 23 (1)</td>
</tr>
<tr>
<td><strong>Members:</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Debbie Ebanks, Cert. Hon (Chairman)</td>
<td></td>
<td></td>
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<tr>
<td>Pastor Alson Ebanks, Cert. Hon (Deputy Chairman)</td>
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<tr>
<td>Twila Escalante (Member)</td>
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<tr>
<td>Marilyn Conolly (Member)</td>
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<td></td>
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<tr>
<td>Dwene Ebanks (Member)</td>
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<tr>
<td><strong>Prisons Inspection Board</strong></td>
<td>Monthly Meetings; closed to the general public; held on the 4th Floor, Government Admin. Bldg, East Conference Room</td>
<td>Minutes are not published as they are considered Exempt under Part III of the FOI Law, s. 15(a), however, an FOI Request can be made for any of these records and the Information Manager will make a formal decision on access. Please refer to Section 5. Requests for Information Outside the Publication Scheme for details.</td>
</tr>
<tr>
<td><strong>Members 2010-2012:</strong></td>
<td></td>
<td></td>
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<tr>
<td>Arek Joseph, OBE (Chairman)</td>
<td></td>
<td></td>
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<tr>
<td>Rachel Ebanks (Member West Bay)</td>
<td></td>
<td></td>
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<tr>
<td>Peter Van Der Bol (Member, George Town)</td>
<td></td>
<td></td>
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<tr>
<td>Caroline Solomon (Member, Bodden Town)</td>
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<td></td>
</tr>
<tr>
<td>Name</td>
<td>Meetings</td>
<td>Minutes</td>
</tr>
<tr>
<td>----------------------------------------------------------------------</td>
<td>--------------------------------------------------------------------------</td>
<td>-------------------------------------------------------------------------</td>
</tr>
<tr>
<td><strong>Advisory Committee on the Prerogative of Mercy (ACPM) Board</strong></td>
<td>Are called by the Governor when there are applications to consider. In the absence of any applications, there will be a meeting held annually. Meetings closed to the general public; held at the Offices of the Governor.</td>
<td>Minutes are not published as per the FOI Law 2007, s. 23 (1)</td>
</tr>
<tr>
<td>Ex-Officio Members:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>H.E. The Governor, Mr. Duncan Taylor (Chairman),</td>
<td></td>
<td></td>
</tr>
<tr>
<td>The Hon. Attorney General, Mr. Sam Bulgin,</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Debra Prendergast (Secretary)</td>
<td></td>
<td></td>
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<tr>
<td>Gerald Smith (CMO)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Members:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Arek Joseph OBE</td>
<td></td>
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<tr>
<td>Rev. Stanwyck Myles</td>
<td></td>
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<tr>
<td>Beulah McField</td>
<td></td>
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<tr>
<td>Pastor Davelee Tibbetts (Member, Sister Islands)</td>
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</table>

**Parole Commissioners' Board**
The Parole Commissioners' Board is responsible for reviewing parole dossiers and interviewing prisoners eligible for parole in order to make recommendations to His Excellency the Governor regarding the granting of parole for Caymanian prisoners and remittance of sentences for Foreign National prisoners.

**Prisons Inspection Board**
The Prisons Inspection Board acts on behalf of the public and the Cabinet member responsible for prison, by providing an independent perspective on the conditions in the Islands’ correctional facilities as well as the ways in which these facilities are achieving the two main goals of Cayman’s prison system:

- to provide secure and humane custody for those sentenced to prison by the courts; to promote the rehabilitation of inmates so that they live law-abiding and useful lives in custody and after release.
Advisory Committee on the Prerogative of Mercy (ACPM)

The Advisory Committee on the Prerogative of Mercy (ACPM) is a new body established under sections 39 and 40 of the Cayman Islands Constitution Order 2009 Constitution. Its function is to advise HE the Governor on whether or not to grant prisoners mercy in the form of either pardon, respite, a substitute sentence, or remission. Although the Governor is bound to consult the committee when he makes these decisions, the choice of whether to exercise these powers or not is at his sole discretion. Under the 1972 Constitution, the Governor exercised very similar powers. What is new in the 2009 Constitution is the provision that he must consult the ACPM whenever they are exercised. The ACPM is entirely separate from any other body established to administer parole or conditional release from prison.

The Governor presides at all meetings and summons meetings at his own discretion. There are six other members: the Hon. Attorney General, the Chief Medical Officer, and four members appointed by the Governor: Arek Joseph OBE, Rev. Stanwyck Myles, Beulah McField and Pastor Davelee Tibbetts (Member, Sister Islands). There is also a Board Secretary.

Phone: 244-3114; Fax: 946-5453; C/O 3rd Floor Gov't Admin. Bldg., George Town, Grand Cayman KY1-9000 Website: www.pie.gov.ky ; E-mail: Debra.Prendergast@gov.k

Frequently Asked Questions:

- **How do I become naturalised / registered as a British Overseas Territory Citizen (BOTC)?** An application form may be picked up from the receptionist at the Government Administration Building; please bring your Right to be Caymanian/Caymanian Certificate or Permanent Residence Letter and Certificate as proof in order to receive the correct application form. Once you have completed your application, call (345) 244-2403/2441 to make an appointment so that a staff member can take your personal details and answer any questions that you may have pertaining to your application. A non-refundable filing fee of KYD200.00 must accompany each application along with all other relevant supporting documents; no application will be accepted unless fully completed. Once your application has been accepted, it takes between three to six months to process. Written notification of the outcome will be sent to the postal address as per your application. The fee for the grant of Naturalisation is KYD625.00 and for Registration is KYD250.00.

- **How do I register as a British citizen?**
  At your Naturalisation pledge ceremony you will receive an application to register as a British citizen. This form is also available on our website at http://www.pie.gov.ky Forms. There is an administrative fee of KYD200.00 payable to the Cayman Islands Government in the form of cash or cheque/draft. A processing fee of £500.00* made payable in draft form to: Accounting Officer, Home Office. Please call (345) 244-2286 to make an appointment so that a staff member can verify that your application is complete and that you have provided the appropriate supporting documentation. Once your application has been accepted, this process takes between six months to a year to complete. Verbal notification of the outcome will be made as per the contact details listed on your application. Should your application be approved, you will then need to attend a pledge ceremony. Following your pledge ceremony you will be provided with a Certificate of British Registration and you are then free to apply for your British passport. For further information please call (345) 244-2286.
*Fee is subject to change and is non-refundable.

- **Can I have a private pledge ceremony?**
  Yes. A fee of KYD500.00 is payable by a successful citizenship applicant who may wish to have a Private Pledge / Presentation Ceremony conducted.

- **What happens if I have to reschedule my pledge ceremony?**
  KYD100.00 is payable by a successful citizenship applicant who has to be re-scheduled because he or she was late or did not show-up for his or her participation in a Pledge / Presentation Ceremony. In order to be re-scheduled, he or she must first pay this fee and can only be exempted from so doing if proof is provided that it was because a medical emergency precluded their attendance.

- **What is a “Proof of Nationality” Letter?**
  It is a legal document to replace the original Certificate of Naturalisation or Registration which has been lost or destroyed. The document can be used to confirm that the individual is a citizen of the Cayman Islands by virtue of being granted Naturalisation or Registration. Once the application for the letter and the fee has been submitted, it can take up to a month to process. You can access the application form on our website at [http://www.pie.gov.ky Forms](http://www.pie.gov.ky Forms).

- **What is the fee for a “Proof of Nationality” letter?**
  The fee is KYD150.00 and this is payable to The Cayman Islands Government in the form of a cheque or draft.
  
  *Fee is subject to change and is non-refundable.

- **Can I put the Cayman Islands flag and/or Coat of Arms on our business’ website and/or stationary?**
  Any non-governmental agency use of the country’s flag and/or Coat of Arms requires written permission from the Deputy Governor. For permission, submit a written request to: Deputy Governor’s Office, 4th Floor, Government Administration Building, Grand Cayman KY1-9000, CAYMAN ISLANDS.

- **Where can I obtain a Cayman Islands flag and/or Coat of Arms?**
  The Cayman Islands National Museum sells flags, Coat of Arms and other reproductions of Cayman’s heritage at their gift shop. They are located in George Town and can be reached by calling (345) 949-8368 or via e-mail at info@museum.ky.

- **How can I become a Justice of the Peace?**
  A nomination to appoint someone as a Justice of the Peace (JP) must be received in writing by the Deputy Governor’s Office. The nomination must be made without the knowledge of the nominee. Nominations can be sent to: Deputy Governor’s Office, 4th Floor, Government Administration Building, Grand Cayman KY1-9000, CAYMAN ISLANDS.

- **How can I become a Notary Public?**
  Application forms can be obtained from and submitted to the Attorney General’s Office. Please see their website: www.caymanjudicial-legalinfo.ky or call them at (345) 949-7900 for further information.

- **Who are the members of the Parole Commissioner’s Board?**
Do the members of the Parole Commissioner’s Board receive payment for their services?
Members who are not employed with the Civil Service receive a small quarterly stipend.

If I am from another country, how do I contact a consular agent?
Visit the Government website at www.gov.ky and refer to the list of Consular Agents.

What are the names of the past Governors, Administrators, Commissioners and Chief Magistrates in the Cayman Islands?

Governors:
- 1971 Athelstan Charles Ethelwulf LONG, CMG, CBE
- 1972 Kenneth Roy CROOK (later CMG)
- 1974 Thomas RUSSELL, CMG, CVO
- 1982 George Peter LLOYD, CMG, CVO
- 1987 Alan James SCOTT, CVO, CBE
- 1992 Michael Edward John GORE, CVO, CBE
- 1995 John Wynne OWEN, MBE (later CMG)
- 1999 Peter John SMITH, CBE
- 2002 Bruce Harry DINWIDDY, CMG
- 2005 Stuart D.M. JACK, CV

Administrators:
- Jack ROSE, MBE, DFC (later CMG)
- John Alfred CUMBER, CMG (later Sir John)
- Athelstan Charles Ethelwulf LONG, CMG, CBE

Commissioners:
- Frederick Shedden SANGUINNETTI, ISO
- George Stephenson Shirt HIRST
- Arthur C. ROBINSON
- Hugh Houston HUTCHINGS
- Captain G.H. FRITH
- Ernest Arthur WESTON
- Allen Wolsey CARDINALL, CMG (later Sir Allen)
- Albert Colinridge PANTON Snr. MBE (Acting)
- John Penny JONES
- Ivor Otterbein SMITH (later CMG, OBE)
- Andrew Morris GERRARD, CMG
- Alan Hilliard DONALD
- Jack ROSE, MBE, DFC (later CMG)

Chief Magistrates:
- William CARTWRIGHT
- William BODDEN
Employment Opportunities
In an effort to minimise the potential impact of the global financial crisis and economic downturn on the government budget, the Cayman Islands Government has implemented a number of initiatives.

With effect from October 27th, 2008 the Head of the Civil Service, under instruction from Cabinet, declared a moratorium on recruitment across the Civil Service. However, this has not prevented the appointment of necessary and essential personnel such as police officers, doctors, nurses and other specialist professionals.

As a result there are currently reduced opportunities to obtain employment within all public service entities, including statutory authorities and Government owned companies. For available vacancies please refer to the website www.recruitment.gov.ky

STRATEGIC MANAGEMENT

Governance
The following legislation and regulations inform and direct the functions and activities of the Portfolio:

- Public Service Pensions Law (2004 Revision)
- Police Law (2006 revision)
- The British Nationality Law, 1981
- The Prisons Law (14 of 1975), the Prison Officers (Discipline) Regulations (1999 Revision), Prison Rules (1999 Revision) and the Prisons and Places of Detention Regs (2000 Revision)
- The Immigration Law (2007 Revision)
- The Marriage Law (2007 Revision)
- The Civil Aviation Authority Law (2005 Revision)
- The Civil Aviation Act, 1949 (amended at various times)
- The Air Transport Regulations, 1981
- The Air Navigation (Overseas Territories) (Order 2007)
- The Colonial Service Regulations (1998 Revision)
- Coat of Arms, Flag and National Song Law (2005 Revision)

You can access some of these documents on the Government website at www.gov.ky Gazettes. However, if you do not find the law that you are looking for you can purchase it from the Legislative Department at cost. That Department can be contacted at:
To see how the Portfolio of Internal and External Affairs fits into the overall structure of Government, please use the same website above and follow the path Government/More About Government/ Government Organization Chart.

With the adoption of the 2009 Constitution, a new chapter has begun in the way the Cayman Islands is governed. The new Constitution brings a more balanced style of governance in the shape of increased consultation and accountability in the running of the country.

For more information on the constitutional changes, please go to the Government website www.gov.ky and follow the path Government/Mo re About Government/Constitution. In addition, there is a Guide to the 2009 Cayman Islands Constitution which can be found at http://www.constitution.gov.ky/portal/page?_pageid=1961,1&_dad=portal&_schema=PORTAL

Corporate management
These documents assist the Portfolio with planning and evaluation:


Please note that full financial accounts for ‘06/’07, ‘07/’08 and ‘08/’09 have been submitted to Audit.

FINANCE & ADMINISTRATION

Financial management
The following relate to the administration of the authority’s monetary resources:

- Financial statements/ half-yearly / quarterly reports – these are contained in the Annual Budget Statement, which can be accessed on our website as listed above
- Sources of revenue; Investments; Capital programme – found in the Annual Budget Statement, which can be accessed on our website as listed above

Administration
The following documents pertain to the other administrative functions carried out within the authority:

- Press releases  

- Vacancies/ career opportunities  

- HR Manual  
  available to view at Portfolio of Internal and External Affairs, 3rd Floor, Government Administration Building, Grand Cayman KY1-9000, CAYMAN ISLANDS

- Records management file plan or classification scheme:
  A class of information refers to the practice of collecting similar types of information in the same location. The Portfolio of Internal and External Affairs has grouped its classes of information into broad categories (or functions) which reflect the Portfolio’s core responsibilities and functions. If you are planning to make an FOI request, the following list provides you with an indication of the various types of information that we have:

**Functions**

**Internal Affairs**
- Governance and Coordination
- Parliamentary questions
- Policy development and reports
- Research and development
- Appointment of Marriage Officers
- National Security

**External Affairs**
- Diplomatic Relationships
- Deportation matters
- Refugee matters
- International liaison
- Military aircraft and military ships clearances
- Strategic policy development
- Consular services
- Registration as British citizens
- British Overseas Territories Citizenship (BOTC)

**Departmental Management**
- Monitoring and accountability
- Coordination of budgets
- Advising
- Reviews
- HR support and audit
- Budget coordination
- Planning and reporting
- Law revisions
Committee/Secretariat Support
Administrative services
Establishment of bodies
Appointment of members
Terms of reference
Proceedings
Minutes
Reports and agendas

Internal Human Resources Management
Audit
Development and training
Discipline
Grievances and appeals
Health and safety
Performance management
Planning
Policies and procedures
Recruitment
Reporting
Staff administration

Internal Financial Management
Accounting
Acquisition
Auditing
Budgeting
Funds administration
Planning and reporting
Policies and procedures
Remuneration

POLICIES & PROCEDURES

- HR Manual available to view at Portfolio of Internal and External Affairs, 3rd Floor, Government Administration Building, Grand Cayman KY1-9000, CAYMAN ISLANDS


- Complaints-handling procedure see http://www.pie.gov.ky About Us/Complaints

DECISIONS AND RECOMMENDATIONS

- Prisons Inspection Board Report see http://www.pie.gov.ky Document Library
LISTS & REGISTERS


OUR SERVICES

Permit Grants

The Portfolio is responsible for granting the following:

1. **Grant of Naturalization**
   - An application form may be picked up from the receptionist at the Government Administration Building; please bring your Right to be Caymanian/Caymanian Certificate or Permanent Residence Letter and Certificate as proof in order to receive the correct application form. Once you have completed your application, call (345) 244-2403/2441 to make an appointment so that a staff member can take your personal details and answer any questions that you may have pertaining to your application. A non-refundable filing fee of KYD200.00 must accompany each application along with all other relevant supporting documents; no application will be accepted unless fully completed. Once your application has been accepted, it takes between three to six months to process. Written notification of the outcome will be sent to the postal address as per your application. The fee for the grant of Naturalisation is KYD625.00 and for Registration is KYD250.00.

2. **Grant of British citizenship**
   - At your Naturalisation pledge ceremony you will receive an application to register as a British citizen. This form is also available on our website at http://www.pie.gov.ky Forms. There is an administrative fee of KYD200.00 payable to the Cayman Islands Government in the form of cash or cheque/draft. A processing fee of £500.00* made payable in draft form to: Accounting Officer, Home Office. Please call (345) 244-2286 to make an appointment so that a staff member can verify that your application is complete and that you have provided the appropriate supporting documentation. Once your application has been accepted, this process takes between six months to a year to complete. Verbal notification of the outcome will be made as per the contact details listed on your application. Should your application be approved, you will then need to attend a pledge ceremony. Following your pledge ceremony you will be provided with a Certificate of British Registration and you are then free to apply for your British passport. For further information please call (345) 244-2286.
   - *Fee is subject to change and is non-refundable.

3. **Proof of Nationality letters**
   - This is a legal document to replace the original Certificate of Naturalisation or Registration which has been lost or destroyed. The document can be used to confirm that the individual is a citizen of the Cayman Islands by virtue of being granted Naturalisation or Registration. Once the application for the letter and the fee has been submitted, it can take up to a month to process. You can access the application form on
our website at http://www.pie.gov.ky Forms. The fee is KYD150.00 and this is payable to The Cayman Islands Government in the form of cash or cheque/draft.
*Fee is subject to change and is non-refundable.

**Authorizations**

The Portfolio is responsible for the issuance of the following authorization:

1. **Issuance of official clearance for transiting military aircraft**

For additional information regarding this authorization, please contact:
The Office of the Deputy Governor, 4th Floor Government Administration Building, Grand Cayman KY1-9000, CAYMAN ISLANDS
Phone: (345) 244-2432
Fax: (345) 946-5453
E-mail: foi.pie@gov.ky
Website: www.pie.gov.ky

The Office of the Deputy Governor is responsible for the issuance of the following authorizations:

2. **Issuance of Governor’s Permit to persons declared prohibited immigrants**
3. **Issuance of deportation and exclusion orders**
4. **Issuance of Personnel Clearances for Consular Representatives and Military Personnel**

For additional information regarding these authorizations, please contact:
The Office of the Deputy Governor, 4th Floor Government Administration Building, Grand Cayman KY1-9000, CAYMAN ISLANDS
Phone: (345) 244-2432
Fax: (345) 946-5453
E-mail: foi.pie@gov.ky
Website: www.pie.gov.ky

Please visit our website at http://www.pie.gov.ky About Us, Freedom of Information/ Making a Request and Complaints for further information. In the event that the information that you require is not available on our website, as some areas are under construction or awaiting update by the Computer Services Department, please feel free to contact us at:

Portfolio of Internal and External Affairs, 3rd Floor, Government Administration Building, Grand Cayman KY1-9000, CAYMAN ISLANDS

Phone: (345) 244-3179/ E-mail: foi.pie@gov.ky/ Fax: (345) 946-5453/ Website: www.pie.gov.ky
1. **About the Publication Scheme**

Every public authority covered by the Freedom of Information Law has a legal duty to maintain a publication scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

The publication scheme lists the information which is readily available to the public. The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.

This publication scheme commits the **CAYMAN ISLANDS EMERGENCY COMMUNICATIONS & ELECTRONIC MONITORING DEPARTMENT** to make information available to the public as part of its normal business activities.

The **CAYMAN ISLANDS EMERGENCY COMMUNICATIONS & ELECTRONIC MONITORING DEPARTMENT** will:
specify the information held by the authority, which falls within the seven (7) categories below;
proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
list any fees charged for access to information described in this scheme;
publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
make this publication scheme available to the public;
regularly review and update the information made available under this scheme.

2. Information that may be withheld

The CAYMAN ISLANDS EMERGENCY COMMUNICATIONS & ELECTRONIC MONITORING DEPARTMENT will generally not publish:

- information in draft form;
- information that is not held by the CAYMAN ISLANDS EMERGENCY COMMUNICATIONS & ELECTRONIC MONITORING DEPARTMENT,
- information which has been disposed of in accordance with a legally authorised disposal schedule;
- information that is not readily-available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
- information which is exempt under the FOI Law, or otherwise protected from disclosure – for example information that:
  - prejudices the security or defence
  - endangers any person’s life or safety
  - affects the conduct of an investigation or prosecution
  - reveals a confidential source of information
  - reveals lawful methods or procedures for preventing, detecting, investigation or dealing with criminal activity
  - facilitates the escape of a person from lawful detention
  - jeopardizes the security of prison
  - discloses personal information
  - violates patient confidentiality
  - jeopardizes commercially sensitive information.

Records containing exempt matter may be published in a redacted form, whenever it is practical to do so, indicating which exemptions apply.

In maintaining this publication scheme, our aim is to be as open as possible.

However, there may be limited circumstances where information will be withheld from one of the categories of information listed in section 7: Categories of information.

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Phone
Documents listed in the publication scheme can also be requested by telephone. Please call the FOI Manager at (345) 949-9008 to request information.

Post
All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to:

FOI Manager
Emergency Communications & Electronic Monitoring
PO Box 2391
Grand Cayman KY1-1105
CAYMAN ISLANDS

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See section 4: Fees and charges for further details.)
Personal visits
Due to the security requirements of our facility, we typically do not allow the public to attend the Department to view information listed in the publication scheme. Exceptions must be approved by the Emergency Communications Manager.

Advice and assistance
Check the Document Library on our website www.911.gov.ky to ensure that the information has not already been published. If you experience any difficulty identifying the information you want to access, please contact the FOI Manager at foi.emc@gov.ky or (345) 949-9008.

The CAYMAN ISLANDS EMERGENCY COMMUNICATIONS & ELECTRONIC MONITORING DEPARTMENT will adhere to its obligations under section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.

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The CAYMAN ISLANDS EMERGENCY COMMUNICATIONS & ELECTRONIC MONITORING DEPARTMENT aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, please contact the Emergency Communications Manager at 911mgr@gov.ky or Assistant Manager at 911asstmgr@gov.ky or (345) 949-9008, and we will try to resolve your complaint as quickly as possible.

Further information about our complaints procedures can be obtained from our website www.911.gov.ky.

You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner, if you are dissatisfied with our response.

Information Commissioner's Office, 2nd Floor, Elizabethan Square, Building 1 George Town, Grand Cayman PO Box 1375 Grand Cayman KY1-1108, CAYMAN ISLANDS Telephone: (345) 747-5402 Email: appeals@ico.gov.ky
7. Categories of Information

- About Us
- Strategic Management
- Finance & Administration
- Policies & Procedures
- Decisions & Recommendations
- Lists & Registers
- Our Services

ABOUT US

**Name of public authority**
CAYMAN ISLANDS EMERGENCY COMMUNICATIONS & ELECTRONIC MONITORING DEPARTMENT

**Ministry**
Portfolio of Internal and External Affairs

**Key staff**
Brent Finster, Emergency Communications Manager
911mgr@gov.ky
(345) 949-9008

Leslie Vernon, Assistant Manager (Emergency Communications Centre)
911asstmgr@gov.ky
(345) 949-9008

Vacant, Assistant Manager (Electronic Monitoring Centre)
(345) 244-5230

**Information manager**
Leslie Vernon, CIEC&EM Information Manager
foi.emc@gov.ky
(345) 949-9008

You may also utilise the Freedom of Information website www.foi.gov.ky to request information.

**Organisation and functions**

The Emergency Communications & Electronic Monitoring Department (CIEC&EM) has two primary functions. First the Emergency Communications Centre processes emergency (911) and non-emergency telephone calls and dispatches the appropriate resource to requests for service. These resources include the Royal Cayman Islands Police Service, Cayman Islands Health Services Authority EMS Department, Cayman Islands Fire Service and others. The Department also maintains the Cayman Islands Electronic Monitoring Centre which is responsible for the monitoring of selected offenders and the National CCTV Programme.
Vision:
The vision of the Cayman Islands Emergency Communications and Electronic Monitoring Department (CIEC&EM) is to provide the highest level of service to the community which will favorably compare with any public safety dispatch centre and electronic monitoring function anywhere in the world.

Mission Statement:
The Cayman Islands Emergency Communications & Electronic Monitoring Department has two distinct functions:

1. Public Safety Answering Point - Cayman Islands Emergency Communications Centre (CIEC911)

   - The mission of the Cayman Islands Emergency Communications Centre (CIEC911) is to provide a 24/7/365 dispatch service and coordination centre to support emergency response in the Cayman Islands; to prioritise requests for assistance and dispatch the appropriate units; to provide life-saving, pre-arrival instructions to callers to lessen the impact of an emergency; and to maintain the safety of first responders.

2. Cayman Islands Electronic Monitoring Centre (CIEMC)

   - The mission of the Cayman Islands Electronics Monitoring Centre (CIEMC) is to coordinate the electronic monitoring provisions of the Alternative Sentencing Law and to provide options for the executive pre-release of prisoners and those out on bail based on the Law, Regulations and the organizational needs of the Court, Her Majesty's Prison Service, and the Royal Cayman Islands Police Service. In addition, the CIEMC is responsible for the operational aspects of the National CCTV Programme.

CIEC911:
The Cayman Islands Emergency Communications Centre is the Public Safety Answering Point (PSAP) for law enforcement, fire, and Emergency Medical Services. Serving all three islands from a facility located in downtown George Town, the Centre's telecommunicators answer all 911 emergency calls, prioritise and dispatch Calls For Service (CFS) for the Royal Cayman Islands Police Service and Cayman Islands Health Services Authority EMS Department. Calls For Service requiring fire assistance are relayed to the Fire Service dispatch (“Fire Control”) which then dispatches the appropriate units.

Telecommunicators use guide cards to help ensure that appropriate questions are asked of, and important information obtained from, telephone callers requesting assistance. Guide cards also allow telecommunicators to give basic emergency instructions, helping the caller to assist both themselves and others.

CIEMC:
The planned implementation of the Alternative Sentencing Law provides for the electronic monitoring aspect of the House Arrest programme. CIEMC personnel tag “clients”, who have been specified by the Courts, with electronic ankle bracelets and then monitor their location and status based on the Court's instructions. By using state-of-the-art equipment including GPS satellite technology and fibre optics, clients are given the opportunity to serve their sentences outside of the confines of a traditional prison. This option will save the Government money as
well as it will free up space in the prisons for those clients who require incarceration in the traditional sense. Other uses of CIEMC include the monitoring and tracking of clients who are on an executive release license from Her Majesty’s Prisons, or are on bail by the Courts, RCIPS, or Immigration.

The National CCTV Programme is being implemented in early 2011. Video surveillance as well as evidence gathering will be done by CIEMC personnel using approximately 400 CCTV cameras.

Department Contact Information:

PO Box 2391  
Grand Cayman KY1-1105  
CAYMAN ISLANDS  
(345) 949-9008  
Email: 911mgr@gov.ky  
Website: www.911.gov.ky

FREQUENTLY ASKED QUESTIONS

- **Why does the 911 telecommunicator ask “so many questions”?**
  We gather information to determine the proper response; prepare the unit/s responding for what they may encounter upon arriving at a scene; and provide aid through instructions over the telephone before emergency personnel arrive on scene. We use standardized guidecards from the Association of Public-safety Communications Officials International, Inc. [www.apcointl.org](http://www.apcointl.org) to ensure that we are asking relevant and appropriate questions when you call 9-1-1. Our 911 system also meets the standards of the National Emergency Number Association [www.nena.org](http://www.nena.org)

- **What are the local non-emergency numbers for Fire, Police and Ambulance?**

<table>
<thead>
<tr>
<th>Non-Emergency Numbers</th>
<th>Police</th>
<th>Fire</th>
<th>Ambulance/EMS</th>
</tr>
</thead>
<tbody>
<tr>
<td>George Town</td>
<td>949-4222</td>
<td>949-2276</td>
<td>949-8600 George Town Hospital</td>
</tr>
<tr>
<td>West Bay</td>
<td>949-3999</td>
<td>949-1188</td>
<td>949-3439 West Bay Clinic</td>
</tr>
<tr>
<td>Bodden Town</td>
<td>947-2220</td>
<td></td>
<td>947-2299 Bodden Town Clinic</td>
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</tr>
<tr>
<td>North Side</td>
<td>947-9411</td>
<td>947-3248 Frank</td>
<td>947-9525 North Side Clinic</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Sound</td>
<td></td>
</tr>
<tr>
<td>East End</td>
<td>947-7411</td>
<td></td>
<td>947-7440 East End Clinic</td>
</tr>
<tr>
<td>Cayman Brac</td>
<td>948-0440</td>
<td>948-1245</td>
<td>948-2243 Faith Hospital</td>
</tr>
<tr>
<td>Little Cayman</td>
<td>948-0100</td>
<td>948-0011</td>
<td>948-0072 Little Cayman Clinic</td>
</tr>
</tbody>
</table>

- **What is the number of the local Power Company?**
  Grand Cayman - Caribbean Utilities Company  945-1CUC (1282)
  Cayman Brac – Cayman Brac Power and Light  948-1638

- **Can you connect my 911 emergency call to another country’s emergency services?**
  No, however we could assist you in determining the proper emergency telephone number for a public safety agency overseas.

- **Can I request an audio recording of my 911 call?**
  Yes, written requests may be submitted to our Information Manager in accordance with the Freedom of Information Law, 2007. If the request is related to an open investigation by RCIPS, your request will need to be approved by RCIPS. See our Freedom of Information page on the [www.911.gov.ky](http://www.911.gov.ky) website for details.

- **How do I get a copy of my police report?**
  Contact the RCIPS using their non-emergency phone number (see table above) or visit you local police station.

- **How do I file a complaint about the way my 911 call was handled?**
  We strive to provide a professional level of service all the time. Unfortunately, we are human and we make mistakes. You may contact the Emergency Communications Manager or Assistant Manager who will investigate your complaint. See our Complaints page on our website [www.911.gov.ky](http://www.911.gov.ky) for details.

- **How do I compliment the telecommunicator who handled my 911 call?**
  We love hearing about the good things we do for the Cayman community. Please email or call the Emergency Communications Manager or Assistant Manager. See our Contact Us page on our website [www.911.gov.ky](http://www.911.gov.ky).
- **Do you provide tours of the 911 Centre?**
  We accommodate requests for tours on a limited basis. Pre-approval by the Emergency Communications Manager or Assistant Manager is necessary. Please call the department’s administration line (949-9008) and speak with the communications supervisor on duty, which will assist with your request.

- **How many cruise ships will be coming into port today?**
  Check the Cayman Islands Port Authority website [www.caymanport.com](http://www.caymanport.com)

- **Do I have to pay if I call for an ambulance?**
  Please contact the Health Services Authority at 949-8600; rates may vary depending on circumstances.

- **How many police, fire and EMS emergencies does the 911 Centre process each day?**
  We handle approximately 35 emergencies per day resulting from a total of about 350 incoming telephone calls (both emergencies and non-emergency calls).

- **How do I become a 911 Telecommunicator?**
  Vacancies are advertised on the Government’s website [www.recruitment.gov.ky](http://www.recruitment.gov.ky)

**HISTORY**

After a close encounter with Hurricane Gilbert in 1988, the Cayman Islands Government recognized the need to establish a new communications system. A new trunked radio system was acquired which interconnected all emergency services. Once completed, the need for an upgraded emergency telephone system was also recognized. According to an article appearing in *911 Magazine*, at the time the Cayman Islands utilized four separate emergency numbers – 5-0-0 for fire, 5-0-5 for paramedics and both 9-9-9 and 9-1-1 for police. At the urging of the chief fire officer and in accordance with the new North American Numbering Plan, 9-1-1 was chosen as the single emergency number.

The establishment of a new 911 system fell upon the Ministry of Agriculture, Environment, Communications and Works. Minister John McLean contacted APCO – the Association of Public-safety Communications Officials, International -- to ask for a recommendation of someone to bring 911 to a reality. APCO instructor David Mackenzie, a former Deputy Fire Chief with the U.S. Air Force had experience installing 911 systems on military bases in Korea. Mackenzie was hired in April 1995 as 911 Project Manager to install a state-of-the-art 911 emergency telecommunications system.

In June 1996, 15 telecommunicators were hired and trained using the APCO curriculum that is still fundamentally in use today. The new 911 staff assisted the Lands and Survey department with street naming and addressing in order that 911 would be a functional system. 911 telecommunicators went door-to-door instructing the public on the new addressing scheme. Juliet Gooding, who was a student in that first class of telecommunicators, was promoted as the first Emergency Communications Manager. The new 911 system and communications centre was inaugurated on 16 September, 1996.

Although original plans called for another Public Safety Answering Point (PSAP also known as an emergency communications centre) in Cayman Brac, those plans were cancelled. The
Cayman Islands Emergency Communications Centre (CIEC911) handles emergencies for all three islands – Grand Cayman, Cayman Brac, and Little Cayman. The Fire Service maintains a secondary PSAP at the Airport which dispatches both domestic and airport fire equipment. 911 calls for fire-related incidents are processed by CIEC911 but the information is relayed to the secondary PSAP by radio or phone.

CIEC911 was located in the George Town Police Station. As Hurricane Ivan approached, the decision was made to evacuate the emergency communications centre from the police station and move it temporarily into the new Cable and Wireless (now LIME©) administrative building. CIEC911 was then re-located to its present home in a multi-story building constructed to withstand Category 5 storm.

In 2008, the new Electronic Monitoring function was created by Government in preparation for the implementation of the Alternative Sentencing Law. Since Electronic Monitoring also required a robust 24/7/365 call centre, it was decided to co-locate the Cayman Islands Electronic Monitoring Centre (CIEMC) with the Emergency Communications Centre. In early 2011, the National CCTV Programme will be implemented that involves the placement of approximately 400 CCTV cameras throughout all three islands. The Electronic Monitoring Centre will monitor both selected offenders and public surveillance CCTV.

Today, the staff consists of 12 telecommunicators, 4 communications supervisors, 3 Electronic Monitoring personnel, 1 administrative assistant, two assistant managers (one dedicated to the post of CCTV Administrator), and a manager.

Upon Juliette Gooding’s leaving in 2008, Brent Finster became the second Emergency Communications Manager. Finster has 31 years of experience in public safety and managed two communications centres in the United States before coming to the Cayman Islands.

**EMPLOYMENT OPPORTUNITIES**

For information on existing vacancies, see [www.recruitment.gov.ky](http://www.recruitment.gov.ky)

Public safety communications positions within the Department:
- Telecommunicator Trainee
- Telecommunicator
- Communications Supervisor

Electronic Monitoring positions within the Department:
- Electronic Monitoring Officer
- Electronic Monitoring Supervisor

Department administrative/management positions:
- Administrative Assistant
- Assistant Manager (Emergency Communications Centre)
- Assistant Manager (Electronic Monitoring Centre)
- Emergency Communications Manager

The career path of a 911 dispatcher (also known as a public safety communications telecommunicator) starts out as a Trainee. After six months of successful classroom training (including certification as a Public Safety Telecommunicator and Emergency Medical
Dispatcher) and On-The-Job Training in the emergency communications centre, the Trainee is promoted to a post as a qualified Telecommunicator. Those persons who desire to move to a supervisory level after 3 years of being a telecommunicator may apply for a vacant Communications Supervisor post. The Communications Supervisor not only does the day-to-day job of processing Calls For Service but they are also responsible for their shift of Telecommunicators and Trainees. There are also opportunities for further professional development thru advanced training, becoming a certified instructor, or obtaining a degree in public safety communications/emergency management.

Trainee positions within the Department are typically advertised a couple of times each year and directed towards suitable Caymanians based on the results of a computer test and interview. There are no educational or experience requirements to become a Trainee as all training is done in-house.

The Electronic Monitoring function is new. Electronic Monitoring Officers are selected because of their background and interest in the criminal justice system. Electronic Monitoring Supervisors not only do the job of Electronic Monitoring as the Officers do, but they also supervise the unit's activities including staffing and the coordination of procurement and troubleshooting of electronic monitoring devices and CCTV.

As emergencies can occur at any time, department personnel must work shifts which include nights, weekends and public holidays.

Individuals who desire positions as administrators and management must possess the educational and experience necessary to perform their function. Managers within the department typically have at least 10 years or longer within the public safety communications field.

**STRATEGIC MANAGEMENT**

This category applies to the governance and management of the department.

- Governance
  - Organisational Chart see www.911.gov.ky
- Management
  - Statistics - Annual see www.911.gov.ky
  - Statistics – Monthly see www.911.gov.ky
  - Calls For Service Log see www.911.gov.ky

**FINANCE & ADMINISTRATION**

This category applies to internal support functions within the Department, relating to finance, personnel and business administration.

- Financial management
  - Approved Budget FY10/11 see www.911.gov.ky
  - Quarterly Financial Reports see www.911.gov.ky
POLICIES & PROCEDURES

This category applies to written protocols for carrying out functions, activities and delivering services.

Due to the public safety operational nature of the Department, most of the Standard Operating Guidelines (SOGs) are exempt from disclosure per the FOI Law. In addition, some SOGs are probably not of the public interest thus not published, but may be made available upon request.

- The following Department SOGs are not exempt from FOI and may be of the public interest:
  - 101 CIEC911 Mission, Vision, Values and Goals see www.911.gov.ky
  - 251 Internal Complaints Process see www.911.gov.ky
  - 252 Freedom of Information Process see www.911.gov.ky
  - 304 Anonymity of Callers see www.911.gov.ky
  - 701 News Media see www.911.gov.ky
  - 801 Calls For Service Priorities see www.911.gov.ky
  - 806 Alarms see www.911.gov.ky
  - 810 Lock-Ins & Elevator Rescues see www.911.gov.ky
  - 1271 Wireless 911 Calls see www.911.gov.ky

- SOGs that are not exempt from FOI and not published because they have limited or no public interest may be available
  - SOGs not published submit FOI request

DECISIONS & RECOMMENDATIONS

This category applies to information about proposals, resolutions, assessments and results, including decision-making processes.

- None at this time.

LISTS & REGISTERS

This category applies to information held in registers required by law and other lists or registers relating to the functions of the authority

- The following lists and registers are maintained:
  - 911 Master Street Address Guide (MSAG) see www.911.gov.ky
  - FOI Disclosure Log see www.911.gov.ky
OUR SERVICES

This category provides detailed information about the services offered and activities carried out by the authority, to fulfill its high-level functions and responsibilities.

- The following information is available:
  - Form – “Cayman 911 Cellular Update Form”  see www.911.gov.ky
  - Form – “Non-Disclosure Agreement – Tour”  see www.911.gov.ky
  - Form – “Non-Disclosure Agreement – Visitor” see www.911.gov.ky
  - Leaflet – “Making 911 Work For You”  see www.911.gov.ky
  - PowerPoint – “CIEC911 Presentation – Adult” see www.911.gov.ky
  - PowerPoint – “CIEC911 Presentation – Children”  see www.911.gov.ky
1. About the Publication Scheme

Every public authority covered by the Freedom of Information Law has a legal duty to maintain a publication scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

The publication scheme lists the information which is readily available to the public. The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.

This publication scheme commits Hazard Management Cayman Islands (HMCI) to making information available to the public as part of its normal business activities.

Hazard Management Cayman Islands will:

- specify the information held by the authority, which falls within the seven (7) categories below;
proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
• describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
• list any fees charged for access to information described in this scheme;
• publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
• make this publication scheme available to the public;
• Regularly review and update the information made available under this scheme.

2. Information that may be withheld

HMCI will generally not publish:
• information in draft form;
• information that is not held by HMCI, or which has been disposed of in accordance with a legally authorised disposal schedule;
• information that is not readily-available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
• information which is exempt under the FOI Law, or otherwise protected from disclosure – for example: personal information; or commercially sensitive information. Records containing exempt matter will be published in a redacted form, where ever it is practical to do so, indicating which exemptions apply.

In maintaining this publication scheme, our aim is to be as open as possible.

However, there may be limited circumstances where information will be withheld from one of the categories of information listed in section 7: Categories of information.

Information will only be withheld where the FOI Law expressly permits it.

For example: where disclosure would breach the law of confidentiality, infringe personal privacy, harm HMCI (or another organisation’s) commercial interests, or endanger the protection of the environment.

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If there is no link, or the link is broken, you can use our website’s “Search” facility at http://www.caymanprepared.ky/portal/page?_pageid=1143,1482119&_dad=portal&_schema=PORTAL; If you are still having trouble locating information listed under our scheme, please contact HMCI Information Manager Simon Boxall, at telephone number 244-3145 or 526-2027 or by email at Simon.Boxall@Gov.ky:

Email
If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You can email us at Simon.Boxall@Gov.ky; or foi.nem@gov.ky; to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

Phone
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Post
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Simon Boxall
Hazard Management Cayman Islands
P.O. Box 10345
Grand Cayman, KY1-1003
Cayman Islands

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See section 4: Fees and charges for further details.)

Personal visits
In limited cases, you may be required to make an appointment to view information listed in the publication scheme. This will be clearly stated in section 7: Categories of information, and relevant contact details will be provided in that section.

Advice and assistance
If you experience any difficulty identifying the information you want to access, please contact Simon Boxall (Information Manager) or Shiann Powery (Records Officer) at 945-4624.

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HMCI is working to put as much information as possible on our website but there is a huge amount of material and it takes time to publish. It is not practical or appropriate to publish certain documents on the website, so HMCI will endeavour to make certain information available either in a hard copy (paper) or in digital format. The staff at HMCI also recognise that some people would rather not access the information digitally or do not have access to a computer.

In rare circumstances a document may (only) be available for viewing “in-person” at HMCI’s office in George Town. In such cases, appointments should be arranged first to view information in HMCI conference room. HMCI is open from 8.30am to 5pm, however it is unlikely that a request to view a document will fulfilled during a “walk-in” visit. To set up an appointment you can telephone 244-3145, email Simon.Boxall@Gov.ky; or make your request for an appointment at the HMCI office (located at the Corporate Centre, 2nd Floor, 27 Hospital Way).

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Fees may be charged for providing information in paper copy or on computer disc. Charges will reflect the actual costs of reproduction and postage, as described below.

There are some publications which HMCI offers for sale. This includes various flood maps / storm surge scenarios. These publications are charged at the cover price, plus actual postage costs as charged by the Cayman Islands Postal Service.

**Reproduction costs**

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You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

Information Commissioner's Office,
2nd Floor, Elizabethan Square, Building 1
George Town, Grand Cayman

PO Box 1375,
Grand Cayman KY1-1108,
CAYMAN ISLANDS
Telephone: +1 345 747 5402
Email: appeals@ico.gov.ky

7. Categories of information

- About Us
- Strategic Management
- Finance & Administration
- Policies & Procedures
- Decisions & Recommendations
- Lists & Registers
- Our Services

ABOUT US

Name of public authority
Hazard Management Cayman Islands

Ministry
Portfolio of Internal & External Affairs

Principle officer
Mr. McCleary Frederick (Director)
Telephone 945-4624
Email: McCleary.Frederick@Gov.ky;

Chief Officer Internal and External Affairs
Franz Manderson

Information manager
Simon Boxall
Organisation and functions

Hazard Management Cayman Islands has overall responsibility for the national hazard management programme, including preparedness, response, mitigation and recovery. The agency is permanently staffed and focuses on all hazards (man-made and natural) with the ability to coordinate and manage incidents through its operational mechanisms at any given time. HMCI is responsible for the National Emergency Operations Centre (NEOC) which is located at the Fire Station in George Town. The NEOC is activated to direct and coordinate the response to national threats. HMCI also has responsibility for maintaining the National Hazard Management plans for threats such as hurricanes and earthquakes.

<table>
<thead>
<tr>
<th>Location and hours</th>
<th>Matters handled</th>
</tr>
</thead>
</table>
| Hazard Management Cayman Islands  
P.O. Box 10345 Grand Cayman KY1 -1003 Cayman Islands  
Telephone number (345) 945 4624  
Fax number (345) 946 5020  
Email address Simon.Boxall@Gov.ky;  
Website address www.caymanprepared@gov.ky; | All Hazards – Natural and man-made. (Including Hurricane, Earthquake, Hazardous Material, Flood, Fire etc) |

<table>
<thead>
<tr>
<th>Name</th>
<th>Meetings</th>
<th>Minutes</th>
</tr>
</thead>
<tbody>
<tr>
<td>National Hazard Management Council</td>
<td>At least quarterly and more frequently when needed or during a threat, hazard or impact.</td>
<td>Deliberations of the Council may deal with national security issues and may not be accessible or available for viewing</td>
</tr>
</tbody>
</table>
National Hazard Management Executive

Meet at least twice annually to review progress of national disaster risk management programme and provide policy guidance.

Deliberations of the Executive may deal with national security issues and may not be accessible or available for viewing.

STRATEGIC MANAGEMENT

Cayman’s disaster management framework requires the involvement of all sectors of society. Activities are coordinated at the national level and community level.

Our Mission is - Building the disaster resiliency of the Cayman Islands with full community participation in the national approach to hazard management through prevention and mitigation thereby ensuring the preservation of human life, property and economic recovery.

- Advise on national policies related to risk management
- Be responsible for the development of the national risk management strategic framework and the national risk management programme.
- Ensure development of multi-hazard plans for all sectors in the country
- Ensure achievement and maintenance of the highest level of national preparedness possible within identified constraints
- Develop and implement a national public awareness programme aimed at all sectors of the country
- Provide advice for national planning and development programmes
- Inform the national planning and development process through provision of data and other technical inputs
- Establish and maintain a fully equipped and functioning National Emergency Operations Centre
- Coordinate response to national threats and events
- Engage all sectors and ensure their inputs to the national risk management programme
- Liaise with the voluntary sector and formalise partnerships
- Guide the recovery process to ensure increased resilience is incorporated into recovery
- Develop and Coordinate Simulation Exercises
- Provide Guidance on Contingency Planning
- Develop, Coordinate and Implement Community Disaster Risk management Programmes
- Host and facilitate Contingency Planning Seminars
- Coordinate and Provide Training relevant for Disaster Risk Management

The main elements of the strategic framework are

- Policy and governance
- Risk assessment
- Risk mapping
- Mitigation
- Preparedness
- Public awareness and education
- Response
- Relief
- Recovery and rehabilitation
- Post impact evaluation

NATIONAL DISASTER RISK MANAGEMENT STRUCTURE

Key Entities with Roles during Normal Times & Operations

NATIONAL HAZARD MANAGEMENT EXECUTIVE

Governor (Chairman)
Premier
Leader of the Opposition
Deputy Governor
Attorney General
Financial Secretary
Chief Officer, Portfolio of Internal & External Affairs
Cabinet Secretary
Director, Hazard Management Cayman Islands
Commissioner, RCIP
District Commissioner, Cayman Brac & Little Cayman
Other members appointed by the Governor

Normal Times
Meet at least twice annually to review progress of national disaster risk management programme and provide policy guidance.

During Operations
Make decisions related to national policy, provide strategic and policy guidance for regulatory, financial, economic and foreign affairs.

NATIONAL HAZARD MANAGEMENT COUNCIL

Deputy Governor (Chairman)
Chief Officer Internal External Affairs (Deputy Chairman)
Cabinet Secretary
Deputy Financial Secretary
Chief Officers / Permanent Secretaries
All Heads of Departments
Red Cross Director
ADRA
Chamber of Commerce
Director Hazard Management Cayman Islands
Sub Committee Chairpersons

Normal Times
- Develop hazard and emergency management policies
Discuss economic, political, legal and social implications of both the threat and the response to determine the best strategies for action
- Provide guidance for the NHMC Executive
- Review policy documents
- Review and approve operational plans

During Operations
- Responsible for ministry/portfolio EOCs
- Responsible for Continuity of Operations for portfolio/ministry
- Provide support for NEOC

Frequently asked questions

What is HMCI?
HMCI is the acronym for Hazard Management Cayman Islands.

Is the agency operational only during the hurricane season?
No, the agency is an all hazard agency and works throughout the year. Hurricanes are only one of the hazards that the agency plans, prepares and responds to.

Is HMCI a part of the Meteorological Office?
No, the National Weather Service is an agency that works closely with HMCI and they are also a member of the National Hazard Management Council.

Does the National Hurricane Committee still exist?
No, the National Hurricane Committee has been integrated into the National Hazard Management Council.

Is the Red Cross a part of the agency?
No, the Red Cross is not a part of HMCI. However, they are members of the National Hazard Management Council and work very closely with HMCI on community programmes.

Is HMCI in charge of Shelters?
Yes, HMCI is in charge of shelters but work with a number of government agency to ensure that the shelters are prepared, functional, managed for and during an event. These agencies are the Department of Children and Family Services, Public Works Department and the Lands and Survey Department.

Does HMCI have an office in the Sister Islands?
No, HMCI does not have an office or officers in the Sister Islands. Disaster Risk Management activities are carried out by the District Administration Office with the guidance of HMCI.

What type of relief items does HMCI provide for the public?
HMCI does not directly provide relief items to the public. This is carried out by other agencies such as the Red Cross, Department of Children and Family Services and other Civic groups.

When was the last major earthquake that impacted the Cayman Islands?
The last major earthquake that impacted the Cayman Islands was December 14, 2004. It occurred 20 miles south of George Town, Grand Cayman with a magnitude of 6.8 on the Richter scale.

ADMINISTRATION & FINANCE
Managing the Department’s inner functions, it resources and assets efficiently. This includes the management of human resources, monetary resources, equipment, information and relationships with the public, private organization, volunteers and other government entities.

Administration

- Emergency Plans/Reviews
- Threat (imminent)/incidences data
- Mitigation Efforts/Studies
- Shelter Management/NEOC operations information
- Public Education/Training
- Information Technology
- Press Releases
- Employees’ Data
- Meetings Agendas/Minutes
- Human Resources Policies/Procedures

Finance

- Annual Budget
- Financial Reports
- Contracts/Agreements
- Vendors invoices/payments
- Asset Register

POLICIES & PROCEDURES

- Disaster Preparedness and Hazard Management Bill 2010 (Draft)
- Portfolio of Internal & External Affairs Human Resources Management Policies and Procedures

Part A: Purpose and Responsibilities
- HR Roles and Responsibilities

Part B: General HR Policies
- HR Management Philosophy
- Terms and Conditions of Employment
- Work Hours and Attendance
- Pay Periods and Methods
- Workplace Rules
- Performance Management
- Training and Capability Development
- Induction of New Staff
- Managing HR Records
- Health and Safety
- Promotion of Values, Code of Conduct and Workplace Rules
- The Portfolio’s Relationship with CICSA

**Part C: Specific HR Procedures and Related Policies**

- Recruitment and Appointment of Staff to Positions
- Reappointment of Staff on Fixed-Term Employment Agreements
- Reappointment of Staff Who Have Reached Retirement Age
- Appointment of Staff to Acting or Interim Positions
- Preparation of Annual Performance Agreements
- Conduct of Interim (Half-Year) Performance Assessments
- Conduct of Annual Performance Assessments
- Determining Which Disciplinary, Dismissal or Other Termination Action To Initiate
- Disciplining Staff for Minor Misconduct or Inadequate Performance
- Dismissing Staff for Serious Misconduct or Significant Inadequate Performance
- Dismissing Staff for Gross Misconduct Not Involving Criminal Activity
- Suspending & Dismissing Staff for Gross Misconduct Involving Criminal Activity within the Workplace
- Suspending & Dismissing Staff for Gross Misconduct Involving Criminal Activity outside the Workplace
- Retiring Staff Early on Medical Grounds
- Retiring Staff to Improve the Organisation
- Making Staff Redundant
- Staff Training & Development Procedures
- Approval of Staff Training Involving Study Leave
- Induction Training
- Succession Planning
- Grievance Procedure
- Appeals to the Chief Officer
- Personnel Files
- Leave Management and Recording
- Maintenance of Employee & Payroll Data in HR IRIS
- Payroll Processes
- Administration of Health Benefits/CINICO Health Insurance
- Provision of Employee-Related Information
- Management of Work Place Injuries

- Information management policy; Disposal schedule
- Labour Law
- Public Service Management Law
- National Hurricane Plan 2010

**DECISIONS & RECOMMENDATIONS**

- Board/Council Meetings
- Minutes of meetings
- Staff Performance Assessment/Evaluations

**LISTS & REGISTERS**
OUR SERVICES

Because a disaster can strike at anytime to anywhere, Hazard Management Cayman Islands supports the citizens of the Cayman Islands and the first responders to any emergency to ensure that the Islands build, sustain, and improve our capability to prepare for, respond to, recover from, and mitigate all hazards.

These hazards can take the form of;

- a hurricane
- an earthquake
- a flood
- a tsunami
- a fire
- hazardous materials spill
- an act of terrorism.
- other man caused events
Cayman Islands Legislative Assembly

Publication Scheme

Produced in accordance with the Chief Secretary’s Code of Practice

CONTENTS:
1. About the Publication Scheme
2. Information that may be withheld
3. Methods of access
4. Fees and charges
5. Requests for information outside the publication scheme
6. Complaints
7. Categories of information
   - About Us
   - Strategic Management
   - Finance & Administration
   - Policies & Procedures
   - Decisions & Recommendations
   - Lists & Registers
   - Our Services

1. About the Publication Scheme

Every public authority covered by the Freedom of Information Law has a legal duty to maintain a publication scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

The publication scheme lists the information which is readily available to the public. The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.

This publication scheme commits the CAYMAN ISLANDS LEGISLATIVE ASSEMBLY to making information available to the public as part of its normal business activities.

The CAYMAN ISLANDS LEGISLATIVE ASSEMBLY will:
   ▪ specify the information held by the authority, which falls within the seven (7) categories below;
   ▪ proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
list any fees charged for access to information described in this scheme;
publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
make this publication scheme available to the public;
regularly review and update the information made available under this scheme.

2. Information that may be withheld

The CAYMAN ISLANDS LEGISLATIVE ASSEMBLY will generally not publish:
- information in draft form;
- information that is not held by the CAYMAN ISLANDS LEGISLATIVE ASSEMBLY or which has been disposed of in accordance with a legally authorised disposal schedule;
- information that is not readily-available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
- information which is exempt under the FOI Law, or otherwise protected from disclosure – for example: personal information; or commercially sensitive information. Records containing exempt matter will be published in a redacted form, where ever it is practical to do so, indicating which exemptions apply.

In maintaining this publication scheme, our aim is to be as open as possible.

However, there may be limited circumstances where information will be withheld from one of the categories of information listed in section 7: Categories of information.

Information will only be withheld where the FOI Law expressly permits it.

For example: where disclosure would breach the law of confidentiality, infringe personal privacy, harm the CAYMAN ISLANDS LEGISLATIVE ASSEMBLY’s (or another organisation’s) commercial interests, or endanger the protection of the environment.

When ever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to section 6: Complaints.

3. Methods of access

Information available under our publication scheme will usually be accessible through the methods described below.

Section 7: Categories of information provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.
Many of our documents are published electronically on this website and can be downloaded in PDF format. Where information is available online, a link within section 7: Categories of information will direct you to the relevant page or document.

If there is no link, or the link is broken, you can use our website’s “Search” facility at www.cila.ky. If you are still having trouble locating information listed under our scheme, please contact foi.lgl@gov.ky or janet.seffer@gov.ky or (345) 949-4236.

If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You can email us at foi.lgl@gov.ky to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

Documents listed in the publication scheme can also be requested by telephone. Please call the FOI Manager at (345) 949 4236 to request information.

All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to:

FOI Manager
Legislative Assembly
P.O.Box 890
Grand Cayman KY1-1103
Cayman Islands

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number and e-mail address so that we can contact you to clarify details if necessary. For faster processing, please also include any applicable fee. (See section 4: Fees and charges for further details.)

In limited cases, you may be required to make an appointment to view information listed in the publication scheme. This will be clearly stated in section 7: Categories of information, and relevant contact details will be provided in that section.

Our website www.cila.ky may be accessed as a first source of information. If you experience any difficulty identifying the information you want to access, please contact the FOI Manager at foi.lgl@gov.ky or (345) 949-4236.

The CAYMAN ISLANDS LEGISLATIVE ASSEMBLY will adhere to its obligations under section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.

Information will be provided in the language in which it is held or in such other language that is legally required. Where the CAYMAN ISLANDS LEGISLATIVE ASSEMBLY is legally required to translate any information, it will do so.
4. Fees and charges

The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. The CAYMAN ISLANDS LEGISLATIVE ASSEMBLY strives to ensure that fees and charges are clearly explained and kept to a minimum.

Information which is published online, downloaded through a website, or sent to you by email will be provided free of charge.

Fees may be charged for providing information in paper copy or on computer disc. Charges will reflect the actual costs of reproduction and postage, as described below.

There are some publications which the CAYMAN ISLANDS LEGISLATIVE ASSEMBLY offers for sale. This includes: Hansard of House sittings. These publications are charged at the cover price, plus actual postage costs as charged by the Cayman Islands Postal Service. Cayman Islands laws and regulations are also sold at the Legislative Assembly at cost.

Reproduction costs

Where fees apply, photocopied information will be charged at a standard rate of $1.00 per page (black and white; any size) and $1.50 per page (colour; any size).

Computer discs will be charged at a rate of $2 per disc.

Postage costs

The CAYMAN ISLANDS LEGISLATIVE ASSEMBLY will pass on to the requester the actual costs of postage or courier delivery.

Details of any individual charges which differ from the above policy are provided within section 7: Categories of information.

If a fee applies, you will be advised of the amount and how it has been calculated. Information will be provided when the CAYMAN ISLANDS LEGISLATIVE ASSEMBLY has received your payment.

5. Requests for information outside the Publication Scheme

Information held by the CAYMAN ISLANDS LEGISLATIVE ASSEMBLY that is not published under this scheme can be requested in writing to the FOI Manager at foi.lgl@gov.ky or P.O.Box 890, Grand Cayman, KY1-1103, Cayman Islands. Your request will be considered in accordance with the provisions of the FOI Law.

6. Complaints

The CAYMAN ISLANDS LEGISLATIVE ASSEMBLY aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, please contact the Information Manager Zena Merren-Chin at foi.lgl@gov.ky or the Information Manager Designate Kim Evans at john.evans@gov.ky and we will try to resolve your complaint as quickly as possible.
Further information about our complaints procedures can be obtained from www.cila.ky. You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

Information Commissioner's Office,
2nd Floor, Elizabethan Square, Building 1
George Town, Grand Cayman

PO Box 1375,
Grand Cayman KY1-1108,
CAYMAN ISLANDS
Telephone: +1 345 747 5402
email: appeals@ico.gov.ky

7. Categories of information

- About Us
- Strategic Management
- Finance & Administration
- Policies & Procedures
- Decisions & Recommendations
- Lists & Registers
- Our Services

ABOUT US

Name of public authority
CAYMAN ISLANDS LEGISLATIVE ASSEMBLY

Ministry
Portfolio of Internal and External Affairs

Principle staff
Zena Merren-Chin – Clerk of the Legislative Assembly
    Zena.merren-chin@gov.ky
    (345) 949-4236

Sharon Smith – Deputy Clerk of the Legislative Assembly
    Sharon.smith@gov.ky
    (345) 949-4236

Nana Bothwell – Assistant Clerk of the Legislative Assembly
    Nana.bothwell@gov.ky
    (345) 949-4236

Kim Evans – Sergeant at Arms
    John.evans@gov.ky
    (345) 949-4236
Information Manager - Zena Merren-Chin

You may also utilise the Freedom of Information website www.foi.gov.ky to request information.

Organisation and functions

The Cayman Islands Legislative Assembly is a parliamentary body made up of 15 elected members, 2 official members and the Speaker. Its purpose is to make laws for peace, order and good government of the Cayman Islands. The Legislative Assembly is governed by The Cayman Islands Constitution Order 2009 The practices and procedures of the Legislative Assembly are governed by the Legislative Assembly Standing Orders (2006 Revision)

The Legislative Assembly, also referred to as the “House” is required to meet at least four times for the year. Each meeting may consist of several days of sittings over a period of weeks. At this time Government Motions, Private Members Motions, Papers and Private Members Motions, Reports, Questions to Ministers and Public and Private Bills are dealt with during each meeting. The Government’s annual budget is also presented to the members and debated and passed in the Legislative Assembly. Her Majesty Queen Elizabeth’s Throne Speech is delivered each year by HE The Governor at the LA.

The Legislative Assembly Building is located in Central George Town and houses the Legislative Department which provides overall management of the LA. The Clerk of the LA is responsible for the custody of the votes, records, bills and other documents laid before the House as well as the production of official reports (Hansards) of all speeches made in the House or Committees.

Department Contact Information:

Mailing address: P.O Box 890, Grand Cayman KY1-1103, CAYMAN ISLANDS
Telephone number: (345) 949-4236
Fax number: (345) 949-9514
Email address: foi.lgl@gov.ky
Website address: www.cila.ky

Committees

Under the Legislative Assembly Standing Orders select and standing committees may be appointed by the House to conduct the business relating to the House.

Finance Committee:
Consists of all members of the House and considers the estimates of expenditures, financial bills and other business referred to it by the House or the Governor. Committee meets once per year for as many days as needed to approve the Government’s Annual Budget. It will convene at other times to consider requests for supplementary budgets. Meetings are open to the Public and are broadcasted on Radio Cayman and verbatim transcripts published on our website.

Register of Interest Committee:
Considers the matters relating to the Register of Interest referred to it by the Registrar of Interest and consists of nine members of the House.
Public Accounts Committee:
Consider reports of the Auditor General and consists of five members of the House. The meetings may be held in public or in camera at such times as called by the Chairman. Meetings where witnesses are called are usually open to the public.

Standing Orders Committee:
The committee is chaired by the Deputy Governor and consists of all the members of the House. It considers what changes to the Standing Orders are necessary and proposed amendments. Meetings are held in camera.

Standing Business Committee:
The committee meets before each sitting of the House to approve the business for the day. The Committee consists of five members and all meetings are held in camera.

Standing House Committee:
The committee is charged with the duty of making recommendations to the House in respect of matters affecting the working conditions, comfort and facilities at the LA for members during meetings of the House. House Committee consists of five members who meet in camera.

There are also a select committee to oversee the performance of the Office of the Complaints Commissioner and a committee of the whole House to oversee the performance of the Office of the Information Commissioner as well as a select committee to consider and report to the House on any matter affecting the privileges of the House.

Frequently asked questions

- **Can I observe House sittings?**
  
  Yes. The public is allowed to sit in the public Gallery and observe all House sittings including Finance Committee and Public Accounts Committee meetings.

- **What other access do I have to the House sittings?**
  
  The House sittings are broadcasted on Radio Cayman.

- **Can I obtain a copy of what was said in the House?**
  
  Yes. Verbatim transcripts (Hansards) are posted on the Legislative Assembly Website www.cila.ky and a copy of the transcript can also be purchased at the Legislative Assembly for $10 per day.

- **Can I obtain a copy of the documents presented to the House?**
  
  Yes. All documents, including reports, papers and bills are available to the public once they have been dealt with by the House.

Also see FAO on our website www.cila.ky
STRATEGIC MANAGEMENT

Governance
The following legislation and regulations inform and direct the functions and activities of the Portfolio:
- The Cayman Islands Constitution Order 2009
- Legislative Assembly Standing Orders (2006 Revision)
- The Register of Interests Law, 1996
- Legislative Assembly (Immunities, Powers and Privileges) Law (1999 Revision)
- Parliamentary Pensions Law, 2004
- The Public Service Management Law, 2005 & Regulations, 2006
- Public Service Pensions Law (2004 Revision)

You can access these documents on the Government website at www.gov.ky Gazettes.

Corporate management
- Annual reports can be accessed on - http://www.gov.ky/portal/page?_pageid=1142,1591697&_dad=portal&_schema=PORTAL
- Plans for hazard management and disaster recovery can be obtained upon request to the FOI Manager at (345) 949 4236

FINANCE & ADMINISTRATION

Financial management
The following relate to the administration of the authority’s monetary resources:
- Annual Budget 2009/2010 see www.cila.ky The Budget
- Financial statements/ half-yearly / quarterly reports – these are contained in the Annual Budget Statement, which can be accessed on our website as listed above
- Sources of revenue; Investments; Capital programme – found in the Annual Budget Statement, which can be accessed on our website as listed above
- Ministerial expenditure – available in the Annual Report - see www.cila.ky
- List of current tenders, contracts or quotations; Recently-awarded contracts – can be obtained at the Legislative Assembly upon written request.
- The Budget may also be located on the following link: http://www.gov.ky/portal/page?_pageid=1142,1593653&_dad=portal&_schema=PORTAL

Administration
The following documents pertain to the other administrative functions carried out within the authority:
- Vacancies/ career opportunities see www.gov.ky job opportunities
Press release available at the Legislative Assembly
HR Manual available at the Legislative Assembly

POLICIES & PROCEDURES
HR Manual available at the Legislative Assembly
Public Servant’s Code of Conduct available at the Legislative Assembly
Complaints-handling procedure available at the Legislative Assembly

DECISIONS & RECOMMENDATIONS
All decisions of the House are available on our website www.cila.ky in the form of Hansards which is a verbatim transcript of the sittings of the House. Minutes of the House sittings are available at the Legislative Assembly Building upon request to the FOI Manager. Minutes and verbatim transcripts of the PAC meetings that are held in public are also available upon request to the FOI Manager.

LISTS & REGISTERS
In accordance with the Register of Interest Law a register of interest is kept by the Registrar who is the Clerk of the Legislative Assembly. The following persons must register their interest: elected members of the LA, the Speaker, the Deputy Governor and acting DG, the Attorney General and acting AG, the Registrar of Interest, candidates nominated for election to the LA, and any person having received permission to attend a meeting of the LA or its committees for the purposes of reporting in any newspaper or periodical or radio or TV broadcast the meeting. The register can be viewed upon request to the Clerk at zena.merren-chin@gov.ky or (345) 949 4236

OUR SERVICES
The Legislative Department is responsible for the sale of all laws of the Cayman Islands. Laws are sold from 9:00am to 3:00pm Monday to Friday each week. The Legislative Department also provides copies of documents which are moved, laid, or presented in the House. These are available on our website www.cila.ky and include:
Private Member Motions
Government Motions
Governmental Annual Reports
Private Member Bills
Government Bills
Regulations
Papers and Petitions
Committees’ Reports
Annual Budget
Strategic Policy Statements
Audit Office and Auditor General’s Reports
Complaints Commission’s Reports
Statements by Members
Questions to Ministers and Official Members
Please visit our website at www.cila.ky for further information. In the event that the information that you require is not available on our website, as some areas are under construction, please feel free to contact us at:

Legislative Assembly
33 Fort Street
P.O.Box 890
George Town
Grand Cayman
KY1-1103
Phone: (345) 949 4236
Fax: (345) 949 9514
E-mail: foi.lgl@gov.ky
Website: www.cila.ky

We will be happy to assist you with your request.
1. About the Publication Scheme

Every public authority covered by the Freedom of Information Law has a legal duty to maintain a publication scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

The publication scheme lists the information which is readily available to the public. The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.

This publication scheme commits the Department of Immigration to making information available to the public as part of its normal business activities.

The Department of Immigration will:
- specify the information held by the authority, which falls within the seven (7) categories below;
- proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
• describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
• list any fees charged for access to information described in this scheme;
• publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
• make this publication scheme available to the public;
• regularly review and update the information made available under this scheme.

2. **Information that may be withheld**

The Department of Immigration will generally *not* publish:

• information in draft form;
• information that is not held by the Department of Immigration, or which has been disposed of in accordance with a legally authorised disposal schedule;
• information that is not readily-available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
• information which is exempt under the FOI Law, or otherwise protected from disclosure – for example: personal information; or commercially sensitive information. Records containing exempt matter will be published in a redacted form, where ever it is practical to do so, indicating which exemptions apply.
• information relating to law enforcement
• information affecting security, defence or international relations
• information that prejudice to effective conduct of public affairs
• information relating to personal information

For a detailed list of records that are exempt under the Freedom of Information Law, please see sections 15 – 27 of the FOI Law, 2007 which may be found at www.foi.gov.ky

In maintaining this publication scheme, our aim is to be as open as possible.

However, there may be limited circumstances where information will be withheld from one of the categories of information listed in *section 7: Categories of information*.

Information will only be withheld where the FOI Law expressly permits it.

For example: where disclosure would breach the law of confidentiality, infringe personal privacy, harm the Department’s (or another organisation’s) commercial interests, or endanger the protection of the environment.

When ever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to *section 6: Complaints*.

3. **Methods of access**
Information available under our publication scheme will usually be accessible through the methods described below.

Section 7: Categories of information provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.

Online
Many of our documents are published electronically on this website and can be downloaded in PDF format. Where information is available online, a link within section 7: Categories of information will direct you to the relevant page or document.

If there is no link, or the link is broken, you can use our website’s “Search” facility at http://www.immigration.gov.ky. If you are still having trouble locating information listed under our scheme, please contact the FOI Manager Petula Twinn at 949-8344 or via email at petula.twinn@gov.ky or foi.imm@gov.ky

Email
If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You can email us at foi.imm@gov.ky or petula.twinn@gov.ky to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

Phone
Documents listed in the publication scheme can also be requested by telephone. Please call (345) 949-8344 and ask for the Information Manager to request information.

Post
All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to:

Petula Twinn
Information Manager
Department of Immigration
P.O. Box 1098
Grand Cayman, KY1-1102

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See section 4: Fees and charges for further details.)

Personal visits
In some cases you need to make an appointment to view information listed in the publication scheme. Please contact the Information Manager by phone on (345) 949-8344 or via email at foi.imm@gov.ky or petula.twinn@gov.ky

Advice and assistance
If you experience any difficulty identifying the information you want to access, please contact the Information Manager at foi.imm@gov.ky or petula.twinn@gov.ky

The Department of Immigration will adhere to its obligations under section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.

Information will be provided in the language in which it is held or in such other language that is legally required. Where the Department is legally required to translate any information, it will do so.
3. **Methods of access**

The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. The Department of Immigration strives to ensure that fees and charges are clearly explained and kept to a minimum.

Information which is published online, downloaded through a website, or sent to you by email will be provided free of charge.

Fees may be charged for providing information in paper copy or on computer disc. Charges will reflect the actual costs of reproduction and postage, as described below.

*Reproduction costs*

Where fees apply, photocopied information will be charged at a standard rate of $1.00 per page (black and white; any size) and $1.50 per page (colour; any size).

Computer discs will be charged at a rate of $2 per disc.

*Postage costs*

The Department will pass on to the requester the actual costs of postage or courier delivery.

Details of any individual charges which differ from the above policy are provided within section 7: Categories of information.

If a fee applies, you will be advised of the amount and how it has been calculated. Information will be provided when the Department has received your payment.

**Fees associated with a Request for Information**

There is no application fee and no fee for going to a public authority and looking at a record requested by FOI. However, a requester may be required to pay copying or change of format fees. Details concerning costs and payment are contained in the FOI Regulations which are available on the FOI Unit website.

5. **Requests for information outside the Publication Scheme**

If you want to request information from the Department of Immigration, you should initially look at the document library and the disclosure log to see if the information you seek has already been published.

Information held by the Department that is not published under this scheme can be requested by submitting a Freedom of Information (‘FOI’) request.

If you wish to make a request for information then you should contact the Information Manager or submit a request on-line at the FOI Unit website. Please see “Section 3 – Methods of Access” for further information.

Requests must be in writing (letter, email or facsimile) and must include your name and and address (either postal or e-mail). Please be as specific as possible about the information you
would like, as this will help us to respond promptly. Where possible, please include a contact telephone number so we can call to discuss your request if necessary.

We will respond to your request promptly. The Law requires public authorities to respond within 30 calendar days, allowing an extension of an additional 30 calendar days if needed. We will always acknowledge receipt of FOI requests made to the Information Manager and we will let you know if we need to extend the deadline. For detailed advice on what sorts of information are exempt please see the FOI Unit website.

6. Complaints

The Department aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, please contact Petula Twinn at foi.imm@gov.ky or petula.twinn@gov.ky and we will try to resolve your complaint as quickly as possible.

For information about our internal complaints procedures please visit our website at www.immigration.gov.ky

You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

Information Commissioner's Office,
2nd Floor, Elizabethan Square, Building 1
George Town, Grand Cayman

PO Box 1375,
Grand Cayman
Cayman Islands, KY1-1108
Telephone: +1 345 747 5402
e-mail: appeals@ico.gov.ky

7. Categories of information

- About Us
- Strategic Management
- Finance & Administration
- Policies & Procedures
- Decisions & Recommendations
- Lists & Registers
- Our Services

ABOUT US

Ministry
The Department of Immigration operates under the Portfolio of Internal & External Affairs
Deputy Chief Secretary/Chief Officer
Franz Manderson, Cert. Hon., JP

Location
3rd Floor, Government Administration Building,
Elgin Avenue, George Town, Grand Cayman

Mailing Address
Portfolio of Internal & External Affairs
3rd Floor, Government Administration Building
Grand Cayman, KY1-9000

Telephone
(345) 244-3179

Fax
(345) 946-5453

Website
www.pie.gov.ky

Name of public authority
Immigration Department

Principal Officer
Linda Evans
Chief Immigration Officer
Department of Immigration
P.O. Box 1098
Grand Cayman, KY1-1102

Information Manager
Petula Twinn
Information Manager
Department of Immigration
P.O. Box 1098
Grand Cayman, KY1-1102

Petula.Twinn@gov.ky or foi.imm@gov.ky

Information Manager Designate
Regina Jackson
Information Manager Designate
Department of Immigration
P.O. Box 1098
Grand Cayman, KY1-1102

Regina.Jackson@gov.ky or foi.imm@gov.ky

Freedom of Information website: www.foi.gov.ky
**Organisation and functions**
The Immigration Department manages the growth of the country’s population by regulating the flow of immigrants into the islands and carries out administrative processing of applications for persons seeking permanent residence, Caymanian status, the right to work in Cayman, or asylum.

Mailing Address:
Department of Immigration
P.O. Box 1098
Grand Cayman
KY1-1102

Telephone number:
(345) 949-8344

Fax number:
(345) 949-8344

Email address:
imweb@gov.ky

Website: www.immigration.gov.ky

<table>
<thead>
<tr>
<th>Location and hours</th>
<th>Matters handled</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Main Office</strong></td>
<td></td>
</tr>
<tr>
<td>#94A Elgin Avenue</td>
<td>All Grand Cayman Immigration matters, e.g. submission of applications, accounts, operations, administration.</td>
</tr>
<tr>
<td>George Town</td>
<td></td>
</tr>
<tr>
<td>Grand Cayman</td>
<td></td>
</tr>
<tr>
<td>8:30 am – 4:00 pm</td>
<td></td>
</tr>
<tr>
<td>(Mon – Fri)</td>
<td></td>
</tr>
<tr>
<td><strong>Cayman Brac/Little Cayman Office</strong></td>
<td></td>
</tr>
<tr>
<td>District Administration Building, Stake Bay Cayman Brac</td>
<td>All Cayman Brac/Little Cayman Immigration matters.</td>
</tr>
<tr>
<td>8:30 am – 4:00 pm</td>
<td></td>
</tr>
<tr>
<td>Tel: (345) 948-2222</td>
<td></td>
</tr>
<tr>
<td>Fax: (345) 948-2337</td>
<td></td>
</tr>
<tr>
<td><strong>Cayman Center Location</strong></td>
<td></td>
</tr>
<tr>
<td>Cayman Center #14</td>
<td>Work Permit, Cayman Status &amp; Permanent Residence, Business Staffing, Temporary Work Permits, Appeals, Freedom of Information.</td>
</tr>
<tr>
<td>(Across from the Airport Post Office)</td>
<td></td>
</tr>
<tr>
<td>Grand Cayman</td>
<td></td>
</tr>
<tr>
<td>8:30am – 4:00pm (Mon – Fri)</td>
<td></td>
</tr>
<tr>
<td><strong>Cayman Islands Visa Office</strong></td>
<td>Visa applications</td>
</tr>
<tr>
<td>#94 Elgin Avenue</td>
<td></td>
</tr>
<tr>
<td>George Town</td>
<td></td>
</tr>
<tr>
<td>8:30 am – 4:00 pm</td>
<td></td>
</tr>
<tr>
<td>(Mon – Fri)</td>
<td></td>
</tr>
<tr>
<td>Tel: (345) 949-8344</td>
<td></td>
</tr>
<tr>
<td><strong>Cayman Islands Visa Office – Jamaica</strong></td>
<td>Visa Applications</td>
</tr>
</tbody>
</table>
## Boards and Committees

Copies of Board minutes may be requested by submitting a Freedom of Information request (See Section 5)

<table>
<thead>
<tr>
<th>Name</th>
<th>Meetings</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Cayman Status &amp; Permanent Residency Board (CS&amp;PR)</strong></td>
<td></td>
</tr>
<tr>
<td>Mr Waide DaCosta</td>
<td>Chairman</td>
</tr>
<tr>
<td>Mr Adrian Briggs</td>
<td>Deputy, Chairman</td>
</tr>
<tr>
<td>Mrs Junilee Brooks</td>
<td>Member [West Bay]</td>
</tr>
<tr>
<td>Mr Edlin Myles</td>
<td>Member [George Town]</td>
</tr>
<tr>
<td>Mrs Sybil Jackson, Cert Hon, JP</td>
<td>Member [Sister Islands]</td>
</tr>
<tr>
<td>Mr Churchill Solomon</td>
<td>Member [Bodden Town]</td>
</tr>
<tr>
<td>Mr Trent McCoy</td>
<td>Member [North Side]</td>
</tr>
<tr>
<td>Mr John McLean, Jr</td>
<td>Member [East End]</td>
</tr>
<tr>
<td>Mr Christopher Goddard</td>
<td>Member</td>
</tr>
<tr>
<td>Ms Judyann Frederick</td>
<td>Member</td>
</tr>
<tr>
<td>Ms Rachel Ann Ebanks</td>
<td>Member</td>
</tr>
<tr>
<td>The Chief Immigration Officer or Deputy</td>
<td>Member (non-voting)</td>
</tr>
<tr>
<td>The Director of Boards &amp; Work Permits or Designate</td>
<td>Member (non-voting)</td>
</tr>
<tr>
<td>Role</td>
<td>Name</td>
</tr>
<tr>
<td>----------------------------------------------------------------------</td>
<td>-------------------------------------------</td>
</tr>
<tr>
<td>Secretaries of the CSPR Board</td>
<td></td>
</tr>
<tr>
<td>Assistant Secretary of the CSPR Board</td>
<td></td>
</tr>
<tr>
<td>Work Permit Board</td>
<td></td>
</tr>
<tr>
<td>Chairman</td>
<td>Mrs. Sherri Bodden-Cohen, MBE</td>
</tr>
<tr>
<td>Deputy Chairman</td>
<td>Ms Sara Dean Barnett</td>
</tr>
<tr>
<td>Member [West Bay]</td>
<td>Mr Jacob Wilroy Williams</td>
</tr>
<tr>
<td>Member [George Town]</td>
<td>Ms Lavern Daykin</td>
</tr>
<tr>
<td>Member [Sister Islands]</td>
<td>Mrs Sybil Jackson, Cert. Hon, JP</td>
</tr>
<tr>
<td>Member [Bodden Town]</td>
<td>Mr Gary Berry</td>
</tr>
<tr>
<td>Member [North Side]</td>
<td>Mrs Alex Johnson</td>
</tr>
<tr>
<td>Member [East End]</td>
<td>Mr Gary Rutty</td>
</tr>
<tr>
<td>Member</td>
<td>Mr. John Foster</td>
</tr>
<tr>
<td>Member</td>
<td>Ms Irma Arch</td>
</tr>
<tr>
<td>Member</td>
<td>Mr Tyrone Welds</td>
</tr>
<tr>
<td>Member (non-voting)</td>
<td>The Chief Immigration Office or Deputy</td>
</tr>
<tr>
<td>Member (non-voting)</td>
<td>The Director of Boards &amp; Work Permits or Designate</td>
</tr>
<tr>
<td>Member (non-voting)</td>
<td>The Director of Employment Relations Designate</td>
</tr>
<tr>
<td>Member (non-voting)</td>
<td>Secretary of the Work Permit Board</td>
</tr>
<tr>
<td>Member (non-voting)</td>
<td>Assistant Secretary of the Work Permit Board</td>
</tr>
</tbody>
</table>

The Work Permit Board meets twice a week at the Department of Immigration. The meetings are not open to the public.
### Cayman
- **Ms. Sybil L. Jackson, Cert. Hon, JP**
- **Chairman**
- **Mr. Temple Tatum**
- **Deputy Chairman**
- **Mr. Burnard Tibbetts, MBE**
- **Member**
- **Mr. Holroy Walton**
- **Member**
- **Mr. Franklin Bodden**
- **Member**
- The Assistant Chief Immigration Officer
- **Member (non-voting)**
- **Ms. Sherry Scott**
- **Secretary (non-voting)**

### Business Staffing Plan Board (BSP)
- **Mr. Danny Scott**
- **Chairman**
- **Mr. Winston Connolly**
- **Deputy Chairman**
- **Ms. Tammy Seymour**
- **Member**
- **Mr. David Gordon**
- **Member**
- **Mr. Christopher Saunders**
- **Member**
- **Ms. Donnette Goddard**
- **Member**
- **Mr. Ken Thompson**
- **Member**
- **Mrs. Jacqui Terry**
- **Member**
- **Mrs. Ellen Lazzari**
- **Member**
- **Mrs. Cora Grant-James**
- **Member**
- **Dr. Joseph Marzuca**
- **Member**
- The Director of Employment Relations or Deputy
- **Member (non-voting)**
- The Chief Education Officer or Deputy
- **Member (non-voting)**
- The Chief Immigration Officer or Deputy
- **Member (non-voting)**
- The Director of Boards & Work Permits

The Business Staffing Plan Board meets once a week at the Department of Immigration. The meetings are not open to the public.
Frequently asked questions:
Please visit our website at www.immigration.gov.ky for a list of frequently asked questions.

Student Visa FAQ's

- **May I get a part-time job to supplement my income whilst I am studying in the Cayman Islands on a Student Visa?**
  The holder of a student visa may not engage in gainful occupation in the Islands other than unpaid student work undertaken in connection with his course of study.

- **May I be accompanied by my spouse and/or children whilst I am studying in the Cayman Islands on a Student Visa?**
  Yes, both your spouse and your children can accompany you to the Islands during your course of study. However, you will have to prove that you can financially support them.

- **Am I required to obtain health insurance to cover the period of my study in the Islands?**
  Health insurance is not required by Law, however we suggest that you ensure that you have adequate health insurance.

- **Do I have to apply for the student visa or will my school do it on my behalf?**
  You can apply directly to the Immigration Department once you have been accepted in a local educational institution.

- **May I travel to the Cayman Islands before the student visa application has been approved?**
  You should remain outside the islands until your student visa is approved.

- **If I discontinue my study for whatever reason, may I then apply for a work permit?**
  You may apply for a work permit after discontinuing your student visa, however we cannot guarantee that the work permit will be granted or the student visa reinstated.

- **If I am a national of a country that requires a visa to visit the Cayman Islands must I also obtain a visitors visa before travelling?**
  Once your student visa has been approved, you do not require a visitors visa. However, you must travel with evidence of the approval of your student visa.

Permanent Residence FAQ's

- **How long do I have to live in the Islands to qualify for permanent residence?**
You have to be legally and ordinarily resident for at least 8 years.

- **What is legal and ordinary residence?**
  Legal and ordinary residence is defined as:-
  A person's uninterrupted voluntary physical presence in the Islands for a period of time without legal impediment (other than a tourist visitor or transit passenger) during which period the Islands are regarded as his normal place of abode for the time being, save that
  
  a. absences abroad of six consecutive months’ duration or less for, inter alia, purposes of education, health, vacation or business during such period shall count as residence in the Islands &
  b. absences abroad of more than six consecutive months but less than one year shall raise the presumption that there has been a break in residence; and
  c. absences abroad for twelve consecutive months or more shall constitute a break in residence.

- **What criteria will be used to determine my application for Permanent Residence?**
  The Caymanian Status and Permanent Residency Board will score your application in accordance with the Points System set out in the Immigration Regulations.

- **According to the Immigration Law I can only be granted work permits for seven years. How do I get to year eight?**
  Unless you were legally and ordinarily resident in the Islands for 5 years or more on the 1 January 2004, you will have to be designated as a Key Employee in order to reach year eight.

- **After reaching year eight, when must I submit my application for permanent residence?**
  After having been legally and ordinarily resident in the Islands for eight years you may apply for permanent residence at any time so long as you continue to be legally and ordinarily resident here or, if you have ceased to reside here, within ninety days of leaving.

- **What is my final work permit?**
  My **final work permit** means a work permit which at the time of its grant or renewal is stated to be the final work permit for a worker in accordance with his term limit or, where not so expressly stated, is the last work permit that can be granted or renewed in respect of a worker as a consequence thereof.

- **I have submitted my application for permanent residence and my work permit has now expired. What must I do to keep working.**
  Your employer must pay all fees that would have been paid had you continued to be employed on a work permit. Once these fees have been paid, your passport will be endorsed to reflect that you are working by operation of law. This endorsement will be valid for one year or until the determination of your application for permanent residence.

- **What can I do if my application for Permanent Residence is refused?**
  You may submit an appeal against the decision to the Immigration Appeals Tribunal. If you do, you may continue to work pending the outcome of the appeal. If the appeal is unsuccessful you have the right to a final non-renewable one-year work permit with any employer. Alternatively, if you do not submit an appeal to the Immigration Appeals
Tribunal you are still entitled to the final non-renewable one-year work permit. In either case, upon the expiry of this final work permit you will be required to leave the Islands for at least one year before you can hold any further work permits.

- **I have appealed against the refusal of my permanent residence application to the Immigration Appeals Tribunal. What should I do next?**
  You should bring the receipt from the Immigration Appeals Tribunal to the Immigration Department and you will be allowed to continue Working by Operation of Law until your appeal is determined. Your employer may have to pay additional fees if your appeal is not heard within the period stamped in your passport.

- **While working by operation of law can I change employers?**
  Yes, but you must notify the Immigration Department in writing and your new employer will have to pay new Working by Operation of Law fees.

**Term Limits – FAQ’s**

- **What are Term Limits?**
  A persons’ term limit is the maximum period for which work permits may be granted or renewed in their favour.

- **What is the maximum period a holder of a work permit may remain in the Islands?**
  The Term Limit of a person who is a Key Employee is nine years and the Term Limit for a person who is not a Key Employee is seven years.

- **How can I determine when my Term Limit started?**
  Your Term Limit starts on the date on which you first entered the Islands, if you first entered the Islands as a work permit holder; or the date on which your work permit was granted, if you first entered the Islands as a tourist visitor.

- **If I am a dependant of a government employee or a work permit holder and am granted a work permit, when will my Term Limit start?**
  Your Term Limit will start from the date you were first in the Islands as an approved dependant.

- **I have been working for the Cayman Islands Government and have never held a work permit before. If I am granted a work permit to work in the private sector, when will my Term Limit start?**
  Your Term Limit will commence on the date your work permit is approved.

- **I have been married to a Caymanian and recently divorced. When will my Term Limit start?**
  Your Term Limit will commence on the date your work permit is granted after your divorce.

- **What happens if I leave the Cayman Islands before my Term Limit expires? Can I come back and work at some later date?**
  If you leave the Islands for less than one year prior to the expiration of your Term Limit, upon your return to the Islands you may be granted a new work permit for the unexpired period of your Term Limit. But if you leave the Islands for more than one year, your Term
Limit will start over upon your return and you may stay another seven years (or nine if you are made a key employee).

- **How long do I have to leave the Island for my Term Limit to start over?**
  Upon the expiry of your Term Limit you must leave the Islands for at least one year before you may be granted any further work permits. For example, if your work permit expires on 12 Jan 2007 and you leave the Islands on the 13 Jan 2007, you will be eligible for a new work permit on the 14 Jan 2008.

- **Will return visits to the Islands affect the period of time I must be absent from the Islands in order to have my Term Limit restarted.**
  No. You are free to return to the Islands as a visitor at any time.

**Work Permits - Rights and Obligations of an Employer – FAQ’s**

- **Who can I employ without a work permit?**
  Caymanians, holders of a Residency & Employment Rights Certificate, persons with Refugee status and persons granted permanent residence with the right to work.

- **Can I employ other persons for short periods without a work permit?**
  A person arriving in the Islands for the purpose of engaging in any of the activities listed below for a period not exceeding seven days is not required to obtain a work permit provided that only such activities are engaged in and no other activity is carried out that would otherwise require a work permit.
  
  **The activities referred to are:**
  
  a. attendance at meetings or trade fairs and making purchases from Cayman Islands businesses;
  
  b. attendance at conferences and seminars as an ordinary participant;
  
  c. the receiving of training, techniques and work practices employed in the Islands, where that training is confined to observation, familiarisation, and classroom instruction and only if the person is employed by a company or organisation carrying on business outside the Islands;
  
  d. being a representative of an overseas educational institution, to promote, or to interview applicants for places at, such institution;
  
  e. being a guest speaker at a conference or seminar where that event is a single or occasional event and not part of a commercial venture;
  
  f. the organising or supervising of a conference or seminar for up to seven days duration where it is a single or occasional event—
     1. involving a specialist subject
     2. attracting a wide audience; and
     3. open to participants from outside the Islands;
  
  g. the participation in sporting events, or trials or auditions in connection with such events;
  
  h. the covering of a specific news assignment as a newspaper, magazine, radio or television journalist representing a recognised news organisation;
  
  i. working for short periods on behalf of or for a non-profit or cultural organisation based in the Islands;
  
  j. the giving of professional or expert testimony in court proceedings;
  
  k. working as a non-executive director of a business being carried on in the Islands where the person is not involved in the day to day operations in the Islands but is visiting in his capacity as a director only.
I intend to employ a non-Caymanian to work for short periods over the next 12 months. What type of work permit should I apply for?

Any person carrying on business in or from within the Islands who regularly throughout each year employs persons not legally and ordinarily resident in the Islands on a temporary basis, may make a single application in each calendar year to the Chief Immigration Officer for the issue, in each calendar year, of one or more Business Visitors Permits. The application must state the maximum number of times that the business visitor will be visiting the Islands in the calendar year, their occupation and the maximum duration of their stay during each visit. Note: a Business Visitors Permit cannot be issued for more than fourteen days on any one visit.

I intend to employ a non-Caymanian to work between 1-180 days. What type of work permit should I apply for?

The Immigration Law (2007 Revision) allows the Chief Immigration Officer to grant a Temporary Work Permit for a period up to 180 days.

Can I renew a Temporary Work Permit?

Temporary Work Permit issued for 180 days cannot be renewed or extended.

I have terminated the employment of a work permit holder and would like to delay informing the Immigration Department so that he can look for another job. Is this allowed?

The Immigration Regulations require an employer to inform the Chief Immigration Officer of the termination of employment of a work permit holder immediately. An employer who fails to comply with this requirement can be fined five thousand dollars.

Am I required to provide a letter of release to a work permit holder whose employment I have terminated?

No, but you may do so if you have no objection to the person seeking alternative employment.

Can I require a work permit holder to pay for their work permit?

No, it is an offence under the Immigration Law (2007 Revision) for an employer to seek or receive money or other compensation from a work permit holder in respect of his work permit fee.

Can I promote or re-designate a work permit holder without the approval of the Work Permit Board or Business Staffing Plan Board?

No, the Immigration Law (2007 Revision) requires you to first obtain the approval of the relevant Board before promoting or re-designating an employee.

STRATEGIC MANAGEMENT

Administers the authority’s operations at the organisational level; developing business plans and corporate policy; setting long-term goals and objectives; evaluating the agency’s overall performance and progress towards established targets; managing programs to improve business processes and ensure consistent service delivery; preparing or revising laws and other regulatory instruments that affect the authority’s functions and responsibilities; obtaining legal advice from external sources.

Governance
Laws
The Immigration Law (2010 Revision)
Immigration Regulations (2010 Revision)
Immigration (Financial Services Sector) Directions, 2010
Freedom of Information Law, 2007
Public Service Management Law
The National Archive and Public Records Law, 2007
Public Management and Finance Law (2005 Revision) and Regulations (2007 Revision)

Unless otherwise indicated copies of the above laws may be purchased from the
Legislative Assembly

Corporate Management
Annual Reports
Statistics
Audit Reports
Hurricane Plan

Copies of the above may be requested by submitting a request under the Freedom of
Information Law.

FINANCE & ADMINISTRATION
Administering the authority’s internal functions and managing its resources efficiently and
effectively. Includes the management of monetary resources; material resources; human
resources; information resources; and relationships with clients, the public and other
government agencies. Principal accounting polices are adopted and are prepared in accordance
with International Public Accounting Standards.

Financial Management
Annual Budget
2009 – 2010 Budget
Financial Statements
Monthly Cabinet invoices with statistics
List of current tenders, contracts or quotations recently awarded
Board Members allowances, attendance and expenses

Copies of the above may be requested by submitting a request under the Freedom of
Information Law.

ADMINISTRATION
Job Vacancies
Staff pay and grading structures
Training and Safety
Human Resources
Internal Memos
Personnel files for present & ex-employees
Panel Reports
Job Evaluations
Leave Reports
Personnel Audit Info
Monthly Payroll Reports
Copies of the above may be requested by submitting a request under the Freedom of Information Law.

POLICIES & PROCEDURES
FOI Internal Guidelines policy and procedures
Internal Complaints Procedure
Cayman Status & Permanent Residency Board
Work Permit Board
Business Staffing Plan Board
Refusal of Leave to Land (Law & Procedure)
Policy on the implication of Administrative Fines
Policy on investigating Marriages of Convenience

Copies of the above may be requested by submitting a request under the Freedom of Information Law.

DECISIONS & RECOMMENDATIONS
Board Meetings / Minutes of Meetings

Copies of the above may be requested by submitting a request under the Freedom of Information Law.

LISTS & REGISTERS
FOI Disclosure Log

For further information on any of the above documents please contact the Information Manager at foi.imm@gov.ky or petula.twinn@gov.ky or via telephone at (345) 949-8344.

OUR SERVICES
The Department of Immigration manages the growth of the country’s population by regulating the flow of immigrations into the islands and carries out administrative processing of applications for persons seeking Permanent Residence, Caymanian Status or asylum status.

Visas
Visa Application Form
Visitors Extension Form
Student Visa Application Form

Residence
Right to be Caymanian Application Form
Permanent Residence Application Form
Residency Certificate for People of Independent Means Application Form
Residency Certificate for People of Independent Means Checklist
Permission to Reside in the Cayman Islands as a Dependant of a Caymanian
Residency with Employment Rights Application Form
Dependant of Caymanian – Affidavit
Residency with Employment Rights – Affidavit
Right to be Caymanian through Marriage - Affidavit

**Work Permit Board**
Grand Cayman Grant Form
Grand Cayman Renewal Form

**Cayman Brac & Little Cayman Immigration Board**
Cayman Brac/Little Cayman Grant Form
Cayman Brac/Little Cayman Renewal Form
Form A – Construction, Gardening/Landscaping and Janitorial Businesses

**Business Staffing Board**
Grant Form
Renewal Form
Business Staffing Plan – Submission Form
Form A – Construction, Gardening/Landscaping and Janitorial Businesses

**Business Visitor Permits**
Business Visitor Permit Form
Business Visitor Permit Checklist

**Temporary Work Permits**
Temporary Permit Application Form
Form A – Construction, Gardening/Landscaping and Janitorial Businesses
Application Form for Temporary Work Permit (Seasonal Worker)

**Amending Work Permits**
Amending Dependants Form
Amending Employer Form
Amending Commencement Date Form

**Miscellaneous**
Medical Questionnaire
Application for Access to Immigration Online
Work Permit Payment Log
Accommodation Form
1. **About the Publication Scheme**

Every public authority covered by the Freedom of Information Law has a legal duty to maintain a publication scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

The publication scheme lists the information which is readily available to the public. The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.

This publication scheme commits the Her Majesty’s Cayman Islands Prison Service to making information available to the public as part of its normal business activities.

The Her Majesty’s Cayman Islands Prison Service will:
- specify the information held by the authority, which falls within the seven (7) categories below;
- proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
- list any fees charged for access to information described in this scheme;
- publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
- make this publication scheme available to the public;
- regularly review and update the information made available under this scheme.

2. Information that may be withheld

The Her Majesty’s Cayman Islands Prison Service will generally not publish:
- information in draft form;
- information that is not held by the Her Majesty’s Cayman Islands Prison Service, or which has been disposed of in accordance with a legally authorised disposal schedule;
- information that is not readily-available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
- information which is exempt under the FOI Law or otherwise protected from disclosure – for example: personal information; or commercially sensitive information. Records containing exempt matter will be published in a redacted form, where ever it is practical to do so, indicating which exemptions apply.

In maintaining this publication scheme, our aim is to be as open as possible.

However, there may be limited circumstances where information will be withheld from one of the categories of information listed in section 7: Categories of information.

Information will only be withheld where the FOI Law expressly permits it.

For example:
- Where disclosure would breach the law of confidentiality, infringe personal privacy, harm Her Majesty’s Cayman Islands Prison Service’s (or another organisation’s) commercial interests, or endanger the protection of the environment
- Where disclosure would facilitate the escape of a person from lawful detention; or jeopardize the security of the prison.

Whenever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

Records listed as exempt in this document may still be requested under the FOI Law and the Information Manager will make a formal decision on the application.

If you wish to complain about any information which has been withheld, please refer to section 6: Complaints.

3. Methods of access

Information available under our publication scheme will usually be accessible through the methods described below.
**Email**
If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You can email us at foi.pri@gov.ky and ricardo.lashley@gov.ky to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

**Phone / Fax**
Documents listed in the publication scheme can also be requested by telephone. Please call (345) 947-3000 or fax (345) 947-4662 to request information.

**Post**
All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to:

The Information Manager  
Her Majesty’s Cayman Islands Prison Service  
P.O. Box 1807  
Grand Cayman, KY1-1109  
Cayman Islands

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See section 4: Fees and charges for further details.)

**Personal visits**
In limited cases, you may be required to make an appointment to view information listed in the publication scheme. Her Majesty’s Cayman Islands Prison will accept appointment on Mondays –Wednesdays between the hours of 10:00 am – 12:00 pm and 2:00 pm – 4:00 pm.

**Advice and assistance**
If you experience any difficulty identifying the information you want to access, please contact the Information Manager at (345) 947-3000 and by email at foi.pri@gov.ky or ricardo.lashley@gov.ky.

Her Majesty’s Cayman Islands Prison Service will adhere to its obligations under section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.

Information will be provided in the language in which it is held or in such other language that is legally required. Where Her Majesty’s Cayman Islands Prison Service is legally required to translate any information, it will do so.

**4. Fees and charges**
The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. Her Majesty’s Cayman Islands Prison strives to ensure that fees and charges are clearly explained and kept to a minimum.
Information which is published online, downloaded through a website, or sent to you by email will be provided free of charge.

Fees may be charged for providing information in paper copy or on computer disc. Charges will reflect the actual costs of reproduction and postage, as described below.

**Reproduction costs**
Where fees apply, photocopied information will be charged at a standard rate of $1.00 per page (black and white; any size) and $1.50 per page (colour; any size).

Computer discs will be charged at a rate of $2 per disc.

**Postage costs**
Her Majesty's Cayman Islands Prison will pass on to the requester the actual costs of postage or courier delivery.

If a fee applies, you will be advised of the amount and how it has been calculated. Information will be provided when Her Majesty's Cayman Islands Prison has received your payment.

### 5. Requests for information outside the Publication Scheme

Information held by Her Majesty’s Cayman Islands Prison Service that is not published under this scheme can be requested in writing. Your request will be considered in accordance with the provisions of the FOI Law. Freedom of Information requests must be made in writing (letter, email, fax, prescribed form) and include a name, contact details and any preference for how to receive the information (e.g. inspection, photocopies). You don't have to give a reason why you want the information or explicitly state that it is a Freedom of Information request. However, your request should be as specific as possible in describing the information you need. Remember that Her Majesty's Cayman Islands Prison Service may not be able to respond to a vague request or a voluminous request if it may unreasonably divert the available resources of the Prison Service. Specific requests will help you get what you want, so try to provide as much information as possible: what kind of document is it, what format is the information in, what date or year was it produced. For more information of FOI Request on how to make a request can be obtained from:

http://www.foi.gov.ky/portal/page?_pageid=1206,3502062&_dad=portal&_schema=PORTAL

### 6. Complaints

Her Majesty’s Cayman Islands Prison aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, please contact The Director of Prisons at (345) 947-3000 Ext. 300, and we will try to resolve your complaint as quickly as possible.

Further information about our complaints procedures can be obtained from [http://www.foi.gov.ky](http://www.foi.gov.ky)

Records listed as exempt in this document may still be requested under the FOI Law and the Information Manager will make a formal decision on the application.
You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

Information Commissioner's Office,
2nd Floor, Elizabethan Square, Building 1
George Town, Grand Cayman

PO Box 1375,
Grand Cayman KY1-1108,
CAYMAN ISLANDS
Telephone: +1 345 747 5402
e-mail: appeals@ico.gov.ky

7. Categories of information

- About Us
- Strategic Management
- Finance & Administration
- Policies & Procedures
- Decisions & Recommendations
- Lists & Registers
- Our Services

ABOUT US

NAME OF PUBLIC AUTHORITY
Her Majesty’s Cayman Islands Prison Service

VISION

We will provide a safe secure and controlled environment for both staff and prisoners. We will provide regimes that are workable, culturally applicable, which will address offending behaviour, improve education, work skills and the development of civic pride, giving prisoners the opportunity to prepare for their return to the community.

MISSION STATEMENT

Her Majesty’s Prison Service serves the public by keeping in custody those committed by the courts. Our duty is to look after them with humanity and help them lead law abiding and useful lives in custody and after release.

GOALS

In order to achieve its vision the Cayman Islands Prison Service will aim:
- To provide satisfactory, safe and secure conditions for prisoners.
- To reduce the number of escape from prison.
- To reduce the level of risk by helping prisoners work towards achieving Category D status.
- To improve family links.
To increase public awareness of what the prison and its staff are really trying to do.

VALUES

- Prisoners will receive fair and consistent treatment by staff.
- Prisoners will receive compassionate, open and honest advice to their problems.
- Prisoners will receive respect, by staff in the way they are treated.
- Prisoners will be encouraged to accept help and assistance for problems that might be the underlying cause of their offending behaviour.
- Prisoners will be encouraged to make the best use of the time they spend in custody.

In order to achieve our Mission, Vision, Goals and Values we will have carefully selected and train persons who are committed to the Her Majesty's Cayman Islands Prison Service.

HER MAJESTY'S CAYMAN ISLANDS PRISON SERVICE KEY AIMS

C.O.S.C.O

CUSTODY

Our core business is keeping prisoners in custody. This means holding prisoners securely and pursuing policies to reduce re-offending. Security is the bedrock on which all of our efforts to develop positive regimes are based.

Security is an all-embracing term. By it we mean:

Physical security: walls, bars, locks or even more modern devices such as Closed Circuit Television
- Security procedures – for instance accounting for prisoners or searching cells
- Assessment procedures – categorizing prisoners to make sure that they are kept in appropriate security conditions
- Intelligence gathering.

Security is also achieved in other ways:

- By diverting prisoners' energy into constructive work and activity
- By developing positive relationships with prisoners
- By creating decent regimes and programmes for prisoners.

ORDER

This means that good order is maintained during prisoner movement and activities; to ensure that there are effective internal complaints and disciplinary procedures; and to ensure that effective incident responses procedures are maintained.

Order is achieved through:
- Searches
- Drug Testing
- Intelligence & Information Gathering
- Incident Response & Use of Force
- Audio & Video Surveillance
- Adjudications
Categorizations

SUPPORT
To stimulate a positive prison environment that will help to create a safe decent and
healthy environment with positive prisoner staff relationships and prisoner and prisoner
relationships. Where prisoners’ problems and concerns can be aired and addressed
and guidance offered, with proper staff support.

Support is achieved through:
- The Officer Advisor
- Sentence Planning
- Family Reintegration Visits
- Family and Social Visits
- Effective Communications
- An effective Social Services Program

CARE
By facilitating and allowing access to primary health care to those incarcerated in
H.M.C.I.P.

Care is achieved through:
1. Access to in-house Medical Officer
2. Access to Counselling
   - Mental Health
   - Drug Abuse
   - Anger Management
   - Sex Abuse

OPPORTUNITIES
To provide Adult, Juvenile and Young Prisoners with behavioural modification
programs; to identify and improve personal education and vocational competencies
and social development; to provide meaningful work to build self-confidence and self-
esteeom through work effort; to provide work-release programs.

Opportunities are achieve through:
- Education & Vocational Programs and Testing
- Prisoner Labour
- Community Work Release Program
- Construct
- Sentence Planning

MINISTRY
Portfolio of Internal and External Affairs

Deputy Chief Secretary / Chief Officer
Franz Manderson, Cert. Hon., JP
Address (Location)
3rd Floor, Government Administration Building,
Elgin Avenue, George Town, Grand Cayman

Mailing Address
Portfolio of Internal & External Affairs
3rd Floor, Government Administration Building
Grand Cayman, KY1-9000

Telephone
(345) 244-3179

Fax
(345) 946-5453

Email
Freedom of Information requests or enquiries - FOI.PIE@gov.ky
General and recruitment enquiries - IEARecruit@gov.ky

Website
www.pie.gov.ky

Hours of Work: 8:30am - 5:00pm

KEY STAFF
Director of Prisons
Mr. Dwight Scott

Deputy Director of Prisons
Mr. Daniel Greaves

Director of Eagle Rehabilitation Centre
Mrs Claire Range

Residential Managers
Principal Officer – Mr. Richard Barton
Principal Officer – Mr. Percival Williams
Principal Officer – Mr. Stephen Atherley
Principal Officer – Mr. Percival Williams
Principal Officer – Mr. Harvard Gourzong

Operations Manager
Principal Officer – Mr. Marlon Hodgson

Scottish Vacation Qualification Co-ordinator
Principal Officer – Mr. Edward Callacher

Training and Development Manager
Principal Officer – Mr. Ricardo Lashley

Finance and Administration / Human Resources Manager
Ms. Trudy Goodband
**FREEDOM OF INFORMATION TEAM**

**Information Manager**  
Ricardo Lashley  
Her Majesty’s Cayman Islands Prison Service  
P.O. Box 1807  
Grand Cayman KY1-1109  
Cayman Islands  
Telephone: (345) 947-3000 Ext 222  
Fax: (345) 947-4662  
Email: ricardo.lashley@gov.ky  
FOI: foi.pri@gov.ky

**Information Manager Designate**  
Maxine Spalding-Passley  
Her Majesty’s Cayman Islands Prison Service  
P.O. Box 1807  
Grand Cayman KY1-1109  
Cayman Islands  
Telephone: (345) 947-3000 Ext 260  
Fax: (345) 947-4662  
Email: maxine.spalding@gov.ky  
FOI: foi.pri@gov.ky

**Records Officer**  
Juan Ruiz  
Her Majesty’s Cayman Islands Prison Service  
P.O. Box 1807  
Grand Cayman KY1-1109  
Cayman Islands  
Telephone: (345) 947-3000 Ext 260  
Fax: (345) 947-4662  
Email: juan.ruiz@gov.ky  
FOI: foi.pri@gov.ky

Freedom of Information website www.foi.gov.ky

**Organisation and functions**

Her Majesty’s Cayman Islands Prison Service provides safe and secure custody, whilst promoting and protecting the individual rights of all prisoners committed by the Courts; maintains good order in prison facilities; provides support to prisoners; cares for prisoners with humanity and provides opportunities for prisoners to address their offending behaviour. The aim is to deliver:

- Deliver offender management service, programmes and activities which address the causes of offending and reoffending;
- Work in partnership with other organization in the public, private, and voluntary sectors to achieve key offender outcomes.
Her Majesty’s Cayman Islands Prison Service consist of three facilities, Her Majesty’s Prison Northward provides services to convicted and pre-trial adult prisoners, Her Majesty’s Prison Fairbanks provides services to convicted and pre-trial female adult, young and juvenile prisoners and Eagle House Rehabilitation Centre that provides service to convicted and pre-trial male young and juvenile prisoners.

**Her Majesty’s Prison Northward**

#24 Sheffield Drive  
Northward Road  
Grand Cayman  
Cayman Islands

Tele: (345) 947-3000  
Fax: (345) 947-4662 / (345) 947-3014

**Eagle House Rehabilitation Centre**

#24 Sheffield Drive  
Northward Road  
Grand Cayman  
Cayman Islands

Tele: (345) 947-3000  
Fax: (345) 947-4662 / (345) 947-3014

**Her Majesty’s Prison Fairbanks**

# 73 Fairbanks Road  
George Town  
Grand Cayman

Tele: (345) 946-0797  
Fax: (345) 946-6214

<table>
<thead>
<tr>
<th>Location and hours</th>
<th>Matters handled</th>
</tr>
</thead>
</table>
| **Her Majesty’s Cayman Islands Prison Service**  
#24 Sheffield Drive  
P.O. Box 1807  
Northward Road  
Grand Cayman KY1-1109  
Cayman Islands  
Tele: (345) 947-3000 | **Prisoner Custody** |
Fax: (345) 947-4662 / (345) 947-3014

Office Hours
08:30 am – 4: 30 pm  Monday – Friday

**HMP Northward**

#24 Sheffield Drive  
P.O. Box 1807  
Northward Road  
Grand Cayman KY1-1109  
Cayman Islands

Tele: (345) 947-3000  
Fax: (345) 947-4662 / (345) 947-3014

Office Hours
08:30 am – 4: 30 pm  Monday – Friday

**HMP Fairbanks**

# 73 Fairbanks Road  
P.O. Box 1807  
George Town KY1-1109  
Grand Cayman  
Cayman Islands

Tele: (345) 946-0797  
Fax: (345) 946-6214

**Eagle House Rehabilitation Centre**

#24 Sheffield Drive  
P.O. Box 1807  
Northward Road  
Grand Cayman KY1-1109  
Cayman Islands

Tele: (345) 947-3000  
Fax: (345) 947-4662 / (345) 947-3014

Office Hours
08:30 am – 4: 30 pm  Monday – Friday

**Note**

Her Majesty’s Cayman Islands Prison Service’s Facilities are residential facilities and is staff 24 hours everyday. Operational matters can be referred to the Gatekeeper at anytime.  
**Records listed as exempt in this document may still be requested under the FOI Law and the Information Manager will make a formal decision on the application.**
FREQUENTLY ASKED QUESTIONS

1. Can I send e-mail to an inmate?
   No. Inmates do not have access to the Internet.

2. Is it possible to obtain uniform patches or badges from Her Majesty’s Cayman Islands Prison Service?
   No. Patches or badges are not made available to the Public.

3. What is the difference between an "Escape" and an "Abscond"?
   The definition of Escape is "where a prisoner breaches a perimeter security barrier or evades a secure escort." Everything else would be classed as either an "Abscond" or "Fail to Return". In order to clarify, all of our facilities have secure perimeters.

4. Is it possible for me to be told if a specific individual is held in a Cayman Islands Prison?
   Yes. Contact can be made to the duty manager at HMP Northward Tele: (345) 94-73000.

5. How many prisons are there in the Cayman Islands?
   There are three facilities in the Cayman Islands, HMP Northward (male adult prisoners), HMP Fairbanks (female prisoners) and Eagle House Rehabilitation Centre (juveniles and young prisoners).

6. What is capacity of the Prison?
   The Certified National Accommodation of the Her Majesty’s Cayman Islands Prison Service is 179 prisoners.

7. How much does it cost to run Her Majesty’s Cayman Islands Prison Service?
   It cost $13,965,706 (2009 - 2010 Cayman Islands Annual Budget)

8. What is the prisoner supervision system?
   The Prisoner Supervision System is designed to assist the effective management of prisoners and to provide for public safety. Each prisoner will be assigned to one of three Supervision Levels:

   **High Supervision:** an individual, for whom all activities and movements require to be authorised, supervised and monitored by prison staff.

   **Medium Supervision:** an individual for whom activities and movements are subject to locally specified limited supervision and restrictions.

   **Low Supervision:** an individual for whom activities and movements, specified locally, are subject to minimum supervision and restrictions [and could include license conditions and unsupervised activities in the community].

9. Who is responsible for running Her Majesty’s Cayman Islands Prison Service?
   The Director Prisons is mandated by law to run Her Majesty’s Cayman Islands Prison Service.

10. What qualifications do I need to become a prison officer?
    To qualify, all applicants must possess a good level of education (will have graduated at secondary level with passes in English and Maths).
11. How long is a life sentence?
A present there is no tariff for a sentence of life imprisonment. It means imprisonment for natural life.

12. If someone is denied or disapproved for visitation, how can they appeal? What if they were initially approved but later suspended?
Visitors initially denied the right to visit have no appeal rights. Visitors who are initially approved to visit but then are later suspended may appeal in writing to the Director of Prisons or his/her designated representative requesting restoration of visiting privileges and their justification for this action. The Director of Prisons or his/her designee may modify any suspension or termination of visiting privilege. The address for filing an appeal is:

Director of Prisons
P.O. Box 1807
Grand Cayman. KY1-1109
Cayman Islands

13. How many people work for Her Majesty's Cayman Islands Prison Service?
Her Majesty’s Cayman Islands Prison Service employed 154 staff as at November 30, 2010.

14. Can inmates receive telephone calls?
No. Prisoners housed in regular population will be allowed to make outgoing telephone calls to family and friends. Prisoners are not allowed to receive incoming telephone calls. The number of calls a prisoner is allowed to make may be limited by the housing assignment or custody classification. All telephone calls will be paid for by the prisoner.

15. When does visitation take place?
Visitation days and hours are established by each individual prison facility. Although most facilities have visiting hours on Saturday and Sunday, you should contact the particular prison facility to ask about its visiting schedule. Prison phone numbers are available on line http://www.gov.ky/portal/page?_pageid=1142,1593984&_dad=portal&_schema=PORTAL. Be aware that you may experience long lines at weekend visitation. Visitation will not occur on holidays.

STRATEGIC MANAGEMENT
The Portfolio of Internal and External Affairs through the Office of Commissioner of Correction and Rehabilitation administers Her Majesty’s Cayman Islands Prison Service’s operations at the organizational level; developing business plans and corporate policy; setting long-term goals and objectives; evaluating the agency’s overall performance and progress towards established targets; managing programs to improve business processes and ensure consistent service delivery; preparing or revising laws and other regulatory instruments that affect the authority’s functions and responsibilities; obtaining legal advice from external sources.
<table>
<thead>
<tr>
<th>Governance</th>
<th>Access</th>
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</thead>
<tbody>
<tr>
<td>Prisons Law (Law 14 of 1975)</td>
<td>Her Majesty’s Cayman Islands Prison Service will make available to the public any Governing Legislation and Regulations listed at the cost to reproduce.</td>
</tr>
<tr>
<td>-formerly entitled the Imprisonment Law</td>
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<tr>
<td>Amendment by Law 10 of 1981</td>
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<tr>
<td>Amendment by Law 18 of 1981</td>
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<tr>
<td>Commencement of sections 4, 5, 6, 9 and 10</td>
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<td>of amending Law by Commencement Order</td>
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<td>remainder not yet in force</td>
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<tr>
<td>Amendment by Law 5 of 1986</td>
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<td>Amendment by Law 14 of 1987</td>
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<td>Amendment by Law 1 of 1992</td>
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<td>Amendment by Law 8 of 1995 (part)</td>
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<td>Amendment by Law 13 of 1998</td>
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<td>Amendment by Law 25 of 2005</td>
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<tr>
<td>Amendment by Law 34 of 2005</td>
<td></td>
</tr>
<tr>
<td>Prison Officers (Discipline) Regulations (1999 Revision)</td>
<td>Legislative Assembly</td>
</tr>
<tr>
<td>Prison Rules (1999 Revision)</td>
<td>P.O. Box 890</td>
</tr>
<tr>
<td>Prisons and Places of Detention Regulations (2000 Revision)</td>
<td>Grand Cayman KY1-1103</td>
</tr>
<tr>
<td>Penal Code (2007 Revision)</td>
<td>Cayman Islands</td>
</tr>
<tr>
<td>Juveniles Law, 1990 (Law 19 of 1990)</td>
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</tr>
</tbody>
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**CORPORATE MANAGEMENT**

<table>
<thead>
<tr>
<th>Corporate Management</th>
<th>Access</th>
</tr>
</thead>
<tbody>
<tr>
<td>Strategic Plan for Her Majesty’s Cayman Islands Prison Service.</td>
<td>FOI Request</td>
</tr>
</tbody>
</table>
### The Cayman Islands Annual Reports

- Prisons Inspection Board
- Her Majesty’s Cayman Islands Prison Service Statistics
- Her Majesty’s Cayman Islands Prison Service Organizational Chart

### FINANCE & ADMINISTRATION

<table>
<thead>
<tr>
<th>Financial Management</th>
<th>Access</th>
</tr>
</thead>
<tbody>
<tr>
<td>Output Invoices</td>
<td>FOI Request</td>
</tr>
<tr>
<td>Fixed Asset Purchases</td>
<td>FOI Request</td>
</tr>
<tr>
<td>Journals</td>
<td>FOI Request</td>
</tr>
<tr>
<td>Quarterly Reports</td>
<td>FOI Request</td>
</tr>
</tbody>
</table>

### FINANCE & ADMINISTRATION

<table>
<thead>
<tr>
<th>Financial Management</th>
<th>Access</th>
</tr>
</thead>
<tbody>
<tr>
<td>Payroll</td>
<td>FOI Request</td>
</tr>
<tr>
<td>Financial Correspondence</td>
<td>FOI Request</td>
</tr>
<tr>
<td>Service Level Agreements (for previous financial years)</td>
<td>FOI Request</td>
</tr>
</tbody>
</table>
### Overtime records

- **FOI Request**

### Monthly Financial Statements

- **FOI Request**

### ADMINISTRATION

<table>
<thead>
<tr>
<th>Administration</th>
<th>Access</th>
</tr>
</thead>
<tbody>
<tr>
<td>IRIS Data Base (HR Related)</td>
<td>FOI Request</td>
</tr>
<tr>
<td>HR Correspondence</td>
<td>FOI Request</td>
</tr>
<tr>
<td>Evaluated Job Descriptions</td>
<td>Contact the Human Resources Department</td>
</tr>
<tr>
<td>Personnel Forms</td>
<td>Contact the Human Resources Department</td>
</tr>
<tr>
<td>Notices to Staff</td>
<td>FOI Request</td>
</tr>
<tr>
<td>HR Forum</td>
<td>Contact the Human Resources Department</td>
</tr>
<tr>
<td>Weekly Time Sheets</td>
<td>FOI Request</td>
</tr>
<tr>
<td>Staff Pay</td>
<td>FOI Request</td>
</tr>
<tr>
<td>Recruitment Exercises (files kept for those completed)</td>
<td>FOI Request</td>
</tr>
<tr>
<td>Staff Pay and Grading Structure</td>
<td>Contact the Human Resources Department</td>
</tr>
</tbody>
</table>

### POLICIES & PROCEDURES

<table>
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<tr>
<th>Policies &amp; Procedures</th>
<th>Access</th>
</tr>
</thead>
<tbody>
<tr>
<td>HMCIPS Staff Handbook</td>
<td>FOI Request</td>
</tr>
<tr>
<td>Drugs Policy</td>
<td>Contact the Information Manager</td>
</tr>
<tr>
<td>Uniform Policy</td>
<td>Contact the Information Manager</td>
</tr>
<tr>
<td>Code of Conduct and Ethical Behavior</td>
<td>Contact the Information Manager</td>
</tr>
<tr>
<td>Health and Safety Policy</td>
<td>FOI Request</td>
</tr>
<tr>
<td>Freedom of Information Internal Policy</td>
<td>Information Manager</td>
</tr>
<tr>
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</tr>
<tr>
<td>Visitors Policy</td>
<td>Information Manager/Visitors Center a HMP Northward</td>
</tr>
<tr>
<td>Prison Volunteer Handbook</td>
<td>Contact the Information Manager</td>
</tr>
<tr>
<td>Smoking Policy</td>
<td>Contact the Information Manager</td>
</tr>
<tr>
<td>Community Work Release and Rehabilitation Policy</td>
<td>Contact the Information Manager</td>
</tr>
<tr>
<td>K-9 Policy</td>
<td>Exempt under section 16 (f) of the Freedom of Information Law, 2007</td>
</tr>
<tr>
<td>Human Capital Development Policy</td>
<td>FOI Request</td>
</tr>
<tr>
<td>Tools Control Policy</td>
<td>Exempt under section 16 (f) of the Freedom of Information Law, 2007</td>
</tr>
<tr>
<td>Prisoner Classification Policy</td>
<td>FOI Request</td>
</tr>
<tr>
<td>Prisoner Labour Policy</td>
<td>FOI Request</td>
</tr>
<tr>
<td>Directors Orders</td>
<td>Exempt under section 16 (f) of the Freedom of Information Law, 2007</td>
</tr>
<tr>
<td>Operational Orders</td>
<td>Exempt under section 16 (f) of the Freedom of Information Law, 2007</td>
</tr>
<tr>
<td>Post Orders</td>
<td>Exempt under section 16 (f) of the Freedom of Information Law, 2007</td>
</tr>
<tr>
<td>Government Circulars</td>
<td>FOI Request</td>
</tr>
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DECISIONS & RECOMMENDATIONS

<table>
<thead>
<tr>
<th>Decisions and Recommendations</th>
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</tr>
</thead>
<tbody>
<tr>
<td>Minutes of Senior Managers Meeting</td>
<td>FOI Request</td>
</tr>
<tr>
<td>Minutes Supervisor Meeting</td>
<td>FOI Request</td>
</tr>
<tr>
<td>Minutes of the Prisoner Classification Board</td>
<td>FOI Request</td>
</tr>
<tr>
<td>Minutes of the Prisoner Labour Board</td>
<td>FOI Request</td>
</tr>
</tbody>
</table>
## Lists & Registers

<table>
<thead>
<tr>
<th>Lists and Registers</th>
<th>Access</th>
</tr>
</thead>
<tbody>
<tr>
<td>Population Register</td>
<td>FOI Request</td>
</tr>
<tr>
<td>Asset Register</td>
<td>Information Manager</td>
</tr>
<tr>
<td>FOI Disclosure Log</td>
<td>Information Manager</td>
</tr>
<tr>
<td>Complaints Register</td>
<td>FOI Request</td>
</tr>
<tr>
<td>Food Refusal Register</td>
<td>FOI Request</td>
</tr>
<tr>
<td>Vocational Program Attendance Register</td>
<td>FOI Request</td>
</tr>
<tr>
<td>Weekly Prisoner Meals Register</td>
<td>Information Manager</td>
</tr>
<tr>
<td>Daily Inspection of Meals Register</td>
<td>Information Manager</td>
</tr>
<tr>
<td>Food Services Knives Register</td>
<td>Information Manager</td>
</tr>
<tr>
<td>Food Services Inventory Register</td>
<td>Information Manager</td>
</tr>
<tr>
<td>Confiscate Items Register</td>
<td>FOI Request</td>
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<tr>
<td>Key Information Database</td>
<td>FOI Request</td>
</tr>
<tr>
<td>Prisoners Labour List</td>
<td>FOI Request</td>
</tr>
<tr>
<td>Prisoners Alpha List</td>
<td>FOI Request</td>
</tr>
<tr>
<td>Prisoners Accounts</td>
<td>FOI Request</td>
</tr>
<tr>
<td>Peach Tree Data Base</td>
<td>FOI Request</td>
</tr>
<tr>
<td>Procurement</td>
<td>FOI Request</td>
</tr>
</tbody>
</table>

## Our Services

<table>
<thead>
<tr>
<th>Services</th>
<th>Record</th>
<th>Access</th>
</tr>
</thead>
<tbody>
<tr>
<td>Custody</td>
<td></td>
<td>Exempt by section 23 (1) of the Freedom of Information Law, 2007</td>
</tr>
<tr>
<td></td>
<td>Prisoner Main File</td>
<td>Information Law, 2007 Exempt by section 16 (f) of the Freedom of</td>
</tr>
<tr>
<td></td>
<td>Residential Journals</td>
<td>Information Law, 2007 Exempt by section 16 (f) of the Freedom of</td>
</tr>
<tr>
<td></td>
<td>Special Information</td>
<td>Information Law, 2007 Exempt by section 16 (f) of the Freedom of</td>
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<td></td>
<td>Books</td>
<td>Information Law, 2007 Exempt by section 16 (f) of the Freedom of</td>
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<td></td>
<td>Record of Daily</td>
<td>Information Law, 2007 Exempt by section 16 (f) of the Freedom of</td>
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<tr>
<td></td>
<td>Behaviour</td>
<td>Information Law, 2007 Exempt by section 16 (f) of the Freedom of</td>
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<td></td>
<td>Record of Visitors</td>
<td>Information Law, 2007 Exempt by section 16 (f) of the Freedom of</td>
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<tr>
<td></td>
<td>Record of Hand-ins</td>
<td>Information Law, 2007 Exempt by section 16 (f) of the Freedom of</td>
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<tr>
<td>Opportunities</td>
<td>Support</td>
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<td>---------------------------------------------------</td>
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<tr>
<td>To provide Adult, Juvenile and Young Prisoners with behavioural modification programs; to identify and improve personal education and vocational competencies and social development; to provide meaningful work to build self-confidence and self-esteem through work effort; to provide work-release programs.</td>
<td>To stimulate a positive prison environment that will help to create a safe decent end healthy environment with positive prisoner-staff relationship and prisoner and prisoner relationship where prisoners’ problems and concerns can be aired and addressed and guidance offered, with proper staff support.</td>
<td></td>
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<tr>
<td>Education &amp; Vocational Programs</td>
<td>Chaplaincy</td>
<td></td>
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<tr>
<td>City and Guilds Certification Program</td>
<td>Exempt by section 23 (1) of the Freedom of Information Law, 2007</td>
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<tr>
<td>Prisoner Labour /Token Wages</td>
<td>Exempt by section 23 (1) of the Freedom of Information Law, 2007</td>
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<tr>
<td>Community Work Release and Rehabilitation Program</td>
<td>Exempt by section 23 (1) of the Freedom of Information Law, 2007</td>
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<td>Risk Assessment</td>
<td>Exempt by section 23 (1) of the Freedom of Information Law, 2007</td>
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<tr>
<td>Sentence Planning</td>
<td>Exempt by section 23 (1) of the Freedom of Information Law, 2007</td>
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<tr>
<td>Constructs post-programme reports</td>
<td>Exempt by section 23 (1) of the Freedom of Information Law, 2007</td>
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<tr>
<td>Parole Dossiers</td>
<td>Exempt by section 23 (1) of the Freedom of Information Law, 2007</td>
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<tr>
<td>Enquires/Questions</td>
<td>Contact the Information Manager</td>
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<td>Contact the Information Manager</td>
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<td>Contact the Information Manager</td>
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<tr>
<td>Support (continued)</td>
<td>Complaints &amp; Requests</td>
<td>Exempt by section 23 (1) of the Freedom of Information Law, 2007</td>
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<td></td>
<td>Special Programs</td>
<td>Information Manager</td>
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<tr>
<td>Care</td>
<td></td>
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<tr>
<td>By facilitating and allowing access to primary health care to those incarcerated in H.M.C.I.P.</td>
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<td></td>
<td>Medical &amp; Dental</td>
<td>Exempt by section 23 (1) of the Freedom of Information Law, 2007</td>
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<tr>
<td>Order</td>
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<tr>
<td>To ensure that good order is maintained during prisoner movement and activities; to ensure that there are effective internal complaints and disciplinary procedures; and to ensure that effective incident responses procedures are maintained.</td>
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<td></td>
<td>Searches</td>
<td>Exempt by section 16 (f) of the Freedom of Information Law, 2007</td>
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<td>Drug Testing</td>
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<td>Investigations</td>
<td>Exempt by section 16 (f) of the Freedom of Information Law, 2007</td>
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<td></td>
<td>Intelligence &amp;</td>
<td>Exempt by section 16 (f) of the Freedom of Information Law, 2007</td>
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<td></td>
<td>Information Gathering</td>
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<td>Incident Response &amp;</td>
<td>Exempt by section 16 (f) of the Freedom of Information Law, 2007</td>
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<td>Use of Force</td>
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<td></td>
<td>Audio &amp; Video</td>
<td>Exempt by section 16 (f) of the Freedom of Information Law, 2007</td>
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<td>Surveillance</td>
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<td>CCTV Recordings</td>
<td>Exempt by section 16 (f) of the Freedom of Information Law, 2007</td>
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<td>Contraband Recovery</td>
<td>Exempt by section 16 (f) of the Freedom of Information Law, 2007</td>
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<td></td>
<td>Security Breaches</td>
<td>Exempt by section 16 (f) of the Freedom of Information Law, 2007</td>
</tr>
<tr>
<td></td>
<td>Major Assaults Log</td>
<td>Exempt by section 23 (1) of the Freedom of Information Law, 2007</td>
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<td>Prisoner Adjudication</td>
<td>Exempt by section 16 (f) of the Freedom of Information Law, 2007</td>
</tr>
<tr>
<td></td>
<td>Incidents Reports</td>
<td>Exempt by section 16 (f) of the Freedom of Information Law, 2007</td>
</tr>
<tr>
<td></td>
<td>Security Reports</td>
<td>Exempt by section 16 (f) of the Freedom of Information Law, 2007</td>
</tr>
</tbody>
</table>
General Notes

i. Records listed as exempt in this document may still be requested under the FOI Law and the Information Manager will make a formal decision on the application.

ii. Requests for records that indicate that contact should be made to the Information Manager or any particular department will be made readily available to the public by e-mail, copies, website or fax. The cost of reproduction of these records may be passed on to the requestor.

iii. Her Majesty’s Cayman Islands Prison Service will make readily available outlines of the programs operated by the Service to requestors.

iv. For general information on the following headings requestor should contact:

<table>
<thead>
<tr>
<th>Custody &amp; Order</th>
<th>Opportunities &amp; Support</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mr. Marlon Hodgson</td>
<td>Mr. Peter Foster</td>
</tr>
<tr>
<td>HMP Northward</td>
<td>HMP Northward</td>
</tr>
<tr>
<td>#24 Sheffield Drive</td>
<td>#24 Sheffield Drive</td>
</tr>
<tr>
<td>Northward Road</td>
<td>Northward Road</td>
</tr>
<tr>
<td>Grand Cayman KY1-1109</td>
<td>Grand Cayman KY1-1109</td>
</tr>
<tr>
<td>Cayman Islands</td>
<td>Cayman Islands</td>
</tr>
<tr>
<td>Email: <a href="mailto:marlon.hodgson@gov.ky">marlon.hodgson@gov.ky</a></td>
<td>Email: <a href="mailto:peter.foster@gov.ky">peter.foster@gov.ky</a></td>
</tr>
<tr>
<td>Tele: (345) 947-3000 Ext 253/244</td>
<td>Tele: (345) 947-3000 Ext 278</td>
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<table>
<thead>
<tr>
<th>Eagle House Rehabilitation Center</th>
<th>HMP Fairbanks</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mrs. Claire Range</td>
<td>Mr. Harvard Gourzong</td>
</tr>
<tr>
<td>#24 Sheffield Drive</td>
<td>#24 Sheffield Drive</td>
</tr>
<tr>
<td>Northward Road</td>
<td>Northward Road</td>
</tr>
<tr>
<td>Grand Cayman KY1-1109</td>
<td>Grand Cayman KY1-1109</td>
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<tr>
<td>Cayman Islands</td>
<td>Cayman Islands</td>
</tr>
<tr>
<td>Email: <a href="mailto:claire.range@gov.ky">claire.range@gov.ky</a></td>
<td>Email: <a href="mailto:harvard.gourzong@gov.ky">harvard.gourzong@gov.ky</a></td>
</tr>
<tr>
<td>Tele (345) 947-3000 Ext 276</td>
<td>Tele (345) 947-3000 Ext 241/946-0797</td>
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</table>

<table>
<thead>
<tr>
<th>Human Resources</th>
<th>Complaints</th>
</tr>
</thead>
<tbody>
<tr>
<td>Human Resources Department</td>
<td>The Office of the Director of Prisons</td>
</tr>
<tr>
<td>HMP Northward</td>
<td>HMP Northward</td>
</tr>
<tr>
<td>#24 Sheffield Drive</td>
<td>#24 Sheffield Drive</td>
</tr>
<tr>
<td>Northward Road</td>
<td>Northward Road</td>
</tr>
<tr>
<td>Grand Cayman KY1-1109</td>
<td>Grand Cayman KY1-1109</td>
</tr>
<tr>
<td>Cayman Islands</td>
<td>Cayman Islands</td>
</tr>
<tr>
<td>Tele: (345) 947-3000</td>
<td>Tele: (345) 947-3000 Ext 300</td>
</tr>
</tbody>
</table>
iv. For all other general information request the requestor should contact:

The Information Manager
Ricardo Lashley
HMP Northward
#24 Sheffield Drive
Northward Road
Grand Cayman KY1-1109
Cayman Islands

Tele: (345) 947-3000 Ext. 222
Fax: (345) 947-4662
Email: ricardo.lashley@gov.ky
FOI: foi.pri@gov.ky
Royal Cayman Islands Police Service

Publication Scheme

Produced in accordance with the Chief Secretary’s Code of Practice

CONTENTS:
1. About the Publication Scheme
2. Information that may be withheld
3. Methods of access
4. Fees and charges
5. Requests for information outside the publication scheme
6. Complaints
7. Categories of information
   - About Us
   - Strategic Management
   - Finance & Administration
   - Policies & Procedures
   - Decisions & Recommendations
   - Lists & Registers
   - Our Services

1. About the Publication Scheme

Every public authority covered by the Freedom of Information Law has a legal duty to maintain a publication scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

The publication scheme lists the information which is readily available to the public.
The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.

This publication scheme commits the Royal Cayman Islands Police Service (“RCIPS”) to making information available to the public as part of its normal business activities.

The RCIPS will:
- specify the information held by the authority, which falls within the seven (7) categories below;
proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
- describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
- list any fees charged for access to information described in this scheme;
- publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
- make this publication scheme available to the public;
- regularly review and update the information made available under this scheme.

2. Information that may be withheld

The RCIPS will generally not publish:
- information in draft form;
- information that is not held by the RCIPS, or which has been disposed of in accordance with a legally authorised disposal schedule;
- information that is not readily-available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
- information which is exempt under the FOI Law, or otherwise protected from disclosure – for example: personal information; or commercially sensitive information. Records containing exempt matter will be published in a redacted form, where ever it is practical to do so, indicating which exemptions apply.

In maintaining this publication scheme, our aim is to be as open as possible.

However, there may be limited circumstances where information will be withheld from one of the categories of information listed in section 7: Categories of information.

Information will only be withheld where the FOI Law expressly permits it.

For example: where disclosure would breach the law of confidentiality, infringe personal privacy, harm the RCIPS’s (or another organization’s) commercial interests, or endanger the protection of the environment.

Whenever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

Persons’ conviction records living or dead are personal information and shall not be released pursuant to Section 23 (1) of the Freedom of Information Law, 2007. However, persons’ applying for their police records for visas/waivers, passports or for employment must complete the prescribed form, provide identification, such as their driver’s license or passport and pay the prescribed fee.

Persons’ fingerprints, palm prints, footprints, or other physical specimens of any person convicted of any offence punishable by imprisonment, or in lawful custody for any offence punishable by imprisonment, whether such persons have been convicted of such offence or not shall not be released pursuant to Section 23 (1) of the Freedom of Information Law, 2007.

If you wish to complain about any information which has been withheld, please refer to section 6: Complaints.

3. Methods of access

Information available under our publication scheme will usually be accessible through the methods described below.
Section 7: Categories of information provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.

**Online**

Many of our documents are published electronically on this website and can be downloaded in PDF format. Where information is available online, a link within section 7: Categories of information will direct you to the relevant page or document.

If there is no link, or the link is broken, you can use our website’s “Search” facility at http://www.rcips.ky. If you are still having trouble locating information listed under our scheme, please contact Information Manager, Mr. Raymond Christian at foi.pol@gov.ky or raymond.christian@gov.ky.

**Email**

If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You can email us at foi.pol@gov.ky to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

**Phone**

Documents listed in the publication scheme can also be requested by telephone. Please call Mr. Raymond Christian at (345)526-2538 or Mrs. Natacha Malebranche – Marshall at (345)949-4222 Ext. 2907 to request information.

**Post**

All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to:

Mr. Raymond Christian  
Information Manager  
RCIPS Head Quarters  
4th Floor, Elizabethan Square  
George Town  
P.O. Box 909  
Grand Cayman KY1-1103  
CAYMAN ISLANDS

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See section 4: Fees and charges for further details.)

**Personal visits**

In limited cases, you may be required to make an appointment to view information listed in the publication scheme. This will be clearly stated in section 7: Categories of information, and relevant contact details will be provided in that section.

**Advice and assistance**

If you experience any difficulty identifying the information you want to access, please contact Mr. Raymond Christian at 526-2538 or Mrs. Natacha Malebranche – Marshall at (345)949-4222 Ext. 2907.

The RCIPS will adhere to its obligations under section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.
Information will be provided in the language in which it is held or in such other language that is legally required. Where the RCIPS is legally required to translate any information, it will do so.

4. **Fees and charges**

The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. The RCIPS strives to ensure that fees and charges are clearly explained and kept to a minimum.

Information which is published online, downloaded through a website, or sent to you by email will be provided **free of charge**.

Fees may be charged for providing information in paper copy or on computer disc. Charges will reflect the actual costs of reproduction and postage, as described below.

**Reproduction costs**

Where fees apply, photocopied information will be charged at a standard rate of $1.00 per page (black and white; any size) and $1.50 per page (colour; any size).

Computer discs will be charged at a rate of $2 per disc.

**Postage costs**

The RCIPS will pass on to the requester the actual costs of postage or courier delivery.

Details of any individual charges which differ from the above policy are provided within section 7: Categories of information.

If a fee applies, you will be advised of the amount and how it has been calculated. Information will be provided when the RCIPS has received your payment.

5. **Requests for information outside the Publication Scheme**

If you wish to make a request for information you should contact the Information Manager or submit a completed application form either via email to foi.pol@gov.ky or by post or hand delivered to any police building.

Requests must be in writing (letter, email or facsimile) and must include your name and an address (either postal or e-mail). Please be as specific as possible about the information you would like, as this will help us to respond promptly. Where possible, please include a contact telephone number so we can call to discuss your request if necessary.

We will respond to your request promptly. The Law requires public authorities to respond within 30 calendar days, allowing an extension of an additional 30 calendar days if needed. We will always acknowledge receipt of FOI requests made to the above address and we will let you know if we need to extend the deadline.

Information held by the RCIPS that is not published under this scheme can be requested in writing. Your request will be considered in accordance with the provisions of the FOI Law.

For more information on “making a request” information can be obtained from: [http://www.rcips.ky/foi_making_a_request.htm](http://www.rcips.ky/foi_making_a_request.htm).

6. **Complaints**
The RCIPS aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, please write or contact Mr. Raymond Christian at (345)526-2538 or Mrs. Natacha Malebranche – Marshall at (345)949-4222 Ext. 2907, and we will try to resolve your complaint as quickly as possible.

Further information about our complaints procedures can be obtained from http://www.rcips.ky/professional_standards.htm.

If you do not have access to the internet, you may collect a copy of our Complaints & Discipline Procedures from our Professional Standards Unit at RCIPS Head Quarters, 4th Floor, Elizabethan Square between the hours of 8:30 AM and 5:00 PM – Monday to Friday.

RCIPS is proud to deliver the highest possible service to the community. For us there is no greater priority. We understand that if we are going to learn from experience and find ways to be even better, we need to listen and respond to the needs and views of members of the public.

Generally there are two types of complaints; complaints about our staff and complaints about our policies and procedures.

You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

    Information Commissioner’s Office,
    2nd Floor, Elizabethan Square, Building 1
    George Town, Grand Cayman

    PO Box 1375,
    Grand Cayman KY1-1108,
    CAYMAN ISLANDS
    Telephone: +1 345 747 5402
    email: appeals@ico.gov.ky

7. Categories of information

- About Us
- Strategic Management
- Finance & Administration
- Policies & Procedures
- Decisions & Recommendations
- Lists & Registers
- Our Services

ABOUT US

Name of public authority
Royal Cayman Islands Police Service ("RCIPS")
Ministry
Portfolio of Internal & External Affairs

Chief officer
Mr. Franz Manderson MBE, 4th Floor, Government Administration Building, Grand Cayman KY1 - 9000, CAYMAN ISLANDS

Name and Title of Head
Mr. David Baines, Commissioner of Police
4th Floor, Elizabethan Square
P.O. Box 909, Grand Cayman KY1-1103
CAYMAN ISLANDS

Information Manager
Raymond Christian
Information Manager
RCIPS Headquarters
P.O. Box 909
Grand Cayman KY1 - 1103
CAYMAN ISLANDS
Tel. #’s: 526-2538
244-2905 (desk)
e-mail: Raymond.christian@gov.ky
FOI e-mail: foi.pol@gov.ky
web: http://www.rcips.ky

Designate (temporary)
Mrs. Natacha Malebranche - Marshall
Information Manager Designate (temporary)
RCIPS Headquarters
P.O. Box 909
Grand Cayman KY1 - 1103
CAYMAN ISLANDS
Tel. #: 949-4222 - Ext. 2907
e-mail: Natacha.malebranche@gov.ky
FOI e-mail: foi.pol@gov.ky
web: http://www.rcips.ky

Organisation and functions
The purpose of the Royal Cayman Islands Police Service is to uphold the law fairly and firmly; to prevent and detect crime; to pursue and bring to justice those who break the law; to keep the peace and to protect, help and reassure the community with integrity, sound judgment and common sense.

We shall achieve this by focusing on performance, working with our partners, recognizing diversity and human rights and by being compassionate, courteous and patient in our work. We must be professional, calm and restrained when faced with violence, applying only such reasonable force as is necessary to accomplish our lawful duty. We will act with integrity, flexibility and commitment. We will strive to reduce the fears of the public and respond to well-founded criticism with a willingness to learn and change.

P.O. Box 909
**Location and hours** | **Matters handled**
--- | ---
**Corporate & Business Services**  
80 Shedden Road  
4th Floor, phase 3, Elizabethan Square  
George Town  
8:30 am – 5:00pm Monday - Friday | - Firearms & Security Licensing  
- Training  
- Professional Standards Unit  
- Estates  
- Vehicle fleet  
- FOI  
- HR  
- Finance  
- Stores  
- IT  
- Media

**Security & Firearms Licensing Unit**  
*Windjammer Plaza, Unit 7, 2nd Floor, Walkers Road, GT*  
- Licensing of security guards & security companies, inspection of security premises, vetting of security guards  
- Renewal of firearms licences, vetting of new applicants, inspect firearm premises, maintaining a data base of all firearm users

**Training & Development Unit**  
23 Lime Tree Bay Avenue  
Bldg 6 - Units 101, 102, 103, 104  
8:00am – 4:00pm | - Training RCIPS’ staff & Special Constabulary  
- Tutor Unit  
- Write exam papers for Promotions  
- Prepare entrance exams for new Enlistments  
- Overseas training or outsourcing Any specialized training

**Professional Standards Unit**  
Windjammer Plaza, Unit 6, 2nd Floor, Walkers Road, George Town  
8:30 am – 5:00pm Monday - Friday | Complaints about police officers  
Complaints about policies & procedures

**Business Manager**  
80 Shedden Road  
4th Floor, phase 3, Elizabethan Square, George Town  
8:30 am – 5:00pm Monday - Friday | - Oversee HR & Finance DEPartments  
- Succession planning  
- Career development  
- Promotional policies  
- Procurements  
- Capital projects
| **Estates Manager** | - Maintenance of RCIPS’ Buildings/compounds  
- Maintenance of furniture  
- Internal security  
- Service equipment/uniforms  
- Leases  
- IT  
- Fleet Manager |
|---------------------|--------------------------------------------------------------------------------------------------|
| 80 Shedden Road  
4th Floor, phase 3, Elizabethan Square, George Town  
8:30 am – 5:00pm Monday - Friday |  |

| **RCIPS Finance DEPartment** | - RCIPS’ financial related matters  
- Payables  
- receivables  
- Payrolls  
- Budget |
|-----------------------------|----------------------------------------------------------------------------------------------|
| 80 Shedden Road  
4th Floor, phase 3, Elizabethan Square, George Town  
8:30 am – 5:00pm Monday - Friday |  |

| **RCIPS Human Resources** | - Recruiting  
- Discipline (civilian)  
- Managing leave  
- writing/updating HR policies  
- enforcing HR policies |
|--------------------------|----------------------------------------------------------------------------------------------|
| 80 Shedden Road  
4th Floor, phase 3, Elizabethan Square, George Town  
8:30 am – 5:00pm Monday - Friday |  |

| **Stores** | - Ordering uniforms & equipment  
- Maintaining inventory of Uniforms & equipment  
- Distribution of uniforms & Equipment  
- Distribution & posting of mail |
<table>
<thead>
<tr>
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</thead>
<tbody>
<tr>
<td>21 Breezy Way off Owen Roberts Dr</td>
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</table>

| **IT** | - Ordering computers, peripherals base & handheld radios  
- Installing computers, software & peripherals  
- Maintaining a log of computers, peripherals, base & handheld radios  
- Interact with Computer Services  
- Telecommunications |
<table>
<thead>
<tr>
<th></th>
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</thead>
<tbody>
<tr>
<td>Windjammer Plaza, Unit 8, 2nd Floor, Walkers Road, George Town</td>
<td></td>
</tr>
</tbody>
</table>

| **Media** | - Press releases  
- Arranging RCIPS’ events (crime prevention/Crime Stoppers etc.)  
- Maintaining RCIPS’ website  
- Public relations |
|-----------|----------------------------------------------------------------------------------------------|
| 80 Shedden Road  
4th Floor, phase 3, Elizabethan Square, George Town  
8:30 am – 5:00pm Monday - Friday |  |

| **George Town Police Station** | - General police duties (Uniform) - patrols  
- CID  
- Scientific Support  
- K-9 Unit |
|------------------------------|-----------------------------------------------------------------------------------------------|
| 69 A Elgin Avenue  
George Town  
24 hours – 7 days per week |  |
<table>
<thead>
<tr>
<th>Services</th>
<th>Details</th>
</tr>
</thead>
<tbody>
<tr>
<td>- Neighbourhood policing</td>
<td></td>
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<tr>
<td>- Criminal Records Office</td>
<td></td>
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<tr>
<td>- Crime Desk</td>
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<tr>
<td>- Uniform Support Group</td>
<td></td>
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<tr>
<td>- Processing prisoners</td>
<td></td>
</tr>
<tr>
<td>- Managing prisoners</td>
<td></td>
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<tr>
<td><strong>Financial Crime Unit</strong></td>
<td></td>
</tr>
<tr>
<td>7 Commerce House</td>
<td></td>
</tr>
<tr>
<td>Dr. Roys Drive, George Town</td>
<td></td>
</tr>
<tr>
<td>8:30am – 5:00pm – Monday - Friday</td>
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<tr>
<td>- Investigation of financial - Related crimes</td>
<td></td>
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<tr>
<td>- Assist with international enquiries</td>
<td></td>
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<tr>
<td>- Anti money laundering</td>
<td></td>
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<tr>
<td>- MLAT and other financial international enquiries &amp; bi-lateral treaties &amp; MOUS</td>
<td></td>
</tr>
<tr>
<td><strong>Joint Intelligence Unit</strong></td>
<td></td>
</tr>
<tr>
<td>28 A Piccadilly Centre – 5th Floor</td>
<td></td>
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<tr>
<td>George Town</td>
<td></td>
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<tr>
<td>- Gathering, analyzing and disseminating information &amp; intelligence on criminal activities within the Cayman Islands</td>
<td></td>
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<tr>
<td><strong>Drugs Task Force</strong></td>
<td></td>
</tr>
<tr>
<td>21 AVCOM Building</td>
<td></td>
</tr>
<tr>
<td>Breezy Way, Owen Roberts Drive</td>
<td></td>
</tr>
<tr>
<td>Administration – 8:30am – 5:00pm</td>
<td></td>
</tr>
<tr>
<td>Operational – office hours fluctuates</td>
<td></td>
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<tr>
<td>- Investigations of drug-related crimes</td>
<td></td>
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<tr>
<td><strong>Air Operations Unit</strong></td>
<td></td>
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<tr>
<td>Island Air Hangar</td>
<td></td>
</tr>
<tr>
<td>Owen Roberts Dr.</td>
<td></td>
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<tr>
<td>- Provide effective aerial support To the RCIPS &amp; other Government agencies, utilizing The RCIPS’ helicopter</td>
<td></td>
</tr>
<tr>
<td><strong>Joint Police/Customs/Immigration Marine Unit</strong></td>
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</tr>
<tr>
<td>21 AVCOM Building</td>
<td></td>
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<tr>
<td>Breezy Way, Owen Roberts Drive</td>
<td></td>
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<tr>
<td>24 hours 7 days per week</td>
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<tr>
<td>- Border protection</td>
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<tr>
<td>- conduct</td>
<td></td>
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<tr>
<td>- Search and rescue operations</td>
<td></td>
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<tr>
<td>- deal with illegal immigrants at Sea and human smuggling</td>
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<tr>
<td><strong>Traffic Management</strong></td>
<td></td>
</tr>
<tr>
<td>24 Agnes Way</td>
<td></td>
</tr>
<tr>
<td>George Town</td>
<td></td>
</tr>
<tr>
<td>24 hours 7 days per week</td>
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<tr>
<td>- Enforce the Traffic Law</td>
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<tr>
<td>- Direct traffic</td>
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<tr>
<td>- Direct road closures</td>
<td></td>
</tr>
<tr>
<td><strong>West Bay Police Station</strong></td>
<td></td>
</tr>
<tr>
<td>242 West Church Street</td>
<td></td>
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<tr>
<td>West Bay</td>
<td></td>
</tr>
<tr>
<td>24 hours 7 days per week</td>
<td></td>
</tr>
<tr>
<td>- General police duties</td>
<td></td>
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<tr>
<td>(Uniformed patrols)</td>
<td></td>
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<tr>
<td>- CID</td>
<td></td>
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<tr>
<td>- Neighbourhood policing</td>
<td></td>
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<tr>
<td>- Processing prisoners</td>
<td></td>
</tr>
<tr>
<td>Police Station</td>
<td>Areas of Responsibility</td>
</tr>
<tr>
<td>--------------------------------------------</td>
<td>--------------------------------------------------------------</td>
</tr>
<tr>
<td><strong>Bodden Town Police Station</strong></td>
<td>- Managing prisoners</td>
</tr>
<tr>
<td>445B Bodden Town Road</td>
<td>- General police duties (Uniformed patrols)</td>
</tr>
<tr>
<td>24 hours 7 days per week</td>
<td>- CID</td>
</tr>
<tr>
<td></td>
<td>- Neighbourhood policing</td>
</tr>
<tr>
<td><strong>East End Police Station</strong></td>
<td>- General police duties (Uniformed patrols)</td>
</tr>
<tr>
<td>460 Austin Conolly Drive East End</td>
<td>- Neighbourhood policing</td>
</tr>
<tr>
<td>24 hours 7 days per week</td>
<td></td>
</tr>
<tr>
<td><strong>North Side Police Station</strong></td>
<td>- General police duties (Uniformed patrols)</td>
</tr>
<tr>
<td>53 Hutland Road North Side</td>
<td>- Neighbourhood policing</td>
</tr>
<tr>
<td>24 hours 7 days per week</td>
<td></td>
</tr>
<tr>
<td><strong>Cayman Brac Police Station</strong></td>
<td>- General police duties (Uniformed patrols)</td>
</tr>
<tr>
<td>9 Ivory Lane, Creek</td>
<td>- Neighbourhood policing</td>
</tr>
<tr>
<td>24 hours 7 days per week</td>
<td></td>
</tr>
<tr>
<td><strong>Little Cayman Police Station</strong></td>
<td>- General police duties (Uniformed patrols)</td>
</tr>
<tr>
<td>Spot Bay Road Little Cayman</td>
<td>- Neighbourhood policing</td>
</tr>
<tr>
<td>7am – 11pm 7 days per week</td>
<td></td>
</tr>
<tr>
<td><strong>Contingency Planning Unit</strong></td>
<td>- Policies</td>
</tr>
<tr>
<td>3rd Floor, George Town Police Station</td>
<td>- Disaster preparedness &amp; planning</td>
</tr>
<tr>
<td>69 A Elgin Avenue, GT</td>
<td></td>
</tr>
<tr>
<td><strong>Family Support Unit</strong></td>
<td>- Domestic matters</td>
</tr>
<tr>
<td>93 Smith Road, Unit 7 &amp; 8</td>
<td>- Child abuse matters/sexual assaults</td>
</tr>
<tr>
<td></td>
<td>- Abuse against the elderly &amp; vulnerable persons</td>
</tr>
<tr>
<td></td>
<td>- Juvenile delinquency</td>
</tr>
</tbody>
</table>

### HEADS OF DEPARTMENTS

<table>
<thead>
<tr>
<th>Name</th>
<th>Areas of Responsibilities</th>
</tr>
</thead>
<tbody>
<tr>
<td>Commissioner Mr. David Baines</td>
<td>- Command, superintendence &amp; direction of the Service</td>
</tr>
<tr>
<td>Tel. #: 949-4222 Ext. 2964</td>
<td>- Administration of the Service throughout the Service</td>
</tr>
<tr>
<td>e.mail: <a href="mailto:david.baines@gov.ky">david.baines@gov.ky</a></td>
<td>- Maintenance of discipline within the Service</td>
</tr>
<tr>
<td>DEPuty Commissioner</td>
<td>- Corporate &amp; Business Service</td>
</tr>
<tr>
<td>Name</td>
<td>Position</td>
</tr>
<tr>
<td>-------------------------------</td>
<td>-----------------------------------------------</td>
</tr>
<tr>
<td>Mr. Anthony Ennis</td>
<td>Deputy Commissioner</td>
</tr>
<tr>
<td>Tel. #: 949.4222 Ext. 2964</td>
<td></td>
</tr>
<tr>
<td>e.mail: <a href="mailto:Anthony.ennis@gov.ky">Anthony.ennis@gov.ky</a></td>
<td></td>
</tr>
<tr>
<td>Mr. Stephen Brougham</td>
<td>Operational Support</td>
</tr>
<tr>
<td>Tel. #: 949-4222 Ext. 2964</td>
<td></td>
</tr>
<tr>
<td>Mr. John Jones</td>
<td>Districts operations - Superintendent</td>
</tr>
<tr>
<td>Tel. #: 949-4222 Ext. 3007</td>
<td></td>
</tr>
<tr>
<td>e.mail: <a href="mailto:john.jones@gov.ky">john.jones@gov.ky</a></td>
<td></td>
</tr>
<tr>
<td>Mr. Adrian Seales</td>
<td>District policing</td>
</tr>
<tr>
<td>Tel. #: 949-4222 Ext. 2933</td>
<td></td>
</tr>
<tr>
<td>Mr. Marlon Bodden</td>
<td>In charge of criminal investigations</td>
</tr>
<tr>
<td>Tel. #: 9494222 Ext. 3009</td>
<td></td>
</tr>
<tr>
<td>e.mail: <a href="mailto:marlon.bodden@gov.ky">marlon.bodden@gov.ky</a></td>
<td></td>
</tr>
<tr>
<td>Mr. Kurt Walton</td>
<td>Drugs Task Force, Marine, Air Operations Unit</td>
</tr>
<tr>
<td>Tel. #: 949-4222 Ext. 2915</td>
<td></td>
</tr>
<tr>
<td>e.mail: <a href="mailto:kurt.walton@gov.ky">kurt.walton@gov.ky</a></td>
<td></td>
</tr>
<tr>
<td>Mr. Brian Donley</td>
<td>In charge of Financial Crime unit</td>
</tr>
<tr>
<td>Tel. #: 949-8797</td>
<td></td>
</tr>
<tr>
<td>e.mail: <a href="mailto:brian.donley@gov.ky">brian.donley@gov.ky</a></td>
<td></td>
</tr>
<tr>
<td>Mr. Richard Barrow</td>
<td>George Town district policing</td>
</tr>
<tr>
<td>Tel. #: 949-4222 Ext. #: 3024</td>
<td></td>
</tr>
<tr>
<td>Mr. Martin Bodden</td>
<td>Eastern districts policing</td>
</tr>
<tr>
<td>Tel. #: 947-2220</td>
<td></td>
</tr>
<tr>
<td>e.mail: martin.bodden <a href="mailto:jr.@gov.ky">jr.@gov.ky</a></td>
<td></td>
</tr>
</tbody>
</table>
Acting Chief Inspector
Mr. Frank Owens
Tel. #: 949-3999/90
e.mail: frank.owens@gov.ky - West Bay district policing

Chief Inspector Mr. Malcolm Kay
Tel. #: 948-0331 - Cayman Brac & Little Cayman policing

<table>
<thead>
<tr>
<th>Name</th>
<th>Meetings</th>
<th>Minutes</th>
</tr>
</thead>
</table>
| **GOLD Meetings**
DEP Commissioners
Ch Superintendents
Superintendents
Public Relations Officer               | - Meets weekly (Monday – Friday)
RCIPS Conference Room - RCIPS HQ
- Not open to the public               | - Minutes are not available to the public because they are intelligence related to RCIPS' strategic operations |
| **Strategic Meeting**
Commissioner – Chairman
Attended by: GOLD Team, DEP Commissioners, Business & HR Managers, Police Association Rep | - Meets once per Month & review strategies
* Priorities of RCIPS
* Budget
* Performance Management
* Projects
* Staffing
* Police welfare | - Not available to the public |
| **Resource Meeting**
Commissioner – Chairman
Attended by: DEP Commissioners, Ch Superintendents & Superintendents | - Meets once quarterly
- Discusses establishment & strength of Service
- Recruitment
- Discipline | - Not available to the public |
| **Diversity Meeting**
Commissioner – Chairman
Attended by: DEP Commissioners, Chief Superintendent, Superintendents, Business & HR Managers, Head of Training, Police Association REP | - Meets once quarterly
- Discusses strategies of diversity issues
- Not open to the public | - Not available to the public |
| **Commanders meeting/Tasking & Coordinating**
Ch Superintendent – Chairman | - Meets weekly
- Discusses tactical operations
- Staffing | Not available to the public |
<table>
<thead>
<tr>
<th>Meeting Name</th>
<th>Attended by</th>
<th>Details</th>
<th>Public Access</th>
</tr>
</thead>
<tbody>
<tr>
<td>Firearms Strategy Group</td>
<td>DEP Commissioners – Chair&lt;br&gt;Attended by: Superintendents, Heads of USG, JIU &amp; Security &amp; Firearms Licensing Unit</td>
<td>- Meets monthly&lt;br&gt;- Discusses strategies in relation to firearms</td>
<td>- Not available to the public</td>
</tr>
<tr>
<td>Hurricane Meeting</td>
<td>Commissioners or nominees chair&lt;br&gt;Attended by: officers with specific roles &amp; responsibilities, Commandant Special Constabulary</td>
<td>- Meets bi-weekly six months per year.&lt;br&gt;- Review &amp; update the Organisation’s Hurricane Preparedness Plans, including, inter alia, security arrangements, sheltering, deployment roles, equipment, staffing, officers/families’ welfare</td>
<td>Minutes are not available to the public because the issues discussed relate to internal matters</td>
</tr>
<tr>
<td>Police Association Branch Board A</td>
<td>DC 171 Richard Clarke – Chairman – representing officers from Constable to Sergeant</td>
<td>Meetings are called when necessary.&lt;br&gt;RCIPS Conference Room – RCIPS Headquarters</td>
<td>Minutes are not available to the public because the issues discussed relate to internal police operations as it affect officers</td>
</tr>
<tr>
<td>Police Association Branch Board B</td>
<td>CI Courtney Myles – Chairman – representing Inspectors to Superintendents DC 114 Charmine Dalhouse – Secretary Inspector Ian Yearwood - Treasurer</td>
<td>Meet on average twice per week&lt;br&gt;Chairman’s office, 2nd Floor GTPS</td>
<td></td>
</tr>
<tr>
<td>Police Welfare</td>
<td>Commissioner of Police, President, Detective Insp. John Evans Chairman – Sgt Jessie Melbourne – Treasurer, Assistant Treasury Ian McDonald</td>
<td>Not open to the public</td>
<td>Minutes are not available to the public because they relate to the personal welfare of Police Officers</td>
</tr>
</tbody>
</table>
Frequently asked questions

Age - When can I?

5 Years old
- Must attend school or home education

10 years old
- A person under the age of 10 years is not criminally responsible for any act or omission
- You can be sent to a place of safety for young juveniles and young offenders at Care Homes and Eagle House

12 years old
- A male person under the age of 12 years is presumed to be incapable of having carnal knowledge

14 years old
- A person under the age of 14 years is not criminally responsible for any act or omission unless it is proved that at the time of doing the act or making the omission he had the capacity to know that he ought not do the act or make the omission

16 years old
- Can get married with parents consent
- Can have sexual intercourse
- Can work full time if you have graduated from school
- Can get a learner's license to ride a moped
- Can buy tobacco/cigarettes

17 years old
- Can obtain a full license to drive vehicles
- Can be sent to an adult prison

18 years old
- Can buy alcohol
- Can drink in a bar or pub
- Can get married without parents' consent
- Can sit on a jury
- Can vote
- Can leave home without parents consent

21 years old
- Can hold a license to sell alcohol

Is there a legal age for a babysitter?
No, there is no legal age for babysitting. It is the responsibility of the parents to use common sense to make a decision. It is worth bearing in mind that a 16-year-old cannot be prosecuted for neglect or ill treatment of a child in their care. The parents, carers, guardians would be charged in that situation. However, anyone 16 or over who has responsibility for a person under that age can be prosecuted.
I know of a bar that is selling alcohol to underage people. What should I do?
Report it to the police at (345)949-4222 or the Liquor Licensing Board at (345)946-5446 Ext. 5, so they can take follow up the report.

How much alcohol do I need to drink to be over the limit?
The only safe amount of alcohol to have in your blood and drive is ZERO, NONE!
Alcohol impairs your judgment and affects your reflexes. The best course of action if you have had a drink is to call a taxi.

I think my child/friend is drinking too much, what can I do?
There are many agencies that can give you advice click here for more information. The Family Support Unit is staffed with experienced officers who can give advice and guidance discreetly. They can be reached on 946-9185.

Complaints against police
Please visit our dedicated pages on the Professional Standards Unit which gives details about making complaints against police by clicking here. http://www.rcips.ky/professional_standards.htm

Is OC spray/pepper spray legal?
No. These goods are prohibited under the Penal Code. Under this law it is an offence to import, manufacture, sell or be in possession of any weapon designed to discharge a noxious gas or liquid, punishable by a fine of ten thousand dollars and/or imprisonment for ten years.

I have been sprayed with OC or pepper spray. Does it have any long-term effects?
The immediate effects of CS Spray are discomfort to the eyes, burning sensation, coughing and tightness in the chest. These symptoms should disappear within fifteen minutes. To aid recovery the best thing to do is stand in fresh air. If symptoms persist you should consult your doctor.

What should I do if I witness a crime?
Witnessing a crime can be extremely traumatic. If you are witnessing a crime or offence being committed, report it immediately or ask someone else to report it while you continue to watch what is happening. If your call is an emergency you should dial 911. An emergency is an incident which requires an immediate response.

What should I look for if I witness a crime?
If you are witness to an incident then you will need to describe as much of what took place as you can include those involved and their actions in as much detail as possible. Pay attention to people’s height, build, hair colour and any distinguishing markings as well as their clothes. Write down what you saw as soon as you can so you do not forget or get confused later on.

What do the police class as an emergency when I call 911?
Listed below are a few examples of emergencies when it would be necessary to call 911. This list is not exhaustive and common sense must prevail.

General circumstances of an incident reported to police when there is likely to be:
- Danger to life
- Use, or immediate threat of use, of violence
- Serious injury to a person and/or serious damage to property

Criminal Conduct:
- The crime is, or likely to be serious and in progress
• An offender has been disturbed at the scene
• An offender has been detained

Road Traffic Collision
• Involved or is likely to involve, serious personal injury, the road is blocked or there is dangerous or excessive build up of traffic.

For more information on “frequently asked questions” more information can be obtained at: http://www.rcips.ky/faq.htm

STRATEGIC MANAGEMENT
Administering the authority’s operations at the organizational level; developing business plans and corporate policy; setting long-term goals and objectives; evaluating the agency’s overall performance and progress towards established targets; managing programs to improve business processes and ensure consistent service delivery; preparing or revising laws and other regulatory instruments that affect the authority’s functions and responsibilities; obtaining legal advice from external sources.

The vision of the RCIPS is to maintain a peaceful country where communities and visitors feel safe and secure.

Our objective is to uphold the law fairly and firmly; to prevent and detect crime; to pursue and bring to justice those who break the law; to keep the peace and to protect, help and reassure the community with integrity, sound judgment and common sense.
We shall achieve our mission by focusing on performance, working with our partners, recognizing diversity and human rights and by being compassionate, courteous and patient in our work. We must be professional, calm and restrained when faced with violence, applying only such reasonable force as is necessary to accomplish our lawful duty. We will act with integrity, flexibility and commitment. We will strive to reduce the fears of the public and respond to well-founded criticism with a willingness to learn and change.

Governance
• Animals Law (2003 Revision)
• Animals (Disposal) Regulations, 1997
• Animals (Restiction on Riding) Order (1996 Revision)
• Animals (Prohibited Dogs) Regulations (2004)
• Animals (Exportation, Importation, Protection and Control) Regulations (2004 Revision)
• Banks & Trust Companies Law (2009 Revision)
• Banks & Trust Companies (license Applications and Fees) Regulations (2009)
• Banks and Trust Companies (Designation) Order (97 Revision)
• Children Law 2003
• Companies Law (2009 Revision)
• Companies (Forms) Rules (1998 Revision)
• Companies Winding Up Rules 2008
• Companies Management Law (2003 Revision)
• Computer Misuse Law, 2000
• Confidential Relationships (Preservation) Law (2009 Revision)
• Criminal Justice (International Cooperation) Law (2004 Revision)
• Criminal Procedure Code (2007 Revision)
• Customs Law 2007 Revision)
• Customs Regulations (2002 Revision)
• Development & Planning Law (2008 Revision)
▪ Development & Planning Regulations (2006 Revision)
▪ Elections Law (2009 Revision)
▪ Electricity Law (2008 Revision)
▪ Electricity Regulations (2005 Revision)
▪ Electricity (Amendment) Regulations 2009
▪ Electricity Regulatory Authority Law 2008
▪ Electricity Regulatory Authority (Amendment) Law 2009
▪ Electronic Transactions Law (2003 Revision)
▪ Emergency Powers Law (2006 Revision)
▪ Evidence Law (2007 Revision)
▪ Exempted Limited Partnership Law (2007 Revision)
▪ Exempted Limited Partnership regulations (2002 Revision)
▪ Exempted Limited Partnership (Amendment) Law 2009
▪ Explosives Law (2008 Revision)
▪ Finance Law, 2000
▪ Firearms Law (2008 Revision)
▪ Firearms Regulations (1999 Revision)
▪ Freedom of Information Law, 2007
▪ Freedom of Information Law, 2007 (Commencement) Order 2008
▪ Freedom of Information (General) Regulations 2008
▪ Fugitive Offenders (Designated Commonwealth Countries)
▪ Gambling Law (1996 Revision)
▪ Immigration Law, 2009 Revision
▪ Immigration Regulations, 2009 Revision
▪ Insurance Law (2008)
- Juveniles Law, 1990
- Juveniles (Amendment) Law, 1992
- Juveniles (Amendment) Law, 1994
- Juveniles Regulations, 1977
- Landlord and Tenants Law (1998 Revision)
- Liquor Licensing Law (2000 Revision)
- Liquor Licensing (Fees) Regulations (1999 Revision)
- Liquor Licensing (Restaurant, Wine and Beer Licenses) Order, 2006
- Litter Law (1997 Revision)
- Marine Conservation Law (2007 Revision)
- Marine Conservation (Fishing Licenses) Regulations, 2003
- Marine Conservation Regulations (2004 Revision)
- Marine Conservation (Marine Parks) Regulations (2007 Revision)
- Restricted Marine Areas (Designation) Regulations
- Marine Conservation Directives (2003 Revision)
- Marine Conservations (Grouper Spawning Areas) Notice, 2007
- Marine Conservations Turtle Protection Regulations, 2008
- Marine Conservation (Amendment) Directives, 2009
- Marriage Law (2009 Revision)
- Mental Health Law (22 of 1979) (1997 Revision)
- Mental Health (Place of Safety) Regulations, 2009
- Mining Law (1997 Revision)
- Misuse of Drugs Law (2009 Revision)
- Misuse of Drugs (Drugs Trafficking Offences) (Designated Countries) Order, 1991
- Misuse of Drugs (Drug Trafficking Offences) (Designated Countries) (Amendment) Order, 1998
- Misuse of Drugs (Drug Trafficking Offences) (Designated Countries)
- Music and Dancing (Control) Law (1995 Revision)
- Music and Dancing Permitted Hours Orders (1999 Revision)
- Mutual Funds Law (2009 Revision)
- Mutual Funds regulations (2006 Revision)
- Penal Code Law (2007 Revision)
- Prohibited Publications Order (1998 Revision)
- Penal Code (Sale of Food Stuff) Prohibition Order (1998 Revision)
- Police Law (2010 Revision)
- Police Regulations (1996 Revision)
- Police (Emergency Powers) Regulations, 2004
- Port Authority Law (1999 Revision)
- Port Regulations (2008 Revision)
- Proceed of Crime Law (Commencement) Order, 2008
- Money Laundering (Client Identification (Extension of Period) 2002
- Proceed of Crime Law, 2008
- Money Laundering Regulations (2009 Revision)
- Police Management and Finance Law, (2005 Revision)
- Public Management and Financial Regulations (2008 revision)
- Public Management and Finance (Amendment) Law, 2009
- Public Management and Financial (Amendment) Regulations, 2009
- Public Order Law (1997 Revision)
- Public Service Management Law, 2007
- Public Service Personnel Regulations, 2006
- Public Service Management (Amendment) Law, 2009
- Rehabilitation of Offenders Law (1998 Revision)
- Terrorism Law, 2009
- Towns and Communities Law (1995 Revision)
- Trade and Business Licensing Law (2007 Revision)
- Trade and Business Licensing Regulations (1999 Revision)
- Traffic Law (2003 Revision)
- Traffic Regulations (2002 Revision)
- Traffic (Categorization) Regulations, 1999
- Traffic (Radar Equipment) Regulations (1999 Revision)
- Public Passenger Vehicles Regulations (2009 Revision)
- Traffic (Prescription of Measuring Device) Order, 1999
- Motor Vehicles (International Circulation) Regulation (1999 Revision)
- Traffic Ticket Regulations (1999 Revision)
- Traffic Control regulations (1999 Revision)
- Traffic (Speed Limits) (Cayman Brac) Regulations, 1999
- Traffic (Seat Belt) Regulations (1999 Revision)
- Traffic (Radar Speedometer) Regulations, 2001
- Traffic (Public Transport Appeals Tribunal) Regulations 2004
- Traffic (Public Transport Appeals Tribunal) (Amendment) Regulations, 2007
- Traffic (Amendment) Law, 2005
- Traffic (Amendment) Law, 2006
- Youth Justice Law (2005 Revision)
- Youth (Detention Facility) Order, 2003
- Youth Rehabilitation Schools Notice, 2004
- Youth Rehabilitation Schools 1996
- Youth (Detention Facility) Order 1996
- Other local laws and Regulations

**Corporate management**

- Strategic Plan 2010 - 2013
- Hurricane Contingency Plan 2010
  - Security & Law Enforcement
  - Mass Fatality,
  - Search & Rescue
  - Business Continuity
  - Logistics/Resources/Welfare,
  - Communications, Equipment, Transportation
  - Special Constabulary Volunteers,
- Liaison NHC Evacuation
- Inspection Lock Up
- Performance evaluations

**FINANCE & ADMINISTRATION**

Administering the authority’s internal functions and managing its resources efficiently and effectively. Includes the management of monetary resources; material resources; human resources; information resources; and relationships with clients, the public and other government agencies.

**Financial management**

- Finance & Administration
- Annual budget
- Payroll
- Receivables & payables
- Bail bond

**Administration**

- Press releases
- Job vacancies; career opportunities
- Staff pay and grading structures
- Training and safety
• Human Resources
• Information Technology
• Annual cost of maintenance of RCIPS' vehicles
• Stores
• Data base of RCIPS' vehicles
• Police radios
• Armoury

POLICIES & PROCEDURES

• Information for local applicants (Police clearance/records)
• Information for overseas applicants (Police clearance/records)
• Domestic Violence Police 2005
• Health & Safety Policy
• Police Requisition Policy
• Ride – a – Long Policy
• Media Relations Policy
• Command on – call Policy
• Take – Home Vehicle Policy and Procedures
• Policy on the Disposal of Evidence and Property in Police Custody
• Issue and Control of Police Radios & Related Equipment Policy
• Corporate Branding & Style Guide
• Letter Writing Policy
• RCIPS Policy on the Acceptance of Hospitality & Gifts
• Media Relations Policy
• RCIPS E-mail Policy
• Senior Constable Policy
• Sexual Harassment Policy
• High Risk Incident Response
• Use of Force Policy & Procedures
• Policy Guidance on Fatal Road Collision Investigations
• Policy Guidance on Critical and Major Incidents
• Missing Person Policy
• Cell Block Policy & Procedures
• Investigation of Police Involved in Lethal Incidents & Aftercare of Officers Involved in Traumatic Incidents
• Prisoner Handcuffing, Search & Transport Policy & Procedures
• Prisoner Handling Policy & Procedures
• Arrest Policy & Procedures
• Policy Guidance on Police Pursuits
• Oleoresin Capsicum (O.C) Spray Policy

DECISIONS & RECOMMENDATIONS

• GOLD Meetings
• Strategic Meetings
• Resource Meetings
• Diversity Meetings
• Commanders/tasking & Co-coordinating Meetings
• Firearms Strategy Group
• Hurricane Meetings
• Minutes of Meetings
• Firearm Licenses
• Security Licenses
• Welfare Meetings

LISTS & REGISTERS

• List of firearm users (not available to the public)
• List of security guards & security companies * (names of companies & security guards are not available to the public)
• List of RCIPS’ vehicles * (registration numbers are not available to the public)
• List of marine assets *
• FOI disclosure log: can be found at http://www.rcips.ky/foi_desclosure_log.htm

* Copies can be obtained upon request from Information Manager

OUR SERVICES

The Royal Cayman Islands Police Service serves all three of the Cayman Islands, namely, Grand Cayman, Cayman Brac and Little Cayman.

The RCIPS is divided into five Basic Command Units (BCUs) consisting of seven police stations located throughout the Islands. Each BCU is headed by a Chief Inspector who Deploys officers as necessary. Officers working on shifts with each managed by an Inspector or a Sergeant who oversees the activities of the shift until it is handed over.

As outlined in our objective, the purpose of the Royal Cayman Islands Police Service is to uphold the law fairly and firmly; to prevent and detect crime; to pursue and bring to justice those who break the law; to keep the peace and to protect, help and reassure the community with integrity, sound judgment and common sense.

The RCIPS works closely with other agencies both locally and internationally and uses an information management system to log crimes and intelligence in conjunction with various other overseas jurisdictions, including: Anguilla, BVI, Turks and Caicos.

Available on our website: http://www.rcips.ky

General Forms *

• RCIPS Job Application Form
• Special Constable Application Form
• Work Experience Application Form (summer jobs)
• Ride-a-Long Forms (re: work experience students)
• Complaints Report Form
• Police Clearance Application
• Police Report Application
• Security Guard Application Form
Documents can be obtained by writing or calling our Information Manager or his Designate at the below addresses between the hours of 8:30 am and 5:00 pm Monday to Friday.

**Information Manager**

Mr. Raymond Christian  
Information Manager  
RCIPS Head Quarters  
P.O. Box 909  
Grand Cayman KY1-1103  
CAYMAN ISLANDS  
Direct Line: 244-2905  
Mobile: 526-2538  
Email: Raymond.christian@gov.ky, or Foi.pol@gov.ky  
Website: http://www.rcips.ky

**Designate (temporary)**

Mrs. Natacha Malebranche – Marshall  
Information Manager (temporary)  
RCIPS Head Quarters  
P.O. Box 909  
Grand Cayman KY1-1103  
CAYMAN ISLANDS  
Direct Line: 244-2907  
Website: http://www.rcips.ky
1. **About the Publication Scheme**

Every public authority covered by the Freedom of Information Law has a legal duty to maintain a publication scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

The publication scheme lists the information which is readily available to the public. The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.

This publication scheme commits the **ELECTIONS OFFICE** to making information available to the public as part of its normal business activities.

The **ELECTIONS OFFICE** will:

- specify the information held by the authority, which falls within the seven (7) categories below;
- proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
- describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
list any fees charged for access to information described in this scheme;

• publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;

• make this publication scheme available to the public;

• regularly review and update the information made available under this scheme.

2. Information that may be withheld

The ELECTIONS OFFICE will generally not publish:

• information in draft form;

• information that is not held by the ELECTIONS OFFICE, or which has been disposed of in accordance with a legally authorised disposal schedule;

• information that is not readily-available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;

• information which is exempt under the FOI Law or otherwise protected from disclosure – for example: personal information; or commercially sensitive information. Records containing exempt matter will be published in a redacted form, where ever it is practical to do so, indicating which exemptions apply.

In maintaining this publication scheme, our aim is to be as open as possible.

However, there may be limited circumstances where information will be withheld from one of the categories of information listed in section 7: Categories of information.

Information will only be withheld where the FOI Law expressly permits it.

For example: where disclosure would breach the law of confidentiality, infringe personal privacy, harm the ELECTIONS OFFICE (or another organisation’s) commercial interests, or endanger the protection of the environment.

When ever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to section 6: Complaints.

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1 A copy of the record, with the exempt matter deleted in accordance with the National Archive’s Redaction Standard.
3. **Methods of access**

Information available under our publication scheme will usually be accessible through the methods described below.

*Section 7: Categories of information* provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.

- **Online**

  Many of our documents are published electronically on this website and can be downloaded in PDF format. Where information is available online, a link within *section 7: Categories of information* will direct you to the relevant page or document.

  If there is no link, or the link is broken, you can use our website’s “Search” facility at [http://www.electionsoffice.ky](http://www.electionsoffice.ky). If you are still having trouble locating information listed under our scheme, please contact us at the Smith Road Centre, 150 Smith Road 2nd floor. Contact number: *(345) 949-8047.*

- **Email**

  If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You can email us at [ELECTIONSOFFICE@CANDW.KY](mailto:ELECTIONSOFFICE@CANDW.KY) to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

- **Phone**

  Documents listed in the publication scheme can also be requested by telephone. Please call *(345) 949-8047* to request information.

- **Post**

  All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to:

  **P.O. BOX 10120**
  **GRAND CAYMAN KY1-1001**
  **CAYMAN ISLANDS**

  In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See *section 4: Fees and charges* for further details.)

- **Personal visits**

  In limited cases, you may be required to make an appointment to view information listed in the publication scheme. This will be clearly stated in *section 7: Categories of information*, and relevant contact details will be provided in that section.
➢ Advice and assistance

If you experience any difficulty identifying the information you want to access, please contact (345) 949-8047.

The ELECTIONS OFFICE will adhere to its obligations under section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.

Information will be provided in the language in which it is held or in such other language that is legally required. Where the ELECTIONS OFFICE is legally required to translate any information, it will do so.

4. Fees and charges

The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. The ELECTIONS OFFICE strives to ensure that fees and charges are clearly explained and kept to a minimum.

Information which is published online, downloaded through a website, or sent to you by email will be provided free of charge.

Fees may be charged for providing information in paper copy or on computer disc. Charges will reflect the actual costs of reproduction and postage, as described below.

There are some publications which the ELECTIONS OFFICE offers for sale. This includes: OFFICIAL REGISTER OF ELECTORS:

GEORGE TOWN, WEST BAY, BODDEN TOWN – CI $30.00 EACH
NORTH SIDE, EAST END, CAYMAN BRAC & LITTLE CAYMAN - CI $20.00 EACH

These publications are available in both print and electronic media at the same cost.

➢ Reproduction costs

There are no reproduction fees as we only make copies of the original documents handed to us (e.g., Birth certificates, Status certificates, and Naturalization certificates), to be kept on file for official use only.

➢ Postage costs

There are no postage fees because all documents or hard copies are picked up, and not mailed out.
5. **Requests for information outside the Publication Scheme**

Information held by the ELECTIONS OFFICE that is not published under this scheme can be requested through the FOI Manager at foi.pie@gov.ky or (345) 949-8047. Your request will be considered in accordance with the provisions of the FOI Law.

6. **Complaints**

The ELECTIONS OFFICE aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, please contact the **Office Manager or the Receptionist at (345) 949-8047 or e-mail electionsoffice@candw.ky**, and we will try to resolve your complaint as quickly as possible.

Further information about our complaints procedures can be obtained from [http://www.electionsoffice.ky](http://www.electionsoffice.ky).

You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

Information Commissioner's Office,
2nd Floor, Elizabethan Square, Building 1
George Town, Grand Cayman

PO Box 1375,
Grand Cayman KY1-1108,
CAYMAN ISLANDS

Telephone: +1 345 747 5402
Email: appeals@ico.gov.ky

7. **Categories of information**

- About Us
- Strategic Management
- Finance & Administration
- Policies & Procedures
- Decisions & Recommendations
- Lists & Registers
- Our Services
ABOUT US

ELECTIONS OFFICE

Ministry
PORTFOLIO OF INTERNAL AND EXTERNAL AFFAIRS

Key Staff

KEARNEY S. GOMEZ, SUPERVISOR OF ELECTIONS
foi.pie@gov.ky or (345) 949-8047

J. ELDON WHITTAKER, CHIEF ASSIGNMENTS OFFICER
ELECTIONSOFFICE@CANDW.KY
(345) 949-8047

TOSCA CONNOR, OFFICE MANAGER
ELECTIONSOFFICE@CANDW.KY
(345) 949-8047

DENNELLIA STEWART, RECEPTIONIST & I.D. TECHNICIAN
DENNELLIA@ELECTIONS.KY
(345) 949-8047

Information Manager
KEARNEY S. GOMEZ, SUPERVISOR OF ELECTIONS
foi.pie@gov.ky or (345) 949-8047

Organisation and Functions

The vision of the Elections Office of the Cayman Islands is:
To be recognized by the electorate and by politicians as an organisation dedicated to serving the people of the Cayman Islands through free and fair elections with integrity, impartiality, fear or favour: And which activity encourages Caymanians to fully understand and to participate in the electoral process.

The functions of the Elections Office of the Cayman Islands are:

- Administering the electoral legislation of the Cayman Islands;
- Conducting all general and by-elections;
- Maintaining an accurate, complete and permanent registration system along with elector registration cards;
- Promoting public awareness of electoral and constitutional matters;
- Conducting and promoting research into electoral matters and its functions generally;
- Publishing material in a timely manner on matters that relate to elections or any part of the elections programme;
- Providing information and advice on electoral matters to the Legislative Assembly through the Chief Secretary;
- Reporting to the Governor and Chief Secretary on electoral matters.

P.O. BOX 10120  
GRAND CAYMAN KY1-1001  
CAYMAN ISLANDS

(345) 949-8047

(345) 946-2977 (TEMPORARY)

ELECTIONSOFFICE@CANDW.KY

http://www.electionsoffice.ky

<table>
<thead>
<tr>
<th>Location and hours</th>
<th>Matters handled</th>
</tr>
</thead>
<tbody>
<tr>
<td>ELECTIONS OFFICE</td>
<td></td>
</tr>
<tr>
<td>SMITH ROAD CENTRE</td>
<td></td>
</tr>
<tr>
<td>150 SMITH ROAD, 2ND FLOOR</td>
<td></td>
</tr>
<tr>
<td>GEORGE TOWN</td>
<td></td>
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<tr>
<td>Monday-Friday</td>
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</tr>
<tr>
<td>8:30 a.m.-5:00 p.m.</td>
<td>Hold the General Elections every 4 years, and the By Elections and Referendum as required</td>
</tr>
<tr>
<td></td>
<td>Produce 4 Official Register of Electors each year</td>
</tr>
<tr>
<td></td>
<td>Produce Electors I.D Cards</td>
</tr>
</tbody>
</table>
Frequently asked questions:

1) Where and how do I vote?

There are 17 polling divisions situated throughout the six electoral districts. Once you register to vote and provide your street address the Elections Office will assign you to a polling division. On Election Day you will have to attend this assigned polling division and you will be directed to your polling station. The presiding officer, after you have shown your Elector Registration card or otherwise identified yourself, will provide you with a ballot paper. You will be instructed on election voting procedures. You will then enter a poll booth and mark your ballot paper by putting an X to the right of the candidate or candidates’ names that you are voting for. In the case of

- North Side you can vote for 1 candidate only
- East End you can vote for 1 candidate only
- Cayman Brac & Little Cayman you may vote for up to 2 candidates
- Bodden Town you may vote for up to 3 candidates
- West Bay you may vote for up to 4 candidates
- George Town you may vote for up to 4 candidates

You must hand your ballot paper to the presiding officer who will then detach the counterfoil and return the ballot paper to you for you to deposit it into the ballot box. After doing so, you will then leave the polling station through the referendum station.

The referendum voting process is similar to the election process, however, in all electoral districts you may vote for 1 answer only by placing an X.

2) Do I need any form of identification when I show up to vote?

- Yes. The preferred form of identification will be the Cayman Islands elector registration card. Other forms of Identification such as Drivers License or Passport will also be accepted.

3) What time do the polls open and close?

- The polls in all 6 electoral districts open promptly at 7:00 A.M. and close at 6:00 P.M.

4) Can I vote if I will be off-island on Election Day?

- The Elections Law provides that if you are off-island for any reason whatsoever you may apply for a postal ballot using Form B. Postal ballots will only be issued after Nomination day.

To view more FAQ’s, insert the link below:

HISTORY

- A History of Elections in the Cayman Islands

STRATEGIC MANAGEMENT

This category applies to the governance and management of the department.

Governance

- Organisation chart
  [Link](http://www.gov.ky/pls/portal/docs/PAGE/CIGHOME/GOVERNMENT/ORGANISATIONCHART/GISORGANIZATIONALCHARTJULY1_2009.PDF)
- Elections Law (2004 Revision)
- Freedom of Information Law, 2007 (Law 10 of 2007)
- National Archive and Public Records Law, 2007
- Public Service Management Law (2007 Revision)
- Public Management and Finance Law (2005 Revision)

Corporate Management

*Portfolio of Internal and External Affairs*

FINANCE & ADMINISTRATION

This category applies to internal support functions within the Department, relating to finance, personnel and business administration.

- Approved Budget FY09/10  [foi.pie@gov.ky](mailto:foi.pie@gov.ky)

Administration

- Press Releases  see [http://www.electionsoffice.ky](http://www.electionsoffice.ky)
- Job Vacancies  see [www.recruitment.gov.ky](http://www.recruitment.gov.ky)
- Staff Pay  see [www.gov.ky](http://www.gov.ky)
POLICIES & PROCEDURES

- See Elections Law (2004 Revision)
- Constitution of the Cayman Islands

DECISIONS & RECOMMENDATIONS

- Supervisor of Elections
- Elections Law (2004 Revision)

LISTS & REGISTERS

- Official Register of Electors – quarterly basis (1st of January, April, July and October)
  Viewed at all Post Offices in the 6 electoral districts
  Accessed on http://www.electionsoffice.ky

- Register of Political Parties

OUR SERVICES

Our services include registering qualified voters and to provide them with the necessary forms and information to vote.

Elections Office Forms
1. **About the Publication Scheme**

Every public authority covered by the Freedom of Information Law has a legal duty to maintain a publication scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

The publication scheme lists the information which is readily available to the public. The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.

This publication scheme commits the **Department of Community Rehabilitation** to making information available to the public as part of its normal business activities.

The **Department of Community Rehabilitation** will:

- specify the information held by the authority, which falls within the seven (7) categories below;
- proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
• describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
• list any fees charged for access to information described in this scheme;
• publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
• make this publication scheme available to the public;
• regularly review and update the information made available under this scheme.

2. Information that may be withheld

The Department of Community Rehabilitation will generally not publish:

• information in draft form;
• information that is not held by the Department of Community Rehabilitation, or which has been disposed of in accordance with a legally authorised disposal schedule;
• information that is not readily-available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
• information which is exempt under the FOI Law, or otherwise protected from disclosure – for example: personal information; or commercially sensitive information. Records containing exempt matter will be published in a redacted form, where ever it is practical to do so, indicating which exemptions apply.

In maintaining this publication scheme, our aim is to be as open as possible.

However, there may be limited circumstances where information will be withheld from one of the categories of information listed in section 7: Categories of information.

Information will only be withheld where the FOI Law expressly permits it.

For example: where disclosure would breach the law of confidentiality, infringe personal privacy, harm the Department of Community Rehabilitation (or another organisation’s) commercial interests, or endanger the protection of the environment.

When ever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to section 6: Complaints.

3. Methods of access

Information available under our publication scheme will usually be accessible through the methods described below. Section 7: Categories of information provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.

Online
Normally, many of our documents would be published electronically on our website and therefore can be downloaded in PDF format. However, at this time, the website is under construction and is not available.

If there is no link, or the link is broken, and you are still having trouble locating information listed under our scheme, please email us at foi.dcr@gov.ky or by contacting any member of the Management Team listed below:

- **Director, Teresa Echenique Bowen**
  teresa.echenique-bowen@gov.ky
- **Senior Probation Officer (Court Services), Sonia Wallace**
  sonia.wallace@gov.ky
- **Senior Probation Officer (Through/After Care), Lisa Malice**
  lisa.hill-malice@gov.ky
- **Administrative Manager, Evalee McField**
  evalee.mcfield@gov.ky

All key staff indicated above can be contacted by the indicated email, at (345) 949 1693 or by visiting the main office at #19 Cayman Centre – across from the Airport Post Office, Grand Cayman, Cayman Islands.

**Email**

If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You can email us at foi.dcr@gov.ky to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

**Phone**

Documents listed in the publication scheme can also be requested by telephone. Please call Evalee McField or Michelle Spence at (345) 949 1693 to request information.

**Post**

All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to:

- Department of Community Rehabilitation
- FIO Information Manager
- C/O Government Administration Building
- Grand Cayman, Cayman Islands.

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See section 4: Fees and charges for further details.)

**Personal visits**

In limited cases, you may be required to make an appointment to view information listed in the publication scheme. This will be clearly stated in section 7: Categories of information, and relevant contact details will be provided in that section.

**Advice and assistance**

If you experience any difficulty identifying the information you want to access, please contact any member of the Management Team listed below:

- **Director, Teresa Echenique Bowen**
All key staff indicated above can be contacted by the indicated email, at (345) 949 1693 or by visiting the main office at #19 Cayman Centre – across from the Airport Post Office, Grand Cayman, Cayman Islands.

The **Department of Community Rehabilitation** will adhere to its obligations under section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.

### 4. Fees and charges

The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. The **Department of Community Rehabilitation** strives to ensure that fees and charges are clearly explained and kept to a minimum.

Information which is published online, downloaded through a website, or sent to you by email will be provided **free of charge**.

Fees may be charged for providing information in paper copy or on computer disc. Charges will reflect the actual costs of reproduction and postage, as described below.

**Reproduction costs**

Where fees apply, photocopied information will be charged at a standard rate of $1.00 per page (black and white; any size) and $1.50 per page (colour; any size).

Computer discs will be charged at a rate of $2 per disc.

**Postage costs**

The **Department of Community Rehabilitation** will pass on to the requester the actual costs of postage or courier delivery.

Details of any individual charges which differ from the above policy are provided within section 7: **Categories of information**.

If a fee applies, you will be advised of the amount and how it has been calculated. Information will be provided when the **Department of Community Rehabilitation** has received your payment.
5. Requests for information outside the Publication Scheme

Information held by the **Department of Community Rehabilitation** that is not published under this scheme can be requested by emailing us at foi.dcr@gov.ky or by contacting Evalee McField @ evalee.mcfield@gov.ky or Michelle Spence @ michelle.spence@gov.ky or by calling (345) 949 1693. Your request will be considered in accordance with the provisions of the FOI Law.

6. Complaints

The **Department of Community Rehabilitation** aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, please contact any member of the Management Team listed below by coming in to the Department, calling, emailing or submitting a completed Complaint form by mail, and we will try to resolve your complaint as quickly as possible.

- **Director, Teresa Echenique Bowen**  
teresa.echenique-bowen@gov.ky

- **Senior Probation Officer (Court Services), Sonia Wallace**  
sonia.wallace@gov.ky

- **Senior Probation Officer (Through/After Care), Lisa Malice**  
lisa.hill-malice@gov.ky

- **Administrative Manager, Evalee McField**  
evalee.mcfield@gov.ky

*All key staff indicated above can be contacted by the indicated email, at (345) 949 1693 or by visiting the main office at #19 Cayman Centre – across from the Airport Post Office, Grand Cayman, Cayman Islands.*

Our website is presently under construction; however, on completion further information about our complaints procedures will be obtainable online.

You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

Information Commissioner's Office,  
2nd Floor, Elizabethan Square, Building 1  
George Town, Grand Cayman

PO Box 1375,  
Grand Cayman KY1-1108,  
CAYMAN ISLANDS  
Telephone: +1 345 747 5402  
email: appeals@ico.gov.ky

7. Categories of information

- About Us
- Strategic Management
- Finance & Administration
- Policies & Procedures
ABOUT US

Name of public authority
Department of Community Rehabilitation

Ministry
Portfolio of Internal and External Affairs

Principle officer [or Key staff]

- Director, Teresa Echenique Bowen
teresa.echenique-bowen@gov.ky

- Senior Probation Officer (Court Services), Sonia Wallace
sonia.wallace@gov.ky

- Senior Probation Officer (Through/After Care), Lisa Malice
lisa.hill-malice@gov.ky

- Administrative Manager, Evalee McField
evalee.mcfield@gov.ky

All key staff indicated above can be contacted by the indicated email, at (345) 949 1693 or by visiting the main office at #19 Cayman Centre – across from the Airport Post Office, Grand Cayman, Cayman Islands.

Information manager
Evalee McField – Information Manager: evalee.mcfield@gov.ky

Michelle Spence – Information Manager Designate: michelle.spence@gov.ky

Contact can also be sent to foi.dcr@gov.ky

Include a link to the Freedom of Information website www.foi.gov.ky

Organisation and functions

General Nature of Activities
A significant focus of the Department of Community Rehabilitation is to supervise and assist adult offenders to be more productive citizens, which will contribute towards reducing the level of offending behaviours and promoting public safety. This is accomplished through various activities and services as well as from a collaborative approach.
Scope of Activities

The Department’s scope of activities includes but is not limited to the following:

- Preparation of Reports to assist the Courts and Parole Board with the disposal of case
- Educate and Rehabilitate offenders through Individual and Group Sessions/Counseling.
- Supervision of adult offenders in the Community
- Provide public awareness on the Department’s role and responsibilities to assist with the re-integration of offenders into the general community
- Initiate serves from other agencies and maintain a collaborative approach to ensure that the client’s needs are met
- Advocate for new rehabilitative and preventative services
- To play an active role in the revision or implementation of new or existing laws

Customers and Location of Activities

The Department of Community Rehabilitation main clientele are offenders. However, services to offenders can not be done independently and therefore support and services are inevitably provided to persons directly connected with the offenders.

Services are provided throughout the Grand Cayman and Cayman Brac community and when necessary to Little Cayman. Theses services are independent as well as in conjunctions with various other agencies.

Vision:
To support a Safe and Secure country for Residents and Visitors.

Mission:
The Department of Community Rehabilitation is committed to the Rehabilitative mandate of the Court and Parole Board through:

- Social work intervention,
- Quality Supervision
- Innovative Programmes (and)
- Treatment Plans

To assist our clients to be more Productive citizen while reducing the level of offending behaviours and promoting public Safety.

Overall Goal:
Assist offenders to function in the community without involving themselves in further criminal activities.

<table>
<thead>
<tr>
<th>Location and hours</th>
<th>Matters handled</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Grand Cayman</strong></td>
<td></td>
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<tr>
<td>19 Cayman Center</td>
<td></td>
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<tr>
<td>Airport Road, George Town</td>
<td></td>
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<tr>
<td>Grand Cayman, Cayman Islands</td>
<td></td>
</tr>
<tr>
<td>(345) 949-1693 Office</td>
<td></td>
</tr>
<tr>
<td>(345) 949-2838 Fax</td>
<td></td>
</tr>
<tr>
<td>Persons referred to DCR by the Courts, Parole Board or other relevant agency should come to DCR locations in Grand Cayman or Cayman Brac for:</td>
<td></td>
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<tr>
<td>• supervision / monitoring</td>
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<td>• group participation</td>
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<tr>
<td>• interviews for the preparation of Court Reports</td>
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<tr>
<td>• or as outlined by the referring agency.</td>
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</tbody>
</table>
**A website is currently under construction and available to the public in the near future.***

Frequently asked questions

- **Question:** Does DCR work with Juveniles and children?
  **Answer:** No. DCR main clientele are adults 17 and older.

- **Question:** Is DCR responsible to supervise all persons released from Prison?
  **Answer:** No. DCR only supervises persons released from Prison on Parole Licences.

- **Question:** Does DCR have the final say with regards to persons being placed on Court Orders or Parole Licences?
  **Answer:** No. When requested DCR will provide reports which will assist with the decision making process, but at no time does DCR makes sentencing or release decisions.

- **Question:** Is DCR responsible to Recall an individual back to Prison.
  **Answer:** No. DCR is responsible to report non-compliance actions to: the Secretary of the Parole Board regarding persons on Parole Licences and the Courts on persons on certain Court Orders. However, the outcome of their matters is not DCR responsibility.

- **Question:** Can only offenders attend Groups provided by DCR. **Answer:** No. DCR is willing to consider any person for group based on suitability. Contact can be made with a Senior Probation Officer to get details.

- **Question:** Is there a cost for DCR services?
  **Answer:** No. At this time, all services provided through DCR are free of cost.

- **Question:** Is DCR services available to the Sister Islands?
  **Answer:** Yes. DCR has an office located in Cayman Brac to accommodate services for the Sister Islands.

**Brief History Overview**

- Probation services was established in the early 60’s under Social Services
- In 1998, a Probation and Aftercare Unit (PAU) was established with specific force on adult offenders
- In 2003, PAU was separated from Social Services and appointed as an independent entity
- In 2006 approval was given to change the Unit to a Department
- At the end of 2007 approval was given for the name change from Department of Probation and Aftercare to Department of Community Rehabilitation
STRATEGIC MANAGEMENT

The following reports/documents are available for public review. However, as the Department of Community Rehabilitation’s website is under construction, request for these documents may be made by contacting Evalee McField @ evalee.mcfield@gov.ky or Michelle Spence @ michelle.spence@gov.ky or by calling (345) 949 1693.

Governance
- Organizational Chart

Corporate management
- Annual reports
- Statistics (Quarterly and Annually)

FINANCE & ADMINISTRATION

The following is in compliance with the requirement of the Cayman Islands Government and will be posted on the Department of Community Rehabilitation website. At present with this website being under construction request for these documents may be made by contacting Evalee McField @ evalee.mcfield@gov.ky or Michelle Spence @ michelle.spence@gov.ky or by calling (345) 949 1693.

Financial management
- Annual budget
- Financial statements

Administration
- Press releases
- Job vacancies
- Staff structures

POLICIES & PROCEDURES

Policies and Procedures of the Department of Community Rehabilitation are guided by the instructions of the Courts, Parole Board and/or relevant laws.

DECISIONS & RECOMMENDATIONS

Despite the Department of Community Rehabilitation responsibility to provide Social Inquiry Reports and Breach Reports to the Courts and Home Background Reports and Non-compliance Reports to the Parole Board, final decisions or outcome of cases are not at the control of the Department of Community Rehabilitation.

OUR SERVICES

In addition to the individual services provide by the Department of Community Rehabilitation, the following group services are also provided:
- Anger Management
- Domestic Violence (perpetrator)
- Stress Management
- Time to Change
- Parole Support Group
- Healthy Relationships
- Victim Services

- Information booklets are readily available in the waiting area of the Department of Community Rehabilitation office or at your request should you visit us at #19 Cayman Centre - Grand Cayman, Cayman Islands.
- On completion of the website, this information will be available online as well.

EMPLOYMENT OPPORTUNITIES
The Department of Community Rehabilitation is a growing organization with high demands and therefore continues to grow in staff complement. Probation Officers and Probation Officer Graduates are all require to have at least a Bachelors Degree in Social Work, Criminal Justice or like fields to hold such post.

Information on vacancies can be viewed at www.recruitment.gov.ky
The Commissions Secretariat Publication Scheme
Produced in accordance with the Deputy Governor’s Code of Practice

CONTENTS:
1. About the publication scheme
2. Information that may be withheld
3. Methods of access
4. Fees and charges
5. Requests for information outside the publication scheme
6. Complaints
7. Categories of information

1. About the publication scheme

Every public authority covered by the Freedom of Information Law has a legal duty to maintain a publication scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

The publication scheme lists the information which is readily available to the public. The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.

This publication scheme commits the Commissions Secretariat to making information available to the public as part of its normal business activities.

The Commissions Secretariat will:
• specify the information held by the authority, which falls within the seven (7) categories below;
• proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
• describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
• list any fees charged for access to information described in this scheme;
• publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
• make this publication scheme available to the public;
• regularly review and update the information made available under this scheme.
2. Information that may be withheld

The Commissions Secretariat will generally not publish:

- information in draft form;
- information that is not held by the Commissions Secretariat, or which has been disposed of in accordance with a legally authorised disposal schedule;
- information that is not readily-available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
- information which is exempt under the FOI Law, or otherwise protected from disclosure – for example: personal information; or commercially sensitive information.

Records containing exempt matter will be published in a redacted form, where ever it is practical to do so, indicating which exemptions apply.

In maintaining this publication scheme, our aim is to be as open as possible.

However, there may be limited circumstances where information will be withheld from one of the categories of information listed in section 7: Categories of information.

Information will only be withheld where the FOI Law expressly permits it.

For example: where disclosure would breach the law of confidentiality, infringe personal privacy, harm the Commissions Secretariat’s (or another organisation’s) commercial interests, or endanger the protection of the environment.

When ever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

Please note that this is the publication scheme of the Commissions Secretariat and none of the Commissions (the Constitutional Commission, the Human Rights Commission, the Commission for Standards in Public Life, and the Judicial and Legal Services Commission) to which the Secretariat provides analytical and administrative research to are considered public authorities and are therefore not subject to FOI Law, 2007. Nevertheless each is committed to openness, transparency and serving public interest and so will act in accordance with the spirit of FOI. The Commissions will make every effort to publish documents but reserve the right to withhold any information.

If you wish to complain about any information which has been withheld, please refer to section 6: Complaints.

3. Methods of access

Information available under our publication scheme will usually be accessible through the methods described below.

Section 7: Categories of information provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.

Email

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1 A copy of the record, with the exempt matter deleted in accordance with the National Archive’s Redaction Standard.
If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You can email us at foi.cos@gov.ky to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

**Phone**

Documents listed in the publication scheme can also be requested by telephone. Please call 1-345-244-3685 to request information.

**Post**

All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to:

Deborah Bodden  
Manager, Commissions Secretariat  
P.O. Box 391  
Grand Cayman KY1-1106

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See section 4: Fees and charges for further details.)

**Personal visits**

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**Advice and assistance**

If you experience any difficulty identifying the information you want to access, please contact Deborah Bodden.

The Commissions Secretariat will adhere to its obligations under section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.

Information will be provided in the language in which it is held or in such other language that is legally required. Where the Commissions Secretariat is legally required to translate any information, it will do so.

4. **Fees and charges**

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The Commissions Secretariat aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

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Manager, Commissions Secretariat
P.O. Box 391
Grand Cayman KY1-1106
1-345-244-3685

and we will try to resolve your complaint as quickly as possible.

You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

Information Commissioner's Office,
2nd Floor, Elizabethan Square, Building 1
George Town, Grand Cayman

PO Box 10727
Grand Cayman KY1-1007
CAYMAN ISLANDS

Telephone: +1 345 747 5402
e-mail: appeals@ico.gov.ky

7. Categories of information
ABOUT US
Commissions Secretariat

Ministry
Portfolio of Internal and External Affairs

Principle Officer
Deborah Bodden
Manager, Commissions Secretariat
P.O. Box 391
Grand Cayman KY1-1106
1-345-244-3685

Information Manager
Deborah Bodden (Information Manager)/Laura Jackson (Information Manager Designate)
P.O. Box 391
Grand Cayman KY1-1106
1-345-244-3685

www.foi.gov.ky

Organisation and functions

<table>
<thead>
<tr>
<th>Location and hours</th>
<th>Matters handled</th>
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</thead>
<tbody>
<tr>
<td>The Commissions Secretariat is located on the 2nd Floor of the Smith Road Centre and is open from 8:30am-5:00pm Monday through Friday. Phone: 244-3685; Fax: 945-8649; E-mail: <a href="mailto:foi.cos@gov.ky">foi.cos@gov.ky</a>.</td>
<td>The purpose of the Commissions Secretariat is to provide analytical and administrative support to four new commissions created under the 2009 Constitution. These are the Constitutional Commission, the Human Rights Commission, the Commission for Standards in Public Life, and the Judicial and Legal Services Commission.</td>
</tr>
</tbody>
</table>

Boards and committees
The Commissions Secretariat does not oversee any Boards or Committees which are constituted as part of the public authority. The Commissions Secretariat does provide analytical and administrative research to the Constitutional Commission, the Human Rights Commission, the Commission for Standards in Public Life, and the Judicial and Legal Services Commission. None of the above Commissions are considered public authorities and are therefore not subject to FOI Law, 2007. Nevertheless each is committed to openness, transparency and serving public interest and so will act in accordance with the spirit of FOI. The Commissions will make every effort to publish documents but reserve the right to withhold any information.
<table>
<thead>
<tr>
<th>Name</th>
<th>Meetings</th>
<th>Minutes</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>The Constitutional Commission</strong></td>
<td>Closed meetings are held every other week or on as needed basis.</td>
<td>Make a request in writing.</td>
</tr>
<tr>
<td>Pastor Al Ebanks (Chair)</td>
<td></td>
<td></td>
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<tr>
<td>Mrs. Julene Banks</td>
<td></td>
<td></td>
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<tr>
<td>Mr. Wil Pineau</td>
<td></td>
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<tr>
<td><strong>The Human Rights Commission</strong></td>
<td>Closed meetings are held once per month or on as needed basis.</td>
<td><a href="http://www.humanrightscommission.ky">www.humanrightscommission.ky</a></td>
</tr>
<tr>
<td>Mr. Richard Coles (Chair)</td>
<td></td>
<td></td>
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<tr>
<td>Miss Sara Collins</td>
<td></td>
<td></td>
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<tr>
<td>Mrs. Cathy Frazier</td>
<td></td>
<td></td>
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<tr>
<td>Reverend Nicholas Sykes Sykes</td>
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<td></td>
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<tr>
<td>Mr. Alistair Walters</td>
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<td></td>
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<tr>
<td><strong>The Commission for Standards in Public Life</strong></td>
<td>Closed meetings are held once per month or on as needed basis.</td>
<td>Make a request in writing.</td>
</tr>
<tr>
<td>Mrs. Karin Thompson (Chair)</td>
<td></td>
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<tr>
<td>Mr. Roy McTaggart</td>
<td></td>
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<tr>
<td>Pastor Winston Rose</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Mrs. Nyda-Mae Flatley</td>
<td></td>
<td></td>
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<tr>
<td>Mr. Hedley Robinson</td>
<td></td>
<td></td>
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<tr>
<td><strong>The Judicial and Legal Services Commission</strong></td>
<td>Closed meetings are held once per quarter or on as needed basis.</td>
<td>Unavailable for publication/distribution.</td>
</tr>
<tr>
<td>Dan Scott (Chairman)</td>
<td></td>
<td></td>
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<tr>
<td>Dara Flowers-Burke</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Sir John Chadwick</td>
<td></td>
<td></td>
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<tr>
<td>Richard Coles</td>
<td></td>
<td></td>
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<tr>
<td>Richard Ground, OBE</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Charles Jennings</td>
<td></td>
<td></td>
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<tr>
<td>Sir David Simmons</td>
<td></td>
<td></td>
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<tr>
<td>Justice Edward Zacca, JA, OJ</td>
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</tbody>
</table>

**Frequently asked questions**

**Q:** What is the Commissions Secretariat responsible for?

**A:** The purpose of the Commissions Secretariat is to provide analytical and administrative support to four new commissions created under the 2009 Constitution. These are the Constitutional Commission, the Human Rights Commission, the Commission for Standards in Public Life, and the Judicial and Legal Services Commission.

**Q:** Where can I find out more information about the Constitution?

Q: Where can I find more information on the Human Rights Commission?
A: Visit their website at www.humanrightscommission.ky

FINANCE & ADMINISTRATION

Financial management

Annual budget
http://www.gov.ky/portal/page?_pageid=1142,1593653&_dad=portal&_schema=PORTAL
1. About the Publication Scheme

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The publication scheme lists the information which is readily available to the public. The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.

This publication scheme commits the **CIVIL AVIATION AUTHORITY OF THE CAYMAN ISLANDS** to making information available to the public as part of its normal business activities.

The **CIVIL AVIATION AUTHORITY OF THE CAYMAN ISLANDS** will:
- specify the information held by the authority, which falls within the seven (7) categories below;
- proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
• describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
• list any fees charged for access to information described in this scheme;
• publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
• make this publication scheme available to the public;
• regularly review and update the information made available under this scheme.

2. Information that may be withheld

The CIVIL AVIATION AUTHORITY OF THE CAYMAN ISLANDS will generally not publish:
• information in draft form;
• information that is not held by the CIVIL AVIATION AUTHORITY OF THE CAYMAN ISLANDS, or which has been disposed of in accordance with a legally authorised disposal schedule;
• information that is not readily-available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
• information which is exempt under the FOI Law, or otherwise protected from disclosure – for example: personal information; or commercially sensitive information. Records containing exempt matter will be published in a redacted form, where ever it is practical to do so, indicating which exemptions apply.

In maintaining this publication scheme, our aim is to be as open as possible.

However, there may be limited circumstances where information will be withheld from one of the categories of information listed in section 7: Categories of information.

Information will only be withheld where the FOI Law expressly permits it.

For example: where disclosure would breach the law of confidentiality, infringe personal privacy, harm the CIVIL AVIATION AUTHORITY OF THE CAYMAN ISLANDS’s (or another organisation’s) commercial interests, or endanger the protection of the environment.

When ever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to section 6: Complaints.

3. Methods of access

Information available under our publication scheme will usually be accessible through the methods described below.

Section 7: Categories of information provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.
Online
Many of our documents are published electronically on this website and can be downloaded in PDF format. Where information is available online, a link within section 7: Categories of information will direct you to the relevant page or document.

If there is no link, or the link is broken, you can use our website’s “Search” facility at www.caacayman.com. If you are still having trouble locating information listed under our scheme, please contact Yvonne Gray-Tomlinson or Elaine Whorms at 345-949-7811.

Email
If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You can email us at foi@caacayman.com to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

Phone
Documents listed in the publication scheme can also be requested by telephone. Please call Yvonne Gray-Tomlinson or Elaine Whorms at 345-949-7811 to request information.

Post
All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to:
Yvonne Gray-Tomlinson
Information Manager
Civil Aviation Authority of the Cayman Islands
P. O. Box 10277
Grand Cayman KY1-1003
CAYMAN ISLANDS

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See section 4: Fees and charges for further details.)

Personal visits
In limited cases, you may be required to make an appointment to view information listed in the publication scheme. This will be clearly stated in section 7: Categories of information, and relevant contact details will be provided in that section.

Advice and assistance
If you experience any difficulty identifying the information you want to access, please contact Yvonne Gray-Tomlinson or Elaine Whorms at 345 949-7811 or via e-mail at foi@caacayman.com.

The CIVIL AVIATION AUTHORITY OF THE CAYMAN ISLANDS will adhere to its obligations under section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.
Information will be provided in the language in which it is held or in such other language that is legally required. Where the **CIVIL AVIATION AUTHORITY OF THE CAYMAN ISLANDS** is legally required to translate any information, it will do so.

### 4. Fees and charges

The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. The **CIVIL AVIATION AUTHORITY OF THE CAYMAN ISLANDS** strives to ensure that fees and charges are clearly explained and kept to a minimum. Information which is published online, downloaded through a website, or sent to you by email will be provided **free of charge**.

Fees may be charged for providing information in paper copy or on computer disc. Charges will reflect the actual costs of reproduction and postage, as described below.

**Reproduction costs**

Where fees apply, photocopied information will be charged at a standard rate of $1.00 per page (black and white; any size) and $1.50 per page (colour; any size).

Computer discs will be charged at a rate of $2 per disc.

**Postage costs**

The **CIVIL AVIATION AUTHORITY OF THE CAYMAN ISLANDS** will pass on to the requester the actual costs of postage or courier delivery.

Details of any individual charges which differ from the above policy are provided within section 7: **Categories of information**.

If a fee applies, you will be advised of the amount and how it has been calculated. Information will be provided when the **CIVIL AVIATION AUTHORITY OF THE CAYMAN ISLANDS** has received your payment.

### 5. Requests for information outside the Publication Scheme

Information held by the **CIVIL AVIATION AUTHORITY OF THE CAYMAN ISLANDS** that is not published under this scheme can be requested in writing. Your request will be considered in accordance with the provisions of the FOI Law. Please click on the link below to access the information.

http://www.caacayman.com/portal/page?_pageid=1901,4508198&_dad=portal&_schema=PORTAL

If you want to request information from the Civil Aviation Authority of the Cayman Islands, you should initially look at the document library and the disclosure log to see if the information you seek has already been published.

If you wish to make a request for information then you should contact the Information Manager or submit a request on-line at the FOI Unit website.
Requests must be in writing (letter, email or facsimile) and must include your name and an address (either postal or e-mail). Please be as specific as possible about the information you would like, as this will help us to respond promptly. Where possible, please include a contact telephone number so we can call to discuss your request if necessary.

We will respond to your request promptly. The Law requires public authorities to respond within 30 calendar days, allowing an extension of an additional 30 calendar days if needed. We will always acknowledge receipt of FOI requests made to the Information Manager and we will let you know if we need to extend the deadline. For detailed advice on what sorts of information is exempt please see the FOI Unit website.

By letter:
Yvonne Gray-Tomlinson
Information Manager
Civil Aviation Authority of the Cayman Islands
PO Box 10277
Grand Cayman KY1-1003
Cayman Islands
Email: foi@caacayman.com
Fax: 345-949-0761

6. Complaints

The CIVIL AVIATION AUTHORITY OF THE CAYMAN ISLANDS aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, or for further information regarding our complaints procedures, please contact Yvonne Gray-Tomlinson or Elaine Whorms at 1-345-949-7811 and we will try to resolve your complaint as quickly as possible.

Further information about our complaints procedures can be obtained from http://www.caacayman.com/portal/page?_pageid=1901,4508168&_dad=portal&_schema=PORTAL

You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

Information Commissioner's Office,
2nd Floor, Elizabethan Square, Building 1
George Town, Grand Cayman
PO Box 1375,
Grand Cayman KY1-1108,
CAYMAN ISLANDS
Telephone: +1 345 747 5402
email: appeals@ico.gov.ky

7. Categories of information

This information can be accessed by clicking on the link below or on our website at www.caacayman.com
  - About Us
- Finance & Administration
- Policies & Procedures
- Lists & Registers
- Our Services

**ABOUT US**

**Air Navigation**
- Aerodrome Certification Approval Manual
- Meteorology Regulatory Checklist
- ARFFS Inspection Checklist
- Application for Authorization of Balloon Releases
- Notification of Outdoor Laser, Search Light or Fireworks Operations
- Aerodrome License Application Form
- Aerodrome Manual
- CAACI Aerodrome Manual Checklist
- Checklist for ICAO Annex 15 (Aeronautical Information Service)
- 'Anytown' Aerodrome Certificate

**Air Safety**

**Forms for Initial Applicants and Renewals**
- Application for Registration
- Certificate of Airworthiness Request
- Licence Validation Application
- Application for Designated Airspace (MNPS, RNP, RVSM, etc)
- Radio Installation Approval Request
- Acceptance of Maintenance Arrangements Application
- Maintenance Licence Validation Application
- Export Certificate of Airworthiness
- Client Data Form
- Application C of A Initial- Renewal-Export
- Mortgage Registration Priority Notice (if applicable)
- Mortgage Registration Application (if applicable)
- Survey Report Form

**Miscellaneous (Air Safety)**
- Change in Particulars
- Mortgage Discharge
- Survey Report Form Issue 7 R0
- Inspection Planning Tolerance -Extensions
- Application - Special Flight Authorization
- OTAR Part 145 Option 1 application
- OTAR Part 145 Option 1 Annual Renewal application
- Standard Maintenance Practice Commercial Aircraft
- Major Minor Mod-Repair Application revision
- TAC Application Form with notes

**Commercial Affairs**
- Scheduled Operating Permits Application Package
- Non-Scheduled Operations Applications Form
- Non-Scheduled Operations Application Checklist
Scheduled Operations Application Checklist
Credit Card Authorisation Form

**Finance & Compliance**

D. Due Diligence
E. Due Diligence Checklist
Website Finance & Compliance Fees Summary Page
Credit Card Authorisation Form
The Air Navigation (Fees) Regulations, 2006

**Name of public authority**
CIVIL AVIATION AUTHORITY OF THE CAYMAN ISLANDS

**Ministry**
Portfolio of Internal/External Affairs

**Contact Information**
Unit 2 Cayman Grand Harbour
PO Box 10277
Grand Cayman KY1-1003
Phone: 345-949-7811
Fax: 345-949-0761
Email: civil.aviation@caacayman.com
Web: www.caacayman.com

**Key Staff**
P.H. Richard Smith, MBE, FRAeS
Director-General of Civil Aviation
Richard.smith@caacayman.com

Nicoela (Nikki) McCoy
Director of Commercial Affairs Regulation & Administration
Nikki.mccoy@caacayman.com

David Biehn
Director of Air Safety Regulation
David.biehn@caacayman.com

Jane Panton
Director of Finance & Compliance
Jane.panton@caacayman.com

Alastair Robertson
Director of Air Navigation Services Regulation
Alastair.robertson@caacayman.com

**Information Manager**
Mrs. Yvonne Gray-Tomlinson, FOI Manager
Information Manager
Civil Aviation Authority of the Cayman Islands
PO Box 10277
Grand Cayman KY1-1003
Organisation and Functions

The CIVIL AVIATION AUTHORITY OF THE CAYMAN ISLANDS is the statutory organization whose responsibility it is to provide technical and economic regulatory oversight for the Cayman Islands' aviation industry. As such our strategic Vision and Mission statements are as follows:-

VISION
Ensuring aviation safety through regulatory excellence

MISSION
To provide sustainable regulatory procedures to meet international standards. Through committed partnerships, the CAACI will ensure the safety of persons and property.

Mailing Address
PO Box 10277, Unit 2 Grand Harbour,
Grand Cayman KY1-1003 Cayman Islands
Telephone number 345-949-7811
Fax number 345-949-0761
Email address foi@caacayman.com
Website address www.caacayman.com

<table>
<thead>
<tr>
<th>Location and hours</th>
<th>Matters handled</th>
</tr>
</thead>
<tbody>
<tr>
<td>CIVIL AVIATION AUTHORITY OF THE CAYMAN ISLANDS, Unit 2 Cayman Grand Harbour</td>
<td>Air Safety Regulations</td>
</tr>
<tr>
<td></td>
<td>Personnel Licensing</td>
</tr>
<tr>
<td></td>
<td>Flight Operations Inspections</td>
</tr>
<tr>
<td></td>
<td>Airworthiness Inspections</td>
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<td></td>
<td>Air Navigation Regulations</td>
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<td>Aerodrome Safety Inspection</td>
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<td>Commercial Affairs Regulation and Administration</td>
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<td></td>
<td>Operating Permits</td>
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<tr>
<td></td>
<td>Economic Regulations</td>
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<td></td>
<td>Finance and Compliance</td>
</tr>
</tbody>
</table>

Open Hours
Monday – Friday
8:30a.m. – 5:00p.m.
Boards and Committees

<table>
<thead>
<tr>
<th>Name</th>
<th>Meetings</th>
<th>Minutes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Board of Directors</td>
<td>This board meets as needed with a minimum of</td>
<td>Hard copies can be requested please refer to</td>
</tr>
<tr>
<td>Sheridan Brooks-Hurst–Chairman</td>
<td>six meetings per annum.</td>
<td>section 3: Methods of access</td>
</tr>
<tr>
<td>Kirkland Nixon - Vice Chair</td>
<td></td>
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</tr>
<tr>
<td>Christopher Bodden</td>
<td></td>
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</tr>
<tr>
<td>Morris Garcia</td>
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<tr>
<td>William McTaggart</td>
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</tbody>
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Frequently asked Questions and Answers

Air Navigation Services

Q. Can you explain the restrictions required for building in the vicinity of Owen Roberts airport?

A. The Cayman Islands Airport Authority has the jurisdiction over the legislation development and control pertaining to obstacles affecting Owen Roberts and Gerrard Smith Airports. The contact for this guidance is the Senior Manager Air Navigation Services, Cayman Islands Airports Authority, P.O.Box.10098, Grand Cayman KY1-1001, Tel: 345 943-7070

Q. What is required in obtaining an approval for a fireworks or lazer light display?

A. This process is explained in the CAA web link located to Air Traffic Services / Airspace.

Q. When should I be submitting a Mandatory Occurrence Report and how should I be making the report?

A. This process is explained in the Civil Aviation Authority of the Cayman Islands (CAACI) web link Mandatory Occurrence Reporting.

Q. What organization is responsible for operation of the country’s airports?

A. The Cayman Islands Airports Authority (CIAA) and P.O.Box.10098, Grand Cayman KY1-1001, Tel: 345 943-7070

Q. What organization can assist with the filing of a Cuban over-flight permit?

A. The Cayman Islands Airports Authority’s Air Traffic Control/Aeronautical Information Services - aisoria@caymanairports.com

Q. What organization publishes the Aeronautical Information Publication (AIP)?
Operating Permits

Q. Do I need an operating permit to fly an owner operated private plane into the Cayman Islands?

A. No – all foreign registered aircraft operating into the territory for valuable consideration (given or promised) must have an appropriate operating permit (scheduled or non-scheduled).

Aircraft Registry

Q. Can a specific registration mark be reserved?

A. Yes, if it is available, at an additional cost of CI$200.00.

Q. What is the validity period of a Priority Notice?

A. 14 calendar days and then it must be refilled.

Q. Who is eligible to receive “Acceptance of Maintenance Arrangements” Approval?

A. Any maintenance facility that has received acceptance/approval from the following: FAA 145 Repair Station Approval, JAA/EASA 145 Maintenance Approval and, Transport Canada CAR 573 Approved Maintenance Organization.

Q. Who is eligible for the grant of an OTAR 145 Approved Maintenance Organization?

A. All of the organizations listed in the previous question.

Q. What is the validity period for a Certificate of Airworthiness?

A. Certificate of Airworthiness is valid for one year and may be renewed up to 60 days prior to expiry and still retain the original anniversary date.

Pilot Licensing/Validations

Q. Where do you find a pilots license application?

A. Follow the attached link or this can be obtained on our website www.caacayman.com

http://www.caacayman.com/portal/page?_pageid=1901,4677016&_dad=portal&_schema=PORTAL

Q. Where do you find a validation applications?

A. Same as above

Q. Do you accept emailed or faxed copies of pilot validation application documentation?
A. No, the originals must be sent to the CAACI offices

Q. How long does it take to process an application for pilots license/validation?
   A. Up to 15 days

Q. Do you have to have a rating on the aircraft being validated for?
   A. Yes

Q. What is the cost of a validation?
   A. CI$250.00 or US$ 304.87

Q. Can the validation be mailed to my home address?
   A. No, it must be sent to the aircraft owner

Finance

Q. What is the conversion rate of CI$ to US$ for your invoices?
   A. US$1 = .82CI$

Q. When are payments due?
   A. Within 30 days of the invoice date

Q. What should be listed as reference when paying by wire transfer?
   A. Aircraft registration mark and invoice #’s being paid

Q. What forms of payment are accepted?
   A. The following methods of payment can be accepted by CAA Cayman islands:
      ▪ Banker’s draft, cashier’s cheque, money order or cheque drawn on a local Cayman
        Islands bank in United States or Cayman Islands currency (Mail to postal address
        below)
      ▪ Visa/Master Card credit card - please complete the Credit Card Authorization Form
        and fax to - 1 (345)949-0761 or sign and scan/email to accounts@caacayman.com
      ▪ Wire transfer in US$ to:
        Bank: Citibank, N. A., 111 Wall St., New York, NY 10043, USA
        Swift Code: Citius33
        ABA#: 021000089
        Credit: Cayman National Bank Ltd.
        US$ Account #: 36148883
        Further Credit: Civil Aviation Authority
        US$ Account #: 021-02353
        Reference: Invoice #’s, Customer ID
        For questions regarding payment methods and fees contact the Accounting
department.
        accounts@caacayman.com
Postal Address for regular mail:

Civil Aviation Authority of the Cayman Islands
P.O. Box 10277
Grand Cayman, KY1-1003
CAYMAN ISLANDS

Street Address for express mail:
Civil Aviation Authority of the Cayman Islands
Unit #2 - Cayman Grand Harbour Complex
Shamrock Rd. George Town,
Grand Cayman, KY1-1003
CAYMAN ISLANDS
Phone: 345-949-7811

Please note that the client or person making the payment is responsible for all intermediary
bank charges which are incurred in the wiring or other transmission of funds to the Civil Aviation
Authority of the Cayman Islands. Thus the amount transmitted will need to include such charges
so that the net payment which we receive is the same as the invoiced amount. Please be aware
of transfer charges of all banks in advance so that sufficient funds can be wired. Any shortfalls
will remain on the customer's account for further settlement.

A copy of the wiring instructions must be sent to Civil Aviation Authority of Cayman Islands,
either by fax (Fax No. +(1 345) 949 0761 - attention Accounts Department) or by e-mail to
accounts@caacayman.com.
This information can also be access on the link below

http://www.caacayman.com/portal/page?_pageid=1901,4508278&_dad=portal&_schema=PORTAL

STRATEGIC MANAGEMENT
The role of the CAACI is primarily to function as the regulatory body responsible for technical
and economic regulation of the aviation industry throughout the territory and to ensure that the
Cayman Islands aviation industry conforms to the standards and recommended practices of the
International Civil Aviation Organization (ICAO).

The primary activities of the CAACI will be as follows:

a) Technical regulation

- Registration of aircraft;
- Issuance, renewal, cancellation, revocation and variation of certificates of airworthiness
  of aircraft;
- Validation of personnel licenses (crews and maintenance associated with the aircraft
  registry)
- Safety oversight for the local Air Operator Certificate (AOC) holders;
- Certification of aerodromes
b) Economic Regulation

- Grant of air transport permits and operating licenses for scheduled and non-scheduled foreign carriers;
- Regulation of charges levied by airport operators with a view to creating equality and not exploiting a monopoly position;
- Provide advise to the C I Government as it pertains to bi-lateral negotiations with other countries and liaise with the UK DfT and participate in the negotiation of air service agreements with other countries;
- Provide advice to the Air Transport Licensing Authority (ATLA) as it pertains to licensing of local carriers;
- Provide advice for effective implementation of regulatory policy that is in the best interest of the travelling public/end user.

Governance
The Civil Aviation Authority of the Cayman Islands is governed by the following Laws which can be found on the links below.

Air Navigation (Overseas Territories) Order 2007:  
http://www.airsafety.aero/legislation_and_otars/

Civil Aviation Authority Law (2005 Revision):  Available at the Legislative Assembly

Air Navigation Fees 2007:  
http://www.caacayman.com/pls/portal/url/item/6D0AB254E3E96588E0400803080A9982

FINANCE & ADMINISTRATION

This category applies to internal support functions within the Authority, relating to finance, personnel and business administration.

Financial Management
Copies of financial records can be obtained upon requested in writing from the Information Manager.

Administration
  ➔ Press Releases
  ➔ Job Vacancies

POLICIES & PROCEDURES

Please click on the link below to access this information
http://www.caacayman.com/portal/page?_pageid=1901,4508208&_dad=portal&_schema=PORTAL
DECISIONS & RECOMMENDATIONS

Copies of the Minutes of the Civil Aviation Authority of the Cayman Islands Boards meetings can be obtained upon request in writing from the Information Manager.

LISTS & REGISTERS

The information held by the Civil Aviation Authority of the Cayman Islands are list of Aircraft registered in the Cayman Islands and Approved Aircraft Operating Permits which can be accessed through the link below.

FOI: Document Library (this is where the Aircraft Registry listing will be published work in progress)
http://www.caacayman.com/portal/page?_pageid=1901,4508183&_dad=portal&_schema=PORTAL

OUR SERVICES

This category provides information relating to services offered and activities carried out by the authority, to fulfil its high-level functions and responsibilities. The role of the CAACI is primarily to function as the regulatory organization responsible for safety oversight and economic regulation of the aviation industry throughout the territory and to ensure that the Cayman Islands aviation industry conforms to the standards and recommended practices of the International Civil Aviation Organization (ICAO). A complete list can be found on the following link:

http://www.caacayman.com/portal/page?_pageid=1901,4508208&_dad=portal&_schema=PORTAL
1. About the Publication Scheme

Every public authority covered by the Freedom of Information Law has a legal duty to maintain a publication scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

The publication scheme lists the information which is readily available to the public. The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.

This publication scheme commits the Portfolio of Legal Affairs to making information available to the public as part of its normal business activities.

The Portfolio of Legal Affairs will:
- specify the information held by the authority, which falls within the seven (7) categories below;
- proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
list any fees charged for access to information described in this scheme;
publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
make this publication scheme available to the public;
regularly review and update the information made available under this scheme.

2. Information that may be withheld

The Portfolio of Legal Affairs will generally not publish:

- information in draft form;
- information that is not held by the Portfolio of Legal Affairs, or which has been disposed of in accordance with a legally authorised disposal schedule;
- information that is not readily-available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
- information which is exempt under the FOI Law, or otherwise protected from disclosure – for example: personal information; or commercially sensitive information. Records containing exempt matter will be published in a redacted form, where ever it is practical to do so, indicating which exemptions apply;
- Court Cases;
- Advice given to clients;
- International Matters.

In maintaining this publication scheme, our aim is to be as open as possible.

However, there may be limited circumstances where information will be withheld from one of the categories of information listed in section 7: Categories of information.

Information will only be withheld where the FOI Law expressly permits it.

For example: where disclosure would breach the law of confidentiality, infringe personal privacy, harm the Portfolio of Legal Affairs’s (or another organisation’s) commercial interests, or endanger the protection of the environment.

When ever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to section 6: Complaints.

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1 A copy of the record, with the exempt matter deleted in accordance with the National Archive’s Redaction Standard.
3. Methods of access

Information available under our publication scheme will usually be accessible through the methods described below.

Section 7: Categories of information provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.

Online

Many of our documents are published electronically on this website and can be downloaded in PDF format. Where information is available online, a link within section 7: Categories of information will direct you to the relevant page or document.

If there is no link, or the link is broken, you can use our website’s “Search” facility at www.caymanjudicial-legalinfo.ky. If you are still having trouble locating information listed under our scheme, please contact:

   Information Manager or the Designate
   P.O. Box 907
   Grand Cayman – KY1-1103
   Cayman Islands
   Tel: 345-949-7712
   Fax: 345-949-7183
   E-mail: foi.plg@gov.ky

Email

If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You can email us at foi.plg@gov.ky to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

Phone

Documents listed in the publication scheme can also be requested by telephone. Please call 345-949-7712 to request information.

Post

All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to:

   Portfolio of Legal Affairs
   P.O. Box 907
   Grand Cayman – KY1-1103

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See section 4: Fees and charges for further details.)

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Fees may be charged for providing information in paper copy or on computer disc. Charges will reflect the actual costs of reproduction and postage, as described below.

The Portfolio of Legal Affairs does not offer publications for sale.

Reproduction costs
Where fees apply, photocopied information will be charged at a standard rate of $1.00 per page (black and white; any size) and $1.50 per page (colour; any size).

Computer discs will be charged at a rate of $2 per disc.

Postage costs
The Portfolio of Legal Affairs will pass on to the requester the actual costs of postage or courier delivery.

Details of any individual charges which differ from the above policy are provided within section 7: Categories of information.

If a fee applies, you will be advised of the amount and how it has been calculated. Information will be provided when the Portfolio of Legal Affairs has received your payment.
Where access is granted to a record and the record is to be inspected on the premises of the public authority no fee is payable.

Before access is given to a record the information manager shall give the applicant an estimate of the fees, and the fees shall be paid before access is granted, except fees for reproduction, which may be paid at the time of collecting the information.

Payment may be made by such method as the public authority may specify and for this purpose the public authority may specify payment by cash, cheque, money order or electronic bank card.

No fee shall be charged where the chief officer or information manager is of the view that the applicant is of inadequate means or for any other good reason.

An application for a waiver shall be made in writing to the chief officer or information officer setting out the grounds on which a waiver is requested.

An application for a waiver shall be made no later than fourteen calendar days from the date of receipt of the estimate of the fees.

Copies of documents may be made available in non-standard formats, at a price to be determined by the public authority, not exceeding the actual material and labour costs incurred to produce the copy.

1. Photocopy:
   a) Black and white copy (all sizes) - $1.00 per page;
   b) Color copy (all sizes) - $1.50 per page.

2. Photographs:
   a) Black and white / colour (digital photographic print from digital file, scanned hardcopy or existing negative);
      i) 8 ½ x 11 (or smaller) - $5.00;
      ii) 8 ½ x 14 - $7.50;
      iii) 11 x 17 - $10.00;
   b) Black and white (photocopy or standard print-out) - $1.00;
   c) Colour (photocopy or standard print-out) - $1.50.

3. Conversion of an analogue audio or video record (e.g. tape or reel-to-reel) into digital MP3 or DivX file format: an amount that does not exceed the actual costs incurred by the authority, based on hourly rates of staff undertaking the conversion, plus the purchase cost of any carrier medium (compact disc or DVD).

4. Microfilm duplication 35 mm ($ 1, 500.00 per roll of 1,000 ft microfilm; minimum order of 10ft at a cost of $ 150.00. Microfilm duplication 16 mm ($380.00 per roll of 100 ft microfilm. A minimum order of 10ft at a cost of $ 38.00. Microfilm print-out Black and white copy (all sizes) - $1.00 per page.
5. Transcripts - an amount that does not exceed the actual costs incurred by the authority, based on hourly rates of staff undertaking the transcription.

6. Conversion of a microfilm record into digital JPEG file format: an amount that does not exceed the actual costs incurred by the authority, based on hourly rates of staff undertaking the conversion, plus the purchase cost of any carrier medium (compact disc or DVD).

7. Blue print reproduction ($3.00 per sheet).

8. Maps and plans ($5.00 per page).

9. Print-out of a digital document or database report Black and White copy (all sizes) - $1.00 per page.

10. Provision of a digital record (text or image) in standard PDF, JPEG or TIF file format: (a) by email - no charge; (b) on compact disc or DVD - $2.00.

11. Conversion of a paper record (text or image) into digital PDF, JPEG or TIF file format: the actual costs incurred by the authority, based on hourly rates of staff undertaking the conversion, plus the purchase cost of any carrier medium (compact disc or DVD).

12. Digital text files converted to audio formats for visually impaired the actual costs incurred by the Computer Services Department, based on hourly rates of staff undertaking the conversion, plus the purchase cost of any carrier medium.

13. Posting of record: Where access to the record to which the request relates is to be given in the form of the provision of a copy of the record and the copy provided is, at the request of the applicant, to be sent by post or courier, a charge in respect of the posting or delivery of the copy not exceeding the actual cost of post or delivery.

14. Shipping cost (actual cost of shipping method chosen by applicant and a preparation charge of $20.00).

5. Requests for information outside the Publication Scheme

Information held by the Portfolio of Legal Affairs that is not published under this scheme can be requested in writing and sent via e-mail, facsimile or post. Your request will be considered in accordance with the provisions of the FOI Law if the request falls within the purview of the Law. To make a request in writing please send your written application to:

Information Manager or the Designate
P.O. Box 907
Grand Cayman – KY1-1103
Cayman Islands
Tel: 345-949-7712
Fax: 345-949-7183
E-mail: foi.plg@gov.ky
Alternatively you may visit the Freedom of Information website at www.foi.gov.ky and download an application form free of charge.

6. Complaints

The Portfolio of Legal Affairs aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, please contact and we will try to resolve your complaint as quickly as possible.

Information Manager or the Designate
P.O. Box 907
Grand Cayman – KY1-1103
Cayman Islands
Tel: 345-949-7712
Fax: 345-949-7183
E-mail: foi.plg@gov.ky

Alternatively you may write to the Chief Officer of the Portfolio of Legal Affairs at:

Chief Officer
Portfolio of Legal Affairs
P.O. Box 907
Grand Cayman – KY1-1103
Cayman Islands
Tel: 345-949-7712
Fax: 345-949-7183
E-mail: foi.plg@gov.ky

You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

Information Commissioner's Office,
2nd Floor, Elizabethan Square, Building 1
George Town, Grand Cayman
PO Box 1375
Grand Cayman KY1-1108,
Cayman Islands
Telephone: 1 345 747 5402
email: appeals@ico.gov.ky

All other complaints should be sent to the Human Resources Manager at the following address:

Mrs. Angella Bent-Thomas
Human Resources Manager
Portfolio of Legal Affairs
P.O. Box 907
Grand Cayman – KY1-1103
Tel: 345-949-7712
7. Categories of information

- About Us
- Strategic Management
- Finance & Administration
- Policies & Procedures
- Decisions & Recommendations
- Lists & Registers
- Our Services

ABOUT US

Name of public authority*

The Portfolio of Legal Affairs is comprised of the following Departments/Chambers:
- Attorney General’s Chambers
- Office of the Solicitor General including Legal Department
- Legislative Drafting
- Law Reform Commission
- Law Revision Commission
- Financial Reporting Authority
- Law School

*Please see information below for the contact information for each Department.

Principal Officer [or Key staff]
Head of the Portfolio and the Attorney General’s Chambers

Honourable Attorney General Samuel Bulgin, QC, JP, MLA

Chief Financial Officer

Mr. John Regan – Chief Financial Officer

Head of the Office of the Solicitor General and Chief Officer of the Portfolio

Ms. Cheryll M. Richards – Solicitor General & Chief Officer

Head of Legislative Drafting

Mrs. Myrtle Brandt – First Legislative Counsel

Head of Law Reform Commission

Ms. Cheryl Ann Neblett – Senior Legislative Counsel & Law Reform Administrator
**Head of Law Revision Commission**

Mr. Stephen Miller – Law Revision Commissioner

**Head of Financial Reporting Authority**

Mr. Lindsay Cacho – Director

**Head of Law School**

Mr. Mitchell Davies – Director of Legal Studies

**Information manager**

*Name and contact details for Information Manager*

Jenesha N. Bhoorasingh-Simpson  
Government Legal Department  
P.O. Box 907  
Grand Cayman – KY1-1103  
Cayman Islands  
Tel: 345-949-7712  
Fax: 345-949-7183  
E-mail: foi.plg@gov.ky

**Desiginate**

Marilyn Brandt  
Government Legal Department  
P.O. Box 907  
Grand Cayman – KY1-1103  
Cayman Islands  
Tel: 345-949-7712  
Fax: 345-949-7183  
E-mail: foi.plg@gov.ky

**Organisation and functions**

**Attorney General’s Chambers**

Many of the responsibilities of the Office have been assumed by practice and convention, and have become part of the common law of the Cayman Islands. As well as constitutional authority and other customary responsibilities, specific statutes also give particular powers to the Attorney General. However, briefly stated, the Attorney General’s role and function entail the following:

- Ex-officio member of the Legislative Assembly, where he is the spokesperson for all legal matters, and for the Chief Justice on behalf of the Judiciary;
- Ex-officio head of the Legal Profession and advisor to all departments of government, including Legal Affairs, and advisor on the observance of Human Rights;
- Chairman of the Anti-Money Laundering Steering Group which is a statutory agency charged with responsibility of the oversight of government’s anti-money laundering policies;
- Member of the Grand Court Rules Committee and the Legal Advisory Council;
- Overall responsibility for law reform;
- Member of Legal Advisory Council wherein he assists with implementing the Professional Practice Course, employment of Article Clerks and the compulsory legal system and skills course in the Law School curriculum; and
- Central Authority under Criminal Justice International Cooperation Law for the Cayman Islands and assists the Chief Justice who is the Central Authority under the Mutual Legal Assistance Treaty.

**Chief Financial Officer**
The Office of the Chief Financial Officer also falls under the Attorney General’s Chambers. The Chief Financial Officer is responsible to the chief officers for the financial and budgetary management of the Portfolio of Legal Affairs. The financial management initiative which was implemented in 1999 moved the cash based system to an accrual budgeting and reporting system.

**Office of the Solicitor General including Legal Department**
In 1990, the post of Solicitor General of the Cayman Islands was created specifically to support the Attorney General in the daily management of the Legal Department, and to take over certain statutory responsibilities associated with cases concerning minors and persons under disability, amongst others. The Solicitor General is also appointed to act as Attorney General in his absence from the Islands or during periods of disability or unavailability. The principal function of the Office of Solicitor General includes:

- Day-to-day management of the Legal Department;
- Chief Officer of the Portfolio of Legal Affairs;
- Prosecution of more serious criminal cases as well as appearances on behalf of the Attorney General and other bodies in important civil cases;
- Acting for the Attorney General during his absence, including attending Cabinet and the Legislative Assembly; and,
- Guardian *ad litem* for persons under disability under Grand Court Rules.

The holder of the Office of Solicitor General is also the designated Chief Officer of the Legal Portfolio for the purposes of the Public Management and Finance Law (2003 Revision) and the performance of departments within the portfolio.

**Legislative Drafting**
The Legislative Drafting Department provides legislative drafting support to the Government by researching, analysing and drafting both primary and subordinate legislation to complement the implementation of Government policies.

The Department is responsible to the Attorney-General and through him to the Governor, for the provision of an efficient legislative drafting service, including related legislative advice for the Government.

**Law Reform Commission**
(a) the modification of any branch of the law as far as that is practicable;

(b) the elimination of anomalies in the law, the repeal of obsolete and unnecessary enactments and the simplification and modernisation of the law;
(c) the development of new areas in the law with the aim of making them more responsive to the changing needs of Cayman Islands society;

(d) the adoption of new or more effective methods for the administration of the law and the dispensation of justice; and

(e) the codification of the unwritten laws of the Cayman Islands.

**Law Revision Commission**

Updating annually the List of current Laws and Subsidiary legislation of the Cayman Islands titled “The Consolidated Index”.

Incorporating new Amendments of Laws and Subsidiary legislation into current Laws and Subsidiary legislation thereafter calling such consolidations Revisions.

**The following Laws were revised in 2008:**

1. Alternative Sentencing Law
2. Court Fees Rules
3. Customs (Bonded Warehouses) Regulations
4. Development and Planning Law
5. Electricity Law
6. Electricity Regulatory Authority Law
7. Explosives Law
8. Firearms Law
9. Grand Court Law
10. Health Services (Fees and Charges) Regulations
11. Insurance Law
12. Legal Practitioners (Students) Regulations
13. Marine Conservation (Turtle Protection) Regulations
14. Maritime Authority Law
15. Merchant Shipping Law
16. Monetary Authority Law
17. Port Regulations
18. Money Laundering Regulations
19. Financial Regulations
20. Probation and Administration Rules
21. Public Accountants (Membership and Licences) Regulations
22. Public Passenger Vehicles Regulations
The following Laws were revised in 2009:

1. Banks and Trust Companies Law
2. Cinematograph Law
3. Companies Law
4. Confidential Relationships (Preservation) Law
5. Customs (Bonded Warehouses) Regulations
6. Elections Law
7. Immigration Law
8. Immigration Regulations
9. Marriage Law
10. Misuse of Drugs Law
11. Money Laundering Regulations
12. Mutual Funds Law
13. Public Accountants Law
14. Public Passenger Vehicles Regulations
15. Tax Information Authority Law
16. Tax Information Authority Regulations
17. Terrorism Law
18. Trusts Law

The following Laws were revised in 2010:

1. Companies Law
2. Bail Law
3. Building Societies Law
4. Criminal Justice (International Cooperation) Law
5. Criminal Procedure Code
6. Customs Law
7. Customs Tariff Law
8. Development and Planning Regulations
9. Education Law
10. Electricity Regulatory Authority Law
11. Exempted Limited Partnership Law
12. Exempted Limited Partnership Regulations
13. Health Insurance Commission Law
14. Health Services Authority Law
15. Immigration Law
16. Immigration Regulations
17. Information and Communications Technology Authority Law
18. Legal Practitioners Law
19. Legal Practitioners (Students) Regulations
20. Marriage Law
21. Misuse of Drugs Law
22. Monetary Authority Law
23. Money Services Law
24. Music and Dancing (Control) Law
25. National Archive and Public Records Law
27. National Pensions Law
28. National Trust Law
29. Parliamentary Pensions Law
30. Patents and Trademarks Law
31. Penal Code
32. Money Laundering Regulations
33. Public Management and Finance Law
34. Financial Regulations
35. Public Recorder Law
36. Public Service Management Law
37. Securities Investment Business Law
38. Stamp Duty
39. University College Law

Financial Reporting Authority
To receive, analyse and disseminate suspicious activities reports, which provide timely and high quality financial intelligence to local and overseas law enforcement agencies in keeping with the statutory requirements of the Proceeds of Crime Law. Financial intelligence is the end product of analysing one or several related reports that the FRA is mandated to receive from Financial Services Providers and other reporting entities.
Law School

The Law School provides tuition for both full and part-time programmes leading to the Bachelor of Laws (Honours) Degree of the University of Liverpool and the qualification of Attorney-at-Law of the Cayman Islands, which follows successful completion of the postgraduate Professional Practice Course. In addition, the Law School offers its own part-time qualification, the Diploma in Legal Studies. It is also possible to enrol as a general student studying individual courses, with or without taking examinations at conclusion. Students may register with the University of Liverpool for individual courses with university course certification resulting from successful completion of all elements of assessment.

The aim of the Law School is to provide students with a standard of tertiary level legal education equivalent to that prevailing in the United Kingdom. In 2002, degree programmes taught through the Cayman Islands Law School were awarded Qualifying Law Degree status by the English Law Society and the English Bar Council. This means that students successful in the honours degree programmes are eligible to pursue further postgraduate professional legal studies in England and Wales, as well as any other common law jurisdiction recognizing English law degrees. Such students are also eligible to attend academic postgraduate law programmes across the common-law world.

Lists and Registers

- Disclosure Logs – 2009
- Disclosure Logs - 2010

<table>
<thead>
<tr>
<th>Location and hours</th>
<th>Matters handled</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Attorney General's Chambers</strong></td>
<td><strong>Attorney General's Chambers</strong></td>
</tr>
<tr>
<td><strong>Physical Address:</strong></td>
<td>▪ Legal advice to the Government and Statutory Bodies.</td>
</tr>
<tr>
<td>4th Floor, Government Administration Building Elgin Avenue George Town Grand Cayman</td>
<td>▪ Constitutional responsibility for the initiation and conduct of criminal proceedings brought by the Crown and be party to civil proceedings brought by and against the Government.</td>
</tr>
<tr>
<td><strong>Mailing Address:</strong></td>
<td>▪ Proceedings pursuant to a number of Treaties, Conventions and Laws which have been brought into force in the Islands, for the obtaining of evidence and restraining orders in relation to all matters constituting criminal conduct.</td>
</tr>
<tr>
<td></td>
<td>▪ Act as <em>amicus curiae</em> when requested to do so by the Grand Court and Court of Appeal.</td>
</tr>
</tbody>
</table>
Office of the Solicitor General including the Legal Department

The role of the Legal Department is multifaceted and comprises of three main areas:

- Civil Law;
- Criminal Law; and
- International Law.

Civil Matters

The Deputy Solicitor General, Assistant Solicitor General as well as Senior Crown Counsel (Civil) and Crown Counsel (Civil), under the day-to-day management of the Solicitor General, provide the Governor, Official Members, Cabinet Ministers, government departments and other administrative entities and statutory authorities, with the following legal outputs:

- General written memoranda of advice;
- Oral advice in meetings or telephone conferences in urgent cases;
- Drafting of contracts and legally important correspondence;
- Preparation of pre-hearing or pre-trial litigation documents; and,
- Advocacy before the Courts and Tribunals within the jurisdiction.

Civil Crown Counsel are also responsible for all aspects of the litigation process from the drafting of interlocutory application, affidavits and pleadings through to advocacy at the appeal level.

Criminal Matters

The criminal division of the Attorney General’s Chambers prosecutes all matters in the Summary Court and the Grand Court on behalf of the Attorney General. The division is also responsible for criminal appeals which are heard by the Court of Appeal of the Cayman Islands. The Chambers has also become more involved in prosecutions brought by other bodies such as the Department of Labour, Planning and Superintendent of Pensions. The police prosecute cases in the Traffic Court, although the Attorney General has ultimate responsibility for all prosecutions in the Islands and the department does take over these prosecutions if requested, or if the matter is of great public interest.

The criminal section also decides whether individuals should be prosecuted and rules on what charges should be laid for all investigative bodies, including the Department of Immigration. Crown Counsels further provide advice to law enforcement officers on law and procedure, as well as assist in training new recruits.

International Division

In 2004, the International Division was formally implemented with the advent of the Criminal Justice (International Cooperation) Law (2004 Revision) (CJICL). This new law
enables mutual legal assistance to be provided at the investigative stage of a matter where the conduct would constitute an offence in the Cayman Islands. The Attorney General, as the Central Authority under the Law, may provide assistance to those countries that are party to the Vienna Convention as well as those countries that are listed in the Schedule to the Law. The nature of the assistance offered may include assistance in the form of restraint/confiscation and forfeiture applications as well as gathering of evidence and extradition. The Attorney General’s Chambers, under its international remit, also provides assistance in child abduction matters under the relevant Hague Convention.

<table>
<thead>
<tr>
<th>Legislative Drafting</th>
<th>Legislative Drafting</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Physical Address:</strong></td>
<td>The Legislative Drafting Department has the following three main categories of work –</td>
</tr>
<tr>
<td>Third Floor, Anderson Square</td>
<td>• drafting primary legislation – Laws</td>
</tr>
<tr>
<td>Shedden Road, George Town</td>
<td>• drafting subordinate legislation – Regulations, Orders, Directions, Rules, etc.</td>
</tr>
<tr>
<td>George Town</td>
<td>• advising on proposals for legislation and statutory interpretation</td>
</tr>
<tr>
<td>Grand Cayman Cayman Islands</td>
<td></td>
</tr>
<tr>
<td><strong>Mailing Address:</strong></td>
<td>Law Reform Commission</td>
</tr>
<tr>
<td>c/o Government Administration Building</td>
<td><strong>Law Reform Commission</strong></td>
</tr>
<tr>
<td>George Town</td>
<td>(a) reviewing and considering any proposals for the reform of the law which may be referred by any person or authority;</td>
</tr>
<tr>
<td>Grand Cayman Cayman Islands</td>
<td>(b) preparing and submitting to the Attorney-General from time to time, a programme for the study and examination of any branch of the law with a view to making recommendations for its improvement, modernisation and reform;</td>
</tr>
<tr>
<td><strong>Law Revision Commission</strong></td>
<td><strong>Financial Reporting Authority</strong></td>
</tr>
<tr>
<td>-----------------------------</td>
<td>----------------------------------</td>
</tr>
<tr>
<td><strong>Physical Address:</strong> Third Floor, Anderson Square, Shedden Road George Town Grand Cayman Cayman Islands</td>
<td>Financial Reporting Authority Suspicious Activities Reports (Commercial)</td>
</tr>
<tr>
<td><strong>Mailing Address:</strong> P.O. Box 907 Grand Cayman – KY1-1103 Cayman Islands Hours: 8.30am – 5pm</td>
<td><strong>Law Revision Commission</strong> Ongoing Revisions of all Law and Subsidiary legislation.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th><strong>Mailing Address:</strong></th>
<th><strong>(c)</strong> initiating and carrying out or directing the initiation and carrying out of, studies and research necessary for the improvement and modernisation of the law;</th>
</tr>
</thead>
<tbody>
<tr>
<td>Law Reform Commission</td>
<td><strong>(d)</strong> undertaking, pursuant to any such recommendation approved by the Attorney-General, the formulation and preparation of drafts in the form of Bills or other instruments for consideration by the Governor and the Legislative Assembly;</td>
</tr>
<tr>
<td>c/o Government Administration Building, Elgin Avenue Grand Cayman Cayman Islands Hours: 8.30am-5pm</td>
<td><strong>(e)</strong> providing, at the instance of Government departments and other authorities concerned, advice, information and proposals for reform or amendment of any branch of the law; and</td>
</tr>
<tr>
<td></td>
<td><strong>(f)</strong> with the approval of the Attorney-General, appointing or empanelling committees, whether from among members of the Commission or from among persons outside the Commission or both, to study and make recommendations to the Commission on any aspect of the law referred to it by the Commission.</td>
</tr>
</tbody>
</table>
Cayman Islands

**Mailing Address:**
P.O. Box 1054
Grand Cayman – KY1-1102
Cayman Islands
Hours: 8.30am-5pm
http://www.caymanjudicial-legalinfo.ky

**Physical Address:**
CNB Building
Dr. Roy's Drive
George Town
Grand Cayman
Cayman Islands

**Mailing Address:**
P.O. Box 1568
Grand Cayman – KY1-1110
Cayman Islands
Hours: 8.30am-5pm
Extended library Hours during exams
http://www.caymanjudicial-legalinfo.ky

### Law School

**Physical Address:**
CNB Building
Dr. Roy's Drive
George Town
Grand Cayman
Cayman Islands

**Mailing Address:**
P.O. Box 1568
Grand Cayman – KY1-1110
Cayman Islands
Hours: 8.30am-5pm
Extended library Hours during exams
http://www.caymanjudicial-legalinfo.ky

**Law School**

All aspects of Legal Education within the Cayman Islands (Diploma Course, Degree & Professional Practice Course); Ad Hoc Training Courses; Teach A’ Level and AS Level Law at St. Ignatius & Provide Consultancy Services to other Government entities.

### Boards and committees

<table>
<thead>
<tr>
<th>Name</th>
<th>Meetings</th>
<th>Minutes</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Attorney General’s Chambers</strong></td>
<td><strong>Meetings</strong> are usually not open to the public.</td>
<td>Minutes should be requested from the Secretary of the particular Board/Committee concerned.</td>
</tr>
<tr>
<td>National Hazard Management Committee; Court Rules Committee; Legal Advisory Council; Anti-Money Laundering Steering Committee Group; and Hurricane Committee.</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Office of the Solicitor General Including Legal Department</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Medical &amp; Dental Council; Pensions Board; Health Practise Board; Child Abuse Prevention Board; Water Authority; and Health Services Authority.</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Frequently Asked Questions

Attorney General’s Chambers

1. **Question:**
   What is the procedure to be followed when applying to become a Notary Public?

   **Answer:**
   According to section 3 of the Notaries Public Law (2006 Revision):

   The Governor may authorise any person who –

   a) has been employed in a management position in a company or in a public office for a period of three years or more;

   b) has been employed as an attorney at-law for a period of three years or more;

   c) has been employed as a certified public or chartered accountant for a period of three years or more;

   d) has been employed in any other profession specified from time to time by the Governor; or

   e) is considered by the Governor to be otherwise qualified to carry out the functions of a notary public, and has applied in writing to the Attorney-General in the form in the First Schedule, to be appointed by the Clerk as a notary public.

   An applicant shall provide the Attorney General with any further information that the Governor requires in considering an application under this section and such additional information shall include but is not limited to-

   a) two character references;

   b) a police record;

   c) a photograph of the applicant certified by a justice of the peace, a notary
public, a minister of religion, a police officer (gazetted), a medical doctor, a member of the Legislative Assembly or an attorney-at-law to be a true likeness of the applicant.

Every person in respect of whom the Governor has given an authorisation under section 3 shall, upon written application to the Clerk and upon complying with the requirements of this section, be appointed a notary public.

The Clerk shall not register any person who has applied under subsection (1) unless the person shall first have-

a) taken before the Clerk the form of oath in the Second Schedule;

b) deposited with the Clerk an impression of the embossed notarial seal to be used by him in his capacity as a notary public, which seal shall be substantially in the form in the Third Schedule;

c) paid to the Treasury the sum of five hundred dollars and produced the receipt for such payment to the Clerk; and

d) given an undertaking signed by him in which he agrees to file with the Clerk a notice setting out any changes after his appointment relating to-

(i) his residence;
(ii) his profession or occupation;
(iii) any criminal convictions; and
(iv) an adjudication as a bankrupt.

2. **Question:**
How do practising attorneys/barristers get admitted to practice in the Cayman Islands?

**Answer:**
Subject to the Legal Practitioners Law, a judge may admit to practice as an attorney-at-law in the Islands any person who –

1. is entitled to practice at the Bar of England and Wales or the Bar of Northern Ireland;

2. they must have a certificate of call from the Bar in either England and Wales or the Bar of Northern Ireland.

3. The above is subject to the caveat that the applicant must have completed 12 months pupilage in England and Wales or Northern Ireland or served a term of articles in the Cayman Islands as set out in the Third Schedule of the Legal Practitioners (Students) Regulations (2007 Revision).

4. Consideration is also given to:

   (i) a member of the Faculty of Advocates of Scotland or a solicitor of the Supreme Court of Judicature of England, Scotland or Northern Ireland;

   (ii) is an attorney-at-law of the Supreme Court of Jamaica;
(iii) is a Writer to the Signet of Scotland or a solicitor admitted to practise in Scotland; or

(iv) satisfies a judge that he is entitled to practice in any court of any of the Commonwealth and possesses a qualification comparable as to standard law, practice and procedure with those specified in paragraph (a); or

(v) is qualified to practice as an attorney-at-law under regulations made under section 20.

5. Whoever is qualified under subsection (1) may apply for admission to practice as an attorney-at-law and such application shall be made in writing addressed to a judge and be filed in the office of the Clerk of Court together with-

   a) the certificate of the applicant’s call to the Bar or, as the case may be, of his admission to the Faculty of Advocates or of his admission as solicitor, Writer to the Signet or Law Agent aforesaid, or the corresponding certificate relating to any qualification referred to in paragraph (b) or (c) of subsection (1); and

   b) an affidavit signed by him in the presence of the Clerk of Court, who shall subscribe his name as a witness thereto, verifying that the certificate is a true certificate and that the applicant is the person named therein and that he is qualified as prescribed by subsection (1) (hereinafter referred to as “the prescribed qualification”)

Provided that a judge may exempt any such person from producing the said certificate and from verifying the same if he is otherwise satisfied that the applicant possesses the prescribed qualification.

6. A judge may, for due cause, refuse to admit any applicant to practice as an attorney-at-law notwithstanding that he may possess the prescribed qualification unless such person is being admitted to practise as an attorney-at-law under paragraph (c) of section 3(1).

**Question**
What are the requirements to become a recognised body or incorporated as a company?

**Answer**
The requirements are:

1. a certificate of incorporation of the Company issued under Regulations 9 and 10 of the Legal Practitioners (Incorporated Practice) Regulations 2006,

2. Memorandum and Articles of Association, 3) Register of Directors,

3. Register of Directors,

4. Register of Officers,
Office of the Solicitor General including Legal Department

**Question**
Do you advise the Public?

**Answer**
No. We provide services to our clients which include central Government and the Authorities.

---

**Legislative Drafting**

**Question**
What is the process relating to a Bill after it has been passed by the Legislative Assembly?

**Answer**

1. The Clerk of the Legislative Assembly sends to the Legislative Drafting Department, a copy of the Bill that has been passed by the Legislative Assembly, together with any amendments to the Bill that have been made by the Legislative Assembly.

2. The Legislative Drafting Department makes any necessary changes and sends bound copies of the Bill to the Clerk of the Legislative Assembly, for signing.

3. The Clerk of the Legislative Assembly returns the signed Bill to the Legislative Drafting Department and the Bill is then forwarded to the Attorney-General for his Legal Report.

4. The Attorney-General sends his signed Legal Report and the Bill to H. E. The Governor, for Assent.

5. The Governor signs the Bill (making it a Law) and sends the Law to the Clerk of Cabinet, for sealing.

6. The Governor sends the sealed Law to the Legislative Drafting Department, for publication in the Official Gazette.

---

**Question**
From members of the public: “What Law governs ……………………..?”

**Answer**
The Legislative Drafting Department does not give legal advice to members of the public.

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**Law Reform Commission**
Question
What exactly does the Law Reform Commission do?

Answer
The Law Reform Commission reviews areas of the Law which need reform. E.g. the law lacks clarity or does not cover a particular matter.

Law Revision Commission

Question
Where can a copy of a law incorporated in a Revision be found?

Answer
Copy of law either provided by the Law Revision Commission or through the Archives.

Question
What does the Law Revision Commission do?

Answer
The Law Revision Commission is responsible for consolidating and revising an existing law according to amendments that have been passed.

Financial Reporting Authority

Question
Can I report a theft from my Company to the Financial Reporting Authority?

Answer
No. The Financial Reporting Authority is responsible for receiving and investigating complaints from the business community which relates to suspected money laundering activities by their clients.

Law School

Question
How do I gain admission to the Cayman Islands Law School?

Answer
Entry requirements for the full and part-time degrees are laid down in the Legal Practitioners (Students) Regulations (2007 Revision). Generally, the academic entry requirement for students who are under 21 years of age on 1st May in the year they start their course is at least two General Certificate of Education Advanced Level passes in addition to three General Certificate of Secondary Education (GCSE) passes of Grade C or higher standard. The GCSE subjects must include English Language and one of Mathematics or a Natural Science subject or Geography or Economics. Other prescribed combinations of passes may be acceptable (but proof of attainment of an acceptably high English Language standard is essential) as may other prescribed qualifications recognized as being of a comparable standard, such as an Associates Degree with a sufficiently high GPA. Students who are over 21 years of age on 1st June in the
year of intended entry who do not possess formal qualifications may take the University of Liverpool Mature Students’ Entrance Examination. Further particulars of the Law School’s admission requirements, together with a copy of the Application Form, can be obtained from our Admissions Policy which can be downloaded from the CILS website: www.gov.ky/lawschool.

Question
What are the Immigration requirements?

Answer
Following receipt of an unconditional written offer from CILS, international applicants must apply for a student visa from the Cayman Islands Immigration Department. Details of this procedure will be supplied by CILS following the making of an unconditional offer. If English is not your first language, then you must demonstrate your English Language competence either on the basis of the qualification your are offering (i.e. English being a main component of it) or by successfully undertaking the Mature Students Entrance Examination.

For further guidance please contact the Department of Immigration 1345-949-8344 or visit their website at www.immigration.gov.ky.

Question
Does the Law School provide Halls of Residence?

Answer
The Law School does not have Hall of Residence. Students are responsible for arranging their own accommodations on Island. Information relating to accommodations can be found in the classified sections of the local newspapers or arrangements can be made through a real estate company.

STRATEGIC MANAGEMENT
Administering the authority’s operations at the organizational level; developing business plans and corporate policy; setting long-term goals and objectives; evaluating the agency’s overall performance and progress towards established targets; managing programs to improve business processes and ensure consistent service delivery; preparing or revising laws and other regulatory instruments that affect the authority’s functions and responsibilities; obtaining legal advice from external sources.

The key strategic goals and objectives for the Portfolio of Legal Affairs of the Cayman Islands are:

1. To be the guardian of the public interest in the administration of justice within the Cayman Islands;
2. To be the principal legal advisor to the Government of the Cayman Islands;
3. To undertake all the responsibilities stated and consistent with the constitutional, customary and statutory duties of the Attorney General; and
4. To have constitutional responsibility for the initiation and conduct of criminal proceedings brought by the Crown and be party to civil proceedings brought by and against the Government;
5. To bear responsibility for all proceedings pursuant to a number of Treaties, Conventions and Laws which have been extended to the Cayman Islands or which have been brought into force in the Islands, for the obtaining of evidence and restraining orders in relations to all matters constituting criminal conduct;
6. To be the Central Authority under the Child Abduction & Custody Order, the Criminal Justice (International Cooperation) Law & Proceeds of Crime Law.

7. To act as amicus curiae when requested to do so by the Grand Court and Court of Appeal of the Cayman Islands.

Governance

- The Office of the Attorney General is constituted by section 53 of the Cayman Islands (Constitution) Order (1992 as amended). By Order in Council, the Attorney General is appointed as an Official Member of the Governor-in-Cabinet and the Legislative Assembly.
- The Public Service Management Law (2007 Revision)
- The Law Reform Commission Law (2007 Revision)
- The Law Revision Law (1999 Revision)
- The Proceeds of Crime Law (2008 Revision)
- The Money Laundering Regulations (2008 Revision)
- The Legal Practitioners Law (2007 Revision)
- The Legal Practitioners (Student) Regulations (2007)

Corporate management
FINANCE & ADMINISTRATION

Administering the authority’s internal functions and managing its resources efficiently and effectively. Includes the management of monetary resources; material resources; human resources; information resources; and relationships with clients, the public and other government agencies.

Financial management*

- Annual Budget
- Finance and Accounting
- Financial statements; Half-yearly/quarterly;
- Sources of revenue, Investments; Capital programme
- Accounting Procedures; Contracting procedures
- Recently-awarded contracts

*Copies can be obtained upon request from Information Manager

Administration*

Documents relating to other administrative functions carried out within the authority – including buildings, equipment & vehicles; communications; human resources; information & technology management.

- Insurance policies
- Press releases
- Job vacancies; career opportunities
- Staff grading structures
- Records management file plan or classification scheme
- Work Rules
- Records management file plan
- Some Human Resources files (which do not contain Third Party information)

*Copies can be obtained upon request from Information Manager

POLICIES & PROCEDURES*

Current written protocols used by the authority for carrying out functions, activities and delivering services.

- Complaints-handling procedure; HR policies and procedures
- Information management policy; Disposal schedule (records retention policy)
- Operating policies and procedures; Standards of service
- Public Service Management Law (2009 Revision)

*Copies can be obtained upon request from Information Manager

DECISIONS & RECOMMENDATIONS

Information about proposals, resolutions, assessments and results, including decision-making processes.

- Policy proposals; Recommendations; Minutes of meetings; Public consultations
- Permits granted or refused (where publication is required by law, enactment or practice)
- Evaluation procedures; Assessment criteria
OUR SERVICES

This category provides detailed information about the services offered and activities carried out by the authority, to fulfil its high-level functions and responsibilities.

Attorney General’s Chambers
Many of the responsibilities of the Office have been assumed by practice and convention, and have become part of the common law of the Cayman Islands. As well as constitutional authority and other customary responsibilities, specific statutes also give particular powers to the Attorney General. However, briefly stated, the Attorney General’s role and function entail the following:

- Ex-officio member of the Legislative Assembly, where he is the spokesperson for all legal matters, and for the Chief Justice on behalf of the Judiciary;
- Ex-officio head of the Legal Profession and advisor to all departments of government, including Legal Affairs, and advisor on the observance of Human Rights;
- Chairman of the Anti-Money Laundering Steering Group which is a statutory agency charged with responsibility of the oversight of government's anti-money laundering policies;
- Member of the Grand Court Rules Committee and the Legal Advisory Council;
- Overall responsibility for law reform;
- Member of Legal Advisory Council wherein he assists with implementing the Professional Practice Course, employment of Article Clerks and the compulsory legal system and skills course in the Law School curriculum; and
- Central Authority under Criminal Justice International Cooperation Law for the Cayman Islands and assists the Chief Justice who is the Central Authority under the Mutual Legal Assistance Treaty.

Chief Financial Officer
The Office of the Chief Financial Officer also falls under the Attorney General’s Chambers. The Chief Financial Officer is responsible to the chief officers for the financial and budgetary management of the Portfolio of Legal Affairs. The financial management initiative which was implemented in 1999 moved the cash based system to an accrual budgeting and reporting system.

Office of the Solicitor General including Legal Department
In 1990, the post of Solicitor General of the Cayman Islands was created specifically to support the Attorney General in the daily management of the Legal Department, and to take over certain statutory responsibilities associated with cases concerning minors and persons under disability, amongst others. The Solicitor General is also appointed to act as Attorney General in his absence from the Islands or during periods of disability or unavailability. The principal function of the Office of Solicitor General includes:

- Day-to-day management of the Legal Department;
- Chief Officer of the Portfolio of Legal Affairs;
- Prosecution of more serious criminal cases as well as appearances on behalf of the Attorney General and other bodies in important civil cases;
- Acting for the Attorney General during his absence, including attending Cabinet and the Legislative Assembly; and,
- Guardian *ad litter* for persons under disability under Grand Court Rules.
- Criminal Prosecutions in the Summary Court, Grand Court and Court of Appeal.
- Provide Advice to all government department, agencies, authorities and Cabinet.
- Conduct civil litigation on behalf of all government department, agencies, authorities and Cabinet.
- Provide International Assistance.

The holder of the Office of Solicitor General is also the designated Chief Officer of the Legal Portfolio for the purposes of the Public Management and Finance Law (2003 Revision) and the performance of departments within the portfolio.

**Legislative Drafting**

The Legislative Drafting Department provides legislative drafting support to the Government by researching, analysing and drafting both primary and subordinate legislation to complement the implementation of Government policies.

The Department is responsible to the Attorney-General and through him to the Governor, for the provision of an efficient legislative drafting service, including related legislative advice for the Government.

The following Laws were enacted in 2008:

1. Electricity Regulatory Authority (Amendment) Law, 2008
2. Electricity (Amendment) Law, 2008
3. Firearms (Amendment) Law, 2008
4. Explosives (Amendment) Law, 2008
7. Cinematograph (Amendment) Law, 2008
8. Banks and Trust Companies (Amendment) Law, 2008
11. Anti-Corruption Law, 2008
12. Mutual Funds (Amendment) Law, 2008
15. Marriage (Amendment) Law, 2008
17. Immigration (Amendment) Law, 2008
18. Tobacco Law, 2008
20. Tax Information Authority (Amendment) Law, 2008
The following Laws were enacted in 2009:

1. Referendum (Constitutional Modernisation) Law, 2009
3. Prisons (Amendment) Law, 2009
5. Cape Town Convention Law, 2009
6. Residential Tenancies Law, 2009
7. Education Modernisation Law, 2009
8. Health Services Authority (Amendment) Law, 2009
9. Public Management And Finance (Amendment) Law, 2009
12. Companies (Amendment) Law, 2009
15. Electricity Regulatory Authority (Amendment) Law, 2009
16. Information And Communications Technology Authority (Amendment) Law, 2009
17. Appropriation (July 2009 To June 2010) Law, 2009
18. Misuse Of Drugs (Amendment) Law, 2009
19. Customs (Amendment) Law, 2009
21. Customs (Amendment) (No.2) Law, 2009
22. Stamp Duty (Amendment) Law, 2009
23. Public Management And Finance (Amendment) (No.2) Law, 2009
24. Public Service Management (Amendment) Law, 2009
25. Patents And Trade Marks (Amendment) Law, 2009
27. Marriage (Amendment) Law, 2009
28. Music And Dancing (Control) (Amendment) Law, 2009
29. Legal Practitioners (Amendment) Law, 2009
30. Building Societies (Amendment) Law, 2009
32. Monetary Authority (Amendment) Law, 2009
33. Companies (Amendment) (No.2) Law, 2009
34. Customs Tariff (Amendment) Law, 2009
35. Money Services (Amendment) Law, 2009

The following Laws were enacted in 2010 up to 24th November:

1. Criminal Justice (International Cooperation (Amendment) Law, 2010
2. University College (Amendment) Law, 2010
3. National Archive And Public Records (Amendment) Law, 2010
4. Health Services Authority (Amendment) Law, 2010
5. National Drug Council (Amendment) Law, 2010
6. National Trust (Amendment) Law, 2010
7. Education (Amendment) Law, 2010
9. Monetary Authority (Amendment) Law, 2010
10. Bail (Amendment) Law, 2010
11. Criminal Evidence (Witness Anonymity) Law, 2010
12. Criminal Procedure Code (Amendment) Law, 2010
13. Penal Code (Amendment) Law, 2010
14. Public Management And Finance (Amendment) Law, 2010
15. Immigration (Amendment) Law, 2010
16. Appropriation (July 2010 To June 2011) Law, 2010
17. Public Service Management (Amendment) Law, 2010
18. Public Service Pensions (Amendment) Law, 2010
19. Customs Tariff (Amendment) Law, 2010
20. National Honours and Awards Law, 2010
21. Statistics (Amendment) Law, 2010
22. Customs (Amendment) Law, 2010
23. Proliferation Financing (Prohibition) Law, 2010
24. Labour (Amendment) Law, 2010
25. Merchant Shipping (Amendment) Law, 2010
27. Traffic (Amendment) Law, 2010
29. Animals (Amendment) Law, 2010
30. Development and Planning (Amendment) Law, 2010
31. Immigration (Amendment) (No.2) Law, 2010
32. Insurance Law, 2010
33. Protection From Domestic Violence Bill, 2010
34. Health Insurance (Amendment) Law, 2010
35. Court Of Appeal (Amendment) Law, 2010
36. Police Law, 2010
37. Companies (Amendment) Law, 2010
38. Partnership (Amendment) Law, 2010
39. Exempted Limited Partnership (Amendment) Law, 2010
40. Public Service Management (Amendment) (No.2) Law, 2010

**Law Reform Commission**

a) the modification of any branch of the law as far as that is practicable;
b) the elimination of anomalies in the law, the repeal of obsolete and unnecessary enactments and the simplification and modernisation of the law;
c) the development of new areas in the law with the aim of making them more responsive to the changing needs of Cayman Islands society;
d) the adoption of new or more effective methods for the administration of the law and the dispensation of justice; and
e) the codification of the unwritten laws of the Cayman Islands.

**Law Revision Commission**

Updating annually the List of current Laws and Subsidiary legislation of the Cayman Islands titled “The Consolidated Index”.

Incorporating new Amendments of Laws and Subsidiary legislation into current Laws and Subsidiary legislation thereafter calling such consolidations Revisions.
The Cayman Islands Law Reform Commission Report 1st April 2008/31 March 2009:

**Completed Projects**
- Review of the Legal Practitioners Law

**Work in Progress**
- Review of the legal aid system
- Review of landlord and tenant legislation in the Islands

**Other Matters, Future Projects**
- Anti-Corruption Bill
- Tort Reform Law
**Financial Reporting Authority**

To receive, analyse and disseminate suspicious activities reports, which provide timely and high quality financial intelligence to local and overseas law enforcement agencies in keeping with the statutory requirements of the Proceeds of Crime Law. Financial intelligence is the end product of analysing one or several related reports that the FRA is mandated to receive from Financial Services Providers and other reporting entities.

You may also visit the website which is: www.fra.gov.ky.

**Law School**

The Law School provides tuition for both full and part-time programmes leading to the Bachelor of Laws (Honours) Degree of the University of Liverpool and the qualification of Attorney-at-Law of the Cayman Islands, which follows successful completion of the postgraduate Professional Practice Course. In addition, the Law School offers its own part-time qualification, the Diploma in Legal Studies. It is also possible to enrol as a general student studying individual courses, with or without taking examinations at conclusion. Students may register with the University of Liverpool for individual courses with university course certification resulting from successful completion of all elements of assessment.

The aim of the Law School is to provide students with a standard of tertiary level legal education equivalent to that prevailing in the United Kingdom. In 2002, degree programmes taught through the Cayman Islands Law School were awarded Qualifying Law Degree status by the English Law Society and the English Bar Council. This means that students successful in the honours degree programmes are eligible to pursue further postgraduate professional legal studies in England and Wales, as well as any other common law jurisdiction recognizing English law degrees. Such students are also eligible to attend academic postgraduate law programmes across the common-law world. You may also visit our website at www.gov.ky/lawschool.
The Ministry of Finance, Tourism and Development
Publication Scheme

Produced in accordance with the Deputy Governor’s Code of Practice

CONTENTS:
1. About the publication scheme
2. Information that may be withheld
3. Methods of access
4. Fees and charges
5. Requests for information outside the publication scheme
6. Complaints
7. Categories of information

1. ABOUT THE PUBLICATION SCHEME

Every public authority covered by the Freedom of Information Law has a legal duty to maintain a publication scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

The publication scheme lists the information which is readily available to the public.

The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.

This publication scheme commits the Ministry of Finance, Tourism and Development to making information available to the public as part of its normal business activities.

The Ministry of Finance, Tourism and Development will:
• specify the information held by the authority, which falls within the seven (7) categories below;
  o proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
  o describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
  o list any fees charged for access to information described in this scheme;
  o publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
2. INFORMATION THAT MAY BE WITHHELD

The Ministry of Finance, Tourism and Development (F,T&D) will generally not publish:

- information in draft form;
- information that is not held by the Ministry of Finance, Tourism and Development, or which has been disposed of in accordance with a legally authorised disposal schedule;
- information that is not readily-available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
- information which is exempt under the FOI Law, or otherwise protected from disclosure – for example: personal information; or commercially sensitive information. Records containing exempt matter will be published in a redacted\(^1\) form, where ever it is practical to do so, indicating which exemptions apply.

In maintaining this publication scheme, our aim is to be as open as possible. However, there may be limited circumstances where information will be withheld from one of the categories of information listed in section 7: Categories of information.

Information will only be withheld where the FOI Law expressly permits it. For example: where disclosure would breach the law of confidentiality, infringe personal privacy, harm the Ministry of Finance, Tourism and Development (or another organization’s) commercial interests, or endanger the protection of the environment.

When ever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to section 6: Complaints.

3. METHODS OF ACCESS

Information available under our publication scheme will usually be accessible through the methods described below.

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\(^1\) A copy of the record, with the exempt matter deleted in accordance with the National Archive’s Redaction Standard.
Section 7: Categories of information provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.

Online
Some of our documents will be published electronically on the Ministry of F, T&D website once it becomes operational and will be downloadable in PDF format.

In the interim please contact the FOI Information Manager Patricia Ulett at 244-2458 or direct line at 244-2095 or email at Patricia.Ulett@gov.ky or foi.mte@gov.ky.

Email
If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You can email us at foi.mte@gov.ky to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

Phone
Documents listed in the publication scheme can also be requested by telephone. Please call Patricia Ulett at 949-7900 ext 2152 or 244-2458 or direct line at 244-2152 to request information.

Post
All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to: Patricia Ulett, Ministry of Finance, Tourism & Development, 4th Floor, Government Administration Building, George Town, Grand Cayman

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See section 4: Fees and charges for further details.)

Personal visits
In limited cases, you may be required to make an appointment to view information listed in the publication scheme. This will be clearly stated in section 7: Categories of information, and relevant contact details will be provided in that section.

Advice and assistance
If you experience any difficulty identifying the information you want to access, please contact Samuel Rose at 244-2458 or direct line at 244-2095 or email at Patricia.Ulett@gov.ky or foi.mte@gov.ky.

The Ministry of Finance, Tourism and Development will adhere to its obligations under section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.
Information will be provided in the language in which it is held or in such other language that is legally required. Where the Ministry of Finance, Tourism and Development is legally required to translate any information, it will do so.

4. FEES AND CHARGES

The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. The Ministry of Finance, Tourism and Development strives to ensure that fees and charges are clearly explained and kept to a minimum.

Information which is published online, downloaded through a website, or sent to you by email will be provided free of charge.

Fees may be charged for providing information in paper copy or on computer disc. Charges will reflect the actual costs of reproduction and postage, as described below.

**Reproduction costs**

Where fees apply, photocopied information will be charged at a standard rate of $1.00 per page (black and white; any size) and $1.50 per page (colour; any size).

Computer discs will be charged at a rate of $2 per disc.

**Postage costs**

The Ministry of Finance, Tourism and Development will pass on to the requester the actual costs of postage or courier delivery.

Details of any individual charges which differ from the above policy are provided within section 7: Categories of information of the FOI regulations.

If a fee applies, you will be advised of the amount and how it has been calculated. Information will be provided when the Ministry of Finance, Tourism and Development has received your payment.

5. REQUESTS FOR INFORMATION OUTSIDE THE PUBLICATION SCHEME

Information held by the Ministry of Finance, Tourism and Development that is not published under this scheme can be requested in writing.

Your request will be considered in accordance with the provisions of the FOI Law by contacting FOI Information Manager Patricia Ulett at 244-2458 or direct line at 244-2152 or fax at 945-1746 or email at Patricia.Ulett@gov.ky or foi.mte@gov.ky. Requests can also be addressed to Patricia Ulett, Ministry of Finance, Tourism & Development, 4th Floor, Government Administration Building, George Town, Grand Cayman.
6. COMPLAINTS

The Ministry of Finance, Tourism and Development aims to make our publication scheme easy to use and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, please contact Patricia Ulett at 244-2458 or direct line at 244-2152 or email at Patricia.Ulett@gov.ky or foi.mte@gov.ky and we will try to resolve your complaint as quickly as possible.

Further information about our complaints procedures can be obtained from Samuel Rose at 244-2458 or direct line at 244-2152 or email at Patricia.Ulett@gov.ky or foi.mte@gov.ky.

You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

Information Commissioner's Office,
2nd Floor, Elizabethan Square, Building 1
George Town, Grand Cayman

PO Box 1375,
Grand Cayman KY1-1108,
CAYMAN ISLANDS

Telephone: 1 345 747 5402
Email: appeals@ico.gov.ky
CATEGORIES OF INFORMATION

- About Us
- Ministry
  - Strategic Management
  - Finance & Administration
  - Laws & Regulations
- Organization and Function
- MOT Laws & Regulations
- MOT Guidelines
- Board and Committees
- MOT Policies & Procedures
- Permits Granted
- Inspections & Recommendations
- List of Information Held

ABOUT US

The Ministry consists of the core ministry office and has responsibility for Tourism, Planning, Financial Services, Fire, Public Transport, e-Business, the Cayman Islands Investment Bureau, Planning, the London Office, General Registry, Financial Services Secretariat (including the PR Unit), and Liquor Licensing.

In addition the Ministry oversees (on the Minister’s behalf) the performance of the following statutory authorities and Government companies (Tourism Attractions Board, Cayman Airways, Cayman Turtle Farm, C.I. Port Authority, C.I. Airports Authority, C.I. Development Bank, C.I. Monetary Authority, Tax Information Authority and C.I. Stock Exchange).

The financial services portfolio within the Ministry consists of the Financial Services Secretariat, General Registry, Cayman Islands Investment Bureau, and the London Office.

The financial services sector accounts for approximately 40% of GDP.

There are 6 sub-sectors in the financial services sector (banking, securities, companies, insurance, trusts and investment funds).

There is a significant amount of financial services related legislation which requires constant updating for regulatory and commercial reasons.
Strategic Management
The Ministry of MFTD administers the authority’s operations at the organizational level; developing business plans and corporate policy; setting long-term goals and objectives; evaluating the agency’s overall performance and progress towards established targets; managing programs to improve business processes and ensure consistent service delivery; preparing or revising laws and other regulatory instruments that affect the authority’s functions and responsibilities; obtaining legal advice from external sources using the laws that regulate the function of government entities.

Finance & Administration
The Ministry of FTD administers the authority’s internal functions and managing its resources efficiently and effectively. This includes the management of monetary resources; material resources; human resources; information resources; and relationships with clients, the public and other government agencies using the laws that regulate the function of government entities.

Financial management*
- Finance and Accounting
- Annual Budget
- Financial statements; Half-yearly / quarterly reports
- Sources of revenue; Investments; Capital programme
- Accounting procedures; Contracting procedures
- Board members allowances and expenses
- Ministerial expenditure
- List of current tenders, contracts or quotations; Recently-awarded contracts

*Copies can be obtained upon request from Information Manager

Administration*
- Insurance policies
- Press releases
- Job vacancies; career opportunities
- Staff pay and grading structures
- Records management file plan or classification scheme
- Training and Safety
- Human Resources

*Copies can be obtained upon request from Information Manager
LAWS & REGULATIONS FOR CIVIL SERVICE

Financial Management
- Public Management and Finance Law (2005 Revision) and (Regulations 2007 Revision)
- July 2008 - Annual Salary Scale for Salaried Staff and Hourly Rates for bi-weekly employees.
- 2008 Pay Schedule Monthly and weekly pay dates for 2008
- 2007 Pay Scales Annual Salary Scale for Salaried Staff - January 2007

Administration & Human Resource Management
- Public Service Management Law (2007 Revision) and Personnel Regulations (2006 Revision)
- Public Servant Code of Conduct Code of Conduct for Civil Servants 05-Dec-2007
- Labour Law (1996 Revision)

Records Management
- Chief Secretary's Code of Practice on Record Management
- Freedom of Information Law 2007
- National Achieve and Public Records Law

*Copies can be obtained upon request from Information Manager

Ministry of Finance, Tourism and Development
The Premier & Minister for Finance, Tourism and Development
Hon. W. McKeeva Bush, OBE, JP

Chief Officer
Mr Carson Ebanks, MBE, JP

Address
4th Floor, Government Administration Building,
George Town, Grand Cayman

Mailing Address
4th Floor, Government Administration Building,
Grand Cayman KY1-9000, CAYMAN ISLANDS

Telephone: (345) 244-2458 Fax: (345) 945-1746
Email foi.mte@gov.ky
Website: under construction
Hours of Work: 8:30am to 5:00pm, Monday to Friday.
**MOT Principle officers**

**Dr. Dax Basdeo**  
Chief Officer: Financial Services

**Mrs. Sonia McLaughlin**  
Chief Officer: Public Finance

**Mr. Samuel Rose**  
Deputy Chief Officer: Financial Services

**Mr. Dalton Walter-Lyons**  
Deputy Chief Officer: Tourism

**Mr. Leonard Dilbert**  
Senior Strategic Advisor

**Mr. Kenneth Dilbert**  
Senior Strategic Advisor

**Mrs. Dawn McLean-Sawney**  
Chief Human Resources Officer

**Mrs. Wendy Manzanares**  
Chief Financial Controller

**MOT Contact Details**

**Grand Cayman Office Address:**  
**Physical Address**  
4th Floor, Government Administration Building,  
George Town, Grand Cayman

**Mailing Address**  
4th Floor, Government Administration Building,  
Grand Cayman   KY1-9000, CAYMAN ISLANDS

**Telephone:** (345) 244-2412   **Fax:** (345) 945-2922

**Finance and Liquor License units**  
**Physical address:**  
171 Cricket Square, Elgin Avenue

**Mailing Address**  
4th Floor, Government Administration Building,  
Grand Cayman   KY1-9000, CAYMAN ISLANDS

**Telephone:** (345) 244-2412   **Fax:** (345) 946-6627
Public Transport Unit

Physical address:
Mr. Durk Banks, Director of PTB
Unit 17, 2nd Floor, Rankin’s Plaza
21 Eclipse Drive, George Town, Grand Cayman

Mailing Address:
P.O. Box 10432, Grand Cayman KY1-1004, Cayman Islands

Telephone: contact: 946-1323  Fax: (345) 949-5801

Ministry of Tourism Information Manager
Patricia Ulett

Physical Address
4th Floor, Government Administration Building,
George Town, Grand Cayman

Mailing Address
4th Floor, Government Administration Building,
Grand Cayman  KY1-9000, CAYMAN ISLANDS

Telephone: (345) 244-2152  Fax: (345) 945-1746
Email: patricia.ulett@gov.ky or foi.mte@gov.ky

ORGANISATION AND FUNCTIONS

RESPONSIBILITIES & FUNCTIONS

- Financial Services Secretariat
- Tourism
- Planning
- Cayman Islands Fire Service
- Public Transport Unit
- e-Business
- Liquor Licensing Unit
- London Office
- Cayman Islands Investment Bureau
- General Registry
MOT LAWS & REGULATIONS

LAWS & REGULATIONS
Ministry of Finance, Tourism and Development is regulated by various laws such as:

- Liquor Licensing Law (2000 Revision);
- The Music and Dancing (Control) Law (1995 Revision);
- Traffic Law (2003 REVISION); The Traffic Law (1999 Revision) Regulations;
- The Public Passenger Vehicles Regulations (1999 Revision);
- The Customs (Temporary Provisions) Regulations, 2005;
- Tourism Law (1995 Revision)

MOT GUIDELINES
- Complaints/Requests Procedure Guidelines
- Guidelines for annual renewal of bus and Taxi license

BOARDS AND COMMITTEES

- Authorities, Boards & Committees
- Port Authority
- Airports Authority
- Cayman Islands Development Bank
- Cayman Turtle Farm Ltd.
- Cayman Airways Board
- Hotel Licensing Board
- Liquor Licensing Boards
- Miss Cayman Committee
- Public Transport Board
- Land & Sea Co-op
- Tourism Advisory Council
- Tourism Attractions Board
- Beautification Committees
- Cayman Islands Tourism Association
- Sister Islands Tourism Association
- Tourism Apprenticeship
- National Heros Committee
- National Honours & Awards Committee
- Training Programme Council
- National Tourism
- Management Policy
- Steering Committee
- Go East Committee
- National Festival Committee & District Committees
- Film Commission Advisory Board
- Development Control Board
- Electrical Trade Licensing Board of Examiners
- Planning Appeals Tribunal
- Central Planning Authority
- Private Sector Consultative Committee
- Cayman Islands Monetary
Authority

- Cayman Islands Stock Exchange
- Tax Information Authority

**MOT POLICIES & PROCEDURES**

In addition to the laws and regulations listed above the following policies and procedures are used at the Ministry of Finance, Tourism and development.

- Complaints-handling procedure
- Human Resource policies & procedures
- Hurricane Preparedness manual
- Hazardous Materials policy and procedures

**List of Forms Used (External & Internal)**

- Applications for Liquor & Music Licences;
- Application for bus or taxi operating license
- Employment Application forms
- Complaints Policy & Procedures
- Complaints Report Form
- Freedom of Information - FOI

**PERMITS GRANTED**

The only permits that are granted:-

- Renewal of bus and taxi licenses
- Liquor licenses and renewals

Request for information concerning permits not issued by MOT or its departments will have to be directed to the public authority that has responsibilities for issuing a particular permit.

**INSPECTIONS & RECOMMENDATIONS**

Inspections by Public Transport Unit and Liquor Licenses Officers are documented through reports or recommendation based on their findings. Many of these reports or recommendations can be accessed by the public under the FOI law.

**List of inspections carried out**

- Liquor Licensing inspections
  - Bars
  - Restaurants
- Public Transport Unit
  - Spontaneous bus and Taxi inspections
  - Annual License inspections
## CLASSES OF INFORMATION HELD

<table>
<thead>
<tr>
<th>Classes of Information</th>
<th>Restrictions &amp; Accessibility to information</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cabinet reports &amp; recommendations</td>
<td>FOI request concerning this type of information should be directed to the Cabinet Officer or the Ministry.</td>
</tr>
<tr>
<td>Personal / Human Resource records</td>
<td>Access to information restricted to the relevant personnel.</td>
</tr>
<tr>
<td>Inspections reports &amp; recommendations</td>
<td>Majority of information can be accessed by the public using FOI. Access is restricted for personal information concerning clients or private residents or if information is being used in an investigation.</td>
</tr>
<tr>
<td>Complaints</td>
<td>Majority of the information can be accessed by the public through FOI law. Access restricted for personal information concerning clients or private residents or if information is being used in an investigation.</td>
</tr>
<tr>
<td>Financial information i.e. accounts, budget</td>
<td>Majority of the information can be accessed by the public through FOI law. Access restricted for personal information concerning clients or private residents or if information is being used in an investigation.</td>
</tr>
<tr>
<td>Tender Contracts</td>
<td>FOI request concerning this type of information should be directed to FOI Manager.</td>
</tr>
</tbody>
</table>
1. **About the Publication Scheme**

Every public authority covered by the Freedom of Information Law has a legal duty to maintain a publication scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

The publication scheme lists the information which is readily available to the public. The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.

This publication scheme commits the Department of Tourism to making information available to the public as part of its normal business activities.

The Department of Tourism will:

- specify the information held by the authority, which falls within the seven (7) categories below;
- proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;

- describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;

- list any fees charged for access to information described in this scheme;

- publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;

- make this publication scheme available to the public;

- regularly review and update the information made available under this scheme.

### 2. Information that may be withheld

The Department of Tourism will generally not publish:

- information in draft form;

- information that is not held by the Department of Tourism or which has been disposed of in accordance with a legally authorised disposal schedule;

- information that is not readily-available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;

- information which is exempt under the FOI Law, or otherwise protected from disclosure – for example: personal information; or commercially sensitive information. Records containing exempt matter will be published in a redacted form, where ever it is practical to do so, indicating which exemptions apply.

In maintaining this publication scheme, our aim is to be as open as possible. However, there may be limited circumstances where information will be withheld from one of the categories of information listed in section 7: Categories of information. Information will only be withheld where the FOI Law expressly permits it.

For example: where disclosure would breach the law of confidentiality, infringe personal privacy, harm the Department of Tourism’s (or another organisation’s) commercial interests, or endanger the protection of the environment.

Whenever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to section 6: Complaints.

### 3. Methods of access
Information available under our publication scheme will usually be accessible through the methods described below. *Section 7: Categories of information* provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.

**Online**

Key information about us and many of our documents are published electronically on this website and can be downloaded in PDF format. Where information is available online, a link within *section 7: Categories of information* will direct you to the relevant page or document.

If there is no link, or the link is broken, you can find the information you require either by browsing the “Access to Information” pages on our website www.caymanislands.ky/foi or by using the “Search” facility. If you are still having trouble locating information listed under our scheme, please contact Christopher Linton, Information Manager at foi@caymanislands.ky or (1 345) 949 0623.

**Email**

If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You can email us at foi@caymanislands.ky to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

**Post**

All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to:

Christopher Linton  
Information Manager  
Department of Tourism  
Windward 3, Regatta Office Park  
PO Box 67  
Grand Cayman, KY1-1102

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See *section 4: Fees and charges* for further details.)

**Personal visits**

In limited cases, you may be required to make an appointment to view information listed in the publication scheme. This will be clearly stated in *section 7: Categories of information*, and relevant contact details will be provided in that section. Information on our location and office hours can also be found in *section 7: Categories of information*.

**Advice and assistance**

If you experience any difficulty identifying the information you want to access, please contact Mr Christopher Linton, Information Manager or Ms Kate Joad, Alternate Information Manager at foi@caymanislands.ky or by phone on (1 345) 949 0623.
The Department of Tourism will adhere to its obligations under section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.

Information will be provided in the language in which it is held or in such other language that is legally required. Where the Department of Tourism is legally required to translate any information, it will do so.

4. Fees and charges

The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. The Department of Tourism strives to ensure that fees and charges are clearly explained and kept to a minimum.

Information which is published online, downloaded through a website, or sent to you by email will be provided free of charge.

Fees may be charged for providing information in paper copy or on computer disc. Charges will reflect the actual costs of reproduction and postage, as described below. The Department of Tourism does not offer any publications for sale. However, access to certain statistics requires an online registration. This is free and can be done through our statistics website www.caymanislands.ky/statistics.

Reproduction costs

Where fees apply, photocopied information will be charged at a standard rate of $1.00 per page (black and white; any size) and $1.50 per page (colour; any size). Computer discs will be charged at a rate of $2 per disc.

Postage costs

The Cayman Islands Department of Tourism will pass on to the requester the actual costs of postage or courier delivery.

Details of any individual charges which differ from the above policy are provided within section 7: Categories of information. If a fee applies, you will be advised of the amount and how it has been calculated. The information that you have requested will be provided when the Department of Tourism has received your payment.

5. Requests for information outside the Publication Scheme

Information held by the Department of Tourism that is not published under this scheme can be requested in writing. You may submit your written request either in person, by email at foi@caymanislands.ky or by using our information application form which can be found on our website http://www.caymanislands.ky/foi/formsinfo.aspx or collected from our offices. Your request will be considered in accordance with the provisions of the FOI Law.

6. Complaints

The Department of Tourism aims to make our publication scheme easy to use, and to ensure our information is accessible to the public. If you wish to complain about any aspect of this
publication scheme, please contact the Information Manager at foi@caymanislands.ky or by phone on (1 345) 949 0623 and we will try to resolve your complaint as soon as possible.

Further information about our general complaints procedures and a complaints form can be found on at the following link: http://www.caymanislands.ky/foi/contact.aspx. If you do not have access to the internet, copies of our complaints form can be obtained from our office location between the hours of 8.30am and 5.00pm.

Our internal complaints process allows us to gain valuable information from the people it serves, and allows the organization to improve its reputation as one of the best public authorities. Information given by people complaining often contains useful criticism. Complaints made by the public can provide valuable decision and policy making information to management as well as highlight the challenges faced by employees.

You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

Information Commissioner's Office,
2nd Floor, Elizabethan Square, Building 1
George Town, Grand Cayman
PO Box 1375,
Grand Cayman KY1-1108,
CAYMAN ISLANDS
Telephone: +1 345 747 5402
e-mail: appeals@ico.gov.ky

7. Categories of information

- About Us
- Strategic Management
- Finance & Administration
- Policies & Procedures
- Decisions & Recommendations
- Lists & Registers
- Our Services

ABOUT US

The Cayman Islands Department of Tourism – sometimes referred to as the Tourism Department

Windward 3
Regatta Office Park, West Bay Road
PO Box 67
Grand Cayman, KY1-1102

Tel: (1 345) 949 0623
Fax: (1 345) 949 4053

Email address: foi@caymanislands.ky
Website:  www.caymanislands.ky
www.divecayman.ky

**Ministry**

The Ministry of Financial Services, Tourism and Development

**Chief Officer**

Mr. Carson Ebanks, Ministry of Finance, Tourism & Development, 4th Floor, Government Administration Building, Grand Cayman KY1-9000, Cayman Islands.

**Department of Tourism Principal Officer**

Acting Director of Tourism - Mr Shomari Scott

**Key Staff:**

Assistant Director Tourism (Finance and Admin) – Mr Christopher Linton  
Deputy Director International Marketing – Mr Shomari Scott  
Deputy Director Product Development – Vacant  
Public Relations Manager – Ms Gina Matthews  
Human Resources Manager – Ms Jan Peters  
Information Systems Manager – Mr Lloyd McBean  
Manager National Promotions and Events – Ms Rosa McLean  
Manager E-Business and Research – Vacant

US General Manager (Acting) – Ms Barbara Reimers  
Country Manager Canada – Mr Paul Minich  
Country Manager UK – Mr Don McDougall

**Information Manager**

Information Manager – Mr Christopher Linton  
Alternate IM and Principal Records Officer – Ms Kate Joad  
Records Officer – Ms Shameka Clarke

Tel: (1 345) 949 0623  
Email: foi@caymanislands.ky  
Website: www.caymanislands.ky/foi

Freedom of Information website www.foi.gov.ky

**Organisation and functions**

The Cayman Islands Department of Tourism is a public sector agency charged with short and medium term responsibility for the strategic planning and general destination management for the Cayman Islands tourism industry. It requires business management in the public sector environment and involves a close working relationship with a wide range of stakeholders. To be successful, the Department must maintain a global perspective and parallel local sensitivity in order to meet its broadest objectives as outlined in the National Tourism Management Policy.
The nature of the activities executed by the Department range from research and policy advice to international marketing and sales, from industry training programmes to the development of environmentally responsible management of the tourism industry. At all times, the Department seeks to advance the heritage, culture and values of the Cayman Islands and promote the advancement of sustainable tourism policies for the benefit of future generations.

The scope of the Department of Tourism activities is:
- Strategic planning for the Tourism Industry
- Technical Advice, Research and Policy Input
- Coordinate the implementation of the National Tourism Management Policy;
- Support for Tourism Boards and Committees
- Tourism Public Relations Services
- Crisis and Emergency Communications
- Product Development and Regulatory Activities
- Collection and Audit of Tourism Revenue
- Marketing and Public Relations (International and National)
- Development of Human Capital for the Tourism Industry

The Cayman Islands Department of Tourism holds information and records relating to the following areas of its operations:

**Administrative**
- Financial Management
- Human Resources Management
- Operations Management
- Management of Information Systems
- Strategic Management

**Operational**
- E-Business
- Familiarisation Trips
- Human Capital Development
- Marketing and Promotions
- Public Relations
- Research
- Tourism Development Services

A copy of the Department of Tourism Organisational Chart can be found on our website at the following link:

[Department of Tourism Organisation Chart.pdf](#)

**Office locations and addresses**

<table>
<thead>
<tr>
<th>Location and hours</th>
<th>Matters handled</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Head Office, Grand Cayman:</strong></td>
<td>• Effective and targeted promotion of the Cayman Islands as a premier tourist destination.</td>
</tr>
<tr>
<td>Physical Address:</td>
<td>• Specific event organisation such as Cayman jazz fest</td>
</tr>
</tbody>
</table>
Windward 3, Regatta Office Park  
West Bay Road  
Grand Cayman

Mailing address:  
PO Box 67  
Grand Cayman, KY1-1102

Opening Hours:  
Mon-Fri 8.30am-5pm  
Closed on weekends and all public holidays

| and Cayman Cookout.  
| Consideration of sponsorship opportunities such as Summer Splash and Free Fallin'  
| Arranging Cayman Travel Specialist and staff familiarisation trips.  
| Electronic marketing of the Cayman Islands  
| Website maintenance and creation of sitelets  
| Development of new and existing product to enhance the visitor experience  
| Human capital development through the PRIDE Programme, a customer service standards initiative, and the Tourism Apprenticeship Training Programme.  
| Inspection and licencing of all tourist accommodations.  
| Provision of statistical information to the public, creation of an annual survey document, as well as data collection at the airport and cruiseship terminals.  
| Budget preparation and management for all DOT offices  
| Accounts payable functions  
| Collection of Tourist Accommodation Tax and licencing fees  
| Records management  
| Departmental HR management  
| Management of all DOT information systems  
| Provision of advice to Ministers  
| Liaison with external tourism partners

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Cayman Brac Office:

Physical address:  
209 West End Rd West  
Cayman Brac

Mailing address:  
PO Box 194  
Cayman Brac, KY2-2001

Opening Hours:  
Mon-Fri 8.30am-5pm  
Closed on weekends and all public holidays

| Inspections and Licencing  
| Tourism Promotions  
| Finance and Administration

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Overseas Offices:

**US**  
**New York**  
Empire State Building, Suite 1801,  
350 Fifth Avenue, New York, New York 10118

The main objective of all Department of Tourism overseas offices is the promotion of tourism to the Cayman Islands.

This includes the following functions and activities:

- advertising
Opening hours: Mon – Fri: 9am – 5pm
Closed on weekends and all US public holidays

EUROPE
6 Arlington Street,
London SW1A 1RE
United Kingdom

Opening hours:
Mon – Thurs: 9.30am – 5.30pm
Friday: 9am – 5pm
Closed on weekends and all
UK public holidays

CANADA
1200 Bay Street, Suite 1101
Toronto, Ontario
M5R 2A5

Opening hours: 9am to 5pm
Mon – Fri
Closed on weekends and all
Canadian public holidays

- direct and internal marketing
- attendance at trade and consumer shows arranging training for travel agents
- arranging familiarisation visits to the Cayman Islands for travel agents and journalists
- promotion of marketing promotions
- facilitating visits overseas by Government ministers and senior staff
- administration of regional budgets and staff
- liaison with head office staff on press issues

Further information about the work of our overseas offices can be found on their country-specific websites:

www.caymanislands.co.uk
www.caymanislands.ky/canada
www.caymanislands.ky/europe

Boards and committees

<table>
<thead>
<tr>
<th>Name</th>
<th>Meetings</th>
<th>Minutes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Hotel Licencing Board</td>
<td>Meetings are held monthly at DOT</td>
<td>The minutes of these meetings are not available online.</td>
</tr>
<tr>
<td></td>
<td>Meetings are not open to the public.</td>
<td>Please refer to section 3 – Methods of Access for further information.</td>
</tr>
</tbody>
</table>

Chairman: Minister of Tourism (as stipulated by Law) – in practice, this responsibility is delegated to the Deputy Chairman
Deputy Chairman: Director of Tourism (as stipulated by Law)
Members:
Mr. Carvin Forbes
Mr. Marshall Levy
Plus two further members to be appointed by the Chairman
Appointees:
Representatives from The Fire Service, Dept of Environmental Health and Dept of Tourism
<table>
<thead>
<tr>
<th><strong>Tourism Apprenticeship Council</strong></th>
<th><strong>Meeting are generally held monthly but on occasion can be held twice or even three times per month depending on the need. Meetings are usually held at the Department of Tourism Head Office.</strong></th>
<th><strong>The minutes of these meetings are not available online.</strong> Please refer to section 3 – Methods of Access for further information.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Co-Chairperson: Dan Szydłowski</td>
<td>Members: Chevala Burke, Wendy Jackson, Juliet DeFeu, Elsa Cummings, Nominees from Dept of Tourism and Ministry of Tourism</td>
<td>Meetings are not open to the public</td>
</tr>
</tbody>
</table>

**Frequently asked questions**

A list of frequently asked questions and answers about the Cayman Islands can be found at the following link: [http://www.caymanislands.ky/faq/default.aspx](http://www.caymanislands.ky/faq/default.aspx) with the main areas listed below.

**General**
- What time zone do the Cayman Islands operate on?
- Can I bring my pet to the Cayman Islands?
- What is the Legal drinking age in the Cayman Islands?

**Weather**
- What about hurricanes?
- Will it rain while I am there?
- What about the heat?

**Internet/E Mail Access**
- Where can I find Internet or email access on the Islands?

**Transportation**
- Are there Public buses?
- How much would it cost me to get a taxi from Owen Roberts Airport on Grand Cayman to Seven Mile Beach?

**Money / Exchange Rate**
- Is the US dollar accepted there & what is the exchange rate?

**Activities**
- What is there for my kids to do?
- Where can I play Golf?

**Getting Married**
- Can we get married in the Islands?
- What if we just want to renew our vows?
Inter Island Travel
• How can I get to the Sister Islands or Cayman Brac and Little Cayman?

Dining Out
• How much would you expect to pay for a local two-course lunch or dinner?

General

**Question:** What time zone do the Cayman Islands operate on?
**Answer:** The Cayman Islands are GMT - 5 hours.

**Question:** Can I bring my pet to the Cayman Islands?
**Answer:** No dog or cat will be allowed entry into the Cayman Islands unless it is at least ten (10) months old. An Import Permit application for dogs and cats must be completed and submitted with an official health certificate of the pet(s), a rabies laboratory titre report and the processing fee for the import permit. For the procedures required visit www.customs.gov.ky

**Question:** What is the legal drinking age?
**Answer:** 18 years and older. Our Rum Punches can pack a punch, so please remember no drinking and driving.

**Question:** Can we camp in the Cayman Islands?
**Answer:** Visitors are not permitted to camp on the Cayman Islands as there are no designated Camp sites. The Cayman Islands offer a wide variety of accommodations to suit any budget.

**Question:** Are there nude beaches or nudebathing?
**Answer:** You will not find any nude beaches in the Cayman Islands in fact, please note that the Cayman Islands Law prohibits all forms of public nudity, including topless sunbathing. Many business places also request that you wear shoes and an appropriate cover-up before entering.

Weather

**Question:** What about hurricanes?
**Answer:** The Atlantic Hurricane season starts June 1st and ends officially on November 30th. The Caribbean is a large region and most storms have shown a tendency to veer to the Northwest (towards the US Mainland) long before reaching the far Western Caribbean area. Consequently, the Cayman Islands have often been spared the full wrath of devastating hurricanes. Nowhere is exempt from hurricanes though and we endured Hurricane Ivan which passed through in September 2004. Prior to Hurricane Ivan the last occurred in 1932, and more recent brushes causing some property damage, were Hurricane Gilbert in 1988, which passed 30 miles south of Grand Cayman, and Hurricane Mitch in 1998 passing about 200 miles to the south.

**Hurricane Guarantee**
The Cayman Islands' with its *Worry Free Hurricane Guarantee*, is the perfect late summer/early fall destination for some fun in the sun. This unique Hurricane Guarantee covers any cancellations made prior to arrival and compensation if vacation time is cut short because of inclement weather.
Question: Will it rain while I am there?
Answer: The year divides into two seasons, the summer or "rainy" season, generally from mid-May through October, moving into the winter or "dry" season, from November to April. March and April are our driest months and May and October are traditionally the highest rainfall months.

This of course, does not mean that it rains constantly during either of those months, but reflects the trend within our region. Being in a tropical zone, it is not unusual to have brief afternoon showers during the summer, and, at certain times, brief morning sprinkles too. Similar to most West Indian Islands, rainfall tends to be higher in the western sections.

Question: What about the heat?
Answer: The average temperature in the winter is 75 degrees Fahrenheit and 85 degrees in the summer. Winter or summer, the temperature generally stays within the range of 70 - 90 degrees. The months with the least humidity and lowest temperatures are December through April, February occasionally recording night-time temperatures in the mid 60’s, and March probably being the most "temperate" month of the year.

Transportation

Question: Are there Public buses?
Answer: There is a daily bus service which runs from 6 am until midnight depending on the route and the day of travel. The bus fare also depends on the route and varies between CI$1.50 to CI$3.00 per person.

Question: How much would it cost me to get a taxi from Owen Roberts Airport on Grand Cayman to Seven Mile Beach?
Answer: On average a taxi would cost from US$10 to US$25 depending on what part you are going to.

Money / Exchange Rate

Question: Is the US dollar accepted there & what is the exchange rate?
Answer: Yes it is widely accepted throughout the islands. CI$1.00 equals US$1.25 or, the US dollar equals CI $.80. This rate may also vary on the company / business doing the exchange.

Activities

Question: What is there for my kids to do?
Answer: They will enjoy the various watersports like the banana boats, two person parasailing or discovering our fantastic marine world through snorkelling and swimming with colourful tropical fish. Adolescents over 12 years can also learn to dive! View our amazing underwater reefs in submarines, semi-submersibles and glass bottom boats. Not to be missed is our famous Stingray City snorkel trip where everyone becomes a child at heart swimming with tamed southern stingrays in their natural habitat, the open sea.

There is the Turtle Farm located in West Bay where you can find many different species, sizes and ages of turtles in addition to indigenous animals and birds.

Other activities include mini-golf, a visit to the Cayman Islands Museum and the multi-media
theatre at Pedro St. James Historic Site. For kids 10 years and older horseback riding is available, as well as cycling, golf and tennis.

Some hotels also host kid camps for children under the age of 12. If you are visiting for our national festivals Batabano or Pirates Week - there are numerous activities for children as well.

If you are staying at a guest house, condo or other accommodation we have a list of childcare service providers to help you enjoy your time in the Cayman Islands even more.

**Question:** Where can I play Golf?
**Answer:** There are two golf courses in the Cayman Islands, both located on Grand Cayman. The Britannia Golf Course is a unique 18 hole executive with par 3's and 4's. On Mondays, Wednesdays, Fridays and Sunday mornings the course is played Executive format. Otherwise it is played as a very challenging 9 hole regulation course (twice for 18 if you so desire).

**Getting Married**

**Question:** Can we get married in the Islands?
**Answer:** Couples can marry the day they arrive in the Cayman Islands, including visitors arriving by cruise ship. You must first arrange for a marriage officer within the Cayman Islands and apply for a special marriage license for non-residents granted by the Governor. Contact the Deputy Chief Secretary's office for more information.

**Question:** What if we just want to renew our vows?
**Answer:** All you would need is a marriage officer and your proof of marriage. All other details relating to your special moment can be arranged at your discretion.

**Inter Island Travel**

**Question:** How can I get to the Sister Islands or Cayman Brac and Little Cayman?
**Answer:** Cayman Airways Express offers numerous flights daily from Grand Cayman to Cayman Brac and Little Cayman for reservations call 00 1 345.949.2311 or visit www.caymanairways.com Cayman Airways also offers a 737 jet service from Grand Cayman to Cayman Brac.

**Dining Out**

**Question:** How much would you expect to pay for a local two-course lunch or dinner?
**Answer:** On average you can expect to pay between US$16.00-US$32.00

**Further information**

If you do not have internet access, you may obtain further information about the Cayman Islands and the Department of Tourism by calling our Head Office on (1 345) 949 0623 or by contacting any of our offices overseas. Contact details for our overseas offices can be found in the Office Locations section on pages 7 & 8 of this publication scheme.
STRATEGIC MANAGEMENT

This deals with the development of business plans and corporate policy; setting long-term goals and objectives; evaluating the agency’s overall performance and progress towards established targets; administering the authority’s operations at the organisational level; managing programs to improve business processes and ensure consistent service delivery; and making recommendations that seek to advise on revisions of laws and other regulatory instruments that affect the authority’s functions and responsibilities.

The key strategic goals and objectives for the Department of Tourism are:

- Provide high quality products and services for the visitor
- Present a distinctive Caymanian experience
- Adopt a sustainable approach to tourism development
- Protect and enhance the marine and terrestrial environment
- Attracting a more discerning and higher spending visitor
- Develop a highly skilled Caymanian workforce
- Develop nature-based/soft adventure tourism in the Sister Islands and Grand Cayman
- Organise tourism in the Cayman Islands more effectively
- Research, monitor and report on the tourism economy more effectively
- Increase awareness of and positive attitudes towards tourism in the community
- Brand Management - Management and Enhance the Image of the Cayman Island Tourism Brand

Governance

This section includes high-level documents that inform and direct the functions and activities of the authority. Documents include governing legislation and regulations and corporate policies and documents. These documents are available on our website and are issued to all properties when they apply for a tourist accommodation licence. Copies of the laws and regulations can also be purchased from the Legislative Assembly.

Legislation

- Tourism Law (1995) Revision (.pdf)
- Tourist Accommodation (Taxation) Law (.pdf)
- Tourism Regulations (2002) Revision (.pdf)
- Personnel Regulations
- National Archive and Public Records Law 2007
- Public Accountants Law (2009 Revision) - International Public Accounting Standards
- Public Service Management Law
- Labour Law (2007 Revision) and Regulations
- Electronic Transactions Law 2003 revision
- Public Management and Finance Law (2005 Revision) and (Regulations 2007 Revision)
Corporate management

This section includes high-level documents that plan and evaluate the work of the authority. Copies of these documents are available either on our website or the website of the relevant government department. Where indicated, copies can also be obtained from the Department of Tourism Head Office.

Available on DOT website or from Head Office

- National Tourism Management Plan 2009-2013
- Continuity of Operations Plan – Please note that internal and external contact lists and the Appendices to the plan have not been published as these parts of the document contain personal information.
- Press releases

Statistics about the Cayman Islands can be found at the following link www.caymanislands.ky/statistics, or by contacting our Research Unit on (1 345) 949 0623.

Available on Cayman Islands Government website or elsewhere

- Annual Report 2004-2005
- Annual Plan and Estimates 2009-2010

BUSINESS ADMINISTRATION AND FINANCIAL MATTERS

Administering the authority’s internal functions and managing its resources efficiently and effectively. This includes the management of monetary resources; material resources; human resources; information resources; and relationships with clients, the public and other government agencies.

Financial management

This section includes documents relating to the administration of the authority’s monetary resources – including projected and actual income and expenditure; tendering; procurement; and contracts.

- Annual Budget 2010-2011
- CTC Open Tender Process
- Departmental process for the purchase of goods or services exceeding $50,000

Tourist Accommodation Tax collection reminders

- Unpaid tax - First Reminder
Administration
This section covers records relating to other administrative functions carried out within the authority – including buildings, equipment & vehicles; communications; human resources; information & technology management. Documents relating to these subject areas can be found on our website at the links below or by contacting the Department of Tourism on (1 345) 949 0623.

Job vacancies; career opportunities
Records management classification scheme

POLICIES & PROCEDURES
These are the current written protocols used by the Department of Tourism for carrying out functions, activities and delivering services.

Complaints-handling procedure
DOT Complaints Form
Intern Programme
Code of Conduct
Information Management Policy
Departmental process for the purchase of goods or services exceeding $50,000

DECISIONS & RECOMMENDATIONS
This section includes information about proposals, resolutions, assessments and results, including decision-making processes.

Licenced Properties 2009-2010
Tourism Accommodation Manual 2009

LISTS & REGISTERS
This includes information held in registers required by law and other lists or registers relating to the functions of the authority.

FOI disclosure log
OUR SERVICES

This category provides detailed information about the services offered and activities carried out by the Department of Tourism, to fulfil its high-level functions and responsibilities. All of the information can be found on our website www.caymanislands.ky or through the links below. Further information about any of our services and programmes can be obtained by calling the Department of Tourism on (1 345) 949 0623.

Programmes and Project Development

- Programme and Product Development
- PRIDE - Personal Responsibility In Delivering Excellence
- National Tourism Management Policy
- GO EAST

Events, Sponsorships and Partners

- International Scuba Diving Hall of Fame
- Cayman Cookout

Inspecting; Investigating; Monitoring; Regulating

- Tourist Accommodation - Inspection and Licencing

Researching; Advising; Training; Scholarships; Subsidies

- Tourism Apprenticeship Training Programme
- Tourism Awareness

Licensing; Applications; Registering

- Tourist Accommodation - Licencing and Inspection Process
1. **About the Publication Scheme**

Every public authority covered by the Freedom of Information Law has a legal duty to maintain a publication scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

The publication scheme lists the information which is readily available to the public. The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.

This publication scheme commits the Planning Department to making information available to the public as part of its normal business activities.

The Department of Planning will:
- specify the information held by the authority, which falls within the seven (7) categories below;
- proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
list any fees charged for access to information described in this scheme;
publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
make this publication scheme available to the public;
regularly review and update the information made available under this scheme.

2. Information that may be withheld

The Department of Planning will generally not publish:
- information that is not held by the Planning Department, or which has been disposed of in accordance with a legally authorised disposal schedule;
- information that is not readily-available – for example: information that is contained in files that have been placed in archive storage;
- information which is exempt under the FOI Law, or otherwise protected from disclosure – for example: personal information; commercially sensitive information; and information that would prejudice the effective conduct of public affairs. Records containing exempt matter will be published in a redacted form, where ever it is practical to do so, indicating which exemptions apply;

In maintaining this publication scheme, our aim is to be as open as possible.

However, there may be limited circumstances where information will be withheld from one of the categories of information listed in section 7: Categories of information.

Information will only be withheld where the FOI Law expressly permits it.

For example: where disclosure would breach the law of confidentiality, infringe personal privacy, or harm the Planning Department customer’s commercial interests.

Whenever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to section 6: Complaints.

3. Methods of access

Information available under our publication scheme will usually be accessible through the methods described below.

Section 7: Categories of information provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.

Online Many of our documents are published electronically on this website and can be downloaded in PDF format from www.planning.gov.ky. Where information is available
online, a link within section 7: Categories of information will direct you to the relevant page or document.
If you are still having trouble locating information listed under our scheme, please contact us by email at foi.pln@gov.ky or Charles Brown at Charles.Brown@gov.ky or 345-769-1537.

**Email**
If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You can email us at foi.pln@gov.ky to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

**Phone**
Documents listed in the publication scheme can also be requested by telephone. Please call Information Manager Designate Charles Brown (345-769-1537) or Information Manager Robert Lewis (345-769-1504) to request information. The Department’s telephone number is 345-769-7526, and its Fax is 345-769-2922. For information regarding the Sister Islands, contact Andrea Stevens (Andrea.Stevens@gov.ky, or Tel. 345-244-4422, or Fax 345-948-2422).

**Post**
All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to the Information Manager at our mailing address:

Planning Department
P. O. Box 31206
Grand Cayman KY1-1205
CAYMAN ISLANDS

Alternatively, for information regarding Cayman Brac or Little Cayman, requests may be addressed to:

Sister Islands Planning Office
P.O. Box 235
Cayman Brac KY2-2100
CAYMAN ISLANDS

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See section 4: Fees and charges for further details.)

**Personal visits**
In limited cases, you may be required to make an appointment to view information listed in the publication scheme. This will be clearly stated in section 7: Categories of information, and relevant contact details will be provided in that section.
The physical location of the Planning Department on Grand Cayman is:

Leeward 1 Building
Regatta Office Park
1158 West Bay Road
Grand Cayman
Cayman Islands

The physical location of the Sister Islands Planning Office is:

District Administration Building
19 Kirkconnell Street
Stake Bay
Cayman Brac
Cayman Islands

Advice and assistance

If you experience any difficulty identifying the information you want to access, please contact Information Manager Designate Charles Brown (Charles.Brown@gov.ky or 345-769-1537), or Information Manager Robert Lewis (Robert.Lewis@gov.ky or 345-769-1504). If you require specific clarification from a section or Unit of the Department about information you want to access, please use the contact details below:

<table>
<thead>
<tr>
<th>Section or Unit</th>
<th>Contact</th>
</tr>
</thead>
<tbody>
<tr>
<td>Building Control Unit</td>
<td>Tel. 345-769-1528; Fax. 345-769-2228</td>
</tr>
<tr>
<td>Policy Development (Zoning)</td>
<td>Tel. 345-769-1537; Fax. 345-769-7525</td>
</tr>
<tr>
<td>Current Planning</td>
<td>Tel. 345-769-1507; Fax. 345-769-2922</td>
</tr>
<tr>
<td>Administration</td>
<td>Tel. 345-769-1503; Fax. 345-769-7525</td>
</tr>
<tr>
<td>Sister Island Planning Office</td>
<td>Tel. 345-244-4421; Fax. 345-948-2422</td>
</tr>
</tbody>
</table>

The Department of Planning will adhere to its obligations under section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.

Information will be provided in the language in which it is held or in such other language that is legally required.

Where a request for inspection of records under the Freedom of Information (FOI) Law has been made, the Department’s Information Manager Designate or Information Manager will liaise with the requester to arrange a suitable inspection date and time (in accordance with FOI legislation) at the Planning Department. If the request for inspection is regarding records in the Department available for inspection outside the remit of FOI, please contact the relevant section or unit noted above to arrange for inspection.

4. Fees and charges

(Hyperlinks are in italics; press the CTRL button and ‘Click’ the link to follow it to the document)

The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. The Department of Planning strives to ensure that fees and charges are clearly explained and kept to a minimum.

Information which is published online, downloaded through a website, or sent to you by email will be provided free of charge. The Department’s fee schedules in accordance with applicable legislation are located on the website as follows:
Fees may be charged for providing information in paper copy or on computer disc. Charges will reflect the actual costs of reproduction and postage, as described below.

There are some publications / illustrations which the Planning Department offers for sale. This includes maps and plans as follows:

<table>
<thead>
<tr>
<th>Item</th>
<th>Charge</th>
</tr>
</thead>
<tbody>
<tr>
<td>Zoning map: 11 inch by 17 inch</td>
<td>$ 10.00</td>
</tr>
<tr>
<td>Zoning map: 24 inch by 36 inch</td>
<td>$ 50.00</td>
</tr>
<tr>
<td>Zoning map: 36 inch by 60 inch</td>
<td>$100.00</td>
</tr>
<tr>
<td>Plan / blueprint reproduction (any size)</td>
<td>$ 3.00</td>
</tr>
</tbody>
</table>

These publications are charged at the cover price, plus actual postage costs as charged by the Cayman Islands Postal Service. Of course, there is no charge for collection at the Planning Department.
Reproduction costs
Application forms and similar documents are $1.00 per page. Copies of Minutes of meetings of Boards and Authority are $0.50 per page. All of these records may be downloaded from the Department's website www.planning.gov.ky at no cost. Computer discs will be charged at a rate of $2 per disc.

Reproduction costs for records that are the subject of Freedom of Information (FOI) requests are specified in the FOI fee schedule located in Section 7 of this document. Note that 'photocopied information' has a different meaning from maps or blueprint reproduction.

Postage costs
The Department of Planning will pass on to the requester the actual costs of postage or courier delivery.

Details of any individual charges which differ from the above policy are provided within section 7: Categories of information.

If a fee applies, you will be advised of the amount and how it has been calculated. Records will be provided when the Planning Department has received your payment.

5. Requests for information outside the Publication Scheme

Information held by the Department of Planning that is not published under this scheme can be requested in writing by contacting foi.pln@gov.ky. Your request will be considered in accordance with the provisions of the FOI Law. Should you wish to submit an FOI application, you may download the relevant form and see the FOI fee schedule at http://www.planning.gov.ky/HTML_BODY/FOI/FOI_Application_Page.htm

6. Complaints

The Department of Planning aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, please contact at 769-7526 or foi.pln@gov.ky and we will try to resolve your complaint as quickly as possible.

Further information about our complaints procedures can be obtained from http://www.planning.gov.ky/HTML_BODY/FOI/FOI_Information_Classes.htm

You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

Information Commissioner's Office,
2nd Floor, Elizabethan Square, Building 1
George Town, Grand Cayman

PO Box 1375,
Grand Cayman KY1-1108,
CAYMAN ISLANDS
Telephone: +1 345 747 5402
email: appeals@ico.gov.ky
7. Categories of information

- About Us
- Strategic Management
- Finance & Administration
- Policies & Procedures
- Decisions & Recommendations
- Lists & Registers
- Our Services

ABOUT US
(Hyperlinks are in italics; press the CTRL button and ‘Click’ the link to follow it to the document)

Name of public authority
Department of Planning

Ministry
Ministry of Financial Services, Tourism and Development

Principle officer [or Key staff]
Haroon Pandohie (Director of Planning), Tel. 345-769-7526
Robert Lewis (Assistant Director of Planning, Policy and Strategic Planning), Tel. 345-769-1505
Ron Sanderson (Assistant Director of Planning, Current Planning), Tel. 345-769-1504
Emerson Piercy (Chief Building Control Officer), Tel. 345-769-1521
Linda McLean (Human Resource Manager), Tel. 345-769-1503
Leslie Baptiste (Finance Administrator), Tel. 345-769-1547
Joy Watson (Office Administrator), Tel. 345-769-1512
Andrea Stevens (Planning Officer, Cayman Brac & Little Cayman, 345-244-4422)

Information manager
Information Manager: Robert Lewis (Robert.Lewis@gov.ky ; 345-769-1505)
Information Manager Designate: Charles Brown (Charles.Brown@gov.ky ; 345-769-1537)
Alternatively either person can be reached at foi.pln@gov.ky. You may access detailed information about Freedom of Information (FOI) matters from the FOI Unit’s website at www.foi.gov.ky

Organisation and functions
The Department of Planning’s functions are summarized in its mission statement:
“To ensure that all development applications are processed efficiently, courteously, unbiased and in accordance with the development plans and associated legislation so that the physical development of the Islands is aesthetically pleasing, environmentally friendly, sustainable, technically sound, promotes a strong economy, and provides an unparalleled quality of life for existing and for future generations.”

The Department of Planning is comprised of five divisions; Current Planning, Building Control, Policy Development, Strategic Planning, and Administration.

Planning functions on the Sister Islands are handled through the Sister Islands Planning Office located in the District Administration Building, Stake Bay, Cayman Brac.
All offices are open to the public from 8:30AM to 5:00PM, Monday to Friday, except public holidays.

**Matters handled**

Each location is the headquarters in the respective Islands for:

- Submission of applications for planning permission and building permits
- Review of applications for planning permission and building permits
- Base for building inspections
- Processing fit-out and Certificate of Occupancy
- Compiling statistics
- Annual reports
- Authority and Board meetings (see next section for names)
- Electrical Examinations (Grand Cayman only)
- Revisions to the Development Plan (Grand Cayman only)
- Process rezone applications (Grand Cayman only)
- Policy advice on planning related matters such as Designating Orders, low cost housing, docks
- Geographic Information Systems (GIS) studies (on Grand Cayman only)
- Appeals Brief

The Building Control Unit (BCU) reviews applications for building permits and inspects the structural, plumbing, electrical and mechanical components of buildings and structures to ensure that Central Planning Authority and Development Control Board approved developments comply with all the codes.

The Current Planning section (CP) is responsible primarily for processing development applications for presentation to the Central Planning Authority (CPA) on Grand Cayman and the Development Control Board (DCB) on the Sister Islands.

The Policy Development section (PD) is responsible for policy preparation and long-range planning issues such as land-use policies, conducting special studies, recommending revisions to the Development Plan, processing rezoning applications, reviewing Designating Order applications and preparing proposed amendments to the Development Plan, Planning Law and Regulations.

The Strategic Planning section was formed in late 2006 in order to address strategic tasks and/or endeavors that are medium to long-term and outcome oriented.

The Administration unit is responsible for finance, human resource matters and support services for all of the department. The Administration Unit includes front counter staff, processing clerks, and others.

The Petroleum Inspectorate is not part of the Planning Department, but has historically maintained a close working relationship with Planning, and thus their website is hosted within the www.planning.gov.ky network.
Planning Laws and Regulations

The Development and Planning Law (2008 Revision)
The Development and Planning (Amendment) Law 2010
The Development and Planning Regulations (2006 Revision)
The Development and Planning (Appeals) Rules
The Development and Planning (Amendment No 1) Regulations (2010)
The Development and Planning (Amendment No 2) Regulations (2010)

Building Control Unit Laws and Regulations

The Building Code Regulations (2006 Revision)
The Electricity Law (2008 Revision)
The Electricity (Amendment) Law, 2008
Electricity Regulations (2005 Revision)
The Dangerous Substances Handling and Storage Law, 2003

Builders Board Laws and Regulations

The Builders Law, 2007
The Builders Regulations, 2008

Website: www.planning.gov.ky

FREQUENTLY ASKED QUESTIONS

(Hyperlinks are in italics; press the CTRL button and ‘Click’ the link to follow it to the document)

Current Planning FAQs

The Current Planning division often hears the same questions from applicants repeatedly. Below are some of the most frequently asked questions, and typical answers we respond with. If you have any further questions, please do not hesitate to contact us.

Q: Do I need planning permission to construct a house?
A: Yes. Almost all development on Grand Cayman requires planning permission, including excavation, land clearing, advertising signs, pools, cabanas, sheds, houses, apartments, commercial buildings, and many more. Please contact the Planning Department to see if your development requires planning permission.

Q: I need to notify neighbours regarding a development proposal. Can the Planning Department provide me with a list of addresses?
A: No. The Department of Planning can provide you with information on how many of your neighbour's must be polled (i.e. 250 foot radius, neighbouring properties, etc.), but Lands and Surveys is the agency which can provide addresses. Lands and Surveys is located in BritCay House on Eastern Avenue.

Notification Distances are typically as follows:
### Table: Notice Radius for Proposed Development

<table>
<thead>
<tr>
<th>Type/size of Proposed Development</th>
<th>Zone</th>
<th>Notice Radius</th>
</tr>
</thead>
<tbody>
<tr>
<td>Commercial</td>
<td>Commercial</td>
<td>300 ft</td>
</tr>
<tr>
<td>Non-residential uses</td>
<td>Residential</td>
<td>500 ft</td>
</tr>
<tr>
<td>Industrial</td>
<td>Industrial</td>
<td>300 ft</td>
</tr>
<tr>
<td>Institutional</td>
<td>Any</td>
<td>300 ft</td>
</tr>
<tr>
<td>Hotel</td>
<td>Hotel</td>
<td>300 ft</td>
</tr>
<tr>
<td>Apartments (3-5 units)</td>
<td>Residential</td>
<td>150 ft</td>
</tr>
<tr>
<td>Apartments (6-10 units)</td>
<td>Residential</td>
<td>250 ft</td>
</tr>
<tr>
<td>Apartments (11 or more units)</td>
<td>Residential</td>
<td>450 ft</td>
</tr>
<tr>
<td>Subdivision (up to 5 lots)</td>
<td>Any</td>
<td>150 ft</td>
</tr>
<tr>
<td>Subdivision (6-10 lots)</td>
<td>Any</td>
<td>250 ft</td>
</tr>
<tr>
<td>Subdivision (11 or more lots)</td>
<td>Any</td>
<td>450 ft</td>
</tr>
</tbody>
</table>

### Question and Answer:

**Q: I suspect my neighbour is building an illegal development. What can I do?**

**A:** Please contact our enforcement staff immediately. This website has a complaint form you can use, or you can call our enforcement staff at 769-7526.

More Information Available at:  
http://www.planning.gov.ky/HTML_BODY/CP/CP_FAQs_Text.htm

### Building Control Unit FAQs

The Building Control Unit often hears the same questions from applicants repeatedly. Below are some of the most frequently asked questions, and typical answers we respond with. If you have any further questions, please do not hesitate to contact us.

**Q: Is there a building code for the Cayman Islands?**

**A:** Yes. There are codes for Building / Structural, Plumbing, Mechanical, Electrical, Gas, Seismic and Wind.

**Q: Do commercial fit-outs require building permits?**

**A:** Yes. If a fit-out constitutes a change of use, it will also require approval from the Central Planning Authority.

**Q: Do I need a building permit to construct a shed?**

**A:** Yes. All structures in the Cayman Islands require a building permit, and many also require planning permission.

**Q: Do I need to have a license to operate as an electrical contractor in the Cayman Islands?**
A: Yes. The Building Control Unit administers the Electrical Licensing program. Application forms are available at:
http://www.planning.gov.ky/HTML_BODY/BCU/BCU_Elec_Contractor_Licensing.htm or from the Department.

More Information Available at: http://www.planning.gov.ky/HTML_BODY/BCU/BCU_FAQs_Text.htm

Policy Development FAQs

The Policy Development division often hears the same questions from applicants repeatedly. Below are some of the most frequently asked questions, and typical answers we respond with. If you have any further questions, please do not hesitate to contact us.

Q: Does the Development Plan address land use and planning issues on Little Cayman and Cayman Brac?

A: No. The Development Plan only addresses Grand Cayman. Separate legislation is in place to govern planning issues on the Sister Islands.

Q: Is the Development Plan the only piece of legislation relating to planning on Grand Cayman?

A: No. There are a number of pieces of legislation which address planning issues in the Cayman Islands. The 'enabling' legislation, which creates the basis for planning in the Cayman Islands, is the Development and Planning Law (2008 Revision). This law determines what the Government can regulate, powers of enforcement, and how decisions can be appealed. The Development and Planning Regulations (2006 Revision) is the legislative version of the Development Plan. This legislation addresses permitted land uses, densities, building heights, and a range of other details. In addition to these two core pieces of legislation, there are many other key pieces of legislation, including the Building Code Regulations (2006 Revision), Tree Preservation Orders (1998), the Appeals Tribunal (Development Plan) Procedural Rules 1975, Designating Orders (2005 Revision), and the Development and Planning (Appeals) Rules (1999 Revision).

Q: Is there a procedure to change the zoning designation on a piece of land?

A: Yes. There is a rezoning process which applicants can pursue. The Planning Department recommends that the timeframe for processing these applications is currently about 12 months. An overview of the rezoning process is available at this link: Overview of the Rezoning Process


STRATEGIC MANAGEMENT

Strategic Planning Overview

The Strategic Planning section was formed in late 2006 in order to address tasks and/or endeavors that focus on desired organization changing strategies which are medium to long-
term, non-routine, qualitative, and outcome oriented. This section initially is responsible for work on internal processes to enhance efficiency, such as developing a Department-wide procedure manual that will detail the submittal and review procedures for all planning and building permit applications, as well as outline processes of all sections of the Department. The remit also comprises the identification and development of long-range strategic planning initiatives. An example include reviewing and recommending changes to planning laws, regulation, policies, procedures and practices for compatibility with the goals of national initiatives, such as the Freedom of Information Law, the National Assessment of Living Conditions, and Hazard Management. Finally, the section is charged with promoting and disseminating best practice information and strategies, as strategic planning utilizes the best practices of the day in a contextual manner in the interest of serving stakeholders in the planning process to the best of the Department’s ability.

Available at: http://www.planning.gov.ky/HTML_BODY/STRAT/STRAT_Overview_Text.htm

POLICIES & PROCEDURES

(Hyperlinks are in italics; press the CTRL button and ‘Click’ the link to follow it to the document)

Policy Development Division Overview

The Policy Development section (PD) is responsible for policy preparation and long-range planning issues such as land-use policies, conducting special studies, making revisions to the Development Plan, processing rezoning applications and preparing proposed amendments to the Development Plan, Planning Law and Regulations. The Policy section also manages planning-related Geographic Information Systems (GIS).

Available at: http://www.planning.gov.ky/HTML_BODY/PD/PD_Overview_Text.htm

Development Plan

Review of the Development Plan is conducted by the Policy Development Section and updates of the review process are posted in this space.


Policy Development Documents Library

Below are links to the Policy Development division’s online library, which is available to the public free of charge. More information is available in the Development Plan Revisions section of our website.

Overview of the Rezoning Process
2001 Planning Department Annual Report
2002 Planning Department Annual Report
2003 Planning Department Annual Report
Recommendations for the Sustainable Development of Cayman Brac
Agricultural Land Capability of the Cayman Islands - A Report by Dr. N. Ahmad of the University of the West Indies
Draft CPA Policy Documents

This section of the website will act as a distribution centre for the public and stakeholders to review and provide feedback on in-progress policy initiatives. Anyone looking for adopted Planning policies should consult the Document Library.

Landscape Guidelines
Fence and Wall Guidelines
Stormwater Management Guidelines Document
Stormwater Infrastructure Calculator
Industrial Design Guidelines
Sign Design Guidelines


Planning Department Procedures Manual

The procedures manual assembles and updates important planning process matters for the benefit of existing staff, new employees and the Planning Department’s customers. It is a “how to” document, structured to explain various parts of the planning process and to provide necessary supplementary information as appendices.

It is expected that the manual will be constantly updated based on amendments to law, regulations, policies, guidelines, procedures and best practice. Logistically, it is impractical to include every possible matter relating to working in the Planning Department in the document. Therefore, the manual also includes hyperlinks to where excluded but relevant information can be located on the Cayman Islands Government intranet or the Department’s server.

Portions of the Procedures Manual which deal with personnel or human resources issues are restricted to Planning Department users and are not available for public review.

More Information Available at:

FINANCE & ADMINISTRATION

(Hyperlinks are in italics; press the CTRL button and ‘Click’ the link to follow it to the document)

Administration Overview

The Administration Unit is responsible for the processing of Planning Fees, and provides support services for the Building Control Unit (BCU), Current Planning (CP) and Policy Development (PD). The Administration Unit includes front counter staff, processing clerks, and others. Employment and Human Resources is also under the purview of the Administration Unit.

Planning Department Employment Opportunities

Employment Application Forms
Cayman Islands Government Application Form

Please address all applications to:

Chief HR Officer,
Ministry of District Administration, Planning, Agriculture & Housing,
4th floor Government Administration Building,
71A Elgin Avenue,
George Town, Grand Cayman KY1-9000
CAYMAN ISLANDS
recruitment.DAPAH@gov.ky

More Information Available at:

The Department of Planning Staff Directories

Administration Staff Directory
Available at: http://www.planning.gov.ky/HTML_BODY/ADMIN/ADMIN_Staff_Directory_Text.htm

Current Planning Staff Directory
Available at: http://www.planning.gov.ky/HTML_BODY/CP/CP_Staff_Directory_Text.htm

BCU Staff Directory
Available at: http://www.planning.gov.ky/HTML_BODY/BCU/BCU_Staff_Directory_Text.htm

Strategic Planning Staff Directory
Available at: http://www.planning.gov.ky/HTML_BODY/STRAT/STRAT_Staff_Directory_Text.htm

Policy Development Staff Directory
Available at: http://www.planning.gov.ky/HTML_BODY/PD/PD_Staff_Directory_Text.htm

Planning Department Organizational Chart
Available at: http://www.planning.gov.ky/HTML_BODY/ADMIN/ADMIN_Library/Staff_Complement_January_09.pdf

Finance

Budgets allocated to each Public Authority
Budget statements for the Planning Department can be found at the link below:
http://www.gov.ky/portal/page?_pageid=1142,1593653&_dad=portal&_schema=PORTAL

Annual Reports for the Department are located in:
Policy Development Documents Library in the ‘Policy and Procedures Section’ above.

Staff Pay and Grading Structures are available in the:
The Planning Departments Procedures Manual
FREEDOM OF INFORMATION APPLICATION FEES

Schedule 3 (Regulation 14) of The Freedom of Information (General) Regulations, 2008

(Fees are to be tabulated by the Information Manager or assigned Records Officer)

This Schedule prescribes the fees for standard formats, which shall be supported (as applicable) by all public authorities providing copies of records under the Freedom of Information Law.

Copies may be made available in non-standard formats, at a price to be determined by the public authority, not exceeding the actual material and labour costs incurred to produce the copy.

1. Photocopy:
   (a) Black and white copy (all sizes) - $1.00 per page;
   (b) Color copy (all sizes) - $1.50 per page.
2. Photographs:
   (a) Black and white / colour (digital photographic print from digital file, scanned hardcopy or existing negative);
      (i) 8 ½ x 11 (or smaller) - $5.00;
      (ii) 8 ½ x 14 - $7.50;
      (iii) 11 x 17 - $10.00;
   (b) Black and white (photocopy or standard print-out) - $1.00;
   (c) Colour (photocopy or standard print-out) - $1.50.
3. Conversion of an analogue audio or video record (e.g. tape or reel-to-reel) into digital MP3 or DivX file format: an amount that does not exceed the actual costs incurred by the authority, based on hourly rates of staff undertaking the conversion, plus the purchase cost of any carrier medium (compact disc or DVD).
4. Microfilm duplication 35 mm ($ 1, 500.00 per roll of 1, 000 ft microfilm; minimum order of 10ft at a cost of $ 150.00. Microfilm duplication 16 mm ($380.00 per roll of 100 ft microfilm. A minimum order of 10ft at a cost of $ 38.00. Microfilm print-out Black and white copy (all sizes) - $1.00 per page.
5. Transcripts - an amount that does not exceed the actual costs incurred by the authority, based on hourly rates of staff undertaking the transcription.
6. Conversion of a microfilm record into digital JPEG file format: an amount that does not exceed the actual costs incurred by the authority, based on hourly rates of staff undertaking the conversion, plus the purchase cost of any carrier medium (compact disc or DVD).
7. Blue print reproduction ($3.00 per sheet).
8. Maps and plans ($5.00 per page).
9. Print-out of a digital document or database report Black and White copy (all sizes) - $1.00 per page.
10. Provision of a digital record (text or image) in standard PDF, JPEG or TIF file format:
    (a) by email -no charge;
    (b) on compact disc or DVD - $2.00.
11. Conversion of a paper record (text or image) into digital PDF, JPEG or TIF file format: the actual costs incurred by the authority, based on hourly rates of staff undertaking the conversion, plus the purchase cost of any carrier medium (compact disc or DVD).
12. Digital text files converted to audio formats for visually impaired the actual costs incurred by the Computer Services Department, based on hourly rates of staff undertaking the conversion, plus the purchase cost of any carrier medium.
13. Posting of record: Where access to the record to which the request relates is to be given in the form of the provision of a copy of the record and the copy provided is, at the request of the applicant, to be sent by post or courier, a charge in respect of the posting or delivery of the copy not exceeding the actual cost of post or delivery.
14. Shipping cost (actual cost of shipping method chosen by applicant and a preparation charge of $20.00).
15. Expedited service: $ 50.00 payable on making the application.

For more on Fee Structures please see ‘Section 4. Fees and Charges’ above.

DECISIONS & RECOMMENDATIONS

(Hyperlinks are in italics; press the CTRL button and ‘Click’ the link to follow it to the document)

Central Planning Authority (CPA)

The Central Planning Authority (CPA) is a statutory authority appointed by Cabinet to oversee and review the physical development of Grand Cayman. The primary function of the CPA is to prepare development plans and ensure that development proposals conform to the plan.

The Authority’s role is defined by law as "to secure consistency and continuity in the framing and execution of a comprehensive policy approved by Cabinet. With respect to the use and development of the land in the islands which this law applies in accordance with the Development Plan for the Islands." The Authority consists of 13 members representing all six electoral districts. The Chairman of the Development Control Board is automatically a member of the CPA. To learn more about the Central Planning Authority, please click on any of the links below:

CPA Overview (Mandate, Members, etc...)
CPA Meeting Agendas and Minutes (2009)
CPA Meeting Schedule (2009)
CPA Meeting Minutes (2008)
CPA Meeting Minutes (2007)

More Information Available at: http://www.planning.gov.ky/HTML_BODY/CP/CP_CPA_Intro_Text.htm

Development Control Board (DCB)

The Development Control Board (DCB) has a similar role to the CPA but oversees development on Cayman Brac and Little Cayman. Please click on any of the links below to learn more:

DCB Overview (Mandate, Members, etc...)
DCB Meeting Minutes (2009)
DCB Meeting Schedule (2009)

More Information Available at: http://www.planning.gov.ky/HTML_BODY/CP/CP_DCB_Intro_Text.htm

Electrical Board of Examiners

The Building Control Unit (BCU), in conjunction with the Electrical Board of Examiners (EBE), oversees the assignment and administration of licensing Electrical Contractors in the Cayman Islands. The EBE administers an entry examination, and meets regularly to review candidate's applications. For more information about becoming a licensed Electrical Contractor, please contact the Building Control Unit at (345) 769-7526.
The **Following Information Titles** and more are available at:

EBE Meeting Minutes (2009)
EBE Meeting Schedule
EBE Meeting Minutes (2008)
Wireman Examination Information
Electrical License Examination Information
Application Forms and Additional Information
2009 Cayman Islands Electrical Examination Application
June 2009 Wireman Exam Notice
May 2009 Electrical Licensing Exams Notice
2009 Electrical Contractors' License Deadline Extended

**Builders Board**

Information Available at:  [http://www.planning.gov.ky/HTML_BODY/BCU/BCU_Builders_Board.htm](http://www.planning.gov.ky/HTML_BODY/BCU/BCU_Builders_Board.htm)

**Boards and committees**

<table>
<thead>
<tr>
<th>Name</th>
<th>Meetings</th>
<th>Minutes</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Central Planning Authority (CPA)</strong></td>
<td>The CPA meets twice monthly at the Regatta Office Park (see above for location). Meetings are open to invited applicants, objectors or other interested parties.</td>
<td>Minutes and agendas of CPA meetings from 2007 to date are available for free at the following link: <a href="http://www.planning.gov.ky/HTML_BODY/CP/CP_CPA_Intro_Text.htm">http://www.planning.gov.ky/HTML_BODY/CP/CP_CPA_Intro_Text.htm</a> Refer to section 3 for accessing Minutes of meetings prior to 2007.</td>
</tr>
<tr>
<td><strong>Development Control Board (DCB)</strong></td>
<td>The DCB meets twice monthly at the District Administration Building, Cayman Brac. Meetings are open to invited applicants, objectors or other interested parties</td>
<td>Minutes and agendas of DCB meetings from 2007 to date are available for free at the following link: <a href="http://www.planning.gov.ky/HTML_BODY/CP/CP_DCB_Intro_Text.htm">http://www.planning.gov.ky/HTML_BODY/CP/CP_DCB_Intro_Text.htm</a></td>
</tr>
<tr>
<td><strong>Electrical Board of Examiners (EBE)</strong></td>
<td>EBE Meetings are held on the second Tuesday of every month. At the Regatta Office Park.</td>
<td>Minutes and agendas of EBE meetings from 2008 to date are available for free at the following link: <a href="http://www.planning.gov.ky/HTML_BODY/BCU/BCU_Elec_Contractor_Licensing.htm">http://www.planning.gov.ky/HTML_BODY/BCU/BCU_Elec_Contractor_Licensing.htm</a> Meeting Notes are used for internal</td>
</tr>
</tbody>
</table>
LISTS & REGISTERS

(Hyperlinks are in italics; press the CTRL button and ‘Click’ the link to follow it to the document)

**FOI: Classes of Information**

**Classes of Information Held**

The Planning Department maintains files related to Planning and Building Control applications, as well as Policy Development records, Strategic Planning records, and Administration records. Most of these files are maintained in hard copy, although some recent applications may also contain electronic (PDF) files, such as building plans. FOI applicants are encouraged to state the Block and Parcel information for the subject parcel they are interested in prior to making an application, as this is one of the key ways we can search for a file.

**Information Already Published**

The Planning website (www.planning.gov.ky) contains application forms, Central Planning Authority minutes, meeting schedules, applicable laws and regulations, contact information and annual reports. We recommend FOI applicants to first consult the website to determine whether or not the information they are looking for has already been published.

**Annual Report** - Annual reports for the Planning Department can be found in the Forms and Document section of the Policy Development webpage.

**Status of Building Permit Applications**

The current status of Building Permit Applications can be determined through the Planning Department's online tracking system, ETrakit. This website is available at https://www.etrakit.planning.gov.ky

Summary statistics are compiled in each year's Annual Report, and sometimes on a monthly / quarterly basis.

**Complaints Procedure**

An online feedback form is available for users to get in touch with the Planning department and voice any concerns or complaints about the service they have received.

More Information Available at: [http://www.planning.gov.ky/HTML_BODY/FOI/FOI_Information_Classes.htm](http://www.planning.gov.ky/HTML_BODY/FOI/FOI_Information_Classes.htm)

**FOI: Disclosure Log**

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| Planning Law and Regulations Review Committee | Meets weekly. | processes reviews. |
This is a web page that contains a disclosure log detailing all the Planning Department's FOI requests, including outcomes. If you have any questions about this material please contact the Planning Department's FOI Information Manager.


**Planning Applications Register** – 6 Books held with the department detailing applications of the 1990’s, 1980’s and the late 1970’s. Information within these documents are available through the FOI process.

**Planning Applications and Construction Documents** – Retained in physical or electronic formats. Information may be withheld if its release may harm a Department customer’s commercial interests.

**Trak-IT** – The Department’s Electronic Records Database and Document Storage System. Sections of this database are available to the public through ETrakIT, other sections are available to Agents of the Department of Planning and some sections of this database are for internal use only.

**Jade** – The FOI Decision and Correspondence Database. This information documents the FOI process for each application and is therefore not public information except where allowable under the FOI Law.

**Asset Register** – The Register of the Department of Planning’s physical Assets. This document is for internal use.

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**OUR SERVICES BY SECTION**

**Current Planning Overview**

Available at: http://www.planning.gov.ky/HTML_BODY/CP/CP_Overview_Text.htm

The Current Planning section (CP) is responsible primarily for processing development applications for presentation to the Central Planning Authority (CPA) on Grand Cayman and the Development Control Board (DCB) on the Sister Islands. Planning permission is required for a range of developments, including houses, apartments, commercial buildings, land clearing, advertising signs, pools, cabanas, sheds, and many more. Current Planning’s primary responsibility is to ensure that development proposals are in accordance with the Development Plan, Planning Law and associated Regulations and Policies. Current Planning is also responsible for code enforcement. Emphasis is on compliance by preventing rather than removing illegal development and uses through staff contact the issuance of Enforcement and Stop Work Notices.

**Current Planning Forms and Documents**

Below are lists of the Current Planning’s document library, which provides application forms, as well as background information on a number of topic areas. Anyone considering submitting an application is encouraged to read through these documents first.
Current Planning Application Forms

Ancillary and Temporary Buildings, Tents, Containers, Storage, Gazebos, Cabanas - Application Form
Antenna / Wind_Turbine - Application Form
Sign - Application Form
Clearing Land - Application Form
Docks, Seawalls, Davits and Boat Landings - Application Form
Excavation and / or Filling - Application Form
Fence, Pool, Satellite Dish, Wall - Application Form
Generators & Storage Tanks - Application Form
House, Duplex - Application Form
Major Application - Commercial, Institutional, Apartment, Hotel, Industrial, Modification, Change of Use - Application Form
Modification of Planning Permission - Application Form
Rezoning - Application Form
Subdivision - Application Form
Polling_Form_for_1500_feet

Current Planning Application Information Sheets

Antenna - Application Information
Apartments - Application Information
Cabana - Application Information
Change of Use - Application Information
Commercial Building - Application Information
Container or Storage Building - Application Information
Docks and Seawalls - Application Information
Excavation and / or Filling - Application Information
Generators & Storage Tanks - Application Information
Hotels - Application Information
House Additions (10% Rule) - Application Information
House, Duplex - Application Information
Industrial Buildings - Application Information
Pools - Application Information
Rezoning - Application Information
Satellite Dishes - Application Information
Sign or Advertisement - Application Information - Application Information
Subdivision - Application Information
Tents - Application Information
Walls and Fences - Application Information

Current Planning Other Documentation

Current Planning Applications - External Agency Circulation List
Current Planning Application Fees
Infrastructure Fees Map
Notice of Application for Planning Permission - Notification Template
Parking Lot and Stall Design Diagrams
Trade and Business License - Request for Planning Department Reference Letter
October 30th, 2008 - Planning Department Presentation to Industry Partners
Polling Requirements for Special Projects 1500 feet
Polling Requirements for Typical Projects


Current Planning E-Project (ETrakIT)

The Planning Department is currently testing a project tracking system called ETrakit which will allow applicants to follow their planning application online. A draft of this system is available at https://www.etrakit.planning.gov.ky

For telephone inquiries regarding Planning Project status, please call the Planning Department at (345) 769-7526. Ensure that you have your block and parcel number ready prior to calling.

More Information Available at: http://www.planning.gov.ky/HTML_BODY/CP/CP_E-Project.htm

Zoning Inquiry

The link on this page will open up a PDF file containing zoning information for all parcels on Grand Cayman, including information on overlay zones (such as the Historic Overlay and Water Lenses). Use the instructions on the initial page to jump to your Block, and then search for your Parcel to preview your zoning.

Please be patient as the document may take up to 1 minute to load.
This information is intended only as an initial reference, and does not replace the Development Plan (1997), its Schedules or subsequent revisions, the Development and Planning Law (2005 Revision), the Development and Planning Regulations (2006 Revision), or any other adopted Law or associated Schedule. Please note that properties may also be affected by other legislation including but not limited to Lands for Public Purposes (LPP). For an official zoning inquiry, please contact the Planning Department at (345) 769-7526.


Report a Violation

A Note pad is available online at the link below that allows you to send an anonymous message to us or you can contact us directly on 769-7526.

Available at: http://www.planning.gov.ky/HTML_BODY/CP/CP_Report_Violation_Text.htm

Planning Department Feedback

Feedback is monitored and received through all sections of the department but a compliment or complaint can be made formally through the use of the form below.
Compliment / Complaint Form
BCU Overview

The Building Control Unit (BCU) reviews applications for building permits and inspects the structural, plumbing and electrical components of buildings and structures to ensure that Central Planning Authority and Development Control Board approved developments comply with all the codes. Typical inspection areas include Structural, Plumbing, Electrical and Mechanical.


BCU Forms & Documents

Below are links to the BCU's document library, which provides application forms, as well as background information on a number of topic areas. Anyone considering submitting an application is encouraged to read through these documents first.

BCU Application Forms

Building Inspection Request Form
Electrical Inspection Request Form
Building Permit - Application Form
Certificate of Occupancy - Application Form
Electrical License - Application Form
Electrical Contractor - Application and Renewal Form
Liquid Petroleum Gas Application Form
Generators & Storage Tanks - Application Form
Special Electrical Service Connection - Application Form
2009 Cayman Islands Electrical Examination Application

Elevator Documents

Elevator Conveyance Permit Application

ETrakit Documents

Contractor Database Registration Form

BCU Other Information

Building Codes in use in the Cayman Islands
BCU 'Blue Sheets' - Local Amendments to Adopted Building Codes
BCU Policy Statements
Building Permit Fee Map
Procedure to Obtain a CO
Electrical Equipment Support Requirements (revised_21-Apr-09)
Residential Egress Window Guidelines
BCU Statistics
Typical BCU Inspection Process
Generators_and_Storage_Tanks_Procedure_Information
Fit-out Check List Form
Submittal Checklist - Commercial & Multi-Family
Submittal Checklist - Houses and Duplexes
BCU E- Permit (ETrakIT)

The Planning Department is currently testing a permit tracking system called ETrakit which will allow applicants to follow their application online.

A draft of this system is available at https://www.etrakit.planning.gov.ky

If you are a contractor / architect / agent, please email etrakit@gov.ky for a log-in PIN. You may need to be added to the Contractor Database. If so, please complete the Contractor Database Registration Form and submit it to BCU.

For telephone inquiries regarding Building Permit status, please call the Building Control Unit at (345) 769-7526. Ensure that you have your block and parcel number ready prior to calling.


BCU Links

Below is a list of websites which may be of interest for BCU clients. Click on these links to open their websites in a new window. Please note that the Planning Department takes no responsibility for content posted on these sites.

1. International Code Council www.iccsafe.org


2008 World Town Planning Day Awards

Five individuals who've made significant contributions to Planning in Grand Cayman were honoured at the Central Planning Authority awards on November 20th. Held as part of this month's World Town Planning Day activities, the awards recognized outstanding contribution to preservation, development, and planning as well as for lifetime achievement.

The award winners were:
- **Preservation:** Mrs. Gina Ebanks-Petrie (Bio)
- **Development:** The family of the late Capt. Rayal B. Bodden, Sr., MBE, JP (Bio)
- **Planning:** The family of the late Mr. Haig Bodden, MBE (Bio)
- **Outstanding Past CPA Member:** Mr. Attlee Bodden (Bio)
- **Lifetime Achievement:** The family of the late Dr. Marco Giglioli, OBE (Bio)
FOI: Application Information

FOI applications to the Planning Department can be made using the following form:
Planning Department FOI Application Form

An FOI application can be made to amend or annotate a personal record using the following form:
Planning Department FOI Amendment or Annotation Form

Please note that there may be fees associated with your application. Details can be obtained by viewing the FOI Fee Schedule under the Administration and Finance heading of this section above.

Cayman Islands Fire Service

Publication Scheme

Produced in accordance with the Chief Secretary’s Code of Practice

CONTENTS:

1. About the Publication Scheme
2. Information that may be withheld
3. Methods of access
4. Fees and charges
5. Requests for information outside the publication scheme
6. Complaints
7. Categories of information
   - About Us
   - Strategic Management
   - Finance & Administration
   - Policies & Procedures
   - Decisions & Recommendations
   - Lists & Registers
   - Our Services

1. About the Publication Scheme

Every public authority covered by the Freedom of Information Law has a legal duty to maintain a publication scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

The publication scheme lists the information which is readily available to the public. The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.

This publication scheme commits the Cayman Islands Fire Service to making information available to the public as part of its normal business activities.

The Cayman Islands Fire Service will:

- specify the information held by the authority, which falls within the seven (7) categories below;
- proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
• describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
• list any fees charged for access to information described in this scheme;
• publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
• make this publication scheme available to the public;
• regularly review and update the information made available under this scheme.

2. **Information that may be withheld**

   The Cayman Islands Fire Service will generally **not** publish:
   • information in draft form;
   • information that is not held by the Cayman Islands Fire Service, or which has been disposed of in accordance with a legally authorised disposal schedule;
   • information that is not readily-available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
   • information which is exempt under the FOI Law, or otherwise protected from disclosure – for example: personal information; or commercially sensitive information. Records containing exempt matter will be published in a redacted form, where ever it is practical to do so, indicating which exemptions apply.

   In maintaining this publication scheme, our aim is to be as open as possible.

   However, there may be limited circumstances where information will be withheld from one of the categories of information listed in **section 7: Categories of information**.

   Information will only be withheld where the FOI Law expressly permits it.

   For example: where disclosure would breach the law of confidentiality, infringe personal privacy, harm the Cayman Islands Fire Service (CIFS) (or another organization’s) commercial interests, or endanger the protection of the Service.

   When ever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

   If you wish to complain about any information which has been withheld, please refer to **section 6: Complaints**.

3. **Methods of access**

   Information available under our publication scheme will usually be accessible through the methods described below.

   **Section 7: Categories of information** provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.

   **Online**
Some of our documents are published electronically on the CIFS website at www.cifs.gov.ky and can be downloaded in PDF format.

If you are still having trouble locating information listed using the CIFS website, please contact the FOI Information Manager Rosworth McLaughlin at 949-2276 or direct line at 244-3915 or email at rosworth.mclaughlin@gov.ky or foi.fre@gov.ky

**Email**

If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You can email us at foi.fre@gov.ky to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

**Phone**

Documents listed in the publication scheme can also be requested by telephone. Please call Rosworth McLaughlin at 949-2276 or direct line at 244-3915 or email at rosworth.mclaughlin@gov.ky or foi.fre@gov.ky to request information.

**Post**

All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to: Rosworth McLaughlin at Cayman Islands Fire Service, 148 Owen Roberts Drive, P.O. Box 1804, Grand Cayman KY1-1109, Cayman Islands.

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See section 4: Fees and charges for further details.)

**Personal visits**

In limited cases, you may be required to make an appointment to view information listed in the publication scheme. This will be clearly stated in section 7: Categories of information, and relevant contact details will be provided in that section.

**Advice and assistance**

If you experience any difficulty identifying the information you want to access, please contact Rosworth McLaughlin at 949-2276 or direct line at 244-3915 or email at rosworth.mclaughlin@gov.ky or foi.fre@gov.ky.

The Cayman Islands Fire Service will adhere to its obligations under section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.

Information will be provided in the language in which it is held or in such other language that is legally required. Where the Cayman Islands Fire Service is legally required to translate any information, it will do so.

**4. Fees and charges**

The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. The Cayman Islands Fire Service strives to ensure that fees and charges are clearly explained and kept to a minimum.
Information which is published online, downloaded through a website, or sent to you by email will be provided free of charge.

Fees may be charged for providing information in paper copy or on computer disc. Charges will reflect the actual costs of reproduction and postage, as described below.

Reproduction costs
Where fees apply, photocopied information will be charged at a standard rate of $1.00 per page (black and white; any size) and $1.50 per page (colour; any size).

Computer discs will be charged at a rate of $2 per disc.

Postage costs
The Cayman Islands Fire Service will pass on to the requester the actual costs of postage or courier delivery.

Details of any individual charges which differ from the above policy are provided within section 7: Categories of information of the FOI regulations.

If a fee applies, you will be advised of the amount and how it has been calculated. Information will be provided when the Cayman Islands Fire Service has received your payment.

5. Requests for information outside the Publication Scheme

Information held by the Cayman Islands Fire Service that is not published under this scheme can be requested in writing.

Your request will be considered in accordance with the provisions of the FOI Law by contacting FOI Information Manager Rosworth McLaughlin at 949-2276 or direct line at 244-3915 or email at rosworth.mclaughlin@gov.ky or foi.fre@gov.ky.

6. Complaints

The Cayman Islands Fire Service aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, please contact Rosworth McLaughlin at 949-2276 or direct line at 244-3915 or email at rosworth.mclaughlin@gov.ky or foi.fre@gov.ky and we will try to resolve your complaint as quickly as possible.

Further information about our complaints procedures can be obtained from Rosworth McLaughlin at 949-2276 or direct line at 244-3915 or email at rosworth.mclaughlin@gov.ky or foi.fre@gov.ky.

You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

Information Commissioner's Office,
7. Categories of information

- About Us
- Ministry
  - Strategic Management
  - Finance & Administration
  - Laws & Regulations
- Organization and Function
- CIFS Laws & Regulations
- CIFS Guidelines
- Board and Committees
- CIFS Policies & Procedures
- Permits Granted
- Inspections & Recommendations
- List of Information Held

ABOUT US

The Fire Department is a hierarchal organization which was established in 1956 as an Airport Fire Service with an Airport Fire Officer in command.

In 1980 the role of Chief Fire Officer was established because of the Domestic Service which was formed in 1979 and joined with Aerodrome Service.

The Fire Department is primarily a fire fighting and rescue service. There are currently 3 stations in Grand Cayman, located in West Bay, George Town, and Frank Sound. There is 1 in Cayman Brac and 1 in Little Cayman.

There are 146 personnel employed by the Fire Service. It is the only such service within the Cayman Islands and is called on to deal with a variety of incidents such as aircraft accidents, fires, building collapses, road accidents, situations requiring rescue techniques, and fire prevention. The Department plays a role in Hurricane preparedness and actually carries out rescue operations while the storm is in progress, at considerable risk to life and limb.

Ministry

Cayman Islands Fire Service operates under the Ministry of Finance, Tourism and Development (Min. F, T&D)

STRATEGIC MANAGEMENT
Administering the Departments operations at the organisational level; developing strategic plans; setting short, medium and long-term goals and objectives; evaluating the agency’s overall performance and progress towards established targets; managing programs to improve service processes while ensuring consistent service delivery.

FINANCE & ADMINISTRATION
Administering the Departments internal functions and managing its resources efficiently and effectively. Includes the management of monetary resources; material resources; human resources; information resources; and relationships with clients, the public and other government agencies.

Financial management*
- Finance and Accounting
- Annual Budget
- Financial statements; Half-yearly / quarterly reports
- Sources of revenue; Investments; Capital programme
- Accounting procedures; Contracting procedures
- Allowances and expenses
- List of current tenders, contracts or quotations; Recently-awarded contracts

*Copies can be obtained upon request from Information Manager

Administration*
- Insurance policies
- Press releases
- Job vacancies
- Career opportunities
- Staff pay and grading structures
- Records management file plan or classification scheme
- Training and Safety
- Human Resources

*Copies can be obtained upon request from Information Manager

LAWS & REGULATIONS FOR CIVIL SERVICE

Financial Management
- Public Management and Finance Law (2005 Revision) and (Regulations 2007 Revision)
- July 2008 - Annual Salary Scale for Salaried Staff and Hourly Rates for bi-weekly employees.
- 2008 Pay Schedule Monthly and weekly pay dates for 2008
- 2007 Pay Scales Annual Salary Scale for Salaried Staff - January 2007

Administration & Human Resource Management
- Public Service Management Law (2007 Revision) and Personnel Regulations (2006 Revision)
- Public Servant Code of Conduct Code of Conduct for Civil Servants 05-Dec-2007
• Labour Law (1996 Revision)

Records Management
• Chief Secretary's Code of Practice on Record Management
• Freedom of Information Law 2007
• National Achieve and Public Records Law

Minister
The Premier & Minister for Financial Services, Tourism and Development
Hon. W. McKeeva Bush, OBE, JP

Chief Officer
Mr Carson Ebanks, MBE, JP

Physical Address:
4th Floor, Government Administration Building,
George Town, Grand Cayman

Mailing Address:
4th Floor, Government Administration Building,
Grand Cayman KY1-9000, CAYMAN ISLANDS

Telephone: (345) 244-2412
Fax: (345) 945-2922
Email foi.mte@gov.ky.
Website: under construction

Hours of Work: 8:30am to 5:00pm, Monday to Friday.

Cayman Islands Fire Service Principle Officers
Chief Fire Officer Mr. Dennom Bodden
Deputy Chief Fire Officer Administration Mr. Rosworth McLaughlin, JP
Deputy Chief Fire Officer Domestic VACANT
Deputy Chief Fire Officer Aerodrome Mr. Steve Webster
Senior Divisional Officer CYB & LCM Mr. Gary Scott
Human Resource Manager Miss. Ellakay Watler
Finance Manager Ms. Jenny Powery

CIFS Contact Details

Grand Cayman Office Address:

Physical address:
#148 Owen Roberts Drive

Mailing Address:
P.O. Box 1804
#148 Owen Roberts Drive
George Town, Grand Cayman KY1-1109
Email: foi.fre@gov.ky Website: www.cifs.gov.ky
Hours of Work: 8.30am-5pm, Monday-Friday

Location of Sub Stations:
West Bay    -    Telephone: 949-1188
#2204 West Bay Road

Frank Sound - Telephone: 949-3248 or 949-3249
#403 Frank Sound Road

Cayman Brac and Little Cayman Office Address:
Cayman Brac - #57 Gerrard Drive
Telephone: 948-1245 or 9481293  Fax: 948-1292

Little Cayman - Telephone: 948-0011

Mailing Address:
P.O Box 107, Cayman Brac KY2-2207
Tel: 345-948-1245  Fax: 345-948-1292
Email: foi.fre@gov.ky  Website: www.cifs.gov.ky
Hours of Work: 8.30am-5pm, Monday-Friday

CIFS Information Manager
Rosworth McLaughlin

Physical address:
#148 Owen Roberts Drive, George Town
Grand Cayman

Mailing Address:
P.O. Box 1804
#148 Owen Roberts Drive
George Town, Grand Cayman KY1-1109

Telephone: (345)949-2276 or direct line at (345)244-3915
Fax: (345)949-0268
Email: rosworth.mclaughlin@gov.ky or foi.fre@gov.ky
Website: www.cifs.gov.ky

ORGANISATION AND FUNCTIONS

RESPONSIBILITIES & FUNCTIONS OF CIFS

1. FIRE PREVENTION

Enforcement of Cayman Islands fire prevention code and fire prevention section of the fire brigade law for all commercial development; inspection of liquor licensing premises; tourist accommodations premises in compliance with laws/codes. Fire investigation for vehicles and buildings that are involved in a fire and public safety education; elimination and reduction of fire hazards; standards of access to an egress from building. Issue permits for commercial fire works.
2. **AERODROME**

The aim of the Aerodrome section is to save lives in the event of an aircraft accident or incident. This contingency must assume the possibility of, and the need to, extinguish a fire. The most important factors bearing on an effective rescue in a survivable aircraft accident or incident are the training received, the effectiveness of the equipment and the speed with which personnel and equipment can be brought to bear.

3. **DOMESTIC**

The aim of the Domestic section is to deal with all other fire situations, to save lives in the event of an accident or incident, building collapses, road accidents, situations requiring rescue techniques and tools such as Jaws of Life.

This contingency must assume the possibility of, and the need to, extinguish a fire. The most important factors bearing on an effective rescue in a survivable accident or incident are the training received, the effectiveness of the equipment and the speed with which personnel and equipment can be brought to bear.

4. **THE CONTROL ROOM**

Handles all emergency communications and is connected directly to Air Traffic Control, 911, RCIPS, CUC, the Cayman Brac and Little Cayman Stations in efforts to avert any calamity.

They have connections with other departments, companies, and people of interest, such as the petrol companies, Hazard Management Office, and the water companies.

They dispatch fire personnel and appliances to scenes based on the call or radio communication requesting assistance. They filter incoming calls to the main line and pass non emergency or administrative calls to the administrative section.

**CIFS LAWS & REGULATIONS**

**LAWS & REGULATIONS**

- Fire Brigade Law 21 of 2007 revision
- Public service management Law 2007 and regulations 2006
- Public Management and Finance Law 2005
- The Freedom of Information law 2007

**CIFS GUIDELINES**

- Complaints/Requests Procedure Guidelines

**BOARDS AND COMMITTEES**
Currently, (Dec 2009) there are no functioning committees within the Cayman Islands Fire Service. CIFS officers are asked to produce incident reports/fire reports. Officers also make recommendations to other government entities and the public sector as required.

**CIFS POLICIES & PROCEDURES**

In addition to the laws and regulations listed above the following policies and procedures are used by CIFS.

- Complaints-handling procedure
- Human Resource policies & procedures
- Hurricane Preparedness manual
- Hazardous Materials policy and procedures
- Operational Orders

**LIST OF FORMS USED (External & Internal)**

- Application Form – Fire work permit
- Building inspection

**List of Brochures at CIFS**

- CAREERS in the Cayman Islands Fire Service

**PERMITS GRANTED**

The only permits that CIFS grant are:-

- Fire work permits
- Building inspection

Request for information concerning permits not issued by CIFS will have to be directed to the public authority that has responsibilities for issuing a particular permit.

**INSPECTIONS & RECOMMENDATIONS**

Inspections by CIFS Officers are documented through reports, certificates of pass or recommendation based on their findings. Many of these reports or recommendations can be access by the public under the FOI law.

**List of inspections carried out by CIFS**

- Fire Safety inspections
  - Bars
  - Restaurants that have liquor license
- Tourist Accommodation inspections
  - Hotels
  - Condo
  - Guest houses
- Government Buildings inspections
  - Schools – primary, secondary, tertiary
  - Daycares
- Building Inspection
Classes of information held is a method used for collection of similar types. The Cayman Islands Fire Services information has been categorized in various broad groups of responsibilities for easy reference and retrieval. If you intend to make a request, the following classes of information will aid you in determining the specific types and location of records being requested. The following classes are

<table>
<thead>
<tr>
<th>Classes of Information</th>
<th>Restrictions &amp; Accessibility to information</th>
</tr>
</thead>
<tbody>
<tr>
<td>Emergency Response</td>
<td>Majority of the information can be accessed by the public through FOI law. Access restricted for personal information concerning clients or private residents or if information is being used in an investigation.</td>
</tr>
<tr>
<td>Personal / Human Resource records</td>
<td>Access to information restricted to the relevant personnel.</td>
</tr>
<tr>
<td>Inspections reports &amp; recommendations</td>
<td>Majority of information can be access by the public using FOI. Access is restricted for personal information concerning clients or private residents or if information is being used in an investigation.</td>
</tr>
<tr>
<td>Complaints</td>
<td>Majority of the information can be accessed by the public through FOI law. Access restricted for personal information concerning clients or private residents or if information is being used in an investigation.</td>
</tr>
<tr>
<td>Fire Prevention</td>
<td>Majority of the information can be accessed by the public through FOI law. Access restricted for personal information concerning clients or private residents or if information is being used in an investigation. Services paid for by private entities are the property of the payee unless the information is prejudice to health &amp; human safety.</td>
</tr>
<tr>
<td>Financial information i.e. accounts, budget</td>
<td>Majority of the information can be accessed by the public through FOI law. Access restricted for personal information concerning clients or private residents or if information is being used in an investigation.</td>
</tr>
<tr>
<td>Tender Contracts</td>
<td>FOI request concerning this type of information should be directed to the Ministry of MOT.</td>
</tr>
<tr>
<td>Fire Equipment Management</td>
<td>Majority of the information can be accessed by the public through FOI law. Access restricted for personal information concerning clients or private residents or if information is being used in an investigation.</td>
</tr>
<tr>
<td>Strategic Management</td>
<td>Majority of the information can be accessed by the public through FOI law. Access restricted for personal information concerning clients or private residents or if information is being used in an investigation.</td>
</tr>
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</table>
1. **About the Publication Scheme**

Every public authority covered by the Freedom of Information Law has a legal duty to maintain a publication scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

The publication scheme lists the information which is readily available to the public. The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.

This publication scheme commits the Department of Commerce and Investment (DCI) to making information available to the public as part of its normal business activities.
The Department of Commerce and Investment will:

- specify the information held by the Department, which falls within the seven (7) categories below;
- proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
- describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
- list any fees charged for access to information described in this scheme;
- publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
- make this publication scheme available to the public;
- Regularly review and update the information made available under this scheme.

2. Information that may be withheld

The Department of Commerce and Investment will generally not publish:

- information in draft form;
- information that is not held by the Department of Commerce and Investment or which has been disposed of in accordance with a legally authorised disposal schedule;
- information that is not readily-available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
- Information which is exempt under the FOI Law, or otherwise protected from disclosure – for example: personal information; or commercially sensitive information. Records containing exempt matter will be published in a redacted form, where ever it is practical to do so, indicating which exemptions apply.

In maintaining this publication scheme, our aim is to be as open as possible.

However, there may be limited circumstances where information will be withheld from one of the categories of information listed in section 7: Categories of information.

Information will only be withheld where the FOI Law expressly permits it.

For example: where disclosure would breach the law of confidentiality, infringe personal privacy, harm the Department of Commerce and Investment (or another organization’s) commercial interests, or endanger the protection of the environment.

When ever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to section 6: Complaints.
3. **Methods of access**

Information available under our publication scheme will usually be accessible through the methods described below.

**Section 7: Categories of information** provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.

**Online**
Many of our documents are published electronically on this website and can be downloaded in PDF format. Where information is available online, a link within section 7: *Categories of information* will direct you to the relevant page or document.

If there is no link, or the link is broken, you can use our website’s “Search” facility at www.investcayman.gov.ky If you are still having trouble locating information listed under our scheme, please contact; Lolita Bodden – lbodden@dci.gov.ky

If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You can email us at investcayman.gov.ky or lbodden@dci.gov.ky or fidci@investcayman.gov.ky to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

**Phone**
Documents listed in the publication scheme can also be requested by telephone. Please call our main line at 945 0943 or 948-2400 to request information.

**Post**
All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to:

Miss Lolita Bodden  
Information Manager  
Department of Commerce and Investment  
Stake Bay Road  
Bodden & Bodden Building  
P.O. Box 232  
Cayman Brac KY2-2101  
CAYMAN ISLANDS

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See section 4: *Fees and charges* for further details.)
**Personal visits**
In limited cases, you may be required to make an appointment to view information listed in the publication scheme. This will be clearly stated in section 7: *Categories of information*, and relevant contact details will be provided in that section.

**Advice and assistance**
If you experience any difficulty identifying the information you want to access, please contact: Lolita Bodden, Information Manager at 345 945 0943 main office or 345 948 3240 direct. Bodden & Bodden Building, Stake Bay Road, P.O. Box 232 Cayman Brac KY2-2101.

The *Department of Commerce and Investment* will adhere to its obligations under section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.

Information will be provided in the language in which it is held or in such other language that is legally required. Where the Department of Commerce and Investment is legally required to translate any information, it will do so.

**4. Fees and charges**
The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. The Department of Commerce and Investment strives to ensure that fees and charges are clearly explained and kept to a minimum.

Information which is published online, downloaded through a website, or sent to you by email will be provided free of charge.

Fees may be charged for providing information in paper copy or on computer disc. Charges will reflect the actual costs of reproduction and postage, as described below.

**Reproduction costs**
Where fees apply, photocopied information will be charged at a standard rate of $1.00 per page (black and white; any size) and $1.50 per page (color; any size).

Computer discs will be charged at a rate of $2 per disc.

**Postage costs**
The Department of Commerce and Investment will pass on to the requester the actual costs of postage or courier delivery.

Details of any individual charges which differ from the above policy are provided within section 7: *Categories of information*.

If a fee applies, you will be advised of the amount and how it has been calculated. Information will be provided when the Department of Commerce and Investment has received your payment.
5. Requests for information outside the Publication Scheme

Information held by the Department of Commerce and Investment that is not published under this scheme can be requested in writing. Your request will be considered in accordance with the provisions of the FOI Law by contacting FOI Information Manager.

Miss Lolita Bodden
Information Manager
Department of Commerce and Investment
Bodden & Bodden Building
Stake Bay Road
P.O. Box 232
Cayman Brac KY2-2101
CAYMAN ISLANDS

Tel: 345 945 0943
Fax: 345 945 0941
Direct Tel: 345 948-2400
Email: lbodden@dci.gov.ky
Online: www.investcayman.gov.ky

6. Complaints

The Department of Commerce and Investment aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, please contact Lolita Bodden at 948-2400 or email at lbodden@dci.gov.ky or contact Ryan Rajkumarsingh at 244 2260 or rrajkumarsingh@dci.gov.ky and we will try to resolve your complaint as quickly as possible.

You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

Information Commissioner's Office,
2nd Floor, Elizabethan Square, Building 1
George Town, Grand Cayman
PO Box 10727,
Grand Cayman KY1-1007,
Cayman Islands

Telephone: +1 345 747 5402
Email: appeals@ico.gov.ky
7. Categories of information

- About Us
- Strategic Management
- Finance & Administration
- Laws & Regulations
- Organization & Function
- DCI Policies & Procedures
- DCI Laws & Regulations
- Board & Committees
- Our Services

ABOUT US

The Department of Commerce and Investment is a one stop shop for information, expertise and guidance in relation to business opportunities in the Cayman Islands. The agency provides technical advice to local small businesses and investment climate data and support to potential foreign investors. The DCI also oversees the operations of the Cayman Islands Film Commission which was set up to develop the local film industry and attract media projects and the Trade and Business Licensing Secretariat which is responsible for issuing different categories of business licensing.

Ministry

The Department of Commerce and Investment (DCI) operates as an agency under the Ministry of Finance, Development and Tourism (FD&T).

The Premier & Minister for Finance, Development and Tourism
Hon. W. McKeeva Bush, OBE, JP

Chief Officer
Dr. Dax Basdeo, PHD (Finance)

Chief Officer
Mrs. Sonia McLaughlin, Cert. Hon., JP (Development)

Chief Officer
Mr. Carson Ebanks, MBE, JP (Tourism)

Physical Address: Ministry of Finance, Tourism and Development, 4th Floor, Government Administration Building, 4th Floor, Government Administration Building, Grand Cayman

Mailing Address: 4th Floor, Government Administration Building, Grand Cayman – KY1-1001, CAYMAN ISLANDS

Tel: 345 244 2412
Fax: 345 954 2922
Email: foi.mte@gov.ky
DCI PRINCIPLE OFFICERS

Executive Director
Lesley Ann Thompson (Acting)

Head of Marketing
Miss Lesley Ann Thompson

Head of Business Licensing
Mr. Ryan Rajkumarsingh

Information Manager
Miss Lolita Bodden
Information Manager
Department of Commerce and Investment
P.O. Box 232, Stake Bay
Cayman Brac- KY1-1001
Cayman Islands
Direct Line: 345 948-2400
Office Line: 345 945 0943
Email: lbodden@dci.gov.ky
Website: www.investcayman.gov.ky

For more information, visit the Freedom of Information (FOI) website (www.foi.gov.ky)

Designate
Mr. Ryan Rajkumarsingh
Information Manager Designate
Department of Commerce and Investment
P.O. Box 10087
Cayman Islands
Direct Line: 345 244 2260
Office Line: 345 945 0943
Email: rrajkumarsingh@dci.gov.ky
Website: www.investcayman.gov.ky
For more information, visit the Freedom of Information (FOI) website (www.foi.gov.ky)

Organisation and functions

The Department of Commerce and Investment (DCI) was established in November 2003 as an agency under the Cayman Islands Government, the DCI provides a central point for the coordination of resources and information, which investors, entrepreneurs and/or developers can access regarding business opportunities in the Cayman Islands.
Our vision is to contribute to sustainable economic development for the Cayman Islands through the encouragement of investment and entrepreneurial venture, which generate income, employment, innovation, linkages and domestic competitiveness.

As an economic development agency, the DCI works to stimulate and facilitate appropriate long-term, inward and local investment in the Cayman Islands in partnership with other Government agencies and the private sector.

The Department of Commerce and Investment, scope of activities includes:

- Develop and implement marketing campaigns that enhance the image and profile of the Cayman Islands as an investment location of choice.
- Arrange and participate in conferences and events that showcase the strength of the jurisdiction and which will encourage investor interest.
- Lead investors through the business establishment process by providing information on incentives, legislation or regulatory requirements, and steps in the approval process.
- Link potential investors with potential customers, suppliers and other business partners.
- Provide technical assistance to local entrepreneurs and small businesses.
- Provide assistance to film and photography projects seeking to utilize the jurisdiction.
- Conduct primary research and investigation into the Cayman Islands business climate with a view to developing recommendations on policy as it relates to investment and commerce.
- Grant approvals to conduct business activities allowed by law through administration of the issuance of Trade and Business Licences and Local Company (Control) Licences.

**Contact Information**

**Grand Cayman Office Address:**
Physical Address:
Cayman Corporate Centre, 27 Hospital Road
Mailing Address:
P.O. Box 10087
George Town
Grand Cayman- KY1-1001
Tel: 345 945 0943
Fax: 345 945 0941
Email: investcayman.gov.ky
Website: www.investcayman.ky
Hours of Work: 8:30am – 5pm, Monday thru Friday
Cayman Brac Office Address:
Physical Address: Bodden & Bodden Building, Stake Bay
P.O. Box 232
Cayman Brac - KY2-2101
Tel: 345 948 2400
Fax: 345 948 2409
Email: lbodden@dci.gov.ky

Hours of Work: 8:30am- 5:00pm, Monday thru Friday

Boards and Committees
The Department of Commerce and Investment oversees the following boards:

- Cayman Island Film Commission Advisory Board
  - Dax Basdeo – Chairman
  - Patrick Broderick – Member
  - Frank Flowers – Member
  - Natalie Ugland – Member
  - Mark Van Develde – Member
  - Donna Myrie – Member
  - Jason Felts - Member
  - Tony Scott - Member
  - Tom Selz – Member
  - Graham Taylor – Member
  - Jim Hart – Member
  - Bruce Deichi – Member
  - Heidi De Vries – Member

- Trade and Business Licence Board
  - Garth Arch – Chairman
  - Lynn Bodden-Smatt – Deputy
  - Marcus Cumber – Member
  - Judy-Faye McGaw – Member
  - T. Jeffrey Rivers – Member
  - Johnny Thompson – Member
  - Troy Burke – Member
  - Sybil Jackson- Member
  - Kriste Rankin – Member
STRATEGIC MANAGEMENT
Administering the Department's operations at the organizational level; developing business plans and corporate policy; setting long-term goals and objectives; evaluating the agency's overall performance and progress towards established targets; managing programs to improve business processes and ensure consistent service delivery; preparing or revising laws and other regulatory instruments that affect the Department's functions and responsibilities; obtaining legal advice from external sources.

Laws and Regulations
The following are several of the main laws affecting the establishment of a new business in the Cayman Islands and are provided for informational purposes only. Official copies of the laws and regulations can be obtained from the Legislative Department of the Cayman Islands. Note: There may be other amendments to the laws listed below. Some of these amendments may be found on the Cayman Islands Government website.

Financial Services
Banks & Trust Companies Law (2007 Revision)
- Banks & Trust Companies (Licence Applications and Fees) Regulations (2007 Revision)
- Building Societies Law (2001 Revision)
- Companies Law (2007 Revision)
- Companies Management Law (2003 Revision)
- Exempted Limited Partnership Law (2007 Revision)
- Insurance Law (2008 Revision)
- Insurance (Forms) Regulations (2003 Revision)
- Insurance (Exemption) Regulations, 2004
- Monetary Authority Law (2008 Revision)
- Mutual Funds Law (2007 Revision)
- Mutual Funds (Fees) Regulations (2007 Revision)
- Partnership Law (2002 Revision)
- Land Holding Companies Share Transfer Tax Law (2007 Revision)

Customs
- Customs Law (2007) Revision
- Customs Tariff Law (2002 Revision)

E-Commerce
- Electronic Transactions Law (2003 Revision)
- Computer Misuse Law, 2000
- Information & Communications Authority Law (2006 Revision)

Immigration
- Immigration Law (2009 Revision)
- Immigration Regulations (2007 Revision)
Tourism
- Hotels Aid Law (1995 Revision)
- Hotels Aid Regulations (1996 Revision)
- Tourism Law (1995 Revision)
- Tourism Regulations (2002 Revision)
- Tourist Accommodation (Taxation) Law (2003 Revision)

Employment
- Health Insurance Law (2005 Revision)
- Health Insurance Regulations (2005 Revision)
- Labour Law (2007 Revision)
- Workmen's Compensation Law (1996 Revision)

Others
- Patents and Trademarks Law (2007 Revision)
- Patents and Trademarks Regulations, 1999
- Development and Planning Law (2008 Revision)
- Development and Planning Regulations (2006 Revision)
- Registered Land Law (2004 Revision)
- Trade and Business Licensing Law (2007 Revision)
- Trade and Business Licensing Regulations (1999 Revision)
- Local Companies (Control) Law (2007 Revision)
- Local Companies (Control) Regulations (1998 Revision)

FINANCE & ADMINISTRATION

Administering the Department’s internal functions and managing its resources efficiently and effectively. Includes the management of monetary resources; material resources; human resources; information resources; and relationships with clients, the public and other government agencies.

LAWS & REGULATIONS FOR CIVIL SERVICE

Financial Management
- July 2008 - Annual Salary Scale for Salaried Staff and Hourly Rates for bi-weekly employees.
- 2008 Pay Schedule Monthly and weekly pay dates for 2008
- 2007 Pay Scales Annual Salary Scale for Salaried Staff - January 2007

Administration & Human Resource Management
- Public Service Management Law (2009 Revision) and Personnel Regulations, 2006
- Public Servant Code of Conduct Code of Conduct for Civil Servants 05-Dec-2007

Records Management
- Chief Secretary's Code of Practice on Record Management
- Freedom of Information Law, 2007
POLICIES & PROCEDURES

In addition to the Laws and Regulations listed above the following policies and procedures are utilized within the DCI organization.

- Employees Handbook
  - Complaint Policy and Procedures
  - Code of Conduct
- Service Standard Manual
- Disaster Control Plan

OUR SERVICES

Our professional staffs provide a broad range of consultation, liaison, and coordination services, to help business owners and investors, proceed smoothly, with their ventures in the Cayman Islands.

For Local Entrepreneurs

Business Counselling: We offer technical assistance to an individual or business that deals with the formation, management, marketing, financing, and/or operation of a small business enterprise. The Agency is a safe environment in which entrepreneurs can test and formalize their business ideas before making a resource commitment.

Training: Our workshops and seminars cover a range of subject areas of interest to businesses such as Accounting, How to Start a Business and Raise Financing, HR and Marketing techniques.

Events
From time to time the agency co-ordinates other special events that create opportunities for business networking.

Access to Financing
Through partnerships with organizations such as the Cayman Islands Development Bank and the Cayman Angel Investors Network, we assist our clients to prepare business cases for funding through outside agencies and organizations.

For Foreign Investors

Guidance We advise on the regulatory requirements of setting up a business in Cayman and provide useful information on establishing a new enterprise. We also assist with the provision of relevant forms and fee schedules.

Site Visits Staff members organize site visits for potential investors

Incentives The agency negotiates incentives and other benefits for an investment proposal.
<table>
<thead>
<tr>
<th>General</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Business Licensing</strong></td>
</tr>
<tr>
<td>We process applications for all individuals or companies that wish to carry out business in the Cayman Islands. The law dictates that they need a Trade and Business License or a Local Company (Control) License (or both in some instances) to operate.</td>
</tr>
<tr>
<td><strong>Film Applications</strong></td>
</tr>
<tr>
<td>The film commission facilitates the processing of all applications for permits for media productions, custom waivers and rebates.</td>
</tr>
</tbody>
</table>
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- proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
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• information which is exempt under the FOI Law, or otherwise protected from disclosure – for example: personal information; or commercially sensitive information. Records containing exempt matter will be published in a redacted form, where ever it is practical to do so, indicating which exemptions apply.

In maintaining this publication scheme, our aim is to be as open as possible.

However, there may be limited circumstances where information will be withheld from one of the categories of information listed in section 7: Categories of information.

Information will only be withheld where the FOI Law expressly permits it.

For example: where disclosure would breach the law of confidentiality, infringe personal privacy, harm the Cayman Islands Government Office in the United Kingdom’s (or another organization’s) commercial interests, or endanger the protection of the environment.

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Information available under our publication scheme will usually be accessible through the methods described below.
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**Email**  
If information is listed in our publication scheme we may be able to send it to you by email. You can email us at info@cigo.co.uk to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

**Phone**  
Documents listed in the publication scheme can also be requested by telephone. Please call +44 207 491 7772 to request information.

**Post**  
All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to:

<table>
<thead>
<tr>
<th>Information Officer</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cayman Islands Government Office</td>
</tr>
<tr>
<td>4&lt;sup&gt;th&lt;/sup&gt; Floor</td>
</tr>
<tr>
<td>6 Arlington Street</td>
</tr>
<tr>
<td>London</td>
</tr>
<tr>
<td>United Kingdom</td>
</tr>
<tr>
<td>SW1A 1RE</td>
</tr>
</tbody>
</table>

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See section 4: Fees and charges for further details.)

**Personal visits**  
In limited cases, you may be required to make an appointment to view information listed in the publication scheme. This will be clearly stated in section 7: Categories of information, and relevant contact details will be provided in that section.

**Advice and assistance**  
If you experience any difficulty identifying the information you want to access, please contact Nadira Lord, Information Officer at +44 (0)207 7491 7772 or via email at nlord@cigo.co.uk

The Cayman Islands Government Office in the United Kingdom will adhere to its obligations under section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.

Information will be provided in the language in which it is held or in such other language that is legally required. Where the Cayman Islands Government Office in the United Kingdom is legally required to translate any information, it will do so.

4. **Fees and charges**

The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. The Cayman Islands Government Office in the United Kingdom strives to ensure that fees and charges are clearly explained and kept to a minimum. Information which is sent to you by email will be provided free of charge.
Fees may be charged for providing information in paper copy or on computer disc. Charges will reflect the actual costs of reproduction and postage, as described below.

**Reproduction costs**

Where fees apply, photocopied information will be charged at a standard rate of £0.75 per page (black and white; any size) and £1.00 per page (colour; any size).

Computer discs will be charged at a rate of £1.25 per disc.

**Postage costs**

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If a fee applies, you will be advised of the amount and how it has been calculated. Information will be provided when the Cayman Islands Government Office in the United Kingdom has received your payment.

5. **Requests for information outside the Publication Scheme**

Information held by the Cayman Islands Government Office in the United Kingdom that is not published under this scheme can be requested in writing. Your request will be considered in accordance with the provisions of the FOI Law.

6. **Complaints**

The Cayman Islands Government Office in the United Kingdom aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, please contact Nadira Lord at +44 (0)207 7491 7772 or nlord@cigo.co.uk, and we will try to resolve your complaint as quickly as possible.

You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

Information Commissioner's Office,
2nd Floor, Elizabethan Square, Building 1
George Town, Grand Cayman
PO Box 1375,
Grand Cayman KY1-1108,
CAYMAN ISLANDS
Telephone: +1 345 747 5402
Email: appeals@ico.gov.ky
7. Categories of information

- About Us
- Strategic Management
- Finance & Administration
- Policies & Procedures
- Decisions & Recommendations
- Lists & Registers
- Our Services

ABOUT US

Name of public authority:
CAYMAN ISLANDS GOVERNMENT OFFICE IN THE UNITED KINGDOM

Location and Hours:
4th Floor, 6 Arlington Street, London, United Kingdom SW1A 1RE
Open: Monday – Friday 9:00am – 5:00pm (GMT); Closed: Public Holidays

Ministry
Ministry of Financial Services, Tourism & Development

Chief Officer
Mr. Dax Basdeo, Financial Services, Ministry of Finance, Tourism & Development
4th Floor, Government Administration Building,
Grand Cayman KY1-9000.

Principal Officer
Mrs. Mary Chandler-Allen
The Cayman Islands Government Representative in the United Kingdom (Acting)
Cayman Islands Government Office
6 Arlington Street,
London
United Kingdom
SW1A 1RE

Telephone: +44 (0)207 7491 7772
Fax: +44 (0) 207 7491 7944
Email: mchandlerallen@cigo.co.uk

Information Officer
Nadira Lord
Assistant to The Cayman Islands Government Representative
Cayman Islands Government Office
6 Arlington Street,
London
United Kingdom
SW1A 1RE
Telephone: +44 (0)207 7491 7772  
Fax: +44 (0)207 7491 7944  
Email: nlord@cigo.co.uk

**Organisation and Functions**

The Cayman Islands Government Office in the United Kingdom performs a semi-consular function. The Office represents the Cayman Islands Government in the UK and acts upon instructions received from the Cayman Islands. It provides an important link between the Cayman Islands and the UK, it is responsible for improving and promoting the image of the Cayman Islands and it builds relations with the UK Government and the private sector. The Office responds to enquiries and disseminates information about the territory. In particular, it promotes the Cayman Islands as an offshore financial centre and takes its part in organisations such as the UK Overseas Territories Association (UKOTA), the All-Party Parliamentary Group (APPG) and EU Overseas Countries & Territories Association (OCTA). The Office also provides support and consular assistance to Caymanians in the UK, in particular to students. The Office assists with recruitment for Cayman Islands Government vacancies as and when required.

**History**

Thomas Russell, the former Governor who left Cayman in January 1982, was asked by the Cayman Islands Government to set up a Government Office in London and he started work in June 1982. He was accommodated at 17b Curzon Street together with the Tourism Office and had just one other staff member to assist him.

The Cayman Islands Government Office was the second British Overseas Territory to have a London Office and it set the trend for other territories to follow suit. The Office proved its worth, as it took on an ever-expanding range of duties. In 1986 a fire in the basement of the building caused the office to move from 17b Curzon Street to 100 Brompton Road, Knightsbridge.

The Government Office handled a range of enquiries such as would be expected in a small Embassy or High Commission; it promoted Financial Services and dealt with recruitment of staff from the UK to fill positions in the Cayman Islands Civil Service which could not be filled locally. Mr Russell established the Cayman Islands All Party Parliamentary Group and strengthened links with Commonwealth organisations.

Since its establishment in 1993, the United Kingdom Overseas Territories Association (UKOTA) has developed as more territories appointed a London-based Representative and consequently the Association has more influence and is very active.

In 1994 the Government Office moved to its current location at 6 Arlington Street, which it shares with the C. I. Department of Tourism, C. I. Shipping Registry and C. I. Civil Aviation Authority.

In 2000 Mr Russell retired after a total of 18 years as Representative and was replaced by Jennifer Dilbert, the first Caymanian Representative. Jennifer Dilbert established the Friends of Cayman group and an Annual Reception for Caymanian students. She completed her term of office and returned to the Cayman Islands in December 2008.

**Frequently Asked Questions**
1. Do I require a visa to enter the Cayman Islands and how to I go about obtaining it?

Depending on the passport you hold you may require a visa. If you live in the U.K. you should contact the Visa Section of the Passport Office in London, the contact number being 020 7901 7542. If you are overseas you will need to contact the British Embassy in your country of residence who will provide information about timing, cost and procedures.

2. How long can I stay as a visitor and may I extend my stay?

Generally the normal visitor entry is a period of one month. However you may request a stay of up to six months maximum, providing you have a return air ticket to your country of residence and can show proof that you have sufficient funds to support yourself without working during the period in question (a copy of a bank statement would probably suffice). It would probably be wise to have an air ticket which allows a change to the return date.

3. How can I transport my pet to the Cayman Islands?

The process for importing animals into Cayman can be a lengthy one, but easy as long as you know the timescales. You will need a Permit to Import your pet. Documentation regarding the import requirements, along with an application form, can be obtained from Veterinary Services, Department of Agriculture, P.O. Box 459, Grand Cayman KY1-1106, Cayman Islands, Tel: +1 (345) 947 3090, Fax +1 (345) 947 2634 or by email to ciagriculture@gov.ky

Your pet must have an approved type of microchip fitted prior to the rabies vaccination being administered and this vaccination must be an approved vaccination. Your pet must then have a blood test. Not more than 14 days prior to departure you must have a registered veterinarian complete an official health certificate and treat your pet for tapeworms and ticks with an approved product.

All animals travelling to the Cayman Islands must do so by the most direct route and be carried in an approved container.

Owners should check with the airline the differences in consigning a pet as “checked baggage” or “cargo”. Persons in the U.K. may wish to consult the Pet Travel Scheme Helpline on 0870 241 1710.

4. How can I obtain permanent residency?

A Permanent Resident is a person who has been granted permission by the Caymanian Status and Permanent Residency Board or Chief Immigration Officer to remain permanently in the Islands.

One way to qualify for Permanent Residence is to have been legally and ordinarily resident in the Cayman Islands for at least eight years immediately prior to your application.

The Board will issue to the successful applicant a Residency & Employment Rights Certificate.
The Permanent Residence Assessment Point System is the means by which the Caymanian Status and Permanent Residency Board assesses an application. You can review the point system in the Immigration (Amendment No. 3) Regulations 2007. Copies of the Immigration Law and Regulations may be purchased at the Legislative Assembly for a nominal fee.

Persons of independent means can apply for a 25 year Residency Certificate. In Grand Cayman, proof of an annual income of at least CI$150,000 without the need to be engaged in employment in the Cayman Islands is required and an investment of CI$750,000 (of which CI$250,000 must be in developed real estate).

5. How can I purchase property in the Cayman Islands?

The real estate market in Cayman is simple and straightforward and apart from a one-time stamp duty, there are no annual property taxes. There are many real estate agencies that will give you advice and help you with all the legalities. Houses, apartments, condos and townhouses are available for purchase. Prices vary on location, size, design and other features.

6. How do I obtain a work permit?

If you wish to take up employment it will be the responsibility of the employer to obtain a work permit for you. If you are offered a job, the employer should give you the relevant forms and will be responsible for submitting the application to the Immigration Board, together with all supporting documentation. The time taken to get a work permit depends on what type of permit the employer applies for. If the employer applies for a short term permit, i.e. for a period of a few months, the permit could be obtained within a couple of weeks. If the employer has applied for a full one year permit, it could take a lot longer to obtain. Short term permits are not designed to be converted into full permits. Work permits are issued for a specific job with a specific employer.

7. Are there any medical regulations involved in obtaining a work permit?

A medical examination will be necessary for employment (along with a blood test and chest x-ray).

8. My partner has been offered a job – we are not married, may I go as his/her dependant?

Only a spouse may be considered as a dependant. You will need to enter as an independent individual, either as a visitor or with your own work permit.

9. How do I obtain a Police Clearance Certificate?

Please contact your local police station or check on line at your regional police authority to obtain the form. There is a charge which varies in each authority and the time taken
to obtain the certificate can be up to 40 days. A sworn Affidavit of no Criminal Convictions is equally acceptable for persons coming from the U.K. and may be obtained from a Solicitor or Notary Public.

10. Do I need a visa if I am visiting the Cayman Islands on a cruise ship?

   No, anyone can enter the Cayman Islands on a cruise ship without a visa providing the stopover is not more than eight hours.

11. How can I apply for a birth certificate in the Cayman Islands?

   You can contact the Registry of Births, Deaths & Marriages in the Cayman Islands and they will tell you how to proceed. This can be achieved by email: cigenreg@gov.ky, by phone +1 (345) 946 7922 or by fax +1 (345) 949 0969.

12. I have been offered a place St Matthew’s University – do I need a visa?

   A non-Caymanian who is eighteen years of age or older, seeking to enter the Cayman Islands to attend a recognised educational institution on a full time basis may be granted a student visa. The student should be self sufficient or provide proof of support from other means. The student visa does not allow the student to work. It is understood that the student is expected to leave the Islands on completion of the programme. Most student visas are granted for a period of four years, but may be extended for a further twelve months. Please contact the University, who will assist you.

13. What are the processes for getting married in the Cayman Islands?

   The minimum age for getting married in the Cayman Islands is 16; however anyone under the age of 18 must have the consent of a parent or guardian. All marriages must be attended by a Marriage Officer and by two other witnesses. The Marriage Officer can advise on making arrangements for your wedding. Also the wedding must take place between the hours of 8 a.m. and 6 p.m. Go to the Government website www.gov.ky and look under ‘Getting Married’ and go to “About Cayman” and then “Getting Married” for a list of Marriage Officers and people who can help with arranging the services and provide information on appropriate documentation required.

14. Could you please send me a copy of the New Resident and/or Caymanian Compass?

   Yes we could provide both of those publications.

15. Can you tell me about the cost of living in the Cayman Islands including renting an apartment?

   The cost of living in Cayman is similar to that in London. Whether renting or buying, all properties come fitted with kitchen appliances. If you are renting, properties are
generally fully fitted and come equipped with a small quantity of kitchen equipment, so that they are ready for immediate occupation. Rental costs vary according to location, size and furnishings but information may be obtained through New Resident magazine at www.newresident.ky pages 74 -95 (where you will find real estate agents listed).

**STRATEGIC MANAGEMENT**

Administering the authority’s operations at the organisational level; developing business plans and corporate policy; setting long-term goals and objectives; evaluating the agency’s overall performance and progress towards established targets; managing programs to improve business processes and ensure consistent service delivery; preparing or revising laws and other regulatory instruments that affect the authority’s functions and responsibilities; obtaining legal advice from external sources.

**Governance**

High-level documents that inform and direct the functions and activities of the Cayman Islands Government Office in the United Kingdom are within the domain of the Ministry of Financial Services, Tourism & Development and are referenced in the ministry’s publication scheme.

**Corporate Management***

- Quarterly reports
- Plans for hazard management and disaster recovery

*Copies can be obtained upon request from the Information Officer.

**FINANCE & ADMINISTRATION**

Administering the authority’s internal functions and managing its resources efficiently and effectively. Includes the management of monetary resources; material resources; human resources; information resources; and relationships with clients, the public and other government agencies.

**Financial Management***

- Annual budget
- Monthly accounts

*Copies can be obtained upon request from the Information Officer.

**Administration***

- Insurance policies
- Press releases
- Job vacancies; career opportunities
- Staff pay and grading structures
- Records management file plan or classification scheme
- Training records
- Information Technology
*Copies can be obtained upon request from the Information Officer.

**POLICIES & PROCEDURES***
- Health and Safety Policy
- Fire Risk Assessment Procedure

*Copies can be obtained upon request from the Information Officer.

**DECISIONS & RECOMMENDATIONS***
- Minutes of meetings

*Copies can be obtained upon request from the Information Officer.

**LISTS & REGISTERS***
- FOI disclosure log

*Copies can be obtained upon request from the Information Officer.

**OUR SERVICES**

The main specific functions of the office are:

To promote Cayman Islands interests and expand contacts in the United Kingdom and Europe by liaison with appropriate UK Ministries, UK Parliament, Commonwealth bodies, the UK Overseas Territories Association (UKOTA), the Overseas Countries & Territories Association of the EU (OCTA) and other international organisations.

To disseminate information on the Cayman Islands to a wide range of enquirers: Government, private sector companies and the general public. Topics include enquiries about living in the Cayman Islands, obtaining permanent residence, visa and immigration requirements, job opportunities, buying property, establishing a business, investment opportunities etc.

To provide the Cayman Islands Government with information and policy advice on events and policies in the UK and Europe.

Make advance arrangements for official visitors and private sector visitors from the Cayman Islands to UK and Europe, e.g. Cayman Islands politicians and senior civil servants; to receive such visitors and provide maximum support.

To provide support and consular assistance to Caymanians and in particular to Caymanian students in the UK, especially in times of crisis (e.g. hurricanes). To maintain a database of Caymanian students in the UK.
To represent the Cayman Islands at official functions, ceremonial occasions, Commonwealth and Parliamentary gatherings, Foreign Office receptions etc, in order to promote the Cayman Islands as an international entity of importance.

To execute the Government’s programme of recruitment in the UK, as and when required. This may include the placement of advertisements, dealing with requests for application form and job description, receiving back and acknowledging completed applications, setting up interviews for shortlisted candidates, liaising with the selected candidate/s and handling the arrangements for the new appointee to take up the post.
1. About the publication scheme

Every public authority covered by the Freedom of Information Law has a legal duty to maintain a publication scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

The publication scheme lists the information which is readily available to the public. The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.

This publication scheme commits the General Registry to making information available to the public as part of its normal business activities.

The General Registry will:

- specify the information held by the authority, which falls within the seven (7) categories below;
- proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
- describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
- list any fees charged for access to information described in this scheme;
• publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
• make this publication scheme available to the public;
• regularly review and update the information made available under this scheme.

2. Information that may be withheld

The General Registry will generally not publish:
• information in draft form;
• information that is not held by the General Registry, or which has been disposed of in accordance with a legally authorised disposal schedule;
• information that is not readily-available – e.g. information that is contained in files that have been placed in storage, or is otherwise difficult to access; and
• information which is exempt under the FOI Law, or otherwise protected from disclosure – e.g. personal information; or corporate sensitive information. In maintaining this publication scheme, our aim is to be as open as possible.

However, there may be circumstances where information will be withheld from one of the categories of information listed in section 7: Categories of information.

Information will only be withheld where the FOI Law expressly permits it. e.g. where disclosure would breach the law of confidentiality, infringe personal privacy, harm the General Registry or another organization commercial interests.

Whenever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to section 6: Complaints.

3. Method(s) of access

Information available under our publication scheme will usually be accessible through the methods described below.

Section 7: Categories of information provides additional details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.
Online

Much of the information that is available from our Authority is accessible electronically on our website and can be downloaded in PDF format. Where information is available online, a link within section 7: Categories of information will direct you to the relevant section of the website.

If there is no link, or the link is broken, you can use our website’s “Search” facility at www.ciregistry.gov.ky. If you are still having trouble locating information listed under our scheme, please contact cindy.jefferson@gov.ky or write to Information Manager, General Registry Department, Ground Floor, Citrus Grove, Goring Ave., Grand Cayman, Cayman Islands KY1-9000.

Email

If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You can email us at cigenreg@gov.ky to request information. Please also provide a telephone number so that we can call you to clarify details if necessary.

Fax

Documents listed in the publication scheme can also be requested by fax. Please send your request by fax to the attention of the Information Manager at (345) 949 0969 to request information.

Post

All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to:

Information Manager, General Registry Department, Citrus Grove Building, Goring Ave., Grand Cayman, Cayman Islands, KY1-9000.

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See Section 4: Fees and charges for further details.)

Personal visits

In limited cases, you may be required to make an appointment to view information listed in the publication scheme.
Advice and assistance

If you experience any difficulty identifying the information you want to access, please contact cindy.jefferson@gov.ky or cigenreg@gov.ky.

The General Registry will adhere to its obligations under Section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.

Information will be provided in the language in which it is held.

4. Fees and charges

The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. The General Registry strives to ensure that fees and charges are clearly explained.

Fees may be charged for providing information in paper copy or on computer disc.

Reproduction costs

Where fees apply, the General Registry will advise the applicant to obtain agreement as to the cost prior to processing the requested information. We will endeavor to keep the cost to a minimum within the constraints of the various Laws. In addition to any other relevant fee computer discs will be charged at a rate of $2 per disc. Information will be provided when the General Registry has received your payment.

See General Registry Website for fee(s) usually charged by the Registry for services to customers.

Postage costs

The General Registry will pass on to the requester the actual costs of postage or courier delivery.

If a fee applies, you will be advised of the amount and how it has been calculated. Information will be provided when the General Registry has received your payment.
5. Requests for information outside the publication scheme

Information held by the General Registry that is not published under this scheme can be requested in writing. Your request will be considered in accordance with the provisions of the FOI Law.

Please contact the Information Manager Cindy Jefferson-Bulgin at (345) 9467922 or by email at cindy.jefferson@gov.ky or foi.reg@gov.ky

6. Complaints

The General Registry aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, please contact Information Manager, General Registry Department, Ground Floor, Citrus Grove, Goring Ave., Grand Cayman, Cayman Islands KY1-9000 or by email cindy.jefferson@gov.ky and we will try to resolve your complaint as quickly as possible.

Further information about our complaints procedures can be obtained from http://www.ciregistry.gov.ky/portal/page?_pageid=1941,4581443&_dad=portal&_schema=PORTAL

You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

Information Commissioner's Office,
2\textsuperscript{nd} Floor, Elizabethan Square, Building 1
George Town, Grand Cayman

PO Box 10727,
Grand Cayman KY1-1007,
CAYMAN ISLANDS
Telephone: +1 345 747 5402
Email: appeals@ico.gov.ky

7. Categories of information
ABOUT US

GENERAL REGISTRY DEPARTMENT

Principal Officer(s)
Cindy Jefferson-Bulgin, Registrar General, cindy.jefferson@gov.ky or (345) 9467922
Donnell Dixon, Senior Assistant Registrar, donnell.dixon@gov.ky or (345) 9467922
Grace Watson, Deputy Registrar General, grace.watson@gov.ky or (345) 9467922

Information Manager
Cindy Jefferson-Bulgin
General Registry Department
Ground Floor Citrus Grove,
Goring Avenue, Grand Cayman
Cayman Islands

Email: cindy.jefferson@gov.ky

Freedom of Information website: www.foi.gov.ky

Ministry
MINISTRY OF FINANCE, TOURISM AND DEVELOPMENT

Organisation and functions
The General Registry is responsible for collecting a significant portion of revenue through registry management and the maintenance of public records. It also provides advice and information to facilitate the formulation of new Government policies, laws and regulations with regards to the register(s) it manages.

Mailing address: General Registry Department, Ground Floor, Citrus Grove, Goring Ave., Grand Cayman, Cayman Islands KY1-9000

Telephone number: (345) 9467922
Fax number: (345) 9490969
Email address: cigenreg@gov.ky
Website address: www.ciregistry.gov.ky

<table>
<thead>
<tr>
<th>Location and hours</th>
<th>Matters handled</th>
</tr>
</thead>
<tbody>
<tr>
<td>General Registry, Ground Floor, Citrus Grove, Goring Ave., Grand Cayman, KY1 – 9000 Office Hours: Mon-Fri. 8:30am - 5:00pm Closed on Public Holidays</td>
<td>Registration and maintenance of Companies, Partnerships, Trusts, Patents &amp; Trade Marks, Public records, Births, Deaths, Marriages, Co-Operatives, Trade Unions and Building Societies</td>
</tr>
</tbody>
</table>

**BOARDS AND COMMITTEES**
None.

**Frequently asked questions**

See [General Registry Website](#)

**STRATEGIC MANAGEMENT**
Administering the authority’s operations at the organizational level; developing business plans and corporate policy; setting long-term goals and objectives; evaluating the agency’s overall performance and progress towards established targets; managing programs to improve business processes and ensure consistent service delivery; preparing or revising laws and other regulatory instruments that affect the authority’s functions and responsibilities; obtaining legal advice from external sources.

**Governance**

Companies Law (2010 Revision)
Companies Winding Up Rules (2008)
Public Recorder Law (2007 Revision)
Patents & Trade Marks Law (2007 Revision)
Births and Deaths Law (2007 Revision)
Partnership Law (2002 Revision)
Cooperative Societies Law (2001 Revision)
The Trade Union Law
Building Societies Law

*Legislation administered* by the authority; in development; or under review.

**Corporate management**

Annual reports


Statistics: See [General Registry Website](#)

- Company Statistics as at 30 November 2010
- Partnership Statistics as at 30 November 2010
- Births, Deaths and Marriage Statistics as at 30 November 2010

**FINANCE & ADMINISTRATION**
Administering the authority’s internal functions and managing its resources efficiently and effectively including the management of monetary resources; material resources; human resources; information resources; and relationships with clients, the public and other government agencies.

**Financial management**
The Financial Regulations, 2004
Annual budget


**Administration**
Public Service Management Law (2007 Revision)
Personnel Regulations - Public Service Management Law, 2005
Public Service Code of Conduct – December 2007

Press releases

**POLICIES & PROCEDURES**
Complaints-handling procedure; HR policies and procedures

**DECISIONS & RECOMMENDATIONS**
None.

**LISTS & REGISTERS**
The Authority oversees the functions and activities of eleven Registers namely; Companies, Partnerships, Trusts, Patents & Trade Marks, Public records, Births, Deaths, Marriages, Co-Operatives, Trade Unions and Building Societies.

**OUR SERVICES**

A list of services provided by the General Registry relative to the various registers it oversees may be found at General Registry Website. In addition, some services are available online from our website. The links to these services are provided below.

*Births, Deaths & Marriages*

*Companies, Partnerships & Trusts*
1. About the Publication Scheme

The Economics & Statistics Office (ESO) is covered by the Freedom of Information Law and has a legal duty to maintain a publication scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

The publication scheme lists the information, which is readily available to the public. The list is divided into seven (7) different categories of information to help you find the documents you are looking for.

This publication scheme commits the ESO to making information available to the public as part of its normal business activities.

The ESO will:
- specify the information held by the office, which falls within the seven (7) categories below;
- proactively publish or otherwise make routinely available information held by the office that falls within the categories below;
• describe the methods by which specific information is made available, so that it can be
easily identified and accessed by members of the public;
• list any fees charged for access to information described in this scheme;
• publish or otherwise make information available, in accordance with the methods and
fees stated in this scheme;
• make this publication scheme available to the public; and
• regularly review and update the information made available under this scheme.

2. Information that may be withheld

The ESO will generally not publish:
• information in draft form;
• information that is not held by the ESO, or which has been disposed of in accordance
with a legally authorised disposal schedule;
• information that is not readily-available – for example: information that is contained in
files that have been placed in archive storage, or is otherwise difficult to access;
• information which is exempt under the FOI Law, or otherwise protected from disclosure –
for example: personal information or commercially sensitive information.
• Questionnaires and information identifiable to any individual or business in accordance
with S.8 (2) and S.(17) of the Statistics Law (1996 Revision) as amended by the
(7) of FOI does not abrogate the confidentiality clauses of the Statistics Law and this
information is therefore not available under FOI
• Other records containing exempt matter unless in a redacted1 form, where ever it is
practical to do so, indicating which exemptions apply.

In maintaining this publication scheme, our aim is to be as open as possible. However, ESO
records are exempt from disclosure in the following instance where such disclosure:
• is not in accordance with the Statistics Law (1996 Revision) as amended by the
Statistics (Amendment) Law 2010;
• constitutes an actionable breach of confidence, for example an opinion, advice or
recommendations prepared for another party;
• is premature and could reasonably be expected to or have substantial adverse effect on
the Caymanian economy or the Government’s ability to manage the economy;
• is an opinion, report, advice or recommendations prepared for Cabinet;
• prejudice, or would be likely to prejudice, the effective conduct of public affairs;
• reveal trade secrets, information of commercial value and interests prejudiced or
diminished by disclosure; and
• unreasonable exposure of personal information, whether living or dead.

Whenever information is withheld, we will inform you of this and explain why that information
cannot be released. Part III of the FOI Law lists the exemptions to the general right of access to
records. These records will only be withheld where the FOI Law expressly permits it.

Like all statistics offices, the ESO is governed by a law, the Statistics Law (1996 Revision), as
amended by the Statistics (Amendment) Law 2010, which guarantees confidentiality of
respondents and their information. A copy of this law is available at http://www.eso.ky/stats-
act.html

1 A copy of the record, with the exempt matter deleted in accordance with the National Archive’s Redaction
Standard.
If you wish to complain about any information, which has been withheld, please refer to Section 6: Complaints.

3. Methods of access

Information available under our publication scheme will usually be accessible through the methods described below.

**Online**
Many of our documents are published electronically on www.eso.ky and can be downloaded in PDF or Excel format. Where information is available online, a link within Section 7: Categories of information will direct you to the relevant page or document. If there is no link, or the link is broken, you can use our website’s “Search” facility at http://www.eso.ky/ If you are still having trouble locating information listed under our scheme, please contact foi.eso@gov.ky or infostats@gov.ky

**Email**
If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You can email us at foi.eso@gov.ky or infostats@gov.ky to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

**Phone**
Documents listed in the publication scheme can also be requested by telephone. Please call (345) 949-0940 to request information.

**Fax**
Documents listed in the publication scheme can also be requested by facsimile. The fax number is (345) 949-8782 to request information.

**Post**
All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to:

Attn: Information Manager  
Economics & Statistics Office  
Elizabethan Square Phase III  
Grand Cayman KY1-9000  
Cayman Islands

In your request, please provide your name address telephone number; and full details of the information or documents you would like to receive.

For faster processing, please also include any applicable fee. (See Section 4: Fees and charges for further details.)

**Personal visits**
In limited cases, you may be required to make an appointment to view information listed in the publication scheme. This will be clearly stated in Section 7: Categories of information, and relevant contact details will be provided in that section.

Advice and assistance

If you experience any difficulty identifying the information you want to access, please contact the Information Manager at foi.eso@gov.ky or Elizabeth.Talbert@gov.ky or Julietta.Beaupierre@gov.ky

The ESO will adhere to its obligations under Section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.

Information will be provided in the language in which it is held or in such other language that is legally required. Where the ESO is legally required to translate any information, it will do so.
4. Fees and charges

The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. The ESO strives to ensure that fees and charges are clearly explained and kept to a minimum.

Information which is published online, downloaded through a website, or sent to you by email will be provided free of charge.

Fees may be charged for providing information in paper copy or on computer disc. Charges will reflect the actual costs of reproduction and postage, as described below.

The ESO offers some publications for sale. This includes:

<table>
<thead>
<tr>
<th>Publication</th>
<th>Price</th>
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<tbody>
<tr>
<td>Cayman Islands Compendium of Statistics</td>
<td>US$60.00 or CI$50.00</td>
</tr>
<tr>
<td>1999 Cayman Islands Census</td>
<td>US$60.00 or CI$ 50.00</td>
</tr>
<tr>
<td>Annual Economic Report (AER)</td>
<td>US$ 60.00 or CI$ 50.00</td>
</tr>
<tr>
<td>Quarterly Economic Report (QER)</td>
<td>US$30.00 or CI$25.00</td>
</tr>
<tr>
<td>Labour Force Report (LFS)</td>
<td>US$30.00 or CI$25.00</td>
</tr>
<tr>
<td>Consumer Price Index (CPI)</td>
<td>US$30.00 or CI$25.00</td>
</tr>
<tr>
<td>Overseas Trade Report</td>
<td>US$30.00 or CI$25.00</td>
</tr>
</tbody>
</table>

These publications are charged at the cover price, and actual postage costs as charged by the Cayman Islands Postal Service.

**Reproduction costs**
Where fees apply, photocopied information will be charged at a standard rate of $1.00 per page (black and white; any size) and $1.50 per page (colour; any size).

Computer discs will be charged at a rate of $2.00 per disc.

**Postage costs**
The ESO will pass on to the requester the actual costs of postage or courier delivery. Details of any individual charges which differ from the above policy are provided within Section 7: Categories of information.

If a fee applies, you will be advised of the amount and how it has been calculated. Information will be provided when the ESO has received your payment.

5. Requests for information outside the Publication Scheme

Statistical data and economic information produced by the ESO may be obtained without making a request under the FOI Law. Please contact the Information Manager, Elizabeth Talbert or Julietta Beaupierre to determine whether an FOI request needs be submitted for the information sought.
However, if you are making an FOI request, it must be done in writing (letter, email, and facsimile). This request will be considered in accordance with the provisions of the FOI Law.

Further details are provided at

6. Complaints

The ESO aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, please contact the Information Manager, Elizabeth Talbert (345)-244-1621 or email foi.eso@gov.ky or Elizabeth.Talbert@gov.ky and we will try to resolve your complaint as quickly as possible. Further information about our complaints procedures can be obtained from http://www.eso.ky/freedom of information (Making an FOI Appeal)

You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response:

Information Commissioner's Office
2nd Floor, Elizabethan Square, Building 1
George Town, Grand Cayman
PO Box 10727,
Grand Cayman KY1-1007,
Cayman Islands
Telephone: +1 345 747 5402
email: appeals@ico.gov.ky

7. Categories of information

- About Us
- Strategic Management
- Finance & Administration
- Policies & Procedures
- Decisions & Recommendations
- Lists & Registers
- Our Services

ABOUT US
(Hyperlinks are in blue and underlined; press the CTRL button and ‘Click’ the link to follow it to the document)

Name of public authority
Economics and Statistics Office

Ministry
Ministry of Financial Services, Tourism and Development
**Principle officer [or Key staff]**

Maria Zingapan, Director  
Tel: (345) 244-1614, Email: Maria.Zingapan@gov.ky

Elizabeth Talbert, Deputy Director  
Tel: (345) 244-1621, Email: Elizabeth.Talbert@gov.ky

Adolphus Laidlow, Senior Economist – Economics  
Tel: (345) 244-1618, Email: Adolphus.Laidlow@gov.ky

Yvonne Newland, Senior Statistician System of National Accounts  
Tel: (345) 244-1618, Email: Yvonne.Newland@gov.ky

Julietta Beaupierre, Senior Statistician Balance of Payments  
Tel: (345) 244-1618, Email: Julietta.Beaupierre@gov.ky

**Information manager**  
Information Manager: Mrs. Elizabeth Talbert  
Email address: Elizabeth.Talbert@gov.ky or foi.eso@gov.ky  
Telephone Number: (345) 244-1621

Information Manager Designate: Julietta Beaupierre  
Email address: Julietta.Beaupierre@gov.ky or foi.eso@gov.ky  
Telephone number: (345) 244-3500

Freedom of Information Office website www.foi.gov.ky

**Organisation and functions**

The Cayman Islands’ Economics and Statistics Office (ESO) provides basic information on the country’s people and economy. The ESO:

a. Monitors the economy, develops economic policies and plans, and advises Government on a range of economic issues to sustained growth of the islands.

b. Conducts and analyzes social and economic surveys and compiles and publishes statistical data on the Cayman Islands, and provides other government departments with technical advice on data collection and dissemination, and survey design and methodology.

**Mailing address:**  
Economics & Statistics Office  
Government Administration Building  
Grand Cayman KY1-9000  
Cayman Islands

**Telephone number:** (345) - 949-0940
Fax Number: (345) – 949-8782

Email address: foi.eso@gov.ky or infostats@gov.ky

Website address: http://www.eso.ky

Location and hours
Economics & Statistics Office
3rd Floor, Elizabethan Square Phase 3
Shedden Road
Opening Hours: Monday – Friday 9:00 am – 5:00 pm

What We Do

a. Conduct macro-economic analysis and research;
b. Monitor the economy and produce quarterly and annual economic reports;
c. Provide secretariat and technical support services to the Public Sector Investment Programme (PSIP) when convened by the Financial Secretary;
d. Conduct the Census of Population and Housing approximately every 10 years;
e. Publish statistical series, which include the annual Compendium of Statistics and the Annual Overseas Trade Report;
f. Update the Household Register and Business Register as needed.
g. Conduct and publish the results of Labour Force Surveys.
h. Conduct and publish the results of quarterly Consumer Price Index surveys.
i. Develop and implement a macroeconomic compilation program consisting of a System of National Accounts and Balance of Payments systems as resources permit.
j. Conduct other household and business surveys to provide the data requirements of statistical publications or socio-economic reports and studies for Government.
k. Provide technical assistance on economic and statistical matters to other Government Departments and Agencies, as resources permit.
l. Promote the wider use of statistics in the local community, and facilitate greater community participation in data collection and dissemination.
m. Provide technical assistance to regional and international agencies on economic and statistical matters related to the Cayman Islands.
n. Promote and implement the adoption of international standards in the compilation of national statistics, and the participation of the Cayman Islands in relevant initiatives related thereto.

Boards and committees

<table>
<thead>
<tr>
<th>Name</th>
<th>Meetings</th>
<th>Minutes</th>
</tr>
</thead>
</table>

### Census Advisory Committee (2008–2011)

**Members:**
- Haroon Pandohie, Department of Planning
- Ernie Scott, Sister Islands District Commissioner
- Deanna Lookloy, Department of Children & Family Services
- Lonny Tibbetts, Department of Employment Relations
- Shirley Wahler, Department of Education
- Sonia Campbell
- Tammy Ebanks-Bishop, Ministry of District Administration, Works and Gender Affairs
- Wil Pineau, Chamber of Commerce
- Elizabeth Talbert, Economics and Statistics Office
- Maria Zingapan, Economics and Statistics Office
- Kenneth Ebanks, Ministry of Financial Services, Tourism and Development

Meetings are not open to the public.

Economics & Statistics Office
3rd Floor, Elizabethan Square Phase 3 Shedden Road
George Town, Grand Cayman

http://www.eso.ky/UserFiles/File/Advisory%20Links(4

Minutes can be requested or accessed

by telephone : Tel: (345) - 949-0940

by mail : Mailing address:
Economics & Statistics Office
Government Administration Building
Grand Cayman KY1-9000
Cayman Islands

or by visiting the office:
Economics & Statistics Office
3rd Floor, Elizabethan Square Phase 3
Shedden Road
George Town, Grand Cayman

### Public Sector Investment Committee - not convened by the Financial Secretary

As convened or directed by the Financial Secretary
History
The history of ESO started with the very first official statistics on the Cayman Islands which is the 1802 census conducted by Edward Corbet, a staff aide to the Governor of Jamaica, Lieutenant General George Nugent. For more on ESO’s history, please visit http://www.eso.ky/pages.php?page=esohistory.

Job Vacancies

ESO & the Community
ESO has outreach activities in the community such as among students. Please visit http://www.eso.ky/pages.php?page=esothecommunity for additional information on ESO & the Community.

Frequently asked questions
This is a list of frequently asked questions related to ESO’s statistical reports, such as definitions of gross domestic product; labor force; consumer price index; census, etc. Please visit http://www.eso.ky/faq.html for additional frequently asked questions.
STRATEGIC MANAGEMENT

(Hyperlinks are in blue and underlined; press the CTRL button and ‘Click’ the link to follow it to the document)

Governance
- Public Management & Finance Law (2005 Revision)
- Public Service Management Law (2007 Revision)
- Personnel Regulations (2006)
- Public Service Code of Conduct
- Freedom of Information Law 2007
- The Statistics (System of National Accounts and Balance of Payments) Regulations, 2010
- Census Cayman Islands Order 1999
- The Census (Cayman Islands) Order 2010
- The Census (Cayman Islands) Regulation 2010
- National Archive and Public Records Law 2007
- Evidence Law (2007 Revision)
- Electronic Transactions Law (2003 Revision)
- UN Fundamental Principles of Official Statistics  

Corporate management
- HR Audit Reports  
- ESO Continuity Plan
- Government Email Policy

POLICIES & PROCEDURES

(Hyperlinks are in blue and underlined; press the CTRL button and ‘Click’ the link to follow it to the document)

Administrative Policies and Procedures
- ESO Open Door Policy  http://www.eso.ky/
- Customer Complaints Procedure  http://www.eso.ky/
- Guidelines for the Selection of Census Enumerators and Field Supervisors
- HR Policies and Procedures

Manuals:
- Labour Force Survey Manuals  
- Cayman Islands Classification of Individual Consumption According to Purpose (COICOP)
- 1999 Census Field Manual
- Census Information PowerPoint Presentation
- 2010 Census Manual
- Balance of Payments Methodology
- System of National Accounts Methodology
- 2008 Cayman Islands’ Consumer Price Index basket

Decisions & Recommendations
Opinions, advice or recommendations prepared for the Cabinet or a committee thereof are exempt from disclosure under Section 19.1 of the FOI Law.

LISTS & REGISTERS
- Asset Register
- Business Register – Not covered by FOI Law and disclosure is barred under S.8 (2) and S.(17) of the Statistics Law (1996 Revision)
- Household Register – Not covered by FOI Law and disclosure is barred under S.8 (2) and S.(17) of the Statistics Law (1996 Revision).
Organizational Chart  http://www.eso.ky/organizational-chart.html

OUR SERVICES

1) Official Publications:
   - Consumer Price Index
   - Overseas Trade
   - Compendium of Statistics
   - Population & Vital Statistics
   - Annual & Quarterly Economic Reports
   - Special reports http://www.eso.ky

2) Studies, Advice & Recommendations for Cabinet – Exempt S. 19 (1) FOI Law

3) Technical Assistance to Agencies

4) Other Socio-Economic Surveys and Statistics
   - Survey of Living Conditions and Household Budget Survey
   - Statistical Principle & Methodologies
1. **About the Publication Scheme**

Every public authority covered by the Freedom of Information Law has a legal duty to maintain a publication scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

The publication scheme lists the information which is readily available to the public. The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.

This publication scheme commits H.M. Customs Cayman Islands to making information available to the public as part of its normal business activities. H.M. Customs Cayman Islands will:

- specify the information held by the authority, which falls within the seven (7) categories below;
- proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
- describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
- list any fees charged for access to information described in this scheme;
- publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
- make this publication scheme available to the public;
- regularly review and update the information made available under this scheme.

### 2. Information that may be withheld

H.M. Customs Cayman Islands will generally not publish:

- information in draft form;
- information that is not held by H.M. Customs Cayman Islands or which has been disposed of in accordance with a legally authorised disposal schedule;
- information that is not readily-available — for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
- information which is exempt under the FOI Law or otherwise protected from disclosure — for example: personal information; or commercially sensitive information. Records containing exempt matter will be published in a redacted form, where ever it is practical to do so, indicating which exemptions apply.

In maintaining this publication scheme, our aim is to be as open as possible.

However, there may be limited circumstances where information will be withheld from one of the categories of information listed in section 7: Categories of information.

Information will only be withheld where the FOI Law expressly permits it.

For example: where disclosure would breach the law of confidentiality, infringe personal privacy, harm H.M. Customs Cayman Islands (or another organisation's) commercial interests, or endanger the protection of the environment.

Whenever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to section 6: Complaints.

### 3. Methods of access

Information available under our publication scheme will usually be accessible through the methods described below.

Section 7: Categories of information provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.
Many of our documents are published electronically on this website and can be downloaded in PDF format. Where information is available online, a link within section 7: Categories of information will direct you to the relevant page or document.

If there is no link, or the link is broken, you can use our website’s "Search" facility at www.customs.gov.ky or www.gov.ky. If you are still having trouble locating information listed under our scheme, please contact Mrs. Trenda Kelly, Information Manager Designate.

If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You can email us at foi.cus@gov.ky to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

Documents listed in the publication scheme can also be requested by telephone. Please call Mr. Kevin Walton at (345) 244-4922 or Mrs. Trenda Kelly at (345) 244-4934 to request information.

All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to:

Mr. Kevin Walton  
Information Manager  
H.M. Customs Cayman Islands  
P.O. Box 898  
Grand Cayman KY1-1103  
Cayman Islands

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See section 4: Fees and charges for further details.)

In limited cases, you may be required to make an appointment to view information listed in the publication scheme. This will be clearly stated in section 7: Categories of information, and relevant contact details will be provided in that section.

If you experience any difficulty identifying the information you want to access, please contact Mr. Kevin Walton at (345) 244-4922 or Mrs. Trenda Kelly at (345) 244-4923.

H.M. Customs Cayman Islands will adhere to its obligations under section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.
Information will be provided in the language in which it is held or in such other language that is legally required. Where H.M. Customs Cayman Islands is legally required to translate any information, it will do so.

4. Fees and charges

The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. H.M. Customs Cayman Islands strives to ensure that fees and charges are clearly explained and kept to a minimum.

Information which is published online, downloaded through a website, or sent to you by email will be provided free of charge.

Fees may be charged for providing information in paper copy or on computer disc. Charges will reflect the actual costs of reproduction and postage, as described below.

There are some publications which the H.M. Customs Cayman Islands offers for sale. This include: The Customs Tariff Law, etc. These publications are charged at the cover price, plus actual postage costs as charged by the Cayman Islands Postal Service, or the Customs Tariff Law may be downloaded free of charge from www.customs.ky

Reproduction costs
Where fees apply, photocopied information will be charged at a standard rate of $1.00 per page (black and white; any size) and $1.50 per page (colour; any size).

Computer discs will be charged at a rate of $2 per discs.

Postage costs
The H.M. Customs Cayman Islands will pass on to the requester the actual costs of postage or courier delivery.

Details of any individual charges which differ from the above policy are provided within section 7: Categories of information.

If a fee applies, you will be advised of the amount and how it has been calculated. Information will be provided when the H.M. Customs Cayman Islands has received your payment.

5. Requests for information outside the Publication Scheme

Information held by the H.M. Customs Cayman Islands that is not published under this scheme can be requested in writing. Your request will be considered in accordance with the provisions of the FOI Law.

For further details please visit http://www.foi.cus.ky/FOI.php#Request
6. Complaints

H.M. Customs Cayman Islands aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, please contact Mr. Kevin Walton at (345) 244-4922 via email kevin.walton@gov.ky or Mrs. Trenda Kelly at (345) 244-4923, via email trenda.anglin-kelly@gov.ky and we will try to resolve your complaint as quickly as possible.

Further information about our complaints procedures can be obtained from (insert website).

You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

Information Commissioner's Office
2nd Floor, Elizabethan Square
Building 1 George Town, Grand Cayman
PO Box 1375,
Grand Cayman KY1-1108
CAYMAN ISLANDS
Telephone: +1 345 747 5402
Email: appeals@ico.gov.ky

7. Categories of information

- About Us
- Strategic Management
- Finance & Administration
- Policies & Procedures
- Decisions & Recommendations
- Lists & Registers
- Our Services

ABOUT US

Name of public authority
Her Majesty’s Customs Cayman Islands

Ministry
Ministry of Finance, Tourism and Development

Financial Secretary
Mr. Kenneth Jefferson, Portfolio of Finance & Economics, 4th Floor Government Administrative Building, Grand Cayman KY1-9000
Chief Officer
Mrs. Sonia McLaughlin, Portfolio of Finance & Economics, 4th Government Administrative Building, Grand Cayman KY1-9000

Name and title of Head
Mr. J. Carlon Powery, Collector of Customs, 42 Owen Roberts Drive, George Town

Information manager
Mr. Kevin Walton
Information Manager
H.M. Customs Cayman Islands
P.O. Box 898
Grand Cayman KY1-1103
Direct Line: (345) 244-4922
Office: (345) 949-4579
Email: Mitchell.welds@gov.ky
FOI Email: foi.cus@gov.ky
Website: www.customs.ky or www.gov.ky
Freedom of Information Website: http://foi.gov.ky

Designate
Mrs. Trenda Kelly
Information Manager Designate
H.M. Customs Cayman Islands
P.O. Box 898
Grand Cayman KY1-1103
Direct Line: (345) 244-4923
Office: (345) 949-4579
Email: trenda.anglin-kelly@gov.ky
FOI Email: foi.cus@gov.ky
Website: www.customs.ky or www.gov.ky

Organisation and functions
H.M. Customs Cayman Islands is responsible for:
1. the collection of revenue, including protection of duties, package tax and Warehouse fees.
2. the prevention of smuggling;
3. the implementation of prohibitions and restrictions upon the importation and exportation of certain goods;
4. the provision of information concerning imports and exports for trade statistics;
5. assisting other law enforcement agencies and other agencies in the enactment of their laws.

Vision
To protect the borders of the Cayman Islands while securing the future of its people.
**Mission statement**
To collect and protect Government’s revenue, facilitate legitimate trade and control prohibited and restricted goods in a cost effective manner while preserving a safe environment for all.

P.O. Box 898  
Grand Cayman KY1-1103  
Tel: (345) 949-4579  
Fax: (345) 949-1573  
Website: [www.customs.ky](http://www.customs.ky) or [www.gov.ky](http://www.gov.ky)

<table>
<thead>
<tr>
<th>Location and hours</th>
<th>Matters handled</th>
</tr>
</thead>
<tbody>
<tr>
<td>Admin Office</td>
<td>Administrative concerns</td>
</tr>
<tr>
<td>42 Owen Roberts Drive, 2nd floor</td>
<td>Human Resources</td>
</tr>
<tr>
<td>George Town</td>
<td></td>
</tr>
<tr>
<td>8:30am to 5:00pm Monday to Friday</td>
<td></td>
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<tr>
<td></td>
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</tr>
<tr>
<td>Collections Office</td>
<td>Clearing of Cargo</td>
</tr>
<tr>
<td>42 Owen Roberts Drive, 1st floor</td>
<td></td>
</tr>
<tr>
<td>George Town</td>
<td></td>
</tr>
<tr>
<td>8:30am to 4:00pm Monday to Friday</td>
<td></td>
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<tr>
<td>8:30am to 12:00pm Saturday</td>
<td></td>
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<td></td>
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<tr>
<td>Courier Office</td>
<td>Clearing of Courier Cargo</td>
</tr>
<tr>
<td>42 Owen Roberts Drive, George Town</td>
<td></td>
</tr>
<tr>
<td>8:30am to 5:00pm Monday to Friday</td>
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<tr>
<td>Parcel Post</td>
<td>Clearing of Air Parcel Cargo</td>
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<tr>
<td>Airport Post Office, George Town</td>
<td></td>
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<tr>
<td>8:30am to 5:00pm Monday to Friday</td>
<td></td>
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<tr>
<td>8:30am to 12:00pm Saturday</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td>Airport Terminal</td>
<td>Clearing of commercial and private aircrafts and passengers</td>
</tr>
<tr>
<td>Owen Robert Intl Airport, George Town</td>
<td></td>
</tr>
<tr>
<td>6:00am to 11:00pm Monday to Sunday</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td>General Aviation Terminal</td>
<td>Clearing of private aircrafts and passengers</td>
</tr>
<tr>
<td>GAT Terminal Owen Roberts Drive,</td>
<td></td>
</tr>
<tr>
<td>George Town</td>
<td></td>
</tr>
<tr>
<td>6:00am to 9:00pm Monday to Sunday</td>
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<td></td>
<td></td>
</tr>
<tr>
<td>Sea Freight/Ocean Freight Office</td>
<td>Clearing of Cargo</td>
</tr>
<tr>
<td>Port Authority, Cargo Distribution</td>
<td></td>
</tr>
<tr>
<td>Center Portland Road, George Town</td>
<td></td>
</tr>
<tr>
<td>8:30am to 4:00pm Monday to Friday</td>
<td></td>
</tr>
<tr>
<td>8:30am to 12:00pm Saturday</td>
<td></td>
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<tr>
<td></td>
<td></td>
</tr>
<tr>
<td>Fraud Unit</td>
<td>Deter, investigate and prosecute of non compliance with customs procedures</td>
</tr>
<tr>
<td>42 Owen Roberts Drive 2nd Floor</td>
<td></td>
</tr>
<tr>
<td>George Town</td>
<td></td>
</tr>
<tr>
<td>8:30am to 5:00pm Monday to Friday</td>
<td></td>
</tr>
<tr>
<td>Department</td>
<td>Address</td>
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<td>--------------------------------</td>
<td>-------------------------------------------------------------------------</td>
</tr>
<tr>
<td>Narcotics Enforcement Team</td>
<td>42 Owen Robert Drive 2nd Floor</td>
</tr>
<tr>
<td></td>
<td>George Town</td>
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<tr>
<td></td>
<td>8:30am to 5:00pm Monday to Friday</td>
</tr>
<tr>
<td>Intelligence Unit</td>
<td>42 Owens Roberts Drive 2nd floor</td>
</tr>
<tr>
<td></td>
<td>George Town</td>
</tr>
<tr>
<td></td>
<td>8:30am to 5:00pm Monday to Friday</td>
</tr>
<tr>
<td>Preventative Unit</td>
<td>42 Owens Roberts Drive 2nd Floor</td>
</tr>
<tr>
<td></td>
<td>George Town</td>
</tr>
<tr>
<td></td>
<td>8:30am to 4:30pm Monday to Friday</td>
</tr>
<tr>
<td></td>
<td>8:30am to 12:00pm Saturday</td>
</tr>
<tr>
<td>Sea Port Office</td>
<td>45A Harbour Drive, Port Authority Building</td>
</tr>
<tr>
<td></td>
<td>George Town</td>
</tr>
<tr>
<td></td>
<td>8:30am to 4:00pm Monday to Friday</td>
</tr>
<tr>
<td></td>
<td>8:30am to 12:00pm Saturday</td>
</tr>
</tbody>
</table>

**Boards and committees**

H.M. Customs Cayman Islands does not oversee any boards or committees.

**Frequently asked questions**

- **What are the duty rates for cars?**
  
  The duty rates for cars are as follows:
  - Up to $20,000 c.i.f. value 29.5%
  - Between $20,000 and $25,000 c.i.f. value 32%
  - Between $25,001 and $30,000 c.i.f. value 37%
  - More than $30,000 c.i.f. value 42%

- **Who is in charge of H.M. Customs Cayman Islands?**
  
  Mr. J. Carlon Powery is the Collector of Customs, who is in charge of H.M. Customs Cayman Islands.

- **How much is my allowance?**
  
  All passengers over the age of 18 may bring with them the following items:
  - Up to 1 liter of Portable Spirits
  - Or 4 liters of wine
  - Or 1 case of beer (not exceeding 8 liters)
  - Up to 200 Cigarettes
  - Or 100 Cigarillos
- Or 25 Cigars
- Or 250 grammes of Tobacco

Cayman residents returning from an overseas visit may bring with them household and personal items up to the value of CI$350.00 (US$417.00).

- **Why do I have to pay duty?**
  Collection of duty is Government’s main source of revenue. This allows Government to earn money for the continuing operation for essential services and funding for capital projects.

- **Why do I have to pay duty on gifts?**
  Goods other than unsolicited gifts not exceeding fifty (50) dollars in value are liable for duty.

- **How much money does H.M. Customs Cayman Islands make?**
  H.M. Customs Cayman Islands collects approximately CI$150 million dollars in revenue per year.

- **How do I make a FOI request?**
  If you wish to make a request for information then you should contact the Information Manager listed above or in his absence, the Information Manager Designate. Requests may also be made through our Government assigned email address foi.cus@gov.ky or H.M. Customs Cayman Islands’ own FOI email address www.foi.gov.ky. Requests must be in writing (letter, email or facsimile) and must include your name and an address (either postal or email). Please be as specific as possible about the information you would like, as this will help us to respond promptly. Where possible, please include a contact telephone number so we can call to discuss your request if necessary.

  We will respond to your request immediately. The Law requires public authorities to respond within 30 calendar days, allowing an extension of an additional 30 calendar days if needed. We are obligated by law to always acknowledge receipt of all FOI requests made to the Information Manager and we are also obligated to let you know if there is a need to extend the deadline. For detailed advice on what sorts of information is exempt please see the FOI Unit website.

**STRATEGIC MANAGEMENT**

The Principal Law relating to the administration and procedures of H.M. Customs Cayman Islands is the Customs Law. This Law constitutes the legal basis for the collection and management of the Customs Duties and the Enforcement of the Prohibitions and Restrictions on the importation and exportation of goods.

The key strategic goals and objectives for H.M. Customs Cayman Islands are:

1. To continue risk-based enforcement activities in the area of containerized cargo.
2. To improve the quality of customer services both internally and externally.
3. To ensure that the automated system captures all activities and provides reliable information for management and reporting purposes.
4. To continue the corporation and information sharing with other Law Enforcement Agencies locally, regionally and internationally.
5. To develop and implement policies that satisfies the needs of employees.

**Governance**

- Customs Law (2007 Revision)
- Public Management and Finance Law (2005 Revision)
- Personnel Regulations, 2006
- Public Service Management Law (2007 Revision)
- Customs Department Safety Policy
- Customs General Procedures
- Customs Complaint Handling Procedures

Additional information is available at [www.gazettes.gov.ky](http://www.gazettes.gov.ky) or at [www.gov.ky](http://www.gov.ky)

**FINANCE & ADMINISTRATION**

Administering the department’s internal functions and managing its resources efficiently and effectively. Includes the management of monetary resources; material resources; human resources; information resources; and relationships with importers, the public and other government agencies. Principal accounting polices are adopted and are prepared in accordance with International Public Accounting Standards and International Accounting Standards.

**Financial management**

- Finance and Accounting
- Annual Budget
- Financial statement; half-yearly/quarterly
- Sources of revenue; import duty
- Accounting procedures; contracting procedures
- Ministerial expenditure
- List of current tenders, contracts or quotations; recently-awarded contracts
- Auction

*Copies can be obtained upon request from Information Manager

**Administration***

- Insurance policies
- Press releases
- Job vacancies; career opportunities
- Staff pay and grading structures
- Records management file plan or classification scheme
- Training and safety
- Information technology
- Human resources

*Copies can be obtained upon request from Information Manager*
POLICIES & PROCEDURES
Customs Law (2007 Revision)
Public Management and Finance Law (2005 Revision)
Customs General Procedures
Customs Complaint Handling Procedures (2009 Revision)

DECISIONS & RECOMMENDATIONS
- Management Meetings
- Minutes of meetings
- Evaluation procedures
- Assessment criteria

Lists and Registers
- H.M. Customs Cayman Islands FOI Disclosure Log (Available at our office. Electronic or hard copy may be requested)
- 2010 FOI Publication Scheme List (Master list available at our office and updated each year)
- 2011 FOI Publication Scheme List (Master list available at our office and updated each year)

OUR SERVICES
H.M. Customs Cayman Islands is responsible for the collection of Import Duties, Package tax and Warehouse fees under the Customs Law and Customs Regulations.

The staff of H.M. Customs Cayman Islands will help you in every reasonable way to obtain your rights and to understand and meet your obligations under the Customs Law. So that they can do this, Officers are entitled to expect that your declaration will give them the full facts they need to decide how much duty you should pay. The staff of H.M. Customs Cayman Islands will at all times carry out their duties courteously, considerately and promptly.

This information is available online at www.customs.gov.ky or can be purchased at the Legislative Assembly Building in George Town, Grand Cayman.
1. **About the Publication Scheme**

Every public authority covered by the Freedom of Information Law has a legal duty to maintain a publication scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

The publication scheme lists the information which is readily available to the public. The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.

This publication scheme commits the Treasury Department to making information available to the public as part of its normal business activities.

The Treasury Department will:

- specify the information held by the authority, which falls within the seven (7) categories below;
- proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;

list any fees charged for access to information described in this scheme;

publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;

make this publication scheme available to the public;

regularly review and update the information made available under this scheme.

2. Information that may be withheld

The Treasury Department will generally not publish:

- information in draft form;
- information that is not held by the Treasury Department, or which has been disposed of in accordance with a legally authorised disposal schedule;
- information that is not readily-available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
- information which is exempt under the FOI Law, or otherwise protected from disclosure – for example: personal information; or commercially sensitive information. Records containing exempt matter will be published in a redacted form, where ever it is practical to do so, indicating which exemptions apply.

In maintaining this publication scheme, our aim is to be as open as possible.

However, there may be limited circumstances where information will be withheld from one of the categories of information listed in section 7: Categories of information.

Information will only be withheld where the FOI Law expressly permits it.

For example: where disclosure would breach the law of confidentiality, infringe personal privacy, harm the Treasury Department’s (or another organisation’s) commercial interests, or endanger the protection of the environment.

When ever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to section 6: Complaints.

3. Methods of access

Information available under our publication scheme will usually be accessible through the methods described below.

Section 7: Categories of information provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.

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1 A copy of the record, with the exempt matter deleted in accordance with the National Archive’s Redaction Standard.
Online

Many of our documents are published electronically on the Treasury Department website at www.treasury.gov.ky and can be downloaded in PDF format. Where information is available online, a link within section 7: Categories of information will direct you to the relevant page or document.

If you are still having trouble locating information listed using the Treasury Department website, please contact the FOI Information Manager Louella Thompson at 949-7900 or direct line at 244-2120 or email at louella.thompson@gov.ky or foi.treasury@gov.ky

Email

If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You can email us at foi.treasury@gov.ky to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

Phone

Documents listed in the publication scheme can also be requested by telephone. Please call Louella Thompson at 949-7900 or direct line at 244-2120 or Email louella.thompson@gov.ky or foi.treasury@gov.ky to request information.

Post

All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to:

    Ms. Louella Thompson
    Information Manager
    The Treasury Department
    71A Elgin Avenue
    Grand Cayman KY1-9000
    Cayman Islands

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See section 4: Fees and charges for further details.)

Personal visits

In limited cases, you may be required to make an appointment to view information listed in the publication scheme. This will be clearly stated in section 7: Categories of information, and relevant contact details will be provided in that section.

Advice and assistance

If you experience any difficulty identifying the information you want to access, please contact Louella Thompson at 949-7900 or direct line at 244-2120 or email louella.thompson@gov.ky or foi.treasury@gov.ky.

The Treasury Department will adhere to its obligations under section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.
Information will be provided in the language in which it is held or in such other language that is legally required. Where the Treasury Department is legally required to translate any information, it will do so.

4. Fees and charges

The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. The Treasury Department strives to ensure that fees and charges are clearly explained and kept to a minimum.

Information which is published online, downloaded through a website, or sent to you by email will be provided free of charge.

Fees may be charged for providing information in paper copy or on computer disc. Charges will reflect the actual costs of reproduction and postage, as described below.

**Reproduction costs**

Where fees apply, photocopied information will be charged at a standard rate of $1.00 per page (black and white; any size) and $1.50 per page (colour; any size).

Computer discs will be charged at a rate of $2 per disc.

**Postage costs**

The Treasury Department will pass on to the requester the actual costs of postage or courier delivery.

Details of any individual charges which differ from the above policy are provided within section 7: Categories of information of the FOI Regulations.

If a fee applies, you will be advised of the amount and how it has been calculated. Information will be provided when the Treasury Department has received your payment.

5. Requests for information outside the Publication Scheme

Information held by the Treasury Department that is not published under this scheme can be requested in writing. Your request will be considered in accordance with the provisions of the FOI Law by contacting the FOI Manager, Louella Thompson at 949-7900 or direct line at 244-2120 or email louella.thompson@gov.ky or foi.treasury@gov.ky

Or visit [http://www.treasury.gov.ky Making a Request](http://www.treasury.gov.ky)

6. Complaints

The Treasury Department aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, please contact Louella Thompson at 949-7900 or direct line at 244-2120 or email louella.thompson@gov.ky or foi.treasury@gov.ky and we will try to resolve your complaint as quickly as possible.

Further information about our complaints procedures can be obtained from [http://www.treasury.gov.ky/portal/page?_pageid=1751,3490966&_dad=portal&schma=PORTAL](http://www.treasury.gov.ky/portal/page?_pageid=1751,3490966&_dad=portal&schma=PORTAL)
You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

Information Commissioner's Office,
2nd Floor, Elizabethan Square, Building 1
George Town, Grand Cayman
PO Box 1375
Grand Cayman KY1-1108
CAYMAN ISLANDS
Telephone: +1 345 747 5402
Email: appeals@ico.gov.ky

7. Categories of information

- About Us
- Strategic Management
- Finance & Administration
- Policies & Procedures
- Decisions & Recommendations
- Lists & Registers
- Our Services

ABOUT US

Name of public authority
Treasury Department

Ministry
Ministry of Finance, Tourism, & Development (Public Finance)

Head of Department
Mrs. Debra Welcome, Accountant General; and
Mrs. Gloria Ann Myles, Deputy Accountant General
1st Floor
Government Administration Building
71A Elgin Avenue,
Grand Cayman KY1-9000
Cayman Islands.

Information Manager
Mrs. Louella Thompson
Information Manager
Treasury Department
1st Floor
Government Administration Building
71 Elgin Avenue
Grand Cayman KY1-9000
Cayman Islands
Direct Line: 1 (345) 244-2120
Office: 1 (345) 949-7900 Ext. 2120
Organisation and functions
FUNCTION
The nature and scope of business of the Treasury Department is to prepare consolidated core government forecast and financial statements: cash management and forecasting: negotiation, evaluation and management of government borrowings: financial management services for Ministries/Portfolios and the Executive; promote the use of International Public Sector Accounting Standards (IPSAS) in the core government and the management of delegated Trusts Assets (Mutual Legal Assistance Treaty – MLAT; Defunct Companies).

The Treasury Department is also responsible for the collection of environmental protection fees, cruise ship departure charges and debit transaction fees.

UNITS/SECTIONS
Cash Management Unit (CMU)
The Cash Management Unit operates under Part V of the Financial Regulations (2007 Revision). It falls under the auspices of the Financial Secretary and forms part of the Treasury Department within the Ministry of Finance, Tourism & Development. It is responsible for core government’s centralized banking system, financing activities, reserves and investments. Its delegation includes the development and application of policies, procedures and processes to facilitate cash management functions.
The unit’s functions consist of managing government’s suite of bank accounts, working capital and funding activities for ministries, portfolios, statutory authorities and government companies for outputs, capital projects, investments and reserves. It serves as a conduit to the Financial Secretary in negotiating and securing core government’s borrowing and provides for the subsequent management and administration of loan instruments. The unit lends itself to planning, organizing and performing financial services on behalf of Ministries and Portfolios, as well as managing and overseeing the Treasury’s interest rate regime.
Cash Management Unit is comprised of two senior managers, four professional and technical staff members and one clerical officer.
The full team is:-
Evelyn McTaggart – Acting Manager, Fund & Cash Flow
E-mail: evelyn.Mctaggart@gov.ky Ext. 244 2114

Susan Smith – Cash Management Officer
E-mail: susan.mith@gov.ky Ext. 244 2128

Charles McCoy – Systems Accountant
E-mail: charles.mccoy@gov.ky Ext. 244 2124

David Levy – Cash Management Officer
E-mail: david.levy@gov.ky Ext. 244 2127

Krista Seymour-Mohammed – Cash Management Officer
Entire Public Sector (EPS) UNIT
The EPS Unit is charged with the responsibility of the Government’s financial reporting. To this end, the Unit produces consolidated Financial Statements. A principal support function relates to the maintenance and development of the central accounting system in order to ensure accurate and timely processing and reporting of financial transactions. They assist the Accountant General recommend suitable accounting policies in compliance with International Public Sector Accounting Standards (IPSAS), the Public Management and Finance Law (2005 Revision) and Financial Regulations (2007 Revision) and a general adherence to best practices. The Unit comprises nine (9) persons and is divided into two (2) distinct teams. The Bank Reconciliation Team and the Reporting Team. The Bank Reconciliation team is responsible for the Bank Reconciliation function of all Ministries and Portfolios and is supervised by Jean Carias, Senior EPS Reporting Accountant, while the Reporting team reports directly to the Deputy EPS Manager Randy Myles. The overall management of the unit is headed by Sheila Thomas, Manager, EPS Reporting.

The full team is:-
Sheila Thomas – Manager, EPS Reporting
E-mail: Sheila.thomas@gov.ky  Ext. 244-2197

Randy Myles - Deputy Manager, EPS Reporting
E-mail: Randy.myles@gov.ky  Ext. 244-2139

Lorna Jackson – Senior EPS Accountant
E-mail: Lorna.jackson@gov.ky Ext. 244-2100

Jane Carias - Senior EPS Accountant
E-mail: Jane.carias@gov.ky  Ext. 244-2129

Carlene Watler-Scott - Senior EPS Accountant
E-mail: Carlene.watler-scott@gov.ky  Ext. 244-2126

Delane Hurlston – Bank Reconciliation Officer
E-mail: delane.hurlston@gov.ky  Ext. 244-2122

Jacqueline Miranda - Bank Reconciliation Officer
E-mail: jacqueline.miranda@gov.ky  Ext. 244-2107

Dale Connor - Bank Reconciliation Officer
Email: Dale.connor@gov.ky  Ext. 244-2123

Edith Prendergast - Bank Reconciliation Officer
E-mail: Edith.prendergast@gov.ky  Ext. 244-2144

DEBT RECOVERY UNIT
This unit is charged with the responsibility to monitor, manage and collect government’s arrears of revenue and bad debts. Functions also include taking legal action to recover overdue accounts on behalf of Ministries, Portfolios, Departments and other government related entities and to recover overdue executive revenue on behalf of Cabinet.

To manage and administer all loans made by Government including loans granted to employees, private sector entities and other individuals.

The Unit’s Manager is Mrs. Maria Dally and she is supported by five members of staff.

**The full team is:**

- **Maria Dally** – Manager, Debt Recovery Unit  
  E-mail: Maria.dally@gov.ky  Ext. 244 2141

- **Shiann Nalty-Palmer** – Credit & Debt Administrator  
  E-mail: Shiann.nalty@gov.ky  Ext. 244 2135

- **Jairia Ramoon** – Debt Recovery Officer  
  E-mail: Jairia.ramoon@gov.ky  Ext. 244 2117

- **Noel Robinson** – Debt Recovery Officer  
  E-mail: Noel.robinson@gov.ky  Ext. 244 2116

- **Thoywell Facey** – Debt Recovery Officer  
  E-mail: Thoywell.facey@gov.ky  Ext. 244 2125

- **Georgina Williams** – Debt Recovery Officer  
  E-mail: Georgina.williams@gov.ky  Ext. 244 2140

**PAYMENTS & PAYROLL UNIT**

The Payments and Payroll Unit provide financial management services to Ministries and Portfolios including processing of payroll related payments to all government employees and cheque processing for creditor payments as requested by Ministries and Portfolios.

The Unit is supervised by the Payments and Payroll Manager who is assisted by four Payments and Payroll officers.

**The full team is:**

- **Ruthann Campeau** – Payments & Payroll Manager  
  E-mail: Ruthann.campeau@gov.ky  Ext. 244 2103

- **Eric Smith** – Payments & Payroll Officer  
  E-mail: Eric.smith@gov.ky  Ext. 244 2101

- **Camillee Beckford** - Payments & Payroll Officer  
  E-mail: Camillee.beckford@gov.ky  Ext. 244 2142

- **Temar Clarke** - Payments & Payroll Officer  
  E-mail: Temar.clarke@gov.ky  Ext. 244 2104

- **Jenny Miller** - Payments & Payroll Officer  
  E-mail: Jenny.miller@gov.ky  Ext. 244 2118

<table>
<thead>
<tr>
<th>Location and hours</th>
<th>Matters handled</th>
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...
Treasury Department
1st Floor
Government Administration Building
71A Elgin Avenue
George Town
Grand Cayman
Cayman Islands

8:30 am to 5:00 pm – Monday to Friday
(Main Office)

8:30 am to 3:30 pm – Monday to Friday
(Cashier)

Treasury Cashier - Receipt of Funds
Treasury Admin. Providing Administrative and
technical support for the overall function of the
Department
Cash Management – responsible for core
Government’s centralised banking system,
financial activities, reserves and investment
which includes processing requests for drafts,
wires, funding, deposit slips, exchange rates,
requests for Corporate Credit Cards etc.
Debt Recovery Services – Responsibility to
monitor, manage and collect government arrears
of revenue and bad debts, to manage and
administer all loans made by Government.
EPS Unit – Bank Reconciliations & Financial
Reporting
Payments and Payroll - Processing of
Governments payroll and Creditor Payments

Boards and committees

<table>
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<tr>
<th>Name</th>
<th>Meetings</th>
<th>Minutes</th>
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<tr>
<td><strong>The Accounting Policies Committee</strong></td>
<td>Meets once per month and is not open to the public.</td>
<td>Minutes are only available in hard copy and can be obtained by requesting a copy in writing from the Information Manager at:- Mrs. Louella Thompson Information Manager Treasury Department Government Administration Building 71A Elgin Avenue Grand Cayman KY1-9000 CAYMAN ISLANDS Direct Line: 1 (345) 244-2120 Office: 1(345) 949-7900 Ext. 2120 Email: <a href="mailto:Louella.thompson@gov.k">Louella.thompson@gov.k</a> FOI Email: <a href="mailto:foi.tsy@gov.k">foi.tsy@gov.k</a> Website: <a href="http://www.treasury.gov.k">www.treasury.gov.k</a></td>
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Background
The Accounting Policies Committee (APC) is an internal working committee that falls under the remit of the EPS Unit. The APC was established in 2007 with the mandate of reviewing and recommending changes to the accounting policies and procedures of the Public Sector.

The mandate of the APC is embodied in Part 2 – General Accounting of the Accounting Policies for the Financial Statements of Government.

The accounting policies are based on generally accepted accounting practice as defined in the Public Management and Finance Law (2007 Revision) and the Financial Regulations (2008 Revision).
Purpose of the Committee:
To serve the interests of the Entire Public Sector by promoting the use of IPSAS, IAS & IFRS,
To ensure that the accounting policies are continuously updated to be consistent with IPSAS, IAS & IFRS,
To Facilitate Continuing Professional Education and other related training needs and,
Establish relations with IFAC and other like bodies.

The Committee will meet the above objectives by:
- Promoting the acceptance and use of these standards,
- Issuing changes to the accounting policies to be consistent with accounting standards,
- Providing timely information to the EPS on any changes to the accounting policies,
- Providing guidance in the application of these standards to ensure consistency of treatment and,
- Formation of alliance with relevant accounting bodies.

The Committee comprises seven (7) members drawn from departments within Government. The committee members serve for a period of two (2) years.

FREQUENTLY ASKED QUESTIONS
- **What day is pay day?**
  A schedule of monthly, bi-weekly pay days can be found in the Document Library.
- **Can cheques that are processed form another government department be collected from the Treasury?**
  Cheques are returned to the requesting Ministry or Portfolio for distribution.
- **Is today the beginning of the new fiscal year?**
  The fiscal year begins on July 1, of each year.
- **Can coins be purchased at the Treasury Department?**
  No. These can be purchased from the Cayman Islands Monetary Authority.
- **Is this the department where court funds are processed and issued?**
  No. Court funds are processed and issued at the Courts Office, Judicial Building George Town.
- **What amount of funds can a government employee borrow for a personal loan?**
  The maximum amount of money that can be borrowed by an employee is CI$5,000.00.
- **When is the next Cost of Living Adjustment (COLA) being paid?**
  COLA payments are determined and published by the Portfolio of Internal & External Affairs.
- **How long does it take to process invoices to be paid by the Government?**
  Government usually processes invoices 21 days net of invoice date but also has the option to pay earlier by quick cheque method.
- **How are payments for deceased persons who are employed by the Cayman Islands Government handled?**
  If the deceased person is employed at the time of his/her death, payment would be handled in the usual way i.e. payable by way of direct deposit or by cheque in the person’s name.
**How can I obtain a copy of my pay slip?**
Pay slips for both monthly and bi-weekly employees are sent to Ministries/Portfolios and Departments for distribution to employees. Requests for pay slips must be directed to the various payroll officers in the respective Ministries/Portfolios and Departments. Request to the Treasury will not be allowed unless the pay slips are lost or misplaced or there is a genuine need for a copy.

**STRATEGIC MANAGEMENT**
The Ministry of Finance, Tourism & Development (Public Finance) administering the authority’s operations at the organisational level; developing business plans and corporate policy; setting long-term goals and objectives; evaluating the agency’s overall performance and progress towards established targets; managing programs to improve business processes and ensure consistent service delivery; preparing or revising laws and other regulatory instruments that affect the authority’s functions and responsibilities; obtaining legal advice from external sources using the laws that regulate the function of government entities.

**Governance & Legislation**
In relation to performing the Treasury function, the primary legislation and regulation are:

- Public Management & Finance Law (2010 Revision) (PMFL)
- Public Management & Finance Law Regulations (2008 Revision)

**Corporate Management**
High-level documents that plan and evaluate the work of the authority are:-

- Annual Budget Statements
- Treasury’s Continuity Plan

**FINANCE & ADMINISTRATION**
Administering the authority’s internal functions and managing its resources efficiently and effectively. Includes the management of monetary resources; material resources; human resources; information resources; and relationships with clients, the public and other government agencies.

**General Nature of Activities**
The general activities of the Treasury is to prepare consolidated core government forecast and financial statements, cash management and forecasting, loan negotiation, evaluation and management of government borrowings, financial management services for Ministries / Portfolios and the Executive. To promote the use of International Public Sector Accounting Standards (IPSAS) in the entire EPS.

**Financial Management***
- Annual Budget Statements
- Cayman Armoured Courier Services Contract
*Copies can be obtained upon request from the Information Manager

Administration*
- Press Releases
- Job vacancies; career opportunities
- Training
- Staff pay and grading structures – Organizational Chart
- Records Management file plan or classification scheme.

*Copies can be obtained upon request from the Information Manager.

POLICIES & PROCEDURES
In addition to the laws and regulations listed above the following policies and procedures are used at the Treasury Department.
- Complaints-handling procedure;
- HR policies and procedures
- Public Servant’s Code of Conduct and Public Service Values (5.12.2007)
- Draft Operating policies and procedures; standards of service (to be further updated)
- Credit Card Policy
- Information Management policy; Disposal schedule (records retention policy
- Deputy Governor’s Code of Practice on record Management
- Freedom of Information Law 2007
- National Archive and Public Records Law (2010 Revision)
- Freedom of Information Regulations 2008
- Electronic Transactions Law (2003 Revision)
- National Pensions Law (2010 Revision) and Regulations
- Travel (Departure Tax and Environmental Protection Fee) Law (2003 Revision)
- Stamp Duty Law (2007 Revision)
- Other Local Laws and Regulations

DECISIONS & RECOMMENDATIONS*
- Minutes of Meetings
- Evaluation Procedures
- Assessment criteria
*Copies can be obtained upon request from the information Manager*

**LISTS & REGISTERS***
- FOI disclosure log: can be found at: http://www.treasury.gov.ky/portal/page?_pageid=3490923&dad=portal&schema=PORTAL
- Asset Register*

*Copies can be obtained upon request from the Information Manager.*

**OUR SERVICES**
The scope of the Treasury Department’s activities is as follows:
- Financial advice and support
- Financial reporting
- Forecast and management of core Government’s cash flows, loan tendering, evaluation and debt management
- Financial management services for Ministries / Portfolios and the Executive including Payroll processing, Creditor processing, Debt Recovery, Loans Made and Trust Asset management.
- Management of business processes of Government’s financial information systems (IRIS)
- To promote the acceptance and use of IPSAS through the Accounting Policies Committee (APC)

**Customers and Location of Activities**
Executive and Ministry / Portfolios, general public, statutory authorities and Government owned companies (GOC’s) within the Cayman Islands.

**General Forms***
- Complaints Forms
- Create New Accounts receivable (Memo Line)
- Create New Account (IRIS)
- Create New Project (IRIS)
- Create New Category (IRIS)
- Create New Deposit or Cost Centre (IRIS)
- Create New Entity (IRIS)
- Application Form for Salary Advance PFE 2
- Application Form for personal Loans PFE 1
- Employee Bank Details Form
- Inter-Department Transfer Form
- Inter-Org Transfer of Funds Form
Royal Bank of Canada – Request for Telegraphic Transfer
 Vendor Creation Request Form
 Stamp Duty Reporting Form for Insurance other than Life
 Corporate Credit Card Expense Form

*Available on our website:
http://www.treasury.gov.ky/portal/page?_pageid=1751,3490862&dad=portal&schma=PORTAL
and
http://it.gov.ky/portal/page?_pageid=1185,1547969&_dad=portal&_schema=PORTAL&page_param_site=2296363&Find=Display+Documents

List of Publications*

- Government Pay Dates for 2011
- TRS Cut-Off Dates for 2011
- Government Medical Loans

*Available on our website:
http://www.treasury.gov.ky/portal/page?_pageid=1751,3490912&_dad=portal&_schema=PORTAL

Copies of the above forms and publications may be obtained in writing or calling our Information Manager at the below address between the hours of 8:30am and 5:00pm, Monday to Friday.

Mrs. Louella Thompson
Information Manager
Treasury Department
1st Floor
Government Administration Building
71 Elgin Avenue
Grand Cayman KY1-9000
Cayman Islands
Direct Line: 1 (345) 244-2120
Office: 1 (345) 949-7900 Ext. 2120
Fax: 1 (345) 945-2469 or 1 (345) 946-5074
Email: Louella.thompson@gov.ky
FOI email: foi.tsy@gov.ky

Classes of Information Held
A Class of Information is a way of collecting together similar types of information. The Department of Treasury has grouped its Classes of Information into broad categories, by functions which reflect the Treasury’s major areas of responsibility. If you are intending to make a request, the following Classes of Information will help you explain more precisely which records you are seeking, or where the information may be found:

Function – Financial Asset Management
Administering Government cash flows, investments, reserves and trust assets. Managing Executive bank accounts and the movement of funds for the core government. Forecasting and reporting on aggregate cash position for Core Government.

Disbursements
Government Savings
Planning
Policy
Reporting
Trust Management

Function – Government Accounting
Preparing financial forecasts and reports for the Entire Public Sector. Offering advice to the Financial Secretary with regard to Treasury matters. Providing financial management services for Ministries, Portfolios and the Executive. Administering Government's financial information systems.

For Treasury's internal accounting processes, SEE Financial Management.
Advising
Bank Reconciliation
Debt Recovery
Financial Services (Payments & Payroll)
Forecasting
Guidance
Iris Management
Planning
Policy
Reviewing
Reporting
Training

Function – Public Debt Management
Administering and reporting on programmes to raise funds to finance government expenditure, in accordance with fiscal policy. Managing the repayment of public borrowings.
loan negotiation
loan management
policy
reporting

Function – Secretariat Support
Administering or providing administrative services and assistance to high-level Committees, Boards, Advisory Councils etc. – as listed in the E-Publication Scheme.
Includes: records of the body’s establishment, appointment of members, terms of reference, proceedings, minutes of meetings, reports, and agenda.
Excludes: records of internal committees and general agency meetings. USE the relevant administrative or operational function.
Advising
Arrangements
Establishment
Proceedings
Reporting
Research & Development
http://www.treasury.gov.ky/portal/page?_pageid=1751,3490928&_dad=portal&_schema=PORT AL
1. **About the Publication Scheme**

Every public authority covered by the Freedom of Information Law has a legal duty to maintain a publication scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

The publication scheme lists the information which is readily available to the public. The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.

This publication scheme commits the Maritime Authority of the Cayman Islands to making information available to the public as part of its normal business activities.

The Maritime Authority of the Cayman Islands will:
- specify the information held by the authority, which falls within the seven (7) categories below;
- proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
- list any fees charged for access to information described in this scheme;
- publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
- make this publication scheme available to the public;
- regularly review and update the information made available under this scheme.

2. Information that may be withheld

The Maritime Authority of the Cayman Islands will generally not publish:
- information in draft form;
- information that is not held by the Maritime Authority of the Cayman Islands, or which has been disposed of in accordance with a legally authorised disposal schedule;
- information which is exempt under the FOI Law, or otherwise protected from disclosure – for example: personal information; or commercially sensitive information. Records containing exempt matter will be published in a redacted1 form, where ever it is practical to do so, indicating which exemptions apply.

In maintaining this publication scheme, our aim is to be as open as possible. However, there may be limited circumstances where information will be withheld from one of the categories of information listed in section 7: Categories of information.

Information will only be withheld where the FOI Law expressly permits it. For example: where disclosure would breach the law of confidentiality, infringe personal privacy, harm the Maritime Authority of the Cayman Islands’ (or another organisation’s) commercial interests, or endanger the protection of the environment.

When ever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to section 6: Complaints.

3 Methods of access

Information available under our publication scheme will usually be accessible through the methods described below.

Online

Many of our documents are published electronically on our website, http://www.cishipping.com and can be downloaded in PDF format.

If you have any trouble locating information, please contact foi.mac@gov.ky

1 A copy of the record, with the exempt matter deleted in accordance with the National Archive’s Redaction Standard.
Should you not have access to a computer or the internet the Maritime Authority of the Cayman Islands will provide access via an office computer. Please call and organise a visit at:

Second floor, Strathvale House
90 North Church Street
George Town
Tel: +1 345-949-8831
Fax: +1 345-949-8849
Email: foi.maci@gov.ky
Monday – Thursday 8.30am – 5pm | Friday 8.30am to 4pm

Email

Some information listed in our publication scheme may not be published on our website. This may be an existing chargeable service or this information may be sent by email. You can email us at foi.maci@gov.ky to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

Phone

Documents listed in the publication scheme can also be requested by telephone. Please call +1 345-949-8831.

Post

All information listed in the publication scheme may be available in hard copy. Requests may be addressed to: foi.maci@gov.ky

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary.

Personal visits

If you are required or wish to make an appointment to view information, in a physical format please contact foi.maci@gov.ky or by telephone on +1 345-949-8831.

Advice and assistance

If you experience any difficulty identifying the information you want to access, please contact foi.maci@gov.ky or by telephone on +1 345-949-8831.

The Maritime Authority of the Cayman Islands will adhere to its obligations under section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.

Information will be provided in the language in which it is held or in such other language that is legally required. Where the Maritime Authority of the Cayman Islands is legally required to translate any information, it will do so.

4. Fees and charges

The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. The Maritime Authority of the Cayman Islands strives to ensure that fees and charges are clearly explained and kept to a minimum.
Information which is published online, downloaded through a website, or sent to you by email will be provided free of charge.

Fees may be charged for providing information in paper copy or information that is already and existing service. Charges will reflect the actual costs of reproduction and postage.

Existing services may be viewed on our website http://www.cishipping.com/fees http://www.cishipping.com/portal/page?_pageid=1307,1684580&_dad=portal&_schema=PORTAL

Registration fees

Ship Registration:

- Registration of ships-
- First registration of a ship;
- Registration of a Demise Chartered ship transferred IN;
- Registration Anew or re-Registration of a ship;
- Interim Registration of a ship; or
- Transfer of Registration of a ship between British Registers-

<table>
<thead>
<tr>
<th>CI $</th>
<th>US $</th>
</tr>
</thead>
<tbody>
<tr>
<td>Up to 150 gross tonnage 328.00 400.00</td>
<td></td>
</tr>
<tr>
<td>Over 150 and up to 400 gross tonnage 492.00 600.00</td>
<td></td>
</tr>
<tr>
<td>Over 400 and up to 1500 gross tonnage 697.00 850.00</td>
<td></td>
</tr>
<tr>
<td>Over 1500 gross tonnage 984.00 1200.00</td>
<td></td>
</tr>
</tbody>
</table>

Registration under the issue of a Provisional Certificate of Registry

<table>
<thead>
<tr>
<th>CI $</th>
<th>US $</th>
</tr>
</thead>
<tbody>
<tr>
<td>205.00 250.00</td>
<td></td>
</tr>
</tbody>
</table>

Registration of a ship under construction:

<table>
<thead>
<tr>
<th>CI $</th>
<th>US $</th>
</tr>
</thead>
<tbody>
<tr>
<td>246.00 300.00</td>
<td></td>
</tr>
</tbody>
</table>

Registration of Transfer or Transmission of Ownership of a ship of gross tonnage:

<table>
<thead>
<tr>
<th>CI $</th>
<th>US $</th>
</tr>
</thead>
<tbody>
<tr>
<td>Up to 150 gross tonnage 246.00 300.00</td>
<td></td>
</tr>
<tr>
<td>Over 150 and up to 400 gross tonnage 328.00 400.00</td>
<td></td>
</tr>
<tr>
<td>Over 400 and up to 1500 gross tonnage 369.00 450.00</td>
<td></td>
</tr>
<tr>
<td>Over 1500 gross tonnage 492.00 600.00</td>
<td></td>
</tr>
</tbody>
</table>

Registration of:

<table>
<thead>
<tr>
<th>Alterations to a registered ship:</th>
<th>CI $</th>
<th>US $</th>
</tr>
</thead>
<tbody>
<tr>
<td>164.00 200.00</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Change of Name of a registered ship: or for each alteration</th>
<th>CI $</th>
<th>US $</th>
</tr>
</thead>
<tbody>
<tr>
<td>164.00 200.00</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Change of Address or of other particulars of a Registered Owner, other than Change of Owner, including the re-issuance of the Certificate of Registry.

**Authorisation of a "Declaration of Lifeboats and Tenders Attached to a Ship", where applied for other than at the time of initial Registration of the parent ship:**

<table>
<thead>
<tr>
<th>CI $</th>
<th>US $</th>
</tr>
</thead>
<tbody>
<tr>
<td>82.00</td>
<td>100.00</td>
</tr>
</tbody>
</table>

Re-issuance of a Certificate of Registry to a ship and recording of changes in the Register with respect to a pleasure yacht changing status from private to commercial use or vice versa:

<table>
<thead>
<tr>
<th>CI $</th>
<th>US $</th>
</tr>
</thead>
<tbody>
<tr>
<td>246.00</td>
<td>300.00</td>
</tr>
</tbody>
</table>

Processing and approval of application for reservation of a name for a ship

<table>
<thead>
<tr>
<th>CI $</th>
<th>US $</th>
</tr>
</thead>
<tbody>
<tr>
<td>No additional charge where application is otherwise made</td>
<td>492.00</td>
</tr>
</tbody>
</table>

**Mortgage Registration**

Registration of:

- A Mortgage;
- The Transfer of a Mortgage;
- The Transmission of a Mortgage; or
- The Discharge of a Mortgage -

<table>
<thead>
<tr>
<th>CI $</th>
<th>US $</th>
</tr>
</thead>
<tbody>
<tr>
<td>in relation to a ship of up to 499 gross tonnage</td>
<td>246.00</td>
</tr>
<tr>
<td>in relation to a ship of over 499 gross tonnage</td>
<td>369.00</td>
</tr>
</tbody>
</table>

**Recording of a Priority Notice regarding a Mortgage:**

<table>
<thead>
<tr>
<th>CI $</th>
<th>US $</th>
</tr>
</thead>
<tbody>
<tr>
<td>in relation to a ship of up to 499 gross tonnage</td>
<td>164.00</td>
</tr>
</tbody>
</table>

**Tonnage Measurement and Annual Tonnage Fee**

Survey for tonnage measurement and issue of appropriate Tonnage Certificate under the Tonnage Regulations

<table>
<thead>
<tr>
<th>CI $</th>
<th>US $</th>
</tr>
</thead>
</table>
CI $  US $

Under 24 metres in length³  369.00  450.00
24 metres in length³ and over 738.00  900.00

Annual Tonnage Fee⁴ –

(a) For ships of less than 87,500 gross tonnage⁵:

<table>
<thead>
<tr>
<th>CI $</th>
<th>US $</th>
</tr>
</thead>
<tbody>
<tr>
<td>Minimum Annual Fee:</td>
<td>246.00 300.00</td>
</tr>
<tr>
<td>Per 100 gross tonnage for the first 1000 of the ship’s gross 41.00  50.00 tonnage:⁶</td>
<td></td>
</tr>
<tr>
<td>Per 100 gross tonnage above the first 1000 of the ship’s gross 13.77  16.79 tonnage:⁷</td>
<td></td>
</tr>
</tbody>
</table>

(b) Reduced Fees for ships of 87,500 gross tonnage or greater which meet the criteria set out in paragraph (c):

Fixed Annual Tonnage Fee

<table>
<thead>
<tr>
<th>CI $</th>
<th>US $</th>
</tr>
</thead>
<tbody>
<tr>
<td>Gross tonnage of 87,500 or more but less than 12,300.00  15,000.00 150,000:</td>
<td></td>
</tr>
<tr>
<td>Gross tonnage of 150,000 or more but less than 16,400.00  20,000.00 200,000:</td>
<td></td>
</tr>
<tr>
<td>Gross Tonnage of 200,000 or more but less than 20,500.00  25,000.00 250,000:</td>
<td></td>
</tr>
<tr>
<td>Gross Tonnage of 250, 000 or more:</td>
<td>24,600.00  30,000.00</td>
</tr>
</tbody>
</table>

(c) Criteria to be met for ships of 87,500 gross tonnage or more under paragraph (b)-

i.  The ship is to be not more than 5 years old from the date of original build at the time of registration in the Cayman Islands;

ii.  The ship is to be able to meet the requirements for it to be brought under the Cayman Islands Alternative Compliance Scheme (ACS) (See Shipping Notice No. [02/09] [CISR website] for full detail of the ACS); and

iii.  The ship is to meet all other registration and operational requirements and standards applicable to it.

Crew Compliance and Safe Manning Fees

Assessment of Application for and initial issuance of a Minimum Safe Manning Document (MSMD)-

<table>
<thead>
<tr>
<th>CI $</th>
<th>US $</th>
</tr>
</thead>
<tbody>
<tr>
<td>For a vessel of less than 500 gross tonnage:</td>
<td>328.00 400.00</td>
</tr>
<tr>
<td>For a vessel of 500 gross tonnage or more:</td>
<td>492.00 600.00</td>
</tr>
<tr>
<td>For a sister ship or near sister ship of less than 500 164.00 200.00 gross tonnage:</td>
<td></td>
</tr>
<tr>
<td>Service Description</td>
<td>CI ($)</td>
</tr>
<tr>
<td>-----------------------------------------------------------------------------------</td>
<td>--------</td>
</tr>
<tr>
<td>Assessment of Application to vary and re-issue an existing MSMD or the renewal of a MSMD upon its expiration, as appropriate</td>
<td></td>
</tr>
<tr>
<td>For a vessel of less than 500 gross tonnage:</td>
<td>164.00</td>
</tr>
<tr>
<td>For a vessel of 500 gross tonnage or more:</td>
<td>246.00</td>
</tr>
<tr>
<td>Assessment of Application for an Endorsement or Licence recognising a Certificate of Competence for service in a Cayman Islands ship and the issuance of an Endorsement or Licence as appropriate</td>
<td></td>
</tr>
<tr>
<td></td>
<td>246.00</td>
</tr>
<tr>
<td>Processing of Application for a Seaman's Discharge Book or other Seafarer's Document:</td>
<td></td>
</tr>
<tr>
<td></td>
<td>82.00</td>
</tr>
<tr>
<td>Verification of sea service upon request from a seafarer who has served on board a Cayman Islands ship:</td>
<td></td>
</tr>
<tr>
<td></td>
<td>82.00</td>
</tr>
<tr>
<td>Miscellaneous Fees</td>
<td></td>
</tr>
<tr>
<td>Transcripts, Deletions, Miscellaneous Services and Administrative Charges</td>
<td></td>
</tr>
<tr>
<td><strong>Issuance of a-</strong></td>
<td></td>
</tr>
<tr>
<td>Transcript of Register (Existing or Closed):</td>
<td>164.00</td>
</tr>
<tr>
<td>Per item</td>
<td>Per item</td>
</tr>
<tr>
<td>Deletion Certificate;</td>
<td></td>
</tr>
<tr>
<td>Duplicate Certificate of Registry to replace Lost or Damaged Certificate;</td>
<td></td>
</tr>
<tr>
<td>New Certificate of Registry following the lapse of a Provisional Certificate of Registry;</td>
<td></td>
</tr>
<tr>
<td>New Certificate of Registry to extend or replace an Interim Certificate of Registry;</td>
<td></td>
</tr>
<tr>
<td>Certified Copy of a Document relating to the Registration of a Ship or</td>
<td></td>
</tr>
</tbody>
</table>
Mortgage;
Issuance of Certified copies of Documents relating to the Registration of a ship

**Inspection of Register Book (per inspection):**
- CI $ 82.00
- US $ 100.00

**Issuance or re-Issuance of a Hard Cover for Certificate of Registry:**
- CI $ 41.00
- US $ 50.00

**Re-processing of a Document not executed within the specified time frame (e.g. a Carving and Marking Note):**
- CI $ 82.00
- US $ 100.00

**Out of Office Hours Service Surcharge in addition to the normal applicable fee:**
- CI $ 205.00
- US $ 250.00

**24 Hour Service Rush Fee in addition to the normal applicable fee:**
- 75% of the normal applicable fee

**Over-the-Counter Service Surcharge in addition to the normal applicable fee**
- 100% of the normal applicable fee

**Faxing of Registration documents overseas (per document):**
- CI $ 41.00
- US $ 50.00

**Sending of documents by courier:**

<table>
<thead>
<tr>
<th>Where courier costs paid by the Authority</th>
<th>CI $</th>
<th>US $</th>
</tr>
</thead>
<tbody>
<tr>
<td>USA &amp; Canada</td>
<td>49.20</td>
<td>60.00</td>
</tr>
<tr>
<td>United Kingdom</td>
<td>53.30</td>
<td>65.00</td>
</tr>
<tr>
<td>Rest of the World</td>
<td>61.50</td>
<td>75.00</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Where courier costs prepaid by client</th>
<th>Admin charge</th>
<th>CI $</th>
<th>US $</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Admin charge</td>
<td>20.50</td>
<td>25.00</td>
</tr>
</tbody>
</table>
**Reproduction costs**

Where fees apply, photocopied information will be charged at a standard rate of $1.00 per page (black and white; any size) and $1.50 per page (colour; any size).

Computer discs will be charged at a rate of $2 per disc.

**Postage costs**

The Maritime Authority of the Cayman Islands will pass on to the requester the actual costs of postage or courier delivery.

If a fee applies, you will be advised of the amount and how it has been calculated. Information will then be provided once the Maritime Authority of the Cayman Islands has received your payment.

**5. Request for information outside the Publication Scheme**

Information held by the Maritime Authority of the Cayman Islands that is not published under this scheme can be requested in writing. Your request will be considered in accordance with the provisions of the FOI Law. see: http://www.cishipping.com/FOI/Making a Request

Requests should be in writing and addressed to:

FOI
Cayman Maritime
Second floor, Strathvale House
90 North Church Street
PO Box 2256
George Town
Grand Cayman KY1-1107
Tel: +1 345-949-8831
Fax: +1 345-949-8849
Email: foi.mac@gov.ky
Monday – Thursday 8.30am – 5pm | Friday 8.30am to 4pm

**6 Complaints**

The Maritime Authority of the Cayman Islands aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, please see http://www.cishipping.com/portal/page?_pageid=1307,3520679&_dad=portal&_schema=PORTAL

You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

Information Commissioner's Office,
2nd Floor, Elizabethan Square, Building 1
George Town, Grand Cayman
7. Categories of information

- About us
- Strategic Management
- Finance & Administration
- Policies & Procedures
- Decisions & Recommendations
- Our Services
- Methods of Access

ABOUT US

Name of Authority
Maritime Authority of the Cayman Islands authority as shown in the list of public authorities at www.cina.gov.ky

Ministry
Ministry of Financial Services, Tourism & Development

Principal officer and Key staff
Chief Executive Officer; A Joel Walton
Divisional Heads;
  Director of Global Operations Kenrick Ebanks
  Director of Global Commercial Services Alfred Powery
  Director of Global Safety and Compliance Greg Evans

Information manager
Information Manager; Susan Dyer
Designate; Glenda Dilbert-Davis

As listed on the Freedom of Information website www.foi.gov.ky

Organisation and functions
As the national maritime administration for the Cayman Islands, Maritime Authority of the Cayman Islands (MACI) will facilitate the development of Cayman as an international maritime centre and help foster a dynamic environment that supports its clients' efforts to maximise their respective stakeholders' growth opportunities and returns in global shipping; whilst promoting compliance with international standards, regional agreements, and Cayman's legislation in the areas of maritime safety and security, marine environmental pollution prevention, and social responsibility, particularly in respect to seafarers' welfare.

Second floor, Strathvale House
90 North Church Street
George Town
Tel: +1 345-949-8831
Boards and committees
Please request information relating to boards and committees in writing. Your request will be considered in accordance with the provisions of the FOI Law. see:

http://www.cishipping.com/portal/page?_pageid=1307,3497406&_dad=portal&_schema=PORTAL

<table>
<thead>
<tr>
<th>Name</th>
<th>Meetings</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cayman Islands Ship-owners Advisory Committee</td>
<td>Yearly</td>
</tr>
<tr>
<td>Cayman Island Yacht-owners Advisory Committee</td>
<td>Yearly</td>
</tr>
<tr>
<td>Marine Patrol Strategy Workgroup</td>
<td>Bi annually</td>
</tr>
<tr>
<td>Maritime (Shipping) Sector Consultative Committee</td>
<td>Quarterly</td>
</tr>
<tr>
<td>Maritime Authority Board of Directors</td>
<td>Quarterly</td>
</tr>
<tr>
<td>National Maritime Security Council</td>
<td>Quarterly</td>
</tr>
<tr>
<td>Red Ensign Group</td>
<td>Yearly</td>
</tr>
</tbody>
</table>

Frequently asked questions

http://www.cishipping.com/portal/page?_pageid=1307,1684138&_dad=portal&_schema=PORTAL

Registration

- Can I have an Official Number and Call Sign allocated before vessel registration?

  Yes, provided that Cayman is in receipt of the application forms and relevant fees. This facilitates the simultaneous marking of a vessel, the submission of an application for Ship Radio Station Licence, and other related items.

- Can you complete the registration of a vessel with a copy of evidence of title documents such as a Bill of Sale for an existing vessel or a Builder’s Certificate for a new vessel?

  Yes. All registration documentation may be provided either in original form or in faxed form accompanied by an Undertaking to deliver the originals to Cayman within 7 days.

- How long does the vessel registration process take?

  Under normal circumstances, transactions are completed within 2 working days of receipt of all of the forms, required documentation and applicable fees. For an additional service charge transactions may be completed on a “rush” basis within 24 hours, on the next working day. E-mail client.relationships@cishipping.com and use express fax # 1-345-946-7822.

- Can the Shipping Registry transaction be done today?

  Yes. By pre-arrangement, and for an additional service charge, we also offer an “over-the-counter” service whereby transactions may be completed “on-the-spot” by presenting, in person, the required forms, supporting documentation and applicable fees.
Can vessel and mortgage registrations be done at any time other than within normal opening hours?

Yes. Cayman can provide a 24-hour registration and mortgage registration service for all vessels such as tankers, bulk carriers, and commercial yachts, by pre-arrangement with Cayman. For this “out-of-office service”, available outside normal office hours, there is an additional fee. E-mail client.relationships@cishipping.com and use express fax # 1-345-946-7822.

Is the Certificate of Survey from a previous Shipping Registry acceptable for vessel registration purposes?

Yes, provided that it has all of the information required by Cayman and that it has been issued by one of the seven Classification Societies authorised by Cayman.

Can I inspect the Shipping Register?

Yes. All information held on the Register, including mortgage details, is considered to be available, for a fee, to anyone. Persons may inspect the Register at Head Office (George Town) between normal office hours or we can provide the information in the form of a document called a "Transcript of Registry".

Can I have a copy of the Certificate of Registry for a vessel?

The documentation held on a vessel registration file is available only to the registered owner (or his/her authorised representatives) therefore no such documentation is available to third parties except for a "Transcript of Registry".

Can I submit vessel registration forms, supporting documentation and mortgage documents at locations other than Head Office?

Yes. All can be faxed to 1-345-946-7822 and supported by a notarised Undertaking to deliver the originals to Cayman within 7 days of the date of registration. Additionally, mortgages and their related documents may be physically delivered at four other depositories worldwide.

Crew Compliance

How do I apply for a Cayman Islands Endorsement and what is the supporting documentation that is required?


How long does it take for the application for an Endorsement to be processed?

If all required supporting documents and the relevant fees have been included it may take up to 5 working days from the day an application has been received.
I have a Yachtmaster Offshore/Ocean ticket, what documents am I required to submit in order to obtain a Cayman Endorsement?

We do not issue a STCW endorsements in recognition of the Yachtmaster Offshore/Ocean certificates of competency since these are not certificates awarded in accordance with the STCW 1978, as amended. However, we can recognise them as certificates to serve on Cayman vessels up to a certain gross tonnage (for deck watch ratings up to 3,000 GT, unlimited; Master up to 200 GT for less than 150 miles from a safe haven; Chief Mate up to 500 GT for less than 150 miles from a safe haven; and Officer of the Watch up to 500 GT, unlimited distance from a safe haven). In addition, you will need a Seaman’s Discharge Book (SDB) and therefore you will need to apply for a SDB in order to obtain the recognition of your certificate.

May I obtain a Cayman Seaman’s Discharge Book (SDB)?

Yes. A bona-fide seaman may be issued with a Cayman Seaman’s Discharge Book to serve on Cayman-registered ships including yachts. See Applying for a SDB.

Where should I send my completed application for a Cayman Endorsement, Seaman’s Discharge Book, Minimum Safety Manning Document or Dispensation?

Head Office processes all Crew Compliance and related applications. The ship I am going to join has been issued with a Minimum Safe Manning Document which requires a Second Engineer holding a R.III/2 (Y2) Certificate of Competency. May I obtain some form of dispensation since I possess a MCA C/Eng Y4 (III/3) Certificate of Competency. Article VIII of the STCW Convention 1978, as amended, regulates the issue of a dispensation by a Flag State, however, the Convention stresses “in circumstances of exceptional necessity” and therefore a continuing difficulty to crew a vessel with fully-qualified personnel does not qualify for dispensation.

Implementation of the International Ship and Port Facility Security Code

How do I submit the Ship Security Plans (SSP) for my vessels for approval?

The Ship Security Plan, and the Ship Security Assessment (SSA) on which it is based, should be submitted to the Cayman Islands Shipping Registry (CISR) in George Town. The SSP and SSA can be submitted either as a hard and electronic copy or purely as an electronic submission. If a hard copy is submitted it will be stamped after approval and returned to the company. If only electronic copies are submitted, the title, index and revision status pages will be printed and stamped and returned to the company for inclusion in the copy of the SSP that is to be forwarded to the vessel. The CISR will only retain an electronic copy of the approved SSP and the SSA. Any additional hard copies that have been submitted will be destroyed by secure shredding after the approval process is complete.

How long should records relating to security be retained onboard?
The CISR requires records to be retained onboard for three years. This is to ensure that all records that have been made since the last verification are available at the next verification.

- How will the CISR keep companies informed of the current Security Level applicable to ships?

Current security levels will be available via www.cishing.com. In addition, when the Security Level changes the company will be informed by email of the change.

- What security officer training will be accepted by the CISR?

Although the CISR will not be approving individual training courses, we will accept security officer training that is approved, accepted or recognized by any Administration on the STCW “White List” as meeting the requirements of the relevant IMO Model Course. It should be noted that the CISR auditors will verify the effectiveness of this training during the onboard verifications.

- What is the minimum evidence a CISR auditor will need to see in order to issue an International Ship Security Certificate (ISSC)?

Because of the short time scale ships have to comply with the ISPS Code, the CISR is not requiring a minimum implementation period before an ISSC can be issued. Up until 1 July 2004, the CISR will issue an ISSC if there is satisfactory objective evidence that:

1. All onboard have received appropriate instruction and training and are fully conversant with their roles and responsibilities related to ship security.
2. Both the master and the SSO are fully conversant with all aspects of the Ship Security Plan (SSP).
3. The SSP is onboard and has been approved by the CISR.
4. There are plans to conduct an internal audit within 3 months of the SSP being implemented onboard (if an internal audit has not already been carried out).
5. At least one security drill specified in the SSP has been carried out and any identified corrective action implemented.
6. Security equipment has been included in the ships maintenance system and has been maintained in accordance with the requirements of that system.
7. All security equipment is operational and is fit for its intended service.
8. All security measures indicated for the current security level are being implemented and that the ship is able to implement the security measures for all security levels.

- The ISPS Code talks of “security and surveillance” equipment. What equipment is classed as “security and surveillance” equipment?

If the operation of any equipment is necessary to fulfill a requirement of the SSP or the ISPS Code it will be classed as “security equipment” for the purposes of the ISPS Code. This will include “dual use” equipment, even when the equipment’s primary function is not related to security. As an example, deck lighting will probably be classed as security equipment as it is required to effectively monitor deck areas during the hours of darkness. Similarly, communications equipment will be classed as security equipment if it is used for security related communications. Conversely, an internal door lock would
not normally be classed as security equipment unless, say, it was also used to control access to a restricted area.

- **Section 9 of the ISPS Code calls for many procedures to be included in the SSP. What constitutes an acceptable procedure?**

  A procedure is not a simple restatement of the requirements of the Code; rather it describes how you will meet these requirements. What is to be done? Who does it? How is it done? What controls do you have in place to ensure it is done? Draw on the experience you have gained in complying with the ISM Code. A simple statement that “internal audits will be carried out annually by persons independent of the area being audited” would not be accepted as an internal audit procedure for ISM, and similarly it would not be considered acceptable as an internal audit procedure for the ISPS Code.

- **Do I need to duplicate work I have already done to comply with the ISM Code?**

  No! You already conduct internal audits, perform management reviews and prepare for emergencies related safety; it makes sense to employ this knowledge and experience in complying with the ISPS Code. A word of warning though; your existing procedures and practices may need revising to fully meet the requirements of the ISPS Code. One important difference between the ISM and ISPS Codes is that the SSP requires formal approval. When you submit your SSP for approval it must be complete. Common ISM / ISPS procedures and contingency plans must be included if full. The SSP can not state “internal audits will be conducted in accordance with ISM Procedure XXX” unless the full procedure s included in the SSP.

- **When should I submit SSPs for approval and offer ships for verification?**

  The simple answer is “as soon as possible”. Regardless of the Administration your ships are registered with, or if your Administration has delegated to a RSO, the number of ships to be verified is far in excess of the number of qualified auditors to conduct the verifications. If every ship requires verification in the last few weeks before 1 July 2004, the demand for verifications will outstrip the global capacity to supply the qualified auditors. As well as being a SOLAS requirement, recent reports suggest that failure to obtain an ISSC by the due date will invalidate P&I cover.

- **How do I obtain a Continuous Synopsis Record?**

  Application forms for the CSR can be obtained from www.cishipping.com

- **Does the Ship Identification Number required by SOLAS XI-1/3 require the prefix “IMO” or is just the seven figure number acceptable?**

  The ship identification number must include the prefix “IMO”. That is, the number should be in the form “IMO 1234567” and not just “1234567”. This was decided by IMO at MSC 77 in June 2003. The reasoning lies in IMO Assembly Resolution A.600(15) which covered the adoption of Ship Identification Numbers by IMO. The number “1234567” is legally a “Lloyd’s Register Number”, while “IMO 1234567” is the Ship Identification Number as adopted by IMO.
• What are the acceptable methods for marking the Ship Identification Number on large yachts?

The CISR will accept marking of the external Ship Identification Number in line with the requirements for passenger ships. That is, the external marking may be on a horizontal surface visible from the air, providing the marking is clear of awnings and other obstructions. For yachts, transfers will be considered an acceptable method for externally marking the Ship Identification Number; provided these are clearly visible, clear of any other markings on the hull and of a contrasting colour to the hull.

• When marking the Ship Identification Number internally in the machinery space, the following methods are considered acceptable:

<table>
<thead>
<tr>
<th>Steel Hull</th>
<th>Aluminium Alloy Hull</th>
<th>GRP / FRP Hull</th>
</tr>
</thead>
<tbody>
<tr>
<td>Raised lettering by welding or centre punching.</td>
<td>Raised lettering by centre punching.</td>
<td>Raised lettering mechanically fastened by bolts, screws etc or laminated.</td>
</tr>
</tbody>
</table>

The size of the markings shall be in accordance with SOLAS XI-1/3.

• Do yachts over 300 GT require AIS in accordance with SOLAS V/19?

AIS is to be provided on all yachts which have been issued with a Certificate of Compliance for a Large Charter Yacht, regardless of whether the operate in a purely private capacity. Further, the CISR recommends the fitting of AIS to all yachts engaged on international voyages.

• Where can I get more information and advice?

Although CISR is not delegating any responsibilities under the ISPS Code to Classification Societies or other Recognized Security Organizations, most of these organizations have help and advice on their websites. The websites of the major Classification Societies can be found at www.iacs.org.uk. Advice from CISR can be obtained from survey@cishipping.com, please ensure you include details of your Cayman Islands registered ships with your enquiry so we can offer the most relevant advice.

Merchant Ship Survey and Audit

• How can I contact a surveyor?

Call Head Office number (+1 345 949 8831) or send an e-mail to survey@cishipping.com.

• What if I have an emergency?

Call Head Office number (+1 345 949 8831). Outside of normal office hours, on weekends and public holidays a recorded message will give details of how to contact a Cayman surveyor on duty.
- **Does our commercial vessel require to be surveyed prior to registration?**

  Yes. Prior to accepting a commercial vessel for registration, a Merchant Ship Flag-in Matrix “scoring” system is used by Cayman to ensure that the vessel meets minimum safety and operational standards. Generally vessels over 15 years old or those vessels with a medium to high score may require a pre-registration survey, depending on the particular case.

- **What surveys and audits can be carried out by the vessel’s classification society at Flag-in?**

  Providing the vessel has a low Merchant Ship Flag-in Matrix score (50 or less) surveys and audits at flag-in may be delegated to the relevant classification societies.

- **Can “Class” carry out Cargo Ship Safety Equipment and Cargo Ship Safety Radio annual, intermediate or renewal surveys?**

  Yes. For those vessels that are not in the Alternative Compliance Scheme (ACS) these surveys may be delegated to classification societies but only after a written request has been made to Cayman by the owner (or authorised representative), manager or master. These requests for delegation are reviewed immediately and approved on a case-by-case basis.

- **Can a classification society surveyor/auditor carry out ISM and/or ISPS Code audits on my Company or ships?**

  Only in very exceptional circumstances will Cayman authorise classification societies to carry out these audits. Cayman endeavours to carry out all such audits using its own fully trained and experienced auditors.

- **How much does a survey cost?**

  See Survey Fees.

- **Does Cayman issue Ship Radio Station Licences?**

  Ship Radio Station Licences for Cayman-registered ships are all issued by the Cayman Islands Information & Communications Technology Authority (ICTA). On-island assistance with your application for a Ship Radio Station Licence is also available from client.relationships@cishipping.com.

- **Do I need to report an accident to my vessel?**

  Yes. Under Section 159 of The Merchant Shipping Law (2005 Revision) the Owner or Master is required to report any accident resulting in loss of life or serious injury to any person. Also, the Owner or Master is required to report any material damage to the vessel which may affect its seaworthiness.

- **Do I need to keep an official log book?**
Yes. Under Section 140 (1) of The Merchant Shipping Law (2005 Revision) all Cayman ships are required to keep an official log book. An official log book can be obtained by shopping online or by contacting our Head Office or our European Regional Office in the UK.

- **Where can I get an official log book?**

  An official log book can be obtained by shopping online or by contacting our Head Office or our European Regional Office in the UK. In addition to the official log book, we also supply oil record books, garbage record books, and GMDSS log books. We do not supply deck log books or engine room log books but these can be purchased from various maritime documentation suppliers.

**Large Commercial Yacht Survey and Audit**

- **What is the Code of Practice for Safety of Large Commercial Sailing and Motor Vessels?**

  This Code of Practice was introduced in 1998 (as an equivalent approach) to address the requirements of SOLAS, International Load Line Convention (LL 66) and the STCW Convention in a yacht-specific manner. IMO Circular letter 1966 dated 27th July 1997 gave effect to the Code as equivalence on an international basis.

- **How does the Code of Practice for Safety of Large Commercial Sailing and Motor Vessels relate to the term LY1 and LY2?**

  LY1 is the abbreviated term used to refer to the original Large Commercial Yacht Code which came into effect in December 1998. LY2 is the abbreviated term for the revised Code, which came into effect in September 2004. When do I need to comply with the Code of Practice for Safety of Large Commercial Sailing and Motor Vessels?

  When the yacht is engaged in trade/commercial activities, such as chartering-out.

- **Can I comply with the Code of Practice for Safety of Large Commercial Sailing and Motor Vessels on a voluntary basis?**

  Yes, many owners will build to the Code or bring their yachts into the Code, for a number of reasons, including the peace of mind of knowing their yacht complies with an internationally recognised safety standard. Other reasons include vessel resale value maximisation and risk management issues such as risk mitigation.

- **What International Conventions apply to Yachts?**


- **What are the requirements for maintaining Large Commercial Yacht Certificates once these are issued?**

  Large Commercial Yacht Certificates are valid for a maximum of 5 years subject to periodic inspections followed by a renewal survey at the end of the 5 years.
What happens if the periodical vessel inspections are not carried out?

The periodic inspections can be carried out within 3 months either side of the anniversary date, which corresponds to the expiry date of the certificate otherwise the certificate becomes invalid.

Does the yacht have to be on the Commercial Vessel Register to be able to Charter?

No, the vessel may remain on the Pleasure Yacht Register, but the yacht must have valid Large Commercial Yacht Certificates appropriate to the size of the vessel and be manned in accordance with Cayman Manning Regulations and LY2 requirements.

Can a yacht switch between Commercial Vessel and Pleasure Yacht Registration on a regular basis?

Yes. However, a yacht can only be issued with one Certificate of Registry at a time. In order for the yacht to be registered as a commercial vessel it must be in possession of valid certificates appropriate to its size. For yachts over 500 GT, this includes, but is not limited to, a Safety Management Certificate, an International Ship Security Certificate, a Continuous Synopsis Record and a Minimum Safe Manning Document. These Certificates must remain valid for the duration of the period that the yacht remains registered as a commercial vessel. The Certificate of Registry which is not in current use must be returned to Cayman but can then be re-issued on application.

Does the MARPOL Convention apply to Yachts?

Yes, MARPOL applies to all vessels, commercial and pleasure, however only yachts over 400 GT are required to be certificated.

Is the COLREG applicable to Yachts?

Yes, the Convention on the International Regulations for Preventing Collisions at Sea (COLREG), prescribes safe measures for visibility, navigation and sound signalling to ensure safe navigation for all users of the world’s oceans.

STRATEGIC MANAGEMENT

Administering the authority’s operations at the organisational level; developing business plans and corporate policy; setting long-term goals and objectives; evaluating the agency’s overall performance and progress towards established targets; managing programs to improve business processes and ensure consistent service delivery; preparing or revising laws and other regulatory instruments that affect the authority’s functions and responsibilities; obtaining legal advice from external sources.

Copies of all Laws and Regulations available at cost from Cayman Registry.

Companies Law (2009 Revision)
- Freedom of Information Law (2007 Revision)
- The Maritime Authority Law (2008 Revision)
- The Merchant Shipping Law (2008 Revision)
- The Merchant Shipping (Marine Pollution) Law, 2001
- The Merchant Shipping (Returns of Births and Deaths) Regulations, 2004
- The Merchant Shipping (Classes of Ships) Regulations, 2002
- The Merchant Shipping (Carriage of Packaged Irradiated Nuclear Fuel Etc.) (INF Code) Regulations, 2003
- The Merchant Shipping (Certification of Ships’ Cooks) Regulations, 2004
- The Merchant Shipping (Counting and Registration of Persons on Board Passenger Ships) Regulations, 2002
- The Merchant Shipping (Entry into Dangerous Spaces) Regulations, 2004
- The Merchant Shipping (Registration Fees) Regulations, 2006
- The Merchant Shipping (Guarding Of Machinery and Safety of Electrical Equipment) Regulations, 2004
- The Merchant Shipping (Load Line) Regulations, 2002
- The Merchant Shipping (Certification, Safe Manning, Hours of Work and Watchkeeping) (Amendment) Regulations, (2004 Revision)
- The Merchant Shipping (Marine Pollution) Regulations, 2004
- The Merchant Shipping (Means of Access) Regulations, 2004
- The Merchant Shipping (Medical Examination) Regulations, 2002
- The Merchant Shipping (Carriage of Nautical Publications) Regulations, 2002
- The Merchant Shipping (Port State Control) Regulations, 2003
- The Merchant Shipping (Registration of Ships) Regulations, 2002
- The Merchant Shipping (Marine Pollution) (Reporting of Incidents Involving Harmful Substances) Regulations, 2004
- The Merchant Shipping (Safety of Navigation) Regulations, 2004
- The Merchant Shipping (Tonnage) Regulations, 2002
- The Merchant Shipping (Vessels in Commercial Use for Sport or Pleasure) Regulations, 2002
- The Merchant Shipping (Maritime Security) Regulations, 2007
- The Merchant Shipping (Control of Pollution by Noxious Liquid Substances in Bulk) (Cayman Islands) Regulations, 1988
- The Merchant Shipping (BCH Code) (Cayman Islands) Regulations, 1988
- The Merchant Shipping (IBC Code) (Cayman Islands) Regulations, 1988
- The Merchant Shipping (Crew Accommodation) (Cayman Islands) Regulations, 1988
- The Merchant Shipping (Prevention of Pollution by Garbage) (Cayman Islands) Regulations, 1989
- The Merchant Shipping (Submersible Craft Construction, Equipment and Survey) (Cayman Islands) Regulations, 1991
- The Merchant Shipping (Submersible Craft Operations) (Cayman Islands) Regulations, 1991
- The Merchant Shipping (Provisions and Water) (Cayman Islands) Regulations, 1989
- The Merchant Shipping (Repatriation) (Cayman Islands) Regulations, 1989
- The Merchant Shipping (Crew Agreements, List of Crew and Discharge of Seamen) Regulations, 1992

**Corporate management**

http://www.cishipping.com/portal/page?_pageid=1307,4163079&_dad=portal&_schema=PORTAL
http://www.cishipping.com/portal/page?_pageid=1307,4568246&_dad=portal&_schema=PORTAL

Annual report
Press Releases
Audit reports
Statistics
Plans for business continuity,
Disaster recovery
Minutes of meetings;

**FINANCE & ADMINISTRATION**

Administering the authority’s internal functions and managing its resources efficiently and effectively. Includes the management of monetary resources; material resources; human resources; information resources; and relationships with clients, the public and other government agencies.

**Financial management**

Documents relating to the administration of the authority’s monetary resources – including projected and actual income and expenditure; tendering; procurement; and contracts.

http://www.cishipping.com/portal/page?_pageid=1307,1684241&_dad=portal&_schema=PORTAL

Annual budget
Credit Card Authorisation
Public Management and Finance Law (2005 Revision)
Public Management and Finance (Amendment) Law, 2009

*Copies of all Laws and Regulations available at cost from Legislative Assembly.*

Administration
Documents relating to other administrative functions carried out within the authority – including buildings, equipment & vehicles; communications; human resources; information & technology management.

Disposal schedule (Draft only)
Records Management file plan (Draft only)
*Copies of these documents will not be available until final.*

**POLICIES & PROCEDURES**

Current written protocols used by the authority for carrying out functions, activities and delivering services.

Complaints-handling procedure
Employee and Office Policies Handbook
Cayman Maritime Employment Application
Information Management policy

**DECISIONS & RECOMMENDATIONS**

This information is covered under MACI Corporate.

**LISTS & REGISTERS**

Information held on the Register, including mortgage details, is considered to be available, for a fee, to anyone. Persons may inspect the Register at Head Office (George Town) between normal office hours or we can provide the information in the form of a document called a "Transcript of Registry".

Shipping Registry
Statistics
Specialized reports can be created to collate specific information when necessary

**OUR SERVICES**

The maritime Authority of the Cayman Islands (MACI) is a statutory corporation formed as a separate legal entity under the Maritime Authority of the Cayman islands Law, 2005, which came into effect on 1 July, 2005.

Below is a list of Publications available listed under MACI Divisions

http://www.cishipping.com/portal/page?_pageid=1307,1684544&_dad=portal&_schema=PORTAL
Shipping Notices

Registration
Serving both pleasure yachts and commercial shipping interests

http://www.cishipping.com/portal/page?_pageid=1307,1684241&_dad=portal&_schema=PORTAL

http://www.cishipping.com/portal/page?_pageid=1307,4568246&_dad=portal&_schema=PORTAL
A Guide to Vessel registration
Cayman Registry a brief Overview Presentation
Vessel Name Proposal and Reservation
Appointment of an Authorised Person
Vessel Registration in the Cayman Islands
Application for Miscellaneous Services

**Crew Compliance**
Ensuring that a ship is safely manned and the crew properly trained, certified and medically fit to work on Cayman ships.

http://www.cishipping.com/portal/page?_pageid=1307,1684241&_dad=portal&_schema=PORTAL

Endorsement Application
Seaman’s Discharge Book
Safe Manning Application (Ships)
Safe Manning Application (Yachts)

**Survey and Certification**
Professional survey services to Cayman-registered vessels globally, and to new builds of another Flag, to ensure these ships are built and maintained in accordance with international and domestic legislation

http://www.cishipping.com/portal/page?_pageid=1307,1684241&_dad=portal&_schema=PORTAL

Request for Services
Request for the issue of a Continuous Synopsis Record
Shipping Notices

http://www.cishipping.com/portal/page?_pageid=1307,1684544&_dad=portal&_schema=PORTAL

**Methods of Access**
Further Information is available on the Maritime Authority of the Cayman Islands’ website
http://www.cishipping.com

Should you not have access to a computer or the internet the Maritime Authority of the Cayman Islands will provide access via an office computer. Please call and organise a visit at:

All other information can be purchased through Cayman Registry:
Second floor, Strathvale House
90 North Church Street
George Town
Tel: +1 345-949-8831
Fax: +1 345-949-8849
Email: foi.mac@gov.ky
Monday – Thursday 8.30am – 5pm | Friday 8.30am to 4pm
1. About the publication scheme

Every public authority covered by the Freedom of Information Law has a legal duty to maintain a publication scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

The publication scheme lists the information which is readily available to the public. The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.

This publication scheme commits the Tourism Attraction Board to making information available to the public as part of its normal business activities.

The Tourism Attraction Board will:
- specify the information held by the authority, which falls within the seven (7) categories below;
- proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
- describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
- list any fees charged for access to information described in this scheme;
- publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
- make this publication scheme available to the public;
- regularly review and update the information made available under this scheme.
2. Information that may be withheld

The Tourism Attraction Board will generally not publish:

- information in draft form;
- information that is not held by the Tourism Attraction Board, or which has been disposed of in accordance with a legally authorised disposal schedule;
- information that is not readily-available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
- information which is exempt under the FOI Law, or otherwise protected from disclosure – for example: personal information; or commercially sensitive information.

Records containing exempt matter will be published in a redacted form, where ever it is practical to do so, indicating which exemptions apply.

In maintaining this publication scheme, our aim is to be as open as possible.

However, there may be limited circumstances where information will be withheld from one of the categories of information listed in section 7: Categories of information.

Information will only be withheld where the FOI Law expressly permits it.

For example: where disclosure would breach the law of confidentiality, infringe personal privacy, harm the Tourism Attraction Board’s (or another organisation’s) commercial interests, or endanger the protection of the environment.

When ever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to section 6: Complaints.

3. Methods of access

Information available under our publication scheme will usually be accessible through the methods described below.

Section 7: Categories of information provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.

Online

Many of our documents are published electronically on this website and can be downloaded in PDF format. Where information is available online, a link within section 7: Categories of information will direct you to the relevant page or document.

If there is no link, or the link is broken, you can use our website’s “Search” facility at www.tab.ky.

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1 A copy of the record, with the exempt matter deleted in accordance with the National Archive’s Redaction Standard.
If you are still having trouble locating information listed under our scheme, please contact:

**Information Manager**
Tourism Attraction Board  
Crighton Building, Suite # 203  
PO Box 31783  
Grand Cayman KY1-1207  
Cayman Islands, BWI  
**T:** (345) 949-6999  
**F:** (345) 949-6668

**Email**
If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You can email us at foifactab@gov.ky to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

**Phone**
Documents listed in the publication scheme can also be requested by telephone. Please call (345) 949-6999 to request information.

**Post**
All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to:

**Information Manager**  
Tourism Attraction Board  
PO Box 31783  
Grand Cayman KY1-1207

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See section 4: Fees and charges for further details.)

**Personal visits**
In limited cases, you may be required to make an appointment to view information listed in the publication scheme. This will be clearly stated in section 7: Categories of information, and relevant contact details will be provided in that section.

**Advice and assistance**
If you experience any difficulty identifying the information you want to access, please contact the **Information Manager @ (345)949-6999.**

The Tourism Attraction Board will adhere to its obligations under section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.

Information will be provided in the language in which it is held or in such other language that is legally required. Where the Tourism Attraction Board is legally required to translate any information, it will do so.
4. Fees and charges
The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. The Tourism Attraction Board strives to ensure that fees and charges are clearly explained and kept to a minimum.

Information which is published online, downloaded through a website, or sent to you by email will be provided free of charge.

Fees may be charged for providing information in paper copy or on computer disc. Charges will reflect the actual costs of reproduction and postage, as described below.

Reproduction costs
Where fees apply, photocopied information will be charged at a standard rate of $1.00 per page (black and white; any size) and $1.50 per page (colour; any size).

Computer discs will be charged at a rate of $2 per disc.

Postage costs
The Tourism Attraction Board will pass on to the requester the actual costs of postage or courier delivery.

Details of any individual charges which differ from the above policy are provided within section 7: Categories of information.

If a fee applies, you will be advised of the amount and how it has been calculated. Information will be provided when the Tourism Attraction Board has received your payment.

5. Requests for information outside the publication scheme
Information held by the Tourism Attraction Board that is not published under this scheme can be requested in writing. Your request will be considered in accordance with the provisions of the FOI Law.

6. Complaints
The Tourism Attraction Board aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, please contact the Information Manager, and we will try to resolve your complaint as quickly as possible.

Further information about our complaints procedures can be obtained from our offices.

You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

Information Commissioner's Office,
2nd Floor, Elizabethan Square, Building 1
George Town, Grand Cayman

PO Box 10727,
Grand Cayman KY1-1007,
CAYMAN ISLANDS

Telephone: +1 345 747 5402
email: appeals@ico.gov.ky

4
7. Categories of information

- About Us
- Strategic Management
- Finance & Administration
- Policies & Procedures
- Decisions & Recommendations
- Lists & Registers
- Our Services

ABOUT US

Name of public authority
Tourism Attraction Board (TAB)

Ministry
Financial Services, Tourism & Development
4th Floor, Gov't Admin Bldg, George Town, Grand Cayman
Tel: (345) 244-2458 Fax: (345) 945-1746
Email: edc@gov.ky Website: http://www.caymanfinance.gov.ky

Chief Officer - Ministry FS, T&D

Mr. Carson K. Ebanks

Chief Executive Officer - TAB

Mr. Gilbert Connolly

Management - TAB

Mr. Andrew Guthrie
- General Manager, Queen Elizabeth II Botanic Park

Mr. Carson (Denny) Ebanks
- General Manager, Pedro St. James

Mr. Bernie Bush
- Executive Director, Pirates Week National Festival

Mr. Jean-Eric Smith
- Manager, Cayman Craft Market

Mr. Patrick Thompson
- Financial Comptroller, Tourism Attraction Board
Organisation and functions

The Tourism Attraction Board overseas the management of four on island attractions as well as the national festival.

- Queen Elizabeth II Botanic Park
- Pedro St. James
- Cayman Craft Market
- Hell Attraction Site
- Pirates Week National Festival

The Tourism Attraction Board is established under The Tourism Attraction Board Law, 1996. The major responsibilities of the Tourism Attraction Board are defined in this Law and there are currently no accompanying regulations.

<table>
<thead>
<tr>
<th>Location and hours</th>
<th>Matters handled</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Tourism Attraction Board Administrative Offices</strong></td>
<td>Development and implementation of marketing strategies, personnel management, general accounting &amp; insurance management; preparation of budgets and financial statements, F.O.I. management, Health Insurance and Pensions management, the provision of secretarial services for the Board and implementation of Board Policies.</td>
</tr>
<tr>
<td>Suite 203, Crighton Building, George Town, Grand Cayman&lt;br&gt;8:30 am – 5:00 pm – Monday to Friday&lt;br&gt;(Closed for Public Holidays)</td>
<td></td>
</tr>
</tbody>
</table>

| **Queen Elizabeth II Botanic Park** | Operational management for the display and maintenance of Colour Gardens and Heritage Garden; maintenance of nature trail; plant sales and maintenance; educational seminars; operation of gift shop; promote rental of the site for special events and the propagation of indigenous plants. |
| 367 Botanic Road<br>North Side<br>Grand Cayman, Cayman Islands<br><**October to March:** 9 a.m. to 5:30 p.m., last admission at 4:30 p.m.<br><**April to September:** 9 a.m. to 6:30 p.m., last admission at 5:30 p.m.<br>(Closed on Christmas and Good Friday) | |

| **Pedro St. James** | Operational management and custody of a historic site; operation of gift shop and the theatre audio-visual show; café and bar operation; promote rental of the site for special events; generate revenue from on site activities. |
| 290 Pedro Castle Road<br>Savannah<br>Grand Cayman, Cayman Islands<br>Open daily from 9 a.m. to 5 p.m.<br>(Closed Christmas Day and Good Friday) | |
Multi-sensory 3-D presentation begins every hour from 10 a.m. to 4 p.m. (Final seating is at 4 p.m.)

<table>
<thead>
<tr>
<th><strong>Cayman Craft Market</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>Corner of Boilers Road and South Church Street</td>
</tr>
<tr>
<td>George Town</td>
</tr>
<tr>
<td>Grand Cayman, Cayman Islands</td>
</tr>
<tr>
<td>8:30 pm– 3:00 pm – Monday to Friday (weather permitting)</td>
</tr>
<tr>
<td>(Occasionally open on Saturdays during high season)</td>
</tr>
<tr>
<td>(Closed Christmas Day and Good Friday)</td>
</tr>
<tr>
<td></td>
</tr>
<tr>
<td><strong>Hell Attraction Site</strong></td>
</tr>
<tr>
<td>-------------------------</td>
</tr>
<tr>
<td>93 Hell Road</td>
</tr>
<tr>
<td>West Bay</td>
</tr>
<tr>
<td>Grand Cayman, Cayman Islands</td>
</tr>
<tr>
<td>Site is accessible at all times however the shops and restrooms are open from 8:00 am – 5:00 pm daily</td>
</tr>
<tr>
<td></td>
</tr>
<tr>
<td><strong>Pirates Week National Festival</strong></td>
</tr>
<tr>
<td>-------------------------</td>
</tr>
<tr>
<td>10 Shedden Road</td>
</tr>
<tr>
<td>George Town</td>
</tr>
<tr>
<td>Grand Cayman, Cayman Islands</td>
</tr>
<tr>
<td>8:30 am – 5:00 pm – Monday to Friday (Closed for Public Holidays)</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th><strong>Boards and committees</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Tourism Attraction Board</strong></td>
</tr>
<tr>
<td>Chairman - Kirkland Nixon</td>
</tr>
<tr>
<td>Deputy Chairperson - Ezeithamae Bodden</td>
</tr>
<tr>
<td>Member - Deirdre Seymour</td>
</tr>
<tr>
<td>Member - Rollin Jackson</td>
</tr>
<tr>
<td>Secretary - Gilbert Connolly (CEO)</td>
</tr>
<tr>
<td>Ex-Officio (DOT)</td>
</tr>
<tr>
<td>Ex-Officio (Ministry)</td>
</tr>
<tr>
<td>Meets quarterly. Not opened to the public.</td>
</tr>
<tr>
<td>Minutes are only available in hard copy and can be obtained by requesting a copy in writing from the Information Manager</td>
</tr>
<tr>
<td><strong>The Pirates Week Committees</strong></td>
</tr>
<tr>
<td>Meets on demand. Not opened to the public.</td>
</tr>
<tr>
<td>Minutes are only available in hard copy and can be obtained by requesting a copy in writing from the Information Manager.</td>
</tr>
</tbody>
</table>
Frequently asked questions

_When do the theatre shows run at Pedro St. James?_

Pedro St. James features a multi-sensory theatre experience. The show touches all the senses as it takes viewers through the history of the Great House.

Showing for the show start daily at 10:00 am and run throughout the day on the starting on the hour. The final showing of the day is at 4:00 pm.

Special viewing times for special groups or functions can be set up. Contact the administrative offices at Pedro St. James for more information – (345) 947-3329.

_Do I have to pay an entry fee to enter the Hell attraction site?_

No, the Hell attraction site is open free to the public. There are 3 gift shops on the property as well as public washrooms which are open daily from 8:30 am – 5:00 pm.

Please note that there is limited lighting and no on-site security, therefore after hours visits are discouraged and done so at the visitors own risk.

_Can I hold my wedding ceremony at the Botanic Park?_

Yes, the Botanic Park has been the venue for many weddings and private functions. There are several locations on the site that are suitable for events. For more information contact the Botanic Park at (345) 947-9462.

_When is the Cayman Craft Market open?_

The Cayman Craft Market is officially open Monday – Friday from 8:30 am to 3:00 pm. There are however other times that you may see vendors selling at the market and this is due to individual vendors choosing to extend or add to the normal hours when large numbers of cruise ships are in port. The market is also sometimes open on weekends during the high season to accommodate cruise visitors.

Please note that on days where the weather and conditions are extreme, the Craft Market will be closed. For more information contact the Craft Market at (345) 949-0049.

_Can I book a special function at Pedro St. James?_

Yes. The Pedro St. James site is used regularly for weddings, parties, conferences and special events. These functions can be as small as 2 to over 1000 people.
There are several locations available and include; the Great Lawn, the Gazebo, the Resource Centre, the Cafe and the Courtyard.

The site also employs a full-time events coordinator who can help with any questions or queries you may have. The events coordinator can be contacted at (345) 947-3329 for more information on what is available.

**Can I purchase plants from the Botanic Park?**

Yes. The Botanic Park operates a plant nursery which is open to the public. The nursery houses many different types of plants including; native trees, fruit trees, flowering plants and orchids. Several times a year the nursery holds plant sales. The dates for these sales are set based upon the inventory that is available to sell.

The Botanic Park also partners with the Cayman Islands Orchid Society once a year (usually in the first quarter of the year) to put on an Orchid Show. During and following the show, a large selection of orchids is also available for purchase.

New to the nursery is a separate ‘Native Tree’ section which features for sale many species of plants/trees native to the Cayman Islands. Funding for this project was from a partnership with the Department of Agriculture and a private sector donation.

For more information on specific types of plants available for sale, please contact the Botanic Park at (345) 947-9462.

**How do I find out more about the Blue Iguanas?**

The Blue Iguana Recovery Project is run by the Cayman Islands National Trust. They are also responsible for the Captive Breeding Programme. While the programme is based on the Botanic Park site, all iguana related activities are carried out by the National Trust.

For more information on the Blue Iguana’s please contact the Program Director at (345) 947-6050 or [www.blueiguana.ky](http://www.blueiguana.ky).

**How can I become a vendor at the Cayman Craft Market?**

The Cayman Craft Market on the corner of Boilers Road and South Church Street features a group of crafty and artistic vendors. In order to obtain a licence to do business at the market you must complete the following steps:

1) Complete and return the ‘Vendor Application Form’ to the TAB Admin Offices in the Crighton Building on Crewe Road. Forms can be downloaded from the Craft Market website ([www.tab.ky/craftmarket](http://www.tab.ky/craftmarket)) or picked up from the TAB
Administrative Offices. Photographs of the products you wish to sell must accompany the application form.

2) The application is passed on to the Manager of the market for feedback.

3) A meeting time is set with the CEO to discuss the application with the prospective vendor. At this time it is advised that the applicant bring samples of the products they wish to sell in order to better illustrate their proposal.

4) The CEO decides if a licence should be issued.

5) If a licence is issued, the applicant must pay the prescribed fee(s) and sign a formal licence agreement.

6) Once the licence is issued, the new vendor contacts the Craft Market manager to arrange a date to start at the market.

STRATEGIC MANAGEMENT

Administering the authority’s operations at the organisational level; developing business plans and corporate policy; setting long-term goals and objectives; evaluating the agency’s overall performance and progress towards established targets; managing programs to improve business processes and ensure consistent service delivery; preparing or revising laws and other regulatory instruments that affect the authority’s functions and responsibilities; obtaining legal advice from external sources.

The key strategic goals and objectives (from an ownership perspective) for The Tourism Attraction Board for the 2010/11 financial year are as follows:

- Increase the attendance at and profitability of the attractions and national festival, ensuring their sustainability as tourism products in the Cayman Islands.

- Preserve and enhance the environment and history of the attractions through physical renovations and social awareness.

- Provide research to assess visitor expectations, human capital requirements, and commercial opportunities.

- Improve the visitor experience through education, improved signage, and technological enhancements.

Governance

- The Tourism Attraction Board Law, 1996
- Employee Hand Book & Office Policies Manual
- Public Accountants Law (2009 Revision) - International Public Accounting Standards
- Information Management Policy; Disposal Schedule (records retention policy)
- Labour Law (2007 Revision) and Regulations
- Public Service Management Law
- National Archive and Public Records Law 2007
- Freedom of Information Law 2007
- Freedom of Information Regulations 2008
Electronic Transactions Law 2003 revision
Public Management and Finance Law (2005 Revision) and (Regulations 2007 Revision)
Public Service Management Law (2007 Revision) and Personnel Regulations (2006 Revision)
Workmen’s Compensation Law (1996 Revision)
Immigration Law (2006 Revision) and Regulations
Health Insurance Law (2005 Revision) and Regulations (2005 Revision)
National Pensions Law (2000 Revision) and Regulations
Environmental Health Laws and Regulations

Corporate management
- Annual reports
- Audit reports on overall operations or major projects
- Compliance assessments; inspections; reviews; performance evaluations
- Statistics
- Risk management assessments
- Plans for business continuity, hazard management and disaster recovery

FINANCE & ADMINISTRATION
Administering the authority’s internal functions and managing its resources efficiently and effectively. Includes the management of monetary resources; material resources; human resources; information resources; and relationships with clients, the public and other government agencies.

Financial management
- Annual budget
- Financial statements; Half-yearly / quarterly reports
- Sources of revenue; Investments; Capital programme
- Accounting procedures; Contracting procedures
- Ministerial expenditure
- List of current tenders, contracts or quotations; Recently-awarded contracts

Administration
- Insurance policies
- Press releases
- Job vacancies; career opportunities
- Staff pay and grading structures
- Records management file plan or classification scheme

POLICIES & PROCEDURES
- The Tourism Attraction Board Law, 1996
- Complaints-handling procedure; HR policies and procedures
- Information management policy; Disposal schedule (records retention policy)
- Operating policies and procedures; Standards of service
- Employee Hand Book & Office Policies Manual

**DECISIONS & RECOMMENDATIONS**

- Board Meeting
- Minutes of meetings
- Evaluation procedures
- Assessment criteria

**LISTS & REGISTERS**

- FOI disclosure log

**OUR SERVICES**

ADMINISTRATIVE OFFICE – Development and implementation of marketing strategies, personnel management, general accounting & insurance management; preparation of budgets and financial statements, F.O.I. management, Health Insurance and Pensions management, the provision of secretarial services for the Board and implementation of Board Policies.

BOTANIC PARK – Operational management for the display and maintenance of Colour Gardens and Heritage Garden; maintenance of nature trail; plant sales and maintenance; educational seminars; operation of gift shop; promote rental of the site for special events.

PEDRO ST. JAMES – Operational management and custody of a historic site; operation of gift shop and the theatre audio-visual show; café and bar operation; promote rental of the site for special events; generate revenue from on site activities.

PIRATES’ WEEK OFFICE – Organise and schedule units of the festival; generate revenue from events, sponsorship, and donations; assist District Heritage Days presentations.

CAYMAN CRAFT MARKET – Organize and manage the activities of artists and vendors; maintenance of building and site; promote Caymanian arts and craft.

HELL ATTRACTION – Preservation of natural resources; maintenance of buildings and site; collection of monthly rental fees.

**Customers and Location of Activities**

The customers come from three markets – residents, stay-over tourists, and cruise ship passengers.
The services provided by the Tourism Attraction Board are supplied through its attractions sites located at; Pedro St. James, Savannah; the Queen Elizabeth II Botanic Park, Frank Sound Rd, North Side; Cayman Craft Market, George Town; Hell Attraction, West Bay; Pirates’ Week Office in George Town. The Tourism Attraction Board Administrative office is located at Suite # 203, Crighton Building, Crewe Road, Grand Cayman.
1. **About the Publication Scheme**

Every public authority covered by the Freedom of Information Law has a legal duty to maintain a publication scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

The publication scheme lists the information which is readily available to the public. The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.

This Publication Scheme commits Cayman Airways Limited to making information available to the public as part of its normal business activities.

Cayman Airways Limited will:

- specify the information held by the authority, which falls within the seven (7) categories below;
proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
• describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
• list any fees charged for access to information described in this scheme;
• publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
• make this publication scheme available to the public;
• regularly review and update the information made available under this scheme.

2. Information that may be withheld
Cayman Airways Limited will generally not publish;

• information in draft form;
• information that is not held by Cayman Airways Limited, or which has been disposed of in accordance with a legally authorized disposal schedule;
• information that is not readily available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
• information which is exempt under the FOI Law, or otherwise protected from disclosure – for example: personal information; or commercially sensitive information. Records containing exempt matter will be published in a redacted form, wherever it is practical to do so, indicating which exemptions apply.

In maintaining this publication scheme, our aim is to be as open as possible.

However, there may be limited circumstances where information will be withheld from one of the categories of information listed is Section 7: Categories of Information.

Information will only be withheld where the FOI Law expressly permits it.

For example: where disclosure would breach the law of confidentiality, infringe personal privacy, harm Cayman Airways Limited (or other organizations) commercial interests, or endanger the protection of the environment.

Whenever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to Section 6: Complaints.

3. Methods of access
Information available under our publication scheme will usually be accessible through the methods described below.
Section 7: Categories of Information provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed. Website address: www.caymanairways.com

Online
Some of our documents are published electronically on www.caymanairways.com, and can be downloaded in PDF format. Where information is available online, a link within Section 7: Categories of Information will direct you to the relevant page or document.

If the link is broken, you may contact our Information Manager Pamela Watler directly at 743-8228 or Abbey Glasgow Information Manager Designate directly at 743-8443 or alternatively via e-mail to foi@caymanairways.net

E-mail
If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by e-mail. You can e-mail us at foi@caymanairways.net to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

Phone
Documents listed in the publication scheme can also be requested by telephone. Please contact Ms. Pamela Watler at (345)743-8228 or, Ms. Abbey Glasgow at (345)743-8443, to request information.

Post
All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to:

Ms Pamela Watler
Information Manager
Cayman Airways Limited
P.O. Box 10092
Grand Cayman KY1-1001
CAYMAN ISLANDS

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See Section 4: Fees and Charges for further details).

Personal Visits
In limited cases, you may be required to make an appointment to view information listed in the publication scheme. This will be clearly stated in Section 7: Categories of Information, and relevant contact details will be provided in that section.

Advice and Assistance
If you experience any difficulty identifying the information you want to access, please contact Pamela Watler at 743-8228 or Abbey Glasgow at 743-8443 or alternatively e-mail them at pamelawatler@caymanairways.net; abbeyglasgow@caymanairways.net.
Cayman Airways Limited will adhere to its obligations under Section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.

Information will be provided in the language in which it is held or in such other language that is legally required. Where Cayman Airways Limited is legally required to translate any information, it will do so.

4. Fees and charges

The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. Cayman Airways Limited strives to ensure that fees and charges are clearly explained and kept to a minimum.

Information which is published online, downloaded through a website, or sent to you by e-mail will be provided free of charge.

Fees may be charged for providing information in paper copy or on computer disc. Charges will reflect the actual costs of reproduction and postage, as described below.

**Reproduction Costs**

Where fees apply, photocopied information will be charged at a standard rate of $1.00 per page (black and white; any size) and $1.50 per page (colour; any size).

Computer discs will be charged at a rate of $2.00 per disc.

**Postage Costs**

Cayman Airways Limited will pass on to the requester the actual costs of postage or courier delivery.

Details of any individual charges which differ from the above policy are provided within Section 7: Categories of Information of the FOI Regulations.

If a fee applies, you will be advised of the amount and how it has been calculated. Information will be provided when Cayman Airways Limited has received your payment.

5. Requests for information outside the Publication Scheme

Information held by Cayman Airways Limited that is not published under this scheme can be requested in writing.

Your request will be considered in accordance with the provisions of the FOI Law by contacting FOI Manager Pamela Watler at 743-8228 or by e-mailing pamelawatler@caymanairways.net.

6. Complaints
Cayman Airways Limited aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, or would like to request further information regarding our complaints procedures, please contact Pamela Watler at 743-8228 or Abbey Glasgow at 743-8443 or alternatively, an email to: foi@caymanairways.net and we will try to resolve your complaint as quickly as possible.

You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

Information Commissioner's Office
2nd Floor, Elizabethan Square, Building 1
George Town, Grand Cayman

P.O. Box 1375
Grand Cayman KY1-1108
CAYMAN ISLANDS
Telephone: 1(345)747-5402
E-mail: appeals@ico.gov.ky

7. Categories of information

- About Us
- Ministry
- Mission Statement
- Vision Statement
- Values
- Governance
- Organization & Functions
- Management, Board and Committees
- Destinations/Gateways
- Location/Openig Hours
- Policies and Procedures
- Departments
- Rates/Schedule of Fees
- Flight Schedules

ABOUT US

Name of Public Authority

Cayman Airways Limited, National Flag Carrier of the Cayman Islands

MINISTRY

Cayman Airways Limited operates under the Ministry of Financial Services, Tourism & Development
MISSION STATEMENT:

To be the premier choice of safe, reliable, and enjoyable air transportation to all markets we serve, in the best interests of the Cayman Islands.

VISION STATEMENT:

To be the most efficient Airline in the region

VALUES:

- Caymanian
- Dynamic
- Easy to do business with
- A great place to work
- A participative and team oriented Organization
- Leveraging technology
- A good Corporate Citizen
- Committed to Safety and Security
- Dignified and respectful in all relationships
- Devoted to continuous improvement
- Dedicated to Customer satisfaction every time

GOVERNANCE:

- The Companies Law
- Trade & Business Law
- Public Management & Finance Law
- Civil Aviation Authority Cayman Islands
- Federal Aviation Authority

ORGANIZATION AND FUNCTIONS:

Cayman Airways is the national flag carrier of the Cayman Islands. With our head office in Grand Cayman, we operate mainly as an international and domestic scheduled passenger carrier, with cargo services available on all routes and a limited charter service offered. Our operations are based at Owen Roberts International Airport, Grand Cayman.

Cayman Airways was established and started operations on August 7, 1968. It was formed following the Cayman Government’s purchase of 51 percent of Cayman Brac Airways, from LACSA, the Costa Rican flag carrier, and became wholly government owned in December 1977.

MANAGEMENT, BOARD & COMMITTEES

Chief Officer:

Mr Carson Ebanks, Ministry of Financial Services, Tourism & Development,
4th Floor, Government Administration Building,  
Grand Cayman KY1-9000,  
CAYMAN ISLANDS.

Name and Title of Head:  
Mr Fabian Whorms, Chief Executive Officer (Acting)

Information Manager:  
Ms Pamela Watler  
Information Manager  
Cayman Airways Limited  
91 Owen Roberts Drive  
Airport Road  
P.O. Box 10092  
Grand Cayman KY1-1001  
CAYMAN ISLANDS  
Direct: (345)743-8228  
Mobile: (345)925-0618  
Reception: (345)949-8200  
Pamelawatler@caymanairways.net  
www.caymanairways.com

Information Manager, Designate  
Ms Abbey Glasgow  
Information Manager Designate  
Cayman Airways Limited  
91 Owen Roberts Drive  
Airport Road  
P.O. Box 10092  
Grand Cayman KY1-1001  
CAYMAN ISLANDS  
Direct: (345)743-8443  
Reception: (345)949-8200  
abbeyglasgow@caymanairways.net  
www.caymanairways.com

BOARD OF DIRECTORS  
- Mr. Jude L Scott, Chairman  
- Ms Pilar Bush, Deputy Chairman  
- Dr Dax Basdeo, Secretary  
- Captain Wilbur M. Thompson, Director  
- Mr George Hunter, Director  
- Mr Nathaniel S. Tibbetts, Sr. JP, Director  
- Mr Phillip Rankin, Director  
- Mr Joseph Imparato, Director  
- Mr Anthony Akiwumi, Director
• Mr Norman Klein, Director
• Mr Shomari Scott, Director
• Mrs Sonia McLaughlin, Director
• Mr Carson Ebanks, Director

ADMINISTRATIVE OFFICERS:

Fabian Whorms, Chief Executive Officer (Acting)
Direct:  345.743.8301
E-mail:  fabianwhorms@caymanairways.net

Paul Tibbetts, Senior Vice President
Finance & Commercial Affairs
Direct:  345.743.8223
E-mail:  paultibbetts@caymanairways.net

Pamela Watler, Executive Assistant
Direct:  345.743.8228
Mobile:  345.925.0618
E-Mail:  pamelawatler@caymanairways.net

DEPARTMENTS

HUMAN RESOURCES

Mrs Sheena Sigsworth, Director (Acting)
E-mail:  sheenasigsworth@caymanairways.net
Telephone:  345.743.8287

Mrs Paula Manderson Evans, Human Resources Officer
E-mail:  paulamandersonevans@caymanairways.net
Telephone:  345.743.8277

FINANCE

Paul Tibbetts, Senior Vice President
Finance & Commercial Affairs
Direct:  345.743.8223
E-mail:  paultibbetts@caymanairways.net

COMMERCIAL

Paul Tibbetts, Senior Vice President
Finance & Commercial Affairs
Direct:  345.743.8223
E-mail:  paultibbetts@caymanairways.net

BAGGAGE

Mr Ivan Forbes
Director Airport Operations (Acting)
E-mail:  ivanforbes@caymanairways.net
Telephone: 345.743.8365 or
Telephone: 345 743 8686 (Baggage Line)
Email: gcmbaggage@caymanairways.net

CLAIMS

Ms. J. Gay McKee
Baggage/Cargo Claims Manager
Email: gaymckee@caymanairways.net
Telephone: 345 743 8359

Ms. Abbey Glasgow
Baggage Customer Service Agent
Email: abbyglasgow@caymanairways.net
Telephone: 345 743 8443

RESERVATIONS and CITY TICKET OFFICE (CTO)

Ms. Martha Forbes
Manager, City Ticket Office and Reservations and Corporate Sales
Email: marthaforbes@caymanairways.net
Telephone: 345 743 8442

MAINTENANCE AND ENGINEERING

Mr Wayne Miller
Vice President (Acting)
E-mail: waynemiller@caymanairways.net
Telephone: 345.743.8307

AIRPORT

Mr Ivan Forbes
Director Airport Operations (Acting)
E-mail: ivanforbes@caymanairways.net
Telephone: 345.743.8365

CARGO

Ms Lynn Webster
Manager
E-mail: lynnwebster@caymanairways.net
Telephone: 345.743.8340

FLIGHT OPERATIONS

Captain Adrian (Rex) Miller
Vice President (Acting)
E-mail: adrianmiller@caymanairways.net
Telephone: 345.743.8246
SAFETY AND SECURITY

Captain Christopher McTaggart
Director (Acting)
E-mail: christophermctaggart@caymanairways.net
Telephone: 345.743.8220

DESTINATIONS/GATEWAYS

As of January 2009, Cayman Airways operates scheduled flights to and from the following destinations:

Cayman Islands:
   Grand Cayman (Owen Roberts International Airport)
   Cayman Brac (Gerrard Smith International Airport)
   Little Cayman (Edward Bodden Airfield)

Cuba:
   Havana (Jose Marti International Airport)

Honduras:
   La Ceiba (Goloson International Airport)

Jamaica:
   Kingston (Norman Manley International Airport)
   Montego Bay (Sangster International Airport)

United States:
   Chicago, Illinois (O'Hare International Airport) Seasonal*
   Miami, Florida (Miami International Airport)
   New York, New York (John F. Kennedy International Airport)
   Tampa, Florida (Tampa International Airport)
   Washington DC (Washington Dulles International Airport) Seasonal*

Cayman Airways Future Destinations:

Panama:
   Panama City (Tocumen International Airport)

Cayman Airways Past Destinations:

United States:
   Boston, Massachusetts (Logan International Airport)
   Houston, Texas (George Bush Intercontinental Airport)

HEADQUARTERS LOCATION

Cayman Airways Headquarters Building
91 Owen Roberts Drive
P.O. Box 10092
Grand Cayman KY1-1001
CAYMAN ISLANDS
Telephone: 345.949.8200
Facsimile: 345.949.7607

OPENING HOURS:

ADMINISTRATION OFFICES:

MONDAY – FRIDAY
8:30AM – 5:00PM

RESERVATIONS OFFICES:

MONDAY – FRIDAY
7:00AM – 9:00PM
SATURDAY & SUNDAY
7:00AM – 5:00PM

PUBLIC HOLIDAYS
9:00AM – 5:00PM
(subject to change)

CITY TICKET OFFICES:

MONDAY – FRIDAY
8:30AM – 5:00PM
SATURDAY –
9:00AM – 4:00PM

SUNDAY: CLOSED

CARGO

MONDAY - FRIDAY:
Imports 8:30AM - 5:00PM
Exports 8:30AM - 5:00PM * (Cargo acceptance closes at 3:00PM)

SATURDAY:
Imports 8:30AM - 12:00PM
Exports 8:30AM - 12:30PM * (Cargo acceptance closes at 10:30AM)

SUNDAY: CLOSED

EXPRESS

MONDAY – FRIDAY:
8:30AM - 5:00PM

SATURDAY: CLOSED
POLICIES & PROCEDURES

HR Policies and Procedures:

- Policy 101: Nature of Employment
- Policy 102: Employee Relations
- Policy 103: Hiring of Relatives
- Policy 104: Employee Medical Examinations
- Policy 105: Outside Employment
- Policy 106: Job Posting & Transfers
- Policy 104: Re-Hire Eligibility

Employee Status and Records:

- Policy 201: Employment Applications
- Policy 202: Employment Reference Checks
- Policy 203: Personnel Data Changes
- Policy 204: Performance Evaluations
- Policy 205: Access to Personnel Files

Employee Benefit Programs:

- Policy 301: Employee Benefits
- Policy 302: Vacation
- Policy 303: Holidays
- Policy 304: Maternity Leave
- Policy 305: Sick Leave
- Policy 306: Time off to Vote
- Policy 307: Compassionate Leave
- Policy 308: Relocation
- Policy 309: Jury Duty
- Policy 310: Health Insurance
- Policy 311: Life Insurance
- Policy 312: Workers’ Compensation Insurance
- Policy 313: Educational Assistance

Non-Revenue Travel:

- Policy 350: Free and Reduced Rate Transportation
  Definitions
  Penalties for violation of free and reduced rate privileges
  Company Policy
  Ticket/Trip Pass not transferable
  Authorization and control of access
Dress Code

Timekeeping/Payroll:

- Policy 401: Timekeeping
- Policy 402: Paydays
- Policy 403: Separation from Employment
  - Notice
  - Layoffs
  - Severance Pay
  - Suspension
  - References
- Policy 404: Administrative Pay Corrections

Work Conditions & Hours:

- Policy 501: Safety
- Policy 502: Work Schedules/Attendance
- Policy 503: Smoking
- Policy 504: Rest and Meal Periods
- Policy 505: Overtime
- Policy 506: Emergency Closings
- Policy 507: Business Travel Expenses
- Policy 508: Visitors in the Workplace
- Policy 509: Workplace Monitoring
- Policy 510: Workplace Violence Prevention

Leaves of Absence:

- Policy 601: Personal Leave
- Policy 602: Pregnancy related issues

Employee Conduct and Disciplinary Action:

- Policy 701: Employee Conduct and Work Rules
- Policy 702: Employee Responsibilities
  - Standards of Professionalism
  - Productivity
  - Housekeeping
  - Telephone Courtesy
  - Misrepresentation
  - Professional Conduct
  - Business Ethics and Conduct
  - Conflicts of Interest
Non-Disclosure

The Media
- Policy 703: Drug and Alcohol Use
- Policy 704: Sexual and Other Unlawful harassment
- Policy 705: Attendance and Punctuality
- Policy 706: Personal Appearance
- Policy 707: Use of Company Property
  - Use of Telephones
  - Use of equipment and vehicles
  - Computer and Email Usage
- Internet Usage
- Policy 708: Return of Property
- Policy 709: Resignation
- Policy 710: Retirement
- Policy 711: Security Inspections
- Policy 712: Solicitation
- Policy 713: Drug Testing
- Policy 714: Progressive Discipline
- Policy 715: Problem Resolution
- Policy 716: Casual Days

Miscellaneous:
- Policy 800: Life-Threatening Illnesses in the Workplace
- Policy 801: Employee Activities and Programs

Employee Acknowledgement Form: NonU.S.
- Policy 901: Immigration Law Compliance
- Policy 902: Employment Categories
- Policy 903: Probation Period
- Policy 904: Adoption Leave Benefits
- Policy 905: Witness Duty
- Policy 906: Benefits Continuation
- Policy 907: Pension Plan
- Policy 908: Pay Deductions and Setoffs
- Policy 909: Family and Medical Leave
- Policy 910: Political Activities
- Policy 911: Union Associations/Activities

Employee Acknowledgement Form: U.S.
- Policy 950: Nature of Employment
- Policy 951: Equal Employment Opportunity
- Policy 952: Immigration Law Compliance
- Policy 953: Disability Accommodation
- Policy 954: Employment Categories
- Policy 955: Introductory Period
- Policy 956: Witness Duty
- Policy 957: Benefits Continuation
- Policy 958: 401k Savings Plan
- Policy 959: Pay Deductions and Setoffs
- Policy 960: Family and Medical Leave
- Policy 961: Military Leave

*Copies can be obtained upon request from the Information Manager/Designate*

**RATES/SCHEDULE OF FEES**

**CARGO RATES:**

<table>
<thead>
<tr>
<th></th>
<th>GRAND CAYMAN</th>
<th>CAYMAN BRAC</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td><strong>JIFFY (from Miami Only) Under 5lbs</strong></td>
<td><strong>MIN 5lbs - 70lbs</strong></td>
</tr>
<tr>
<td>Grand Cayman - Miami</td>
<td>$35.00</td>
<td>$50.00</td>
</tr>
<tr>
<td>Grand Cayman - Tampa</td>
<td>-</td>
<td>$55.00</td>
</tr>
<tr>
<td>Grand Cayman - Kingston</td>
<td>-</td>
<td>$45.00</td>
</tr>
<tr>
<td>Grand Cayman - Cayman Brac</td>
<td>-</td>
<td>$30.00</td>
</tr>
<tr>
<td>Grand Cayman - Havana</td>
<td>-</td>
<td>$44.00</td>
</tr>
<tr>
<td>Grand Cayman - Little Cayman</td>
<td>-</td>
<td>$30.00</td>
</tr>
</tbody>
</table>

All rates excluded Air waybill $10.00, Collect Fee $10.00, Security Charge $10.00 (MIA-GCM)/ $18.00 (GCM-MIA)
### EXPRESS RATES:

<table>
<thead>
<tr>
<th>Package weight</th>
<th>GCM to/from CYB/LYB:</th>
<th>CYB to/from LYB:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Up to 3 oz</td>
<td>$6.00</td>
<td>N/A</td>
</tr>
<tr>
<td>Up to 2 lbs</td>
<td>$15.00</td>
<td>$10.00</td>
</tr>
<tr>
<td>3 to 30 lbs</td>
<td>$25.00</td>
<td>$15.00</td>
</tr>
<tr>
<td>31 to 60 lbs</td>
<td>$37.00</td>
<td>$25.00</td>
</tr>
<tr>
<td>Over 60 lbs</td>
<td>$37.00</td>
<td>$25.00</td>
</tr>
</tbody>
</table>

Plus $0.50/lb each additional lb  
Plus $0.25/lb each additional lb  
(Subject to change)

### BAGGAGE RATES:

<table>
<thead>
<tr>
<th>Weight</th>
<th>Description</th>
<th>Fees:</th>
</tr>
</thead>
<tbody>
<tr>
<td>56 – 70 pounds</td>
<td>(Overweight Bag)</td>
<td>$50.00</td>
</tr>
<tr>
<td>71 – 99 pounds</td>
<td>(Overweight Bag)</td>
<td>$175.00</td>
</tr>
<tr>
<td>Over 99 pounds</td>
<td></td>
<td>*Not Permitted</td>
</tr>
</tbody>
</table>

**Quantity:**

| Additional bag up to 55 pounds (excess bag 3 – 5) | $100.00 |
| Additional bag up to 55 pounds (excess bag 6 – 8) | $200.00 |
| Additional bag (excess over 8)                    | *Not Permitted |

Fees and charges for weight and quantity are cumulative.

### SIZE:

<table>
<thead>
<tr>
<th>Size</th>
<th>(length + height + width)</th>
<th>up to 55 pounds</th>
<th>up to 70 pounds</th>
<th>up to 99 pounds</th>
<th>$100.00</th>
</tr>
</thead>
<tbody>
<tr>
<td>63 – 80 inches</td>
<td>(length + height + width)</td>
<td>up to 55 pounds</td>
<td>up to 70 pounds</td>
<td>up to 99 pounds</td>
<td>$100.00</td>
</tr>
<tr>
<td>63 – 80 inches</td>
<td>(length + height + width)</td>
<td>up to 70 pounds</td>
<td></td>
<td></td>
<td>$150.00</td>
</tr>
<tr>
<td>63 – 80 inches</td>
<td>(length + height + width)</td>
<td>up to 99 pounds</td>
<td></td>
<td></td>
<td>$225.00</td>
</tr>
<tr>
<td>Over 80 inches</td>
<td>(length + height + width)</td>
<td></td>
<td></td>
<td></td>
<td>*Not Permitted</td>
</tr>
</tbody>
</table>

Contact a Cayman Airways Representative at 345 949 8200 for any questions or clarification of allowance, charges, fees as they may be subject to change.

### FLIGHT SCHEDULES:

Flights are subject to change. Please contact a Cayman Airways representative at 345 949 8200 for any questions or confirmations regarding all flight schedules.
1. **About the Publication Scheme**

Every Public Authority covered by the Freedom of Information Law has a legal duty to maintain a Publication Scheme.

The purpose of a Publication Scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage Authorities to proactively publish information and to develop a culture of openness and participation.

The Publication Scheme lists the information which is readily available to the public. The list is divided into seven (7) different categories of information to help you find the documents you are looking for.

This Publication Scheme commits Cayman Turtle Farm (1983) Ltd. to making information available to the public as part of its normal business activities.

Cayman Turtle Farm (1983) Ltd. will:
- specify the information held by the Authority which falls within the seven (7) categories below;
- proactively publish, or otherwise make routinely available, information which is held by the Authority and falls within the categories below;
describe the methods by which specific information is made available so that it can be easily identified and accessed by members of the public;
list any fees charged for access to information described in this Scheme;
publish or otherwise make information available in accordance with the methods and fees stated in this Scheme;
make this Publication Scheme available to the public;
regularly review and update the information made available under this Scheme.

2. Information that may be withheld

Cayman Turtle Farm (1983) Ltd. will generally not publish:

- information in draft form;
- specific scientific papers or documents;
- information that is not held by Cayman Turtle Farm (1983) Ltd., or which has been disposed of in accordance with a legally authorised Disposal Schedule;
- information that is not readily available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
- information which is exempt under the FOI Law, or otherwise protected from disclosure – for example: personal information; or commercially sensitive information. Records containing exempt matters will be published in a redacted form, wherever it is practical to do so, indicating which exemptions apply.

In maintaining this Publication Scheme, our aim is to be as open as possible, however, there may be limited circumstances where information will be withheld from one (1) of the categories of information listed in Section 7: Categories of Information.

Information will only be withheld where the FOI Law expressly permits it, for example: where disclosure would breach the Law of Confidentiality, infringe personal privacy, harm the Cayman Turtle Farm’s commercial interests, or endanger the protection of the environment.

Whenever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to Section 6: Complaints.

3. Methods of Access

Information available under our Publication Scheme will usually be accessible through the methods described below.

Section 7: Categories of Information provides more details on the information available under the Scheme, along with additional guidance on how the information within each category may be accessed.

Online:
Many of our documents are published electronically on our website and can be downloaded in PDF format. Where information is available online, a link within Section 7: Categories of Information will direct you to the relevant page or document.

If there is no link, or the link is broken, you can use our website’s “Search” facility at www.turtle.ky. If you are still having trouble locating information listed under our Scheme, please contact Ms. Katherine Jackson, Information Manager.

Email:
If information is listed in our Publication Scheme but is not published on the website, we will send it to you by email. You can email us at foi@turtle.ky to request information. Please provide a telephone number so that we can call you to clarify details, if necessary.

Phone:
Documents listed in the Publication Scheme can also be requested by telephone. Please call 345 949 3894 to request information.

Post:
All information listed in the Publication Scheme will be available in hard copy. Requests may be addressed to:
   P.O. Box 812, Grand Cayman, KY1-1303, Cayman Islands

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details, if necessary. For faster processing, please also include any applicable fee. (See Section 4: Fees and Charges for further details.)

Personal Visits:
In limited cases, you may be required to make an appointment to view information listed in the Publication Scheme. Appointments may be made from Mondays to Fridays, 10:00 a.m. to 4:00 p.m. A reading area will be provided in the Finance and Administration Offices.

Advice and Assistance:
If you experience any difficulty identifying the information you want to access, please contact Ms. Katherine Jackson, Information Manager.

Cayman Turtle Farm (1983) Ltd. will adhere to its obligations under Section 10 of the FOI Law, and any requirements relating to disability or discrimination when providing information in accordance with this Publication Scheme.

Information will be provided in the language in which it is held or in such other language that is legally required. Where Cayman Turtle Farm (1983) Ltd. is legally required to translate any information, it will do so.

4. Fees and Charges
The purpose of this Scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. Cayman Turtle Farm (1983) Ltd. strives to ensure that fees and charges are clearly explained and kept to a minimum.

Information which is published online, downloaded through a website, or sent to you by email will be provided free of charge.

Fees may be charged for providing information in paper copy or on computer disc. Charges will reflect the actual costs of reproduction and postage, as described below.

**Reproduction Costs:**
Where fees apply, photocopied information will be charged at a standard rate of $1.00 per page (black and white; any size) and $1.50 per page (colour; any size). Computer discs will be charged at a rate of $2 per disc.

**Postage Costs:**
Cayman Turtle Farm (1983) Ltd. will pass on to the requester the actual costs of postage or courier delivery.

Details of any individual charges which differ from the above policy are provided within Section 7: Categories of Information.

If a fee applies, you will be advised of the amount and how it has been calculated. Information will be provided when Cayman Turtle Farm (1983) Ltd. has received your payment.

5. **Requests for information outside the Publication Scheme**

Information held by Cayman Turtle Farm (1983) Ltd. that is not published under this Scheme can be requested in writing. Each request will be considered in accordance with the provisions of the FOI Law. Listed below are the methods of contact:

**Contact Methods and Detail**

- Email your request or comments to foi@turtle.ky
- Post your letter to P.O. Box 812 KY1-1303 WB Grand Cayman, Cayman Islands
- Fax your letter with the Attn: Katherine Jackson to 345-949-1387
- Hand deliver your written request to our receiving department in the Executive Offices at 786 NW Point Road, West Bay
- In Person at our office and fill out a FOI Request Form, 786 NW Point Road, West Bay

6. **Complaints**

Cayman Turtle Farm (1983) Ltd. aims to make our Publication Scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this Publication Scheme, please contact Ms. Katherine Jackson at katherinejackson@turtle.ky or foi@turtle.ky and we will try to resolve your complaint as quickly as possible.
Further information about our complaints procedures can be obtained from our Complaints Procedures document and is available online at foi@turtle.ky or in hard copy.

You have legal rights to access information under this Scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

Information Commissioner's Office,
2nd Floor, Elizabethan Square, Building 1
George Town, Grand Cayman

P O Box 1375,
Grand Cayman KY1-1108,
CAYMAN ISLANDS
Telephone: +1 345 747 5402
email: appeals@ico.gov.ky

7. Categories of information

- About Us
- Strategic Management
- Finance & Administration
- Policies & Procedures
- Decisions & Recommendations
- Lists & Registers
- Our Services

ABOUT US

Name of Public Authority
Cayman Turtle Farm (1983) Ltd.

Ministry
Ministry of Financial Services, Tourism and Development
Government Administration Building, 4th Floor,
George Town, Grand Cayman
Tel: (345) 244 2458
Fax: (345) 945 1746
E-mail: foi.mte@gov.ky

Principal Officers
Timothy Adam, Managing Director
Christopher Jackson, Chief Infrastructure Manager
Raymond Hydes, Chief Sales Officer
Phillip Fourie, Head of Finance

Other Key Personnel
Sean Glidden, Finance Manager
Joelle McCrae, Human Resources Manager
Mary McCoy, Merchandise Manager
Geddes Hislop, Curator, Terrestrial, Exhibits & Educational Programmes
Cayman Turtle Farm (1983) Ltd. was first opened in July 1968 as Mariculture Ltd., the home of the green sea turtle (*Chelonia mydas*), by a group of investors from the United States and Great Britain as a facility to raise the green sea turtle (*Chelonia mydas*) for commercial purposes. It was first located at the Salt Creek inlet in the North Sound, and then relocated to the current Goat Rock area in the early 1970s.

The intention was to supply the market with a source of product that did not deplete the wild populations further. By releasing turtles and facilitating research, any harm created by removing turtles and eggs from the wild would be mitigated.

After much work was put into pioneering the requirements of domesticating this wild animal, regulations designed to protect the sea turtle prevented the sale of even the farmed turtle products to overseas markets. Mariculture Ltd. was eventually bought out by a group from Germany in 1975 and renamed Cayman Turtle Farm Ltd. After eight (8) years, this new company gave up and the Cayman Islands Government then purchased the Farm in 1983 and continued operations as a private company, Cayman Turtle Farm (1983) Ltd.

At the Farm, the entire life cycle of the green sea turtle (*Chelonia mydas*) can be observed, and once per year, young green sea turtles (*Chelonia mydas*) of 12 – 18 months are released into our ocean as part of our conservation of the living breed.

In 2001, the Island encountered a terrible hurricane, Michelle, which wrought much damage to the Turtle Farm, and, because of the extensive renovations needed, it was decided that a marine park, Boatswain’s Beach would be designed to become the new home of Cayman Turtle Farm and located on the land side. Boatswain’s Beach was opened in November 2005 which added greatly to the Island’s tourism product.

In September 2010, as part of a new strategic planning exercise, the Board of Directors of Cayman Turtle Farm (1983) Ltd. announced its decision to drop the trading name “Boatswain’s Beach” and to proceed instead with the trading name: “Cayman Turtle Farm : Island Wildlife Encounter”. A new logo has also been produced to be used along with the new trading name.
Cayman Turtle Farm: Island Wildlife Encounter is a marine-themed park which carries a predator tank with Brown or Sandbar sharks and Nurse sharks, a 1.3 million gallon salt-water snorkel lagoon with a variety of fish and small turtles, a fresh water lagoon with its own waterfall, a free-flight aviary showcasing Caymanian and Caribbean bird life with a nearby Nature Trail, the turtle tanks containing various ages of the green sea turtle or *Chelonia mydas* including a touch tank, the Cayman blue iguanas, agoutis, and a 4-year old crocodile which we adopted from Old Man Bay, North Side. The Hawksbill, Loggerhead and Kemp Ridley turtles are also kept on display.

In addition to all our facilities, we also have the Marine/Turtle Education Centre which houses a new state-of-the-art turtle hatchery, a restaurant and bar serving the local delicacy, Turtle Meat and many other Caymanian dishes, Splash - the retail shop, three (3) rented retail kiosks and our own Cayman Street. We also lease a retail kiosk at the Royal Walter Port Terminal to greet our cruise guests.

Eighty-seven (87) persons are employed to ensure that this facility operates efficiently.

**Company’s Vision Statement:**
To be the Cayman Islands’ premiere tourism attraction where visitors and residents enjoy a world class experience, showcasing Caymanian wildlife and heritage while hosting an internationally renowned research and conservation centre for Sea Turtles.

**Company’s Mission Statement:**
To be a world-renown Caymanian attraction where guests enjoy a quality interactive experience with animals, all served by friendly professional well-trained personnel in a culturally rich and safe environment while promoting public awareness and involvement in conservation through research, utilization and education.

Mailing Address:
P O Box 812,  
Grand Cayman  KY1-1303  
Cayman Islands

Telephone Number:  1-345-949-3894  
Fax Number:  1-345-949-1387  
E-mail Address: foi@turtle.ky  
Website Address: www.turtle.ky

Here is also a link to the Freedom of Information Website:  
www.foi.gov.ky

**Location and Hours**
Cayman Turtle Farm (1983) Ltd. is located at 786 Northwest Point Road, West Bay, Grand Cayman. Opening hours are from Monday to Saturday – 8:00 a.m. to 5:00 p.m.

<table>
<thead>
<tr>
<th>Name of Departments</th>
<th>Matters Handled</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Executive</strong></td>
<td>Evaluates the Company’s overall performance and progress towards established targets. Revises regulatory instruments that affect the Company’s functions and responsibilities.</td>
</tr>
<tr>
<td>Department</td>
<td>Description</td>
</tr>
<tr>
<td>------------------------------------------------</td>
<td>---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------</td>
</tr>
<tr>
<td>Manages government relations with the Governor, Ministers and Members of the Legislative Assembly. Obtains legal advice from external sources. Includes executive support, internal policy development, corporate planning and annual reporting activities.</td>
<td></td>
</tr>
<tr>
<td>Administration and Finance</td>
<td>Administers the Company’s monetary resources, managing funds allocated through Cabinet and other revenues. Establishes internal controls and procedures for financial management, operating account systems, financial planning and budget management. Develops business plans and corporate policy. Sets long-term goals and objectives.</td>
</tr>
<tr>
<td>Operations (Mechanical, Electrical, Plumbing)</td>
<td>Manages Company’s material resources, buildings, equipment and vehicles to facilitate normal business operations. Acquires and maintains premises that are built, purchased or leased by public sector agencies. Acquires and maintains equipment and stores – major and minor -. Acquires and maintains all mechanical, electrical and plumbing elements. Maintains a reliable and effective Animal Life Support System (ALSS) to produce the most clean and clear water to facilitate a wonderful experience for guests while enjoying peace and tranquillity in a serene environment. Manages all lagoon works, including scheduling of lifeguards, while seeking alternate energy sources. Includes motor vehicle accident reporting and security activities.</td>
</tr>
<tr>
<td>Human Resources Management</td>
<td>Administers Company’s human resources, establishing new positions, recruiting and transferring personnel. Manages salaried, waged and volunteer staff, employed under the Public Service Management Law 2005 or General Orders, and the Public Service Pensions Law. Develops staff skills through training and other programmes. Reviews remuneration and employment conditions. Ensures the health and safety of staff and visitors to the Company’s premises. Includes performance management and workplace relations activities.</td>
</tr>
<tr>
<td>Strategic Management (Box Office, Retail, Terrestrial &amp; Education, Marine, Turtles, Tours, Food &amp; Beverage)</td>
<td>Manages the Company’s operations at the organizational level. Evaluates the Company’s overall performance and progress towards established departmental targets. Manages programmes to improve business processes and ensure consistent service delivery. Revises regulatory instruments that affect each</td>
</tr>
</tbody>
</table>
Department’s functions and responsibilities to ensure top quality in delivering excellence in customer service while supporting education and animal interaction.

**Communications (Marketing and Special Events through Tower Marketing Ltd.)**
Manages the Company’s relationships with its clients, Government and the public. Maintains customer relations and handling of complaints. Contributes to formal inquiries or investigations. Develops public relations through community events, media campaigns and official functions. Designs and produces publications in any format (e.g. paper, online and multimedia). Includes marketing, promotional activities and special events. Presently outsourced to Tower Marketing Ltd.

**Information and Technology Management (includes Freedom of Information)**
Administers the Company’s information resources and systems. Designs, procure and implements systems for managing and communication business information. Maintains and disposes of software or hardware. Creates or acquires, stores and disposes of information resources. Provides reference services and handling of Freedom of Information requests. Develops policies, tools and procedures for managing technology and information. Ensures that the Company has the necessary leadership, resourcing, planning and training in place for the successful implementation and execution of the FOI Law. Ensures that the Company has a comprehensive Publication Scheme for access by the public. Includes records management, library management and technical intranet or website maintenance activities.

<table>
<thead>
<tr>
<th>Name</th>
<th>Meetings</th>
<th>Minutes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mr. Kenneth Hydes</td>
<td>Board Meetings are held at Cayman Turtle Farm's Conference Room on a monthly basis unless otherwise dictated by urgent matters arising.</td>
<td>Minutes of Board Meetings or Management Meetings are available, upon request, in hard copy with the exception of information which is exempt under the FOI Law, or otherwise protected from disclosure – for example: personal information or commercially sensitive information. Records containing exempt</td>
</tr>
</tbody>
</table>
Frequently Asked Questions

- **What kinds of sharks are in Predator Reef?**
  The Cayman Turtle Farm has two species of sharks at this time. They are **Brown or Sandbar Sharks** (Carcharhinus plumbeus) and **Nurse Sharks** (Ginglymostoma cirratum).

- **How do you tell the difference between the two species?**
  The Brown Sharks are all approximately 4’ at this time and will reach a length of 7’. The Brown Sharks are very sleek looking with a single prominent dorsal fin in the middle of their backs and a much smaller dorsal fin near the caudal fin or tail. You will see the Brown Sharks continually swimming the majority of the time.

  The Nurse Sharks are quite a bit different. They will spend a great deal of their time lying on the bottom. They have two distinct dorsal fins on their backs and two sensory barbels found on either side of their mouths like a cat fish. The barbels are used to help the
nurse sharks find prey under the sand and rocks. The smallest of the nurse sharks is named Freddy and he is approximately 6’ in length and he is the best trained of the nurse sharks. The other Nurse Sharks are over 8’ in length. Our largest is named Macca and he is more than 9’ in length.

- **Are the Sharks males or females and how do you tell the difference?**
  You will see both males and females in Predator Reef. To tell the difference you have to look at their lower bellies behind their anal fin. If they are males you will see two finger-like projections running along behind the anal fins. These projections are called Claspers. If you see nothing like that then the Shark is a female, though the claspers can be very difficult to see in adolescent male Sharks. All of the nurse sharks are males and have very large, easily seen claspers.

- **Will the Sharks breed?**
  That is a possibility but we will have to wait and see.

- **How many Sharks live in Predator Reef?**
  7, 3 nurse sharks and 4 brown sharks.

- **Are the Sharks dangerous?**
  Sharks can be dangerous; however we treat them with respect and they do the same for us when we are in the water with them.
  The Brown Sharks are closely related to Bull Sharks (Carcharhinus leucas,) which is considered by most Shark experts to be the most dangerous of all the Shark species. The Brown Sharks are also cousins to the Great White Shark (Carcharodon carcharias); however, Brown Sharks are not considered to present that much danger to humans as long as they do not feel threatened.
  The Nurse Shark probably bites more humans than any other Shark. The reason is most likely due to most people considering them harmless and toothless and therefore will harass them to the point of aggression. Nurse Sharks do have teeth and can deliver a good bite if provoked. SO DON’T PROVOKE THEM.

- **Do the Sharks eat the other fish in Predator Reef?**
  Not typically, however, they could and mostly likely will on occasion. Sharks will be Sharks! These sharks are well fed by the biologists so they will usually not waste the energy in hunting.

- **When are the Sharks fed?**
  Typically the biologists will feed them every day at 11:00 am, except Saturdays.

- **Can the guests swim with the Sharks?**
  Not at this time, however, a program is being worked on for the future where the guests would be allowed to sign up for a supervised SCUBA dive or snorkel. Check back with us in a few months.

- **How many fish are found in the Lagoon and Predator Reef?**
  At this time there are approximately 1200 in the Salt-Water Lagoon and 150 in the Predator Reef. Fish of several different species are found in both lagoons. In the near future, a lot more fish will be introduced.

- **How are the fish fed?**
The biologist feed the fish in the Lagoon and Predator Reef around 9:30 am - 5 days a week. After the food is prepared for the fish the biologists will throw the food into the Lagoon. This occurs from certain points around the Lagoon by scattering the small chunks of chopped fish over wide areas to give all of the fish a chance to eat.

- Can the guests feed the fish?
The biologists need to keep a close watch over the diets of all of the fish to insure they are getting only high quality food in the correct amounts and varieties. The guests are invited to enjoy watching the feeds and ask questions about the feeding but to, please, not feed the animals.

Brian Dann
Senior Aquarist
Updated: November 30th 2010

FAQs

Where is Cayman Turtle Farm : Island Wildlife Encounter?
Cayman Turtle Farm : Island Wildlife Encounter is located on the Northwest tip of Grand Cayman in the district of West Bay, just 8 miles from George Town. On the way, visitors are treated to the scenic vista of the world-famous Seven Mile Beach as well as authentic Caymanian architecture.

I'm a cruise ship passenger. How do I avail myself of a tour?
Grand Cayman allows a maximum of 6,000 cruise ship visitors daily, which means there can be as many as three to five ships at one time. Being one of the most popular ports of call in the Caribbean, there is at least one cruise ship in port on most days.

The cruise lines most frequently seen calling in the Cayman Islands include: Carnival Cruise Lines, Celebrity Cruises, Crystal Cruises, Cunard Cruise Line, Holland America, Norwegian Cruise Line, Princess Cruises, Radisson Seven Seas Cruises and Royal Caribbean International.

All ships call at the capital of George Town in Grand Cayman. As there is no cruise ship dock, all ships anchor off shore and visitors are brought ashore by tenders. Whilst on board the ship, passengers are given a variety of choices pertaining to available activities to do during their day in Grand Cayman. This includes a trip to the Turtle Farm. Buses will be waiting at the North or South terminal for those on pre-booked excursions.

I have no pre-booked tour. How do I get to and from Cayman Turtle Farm?

Taxis
Taxis are readily available from the taxi stand at the cruise ship dock, all resorts and Owen Roberts International Airport. They offer a fixed rate per vehicle or per person. The cost of a taxi from George Town to the Cayman Turtle Farm is CI$16.00/ US$20.00 for up to three people (subject to change).

Buses
Visitors may also opt to take the official public bus transportation system first launched in October 1998. The new bus terminal is located adjacent to the Public Library on Edward St. in downtown George Town and serves as the dispatch point for buses to all districts.

There are 38 mini-buses operated by 24 licensed operators, serving eight routes. Daily service starts at 6:00 am from the depot to West Bay every 15 minutes and the schedule is as follows:

<table>
<thead>
<tr>
<th>Route</th>
<th>Colour Code</th>
<th>Time</th>
<th>Fare</th>
</tr>
</thead>
<tbody>
<tr>
<td>Route 1 (Directly to Cayman Turtle Farm)</td>
<td>Yellow</td>
<td>6:00am – 11:00pm Sunday-Thursday</td>
<td>CI $2.00 – (subject to change)</td>
</tr>
<tr>
<td>Route 2</td>
<td>Lime Green</td>
<td>6:00 am - 12 midnight Friday &amp; Saturday</td>
<td>CI$2.00 + extra CI$1.00 to stop at the Turtle Farm (subject to change)</td>
</tr>
</tbody>
</table>

To maintain consistency in fares, each bus must display a fare table outlining standard government-authorized fares. The hotline number for public comment and feedback is 945-5100.

**Limousine Services**
There are several private limousine services on Grand Cayman for special events and airport transfers.

**Rental Cars**
Rental cars can be pre-booked before arriving in Grand Cayman. This is advisable during our busy winter season. Most cars can be picked up at the airport or driven to your hotel. Cayman has one of the Caribbean’s most extensive modern fleets of rental cars at competitive rates, and many feature right hand drive.

In addition, most rental jeeps and vans are right hand drive, left hand stick shift. Driving is on the left side of the road throughout the Cayman Islands and it is the law to wear seat belts. Visitors must obtain temporary driver’s licenses from the car rental agency, easily granted upon presenting a valid driver's license from their home state, county or parish.

You must be 21 to rent a car in the Cayman Islands, and some rental agencies' insurance will not cover renters under 25. Please check with your rental company in advance to determine. This info can also be found on our website at www.turtle.ky

**Implementation**

**STRATEGIC MANAGEMENT**

The key strategic goals and objectives (from an ownership perspective) for the Cayman Turtle Farm (1983) Ltd. are as follows:

- **Turtle Herd**
- Increase hatchlings by 230%
- Reduce hatchling mortality rate by 20%
- Grow herd number by approximately 5,000 turtles

**Turtle Meat production**
- Maintain production at 400 lbs. live weight per day, 4 days per week.
- Adjust meat product retail price to achieve desired level of production and to optimize the turtle herd.

**Retail & Tours**
- Increase Turtle Farm Tour customer arrivals by 2% to 5%.
- Review commercial viability of different tours / business segments and adopt a long term sustainable option.

**Governance**
- Endangered Species Protection Law
- Marine Conservation (Marine Parks) Regulations (2007 Revision)
- Environmental Health Laws and Regulations
- Labour Law (2007 Revision) and Regulations
- Public Service Management Law
- National Archive and Public Records Law 2007
- Freedom of Information Law 2007
- Freedom of Information Regulations 2008
- Electronic Transactions Law 2003 revision
- Public Management and Finance Law (2005 Revision) and (Regulations 2007 Revision)
- Public Service Management Law (2007 Revision) and Personnel Regulations (2006 Revision)
- Public Service Pensions Law
- Public Health Law
- Liquor Licensing Law (2000 Revision)
- Music and Dancing (control) Law (1995 Revision)
- Workmen’s Compensation Law (1996 Revision)
- Immigration Law (2006 Revision) and Regulations
- Health Insurance Law (2005 Revision) and Regulations (2005 Revision)
- National Pensions Law (2000 Revision) and Regulations
- HR policies and procedures
- Public Accountants Law (2009 Revision) - International Public Accounting Standards

**Corporate Management**
Cayman Turtle Farm (1983) Ltd. has fourteen (14) departments, each of which has a Head of Department.

Listed below are documents, procedures and policies which are used to plan, implement and evaluate the work of each Department:

**Executive**
- Minutes of Board Meetings
- Minutes of Management meetings
- Articles of Association
- Memorandum of Association
- Company Registers – Shareholder’s Register and Directors’ Register
Lease Documents on rented Kiosks (3)
Schedule of Owned Property (Block and Parcel Number)
Contract with private Tour partner
Dolphin Discovery (Cayman) Ltd. Lease
Ownership Agreement between Cabinet of CI Gov’t and Cayman Turtle Farm (1983) Ltd.
Summary of Board and Delegated Authorities 2010

**Administration & Finance Department**
- 2010 – 2011 Annual Budget templates
- Purchasing Notes
- Cheque Requisition Template
- Payroll Amendment Requisition form
- Wristband Reconciliation form
- Standard of Procedure for Accounts Staff
- Inventory Count Guidelines
- PC Request form
- Inter-Dept. Expenses Allocation form
- Unaudited Financial Statements (2010)
- Monthly Management Accounts (from 2007/2008)
- Port Authority Lease Document

**Operations Department**
- Request for Proposal letter
- Logbooks for all Company Vehicles
- Insurance Policies for all Company Vehicles
- Insurance Policy for Company
- Hurricane Preparedness Plan (updated)
- Wire Transfer Requisition
- Credit Card Explanation form
- Employee Performance Evaluation
- Janitorial Log – Daily Activity
- Janitorial Appraisal form
- Job Request form
- MEP Appraisal form
- New Vendor Notification
- Sample of Ledger for each of Operations’ Vendors
- Sample of Ledger for Operations (July 07 –
  Schedule of Owned Vehicles
- Notice of Accident-Public Liability Insurance form
- Employee’s Notice of Injury Claim form
- Incident/Accident Report
- Lifeguards’ training manual

**Human Resources Department**
- Employment Application form
- Employee’s Handbook
- Public Service Pension Board’s Enrolment Form
- Medical Insurance Contract with Cayman First Insurance (Sagicor)
- Benefit Election form – Defined Contribution
- Exit Survey template
Unsuccessful Application Letter
Designated Beneficiary form 08
Absent Form
HR Work Request form
New Hire-Computer Work Order
Bank Reference Letter
Job Offer Letter
Incident Accident Report template
Performance Evaluation
BB Organizational Chart
Staff Pay and Grading Structure

**Mechanical, Electrical and Plumbing Department**
BB Lagoon Lifeguard Zones
Absent Form
Cheque Requisition Form
Grounds Staff Schedule (Nov. – Dec. 2009)
ALSS Daily Check List
Petty Cash Requisition form
Breakers Pool Lifeguard Zones
Grounds Reference Map
Overtime Claim Form
Special Pool Cleaner Compensation Claim Form
Aquatic Incident Report
Work Order template
Contractor Daily Return
Grounds Staff Daily Activity Log
Lifeguard New Daily Supervisor Log
Pool Testing Log
Vigilance Awareness Training – Operational Mannequin Drops – Report
CUC Bill Charts 2009
Water Authority Discharge Permit Report (monthly)
Animal Life Support Data Log
Water Bill Chart 2009
Lifeguard Cleaning Hours Chart
Lifeguard Cleaning Hours Log

**Box Office Department**
Standards of Procedure (SOP) for Sales Attendants
Refund Policy (draft)

**Retail Department**
Standards of Procedure (SOP) for Retail Employees
Refund Policy (draft)

**Terrestrial and Education**
Birds Papers
Budget 2009 – 2010
T&E Brochure
Lagoon and Predator Tank brochure
Treasure Hunt brochure
Visitor’s Guide Sheet
Summer Camp Protocol
Education Tour Packages guidelines
Aviary Sections Plan
Animal Stock 2009
School Visitation Guidelines
School Visitation application form
Standards of Procedure – Education
Terrestrial Exhibits Operations Manual
Quarantine Room Cleaning Procedures
Water Protocol
Enrichment Protocol
Nature Trail Protocols
Quarantine Procedures March 08
Animal Guidelines and Procedures
Iguana Feeding Protocol
Aviary Cleaning Protocol
Protocols for Cleaning the Waterfall
Cleaning the Dishes Protocol
Husbandry Manual, Agouti
Husbandry Manual, Parrots
White Crown Pigeons Release Protocol
Feeding Protocol
Other Zoos Protocol
Agouti Training Procedures
Sponsor a Turtle – Conservation Guidelines
Blue Iguana Observations
Green Iguana Notes

**Marine Department**
Fish Transport and Receipt Protocol
Food Preparation Protocol
Skimmer Box Grating Cleaning Protocol Jan 09
Predator Reef Dive Protocol
Water Pre-treatment Protocol for Chlorine and de-chlorine
Buffering Protocol for Shark Quarantine System
Procedure for Reporting and Delivering Dead Fish
Volunteer Programmes - List of Expectations

**Turtle Department**
Animal Acquisitions/Dynasty Marine Forrest
Permit Applications US
DoE/DoA Correspondence
Fish Acquisition
Water Chilling/Deep Well information
Keys Workshop and Sea Turtle Symposium
Management Training documents
Disease Publications
Nesting Records
Farm Records
Breeders - Nov 01
Pond Watch Reports  
Fish Information  
Effluent Monitoring  
Anti Degradation Study  

**Tours Department**  
Carnival Cruise Line Contract  
Disney Cruise Line Contract  
Royal Caribbean Cruise Line Contract  
Princess Cruise Lines Contract  
Norwegian Cruise Line Contract  
Tours Procedures  

**Information Technology**  
Information Technology Usage Compliance Policy  
Telephone Contracts with LIME  

**Food and Beverage Department**  
License for Sale of Liquor on Premises  
License for Music and Dancing on Premises  

**Freedom of Information Department**  
Complaints Form (revised 281008)  
Internal Complaints Procedure (revised 120908)  
File Lists  
Disclosure Log (JADE Tracking System)  
Filing Space Allocation Plan  
Deputy Governor’s Paper on Code of Practise on Publishing (111109)  

**Marketing** and **Special Events Departments** were closed in early 2010, and Tower Marketing Ltd. has since been contracted as the Company’s Marketing agent.

**POLICIES & PROCEDURES**  
Current written protocols used by Cayman Turtle Farm (1983) Ltd. for carrying out functions, activities and delivering services:

Articles of Association  
Memorandum of Association  
Information Technology Compliance Policy  
Refund Policy  
Standards of Procedure  
Employee’s Handbook  
Turtle Farm Complaints Procedures (FOI)  
Internal Complaints Procedure  
Purchasing Notes  
Hurricane Preparedness Plan  
Employee Performance Evaluation  
Staff Pay and Grading Structure  
Communications Procedures  
Special Events Policies and Procedures
DECISIONS & RECOMMENDATIONS
Minutes of all Board Meetings and Management meetings are maintained which include any Board Resolutions, policy proposals and changes, recommendations and other executive matters.

- Minutes of Board Meetings
- Minutes of Management Meetings
- Schedule of Directors’ Fees (2007 to date)

LISTS & REGISTERS

The following lists and registers are maintained:
- Company Registers – Shareholder’s Register and Directors’ Register
- Schedule of Owned Property (by Block and Parcel Number)
- Schedule of Vehicles

OUR SERVICES

See Section 7: Categories of Information, Point (a), Location and Hours for these details. Also see our website – www.turtle.ky.
Cayman Islands Airports Authority

Publication Scheme

Produced in accordance with the Chief Secretary’s Code of Practice

CONTENTS:

1. About the Publication Scheme
2. Information that may be withheld
3. Methods of access
4. Fees and charges
5. Requests for information outside the publication scheme
6. Complaints
7. Categories of information
   - About Us
   - Strategic Management
   - Finance & Administration
   - Policies & Procedures
   - Decisions & Recommendations
   - Lists & Registers
   - Our Services

1. About the Publication Scheme

Every public authority covered by the Freedom of Information Law has a legal duty to maintain a Publication Scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

The Publication Scheme lists the information which is readily available to the public. The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.

This Publication Scheme commits the CAYMAN ISLANDS AIRPORTS AUTHORITY to making information available to the public as part of its normal business activities.
The **CAYMAN ISLANDS AIRPORTS AUTHORITY** will:

- specify the information held by the authority, which falls within the seven (7) categories below;
- proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
- describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
- list any fees charged for access to information described in this Scheme;
- publish or otherwise make information available, in accordance with the methods and fees stated in this Scheme;
- make this Publication Scheme available to the public;
- regularly review and update the information made available under this Scheme.

## 2. Information that may be withheld

The **CAYMAN ISLANDS AIRPORTS AUTHORITY** will generally **not** publish:

- information in draft form;
- information which is not held by the **CAYMAN ISLANDS AIRPORTS AUTHORITY** or which has been disposed of in accordance with a legally authorised disposal schedule;
- information which is not readily-available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
- information which is exempt under the FOI Law or otherwise protected from disclosure – for example: personal information; or commercially sensitive information. Records containing exempt matter will be published in a redacted form, where ever it is practical to do so, indicating which exemptions apply.

In maintaining this Publication Scheme, our aim is to be as open as possible.

However, there may be limited circumstances where information will be withheld from one of the categories of information listed in **section 7: Categories of information**.

Information will only be withheld where the FOI Law expressly permits it.

For example: where disclosure would breach the law of confidentiality, infringe personal privacy, harm the **CAYMAN ISLANDS AIRPORTS AUTHORITY**’s (or another organisation’s) commercial interests, or endanger the protection of the environment.

Whenever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to **section 6: Complaints**.

## 3. Method of access

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1 A copy of the record, with the exempt matter deleted in accordance with the National Archive’s *Redaction Standard*. 
Information available under our Publication Scheme will usually be accessible through the methods described below:

Section 7: Categories of information provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.

Online

Many of our documents are published electronically on our website: http://www.caymanairports.com and can be downloaded in PDF format. Where information is available online, a link within section 7: Categories of information will direct you to the relevant page or document.

If you experience difficulty locating information listed under our Scheme, kindly contact:

The Information Manager
Cayman Islands Airports Authority
298 Owen Roberts Drive
P.O. Box 10098
Grand Cayman KY1-1001
CAYMAN ISLANDS
Email: foi@caymanairports.com
Website: http://www.caymanairports.com
Telephone: +1345 943-7070
Facsimile: +1345 943-7071

Email

If information is listed in our Publication Scheme but is not published on the website, we may be able to send it to you by email. You can email us at foi@caymanairports.com to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

Phone

Documents listed in the Publication Scheme can also be requested by telephone. Please call +1345.943.7070 to request information.

Post

All information listed in the Publication Scheme will usually be available in hard copy. Requests may be addressed to:

The Information Manager
Cayman Islands Airports Authority
298 Owen Roberts Drive
P.O. Box 10098
Grand Cayman KY1-1001
CAYMAN ISLANDS

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See section 4: Fees and charges for further details.)

Personal visits
In limited cases, you may be required to make an appointment to view information listed in the publication scheme. This will be clearly stated in section 7: Categories of information, and relevant contact details will be provided in that section.

**Advice and assistance**

If you experience any difficulty identifying the information you want to access, please contact:

The Information Manager  
Cayman Islands Airports Authority  
298 Owen Roberts Drive  
P.O. Box 10098  
Grand Cayman KY1-1001  
CAYMAN ISLANDS  
**Email:** foi@caymanairports.com  
**Telephone:** (+1345) 943-7070  
**Facsimile:** (+1345) 943-7071

The **CAYMAN ISLANDS AIRPORTS AUTHORITY** will adhere to its obligations under section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this Publication Scheme.

Information will be provided in the language in which it is held or in such other language that is legally required. Where the **CAYMAN ISLANDS AIRPORTS AUTHORITY** is legally required to translate any information, it will do so.

### 4. Fees and charges

The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. The **CAYMAN ISLANDS AIRPORTS AUTHORITY** strives to ensure that fees and charges are clearly explained and kept to a minimum.

Information which is published online, downloaded through a website, or sent to you by email will be provided **free of charge**.

Fees may be charged for providing information in paper copy or on computer disc. Charges will reflect the actual costs of reproduction and postage, as described below.

**Reproduction costs**

Where fees apply, photocopied information will be charged at a standard rate of $1.00 per page (black and white; any size) and $1.50 per page (colour; any size).

Computer discs will be charged at a rate of $2 per disc.

**Postage costs**

The **CAYMAN ISLANDS AIRPORTS AUTHORITY** will pass on to the requester the actual costs of postage or courier delivery.

Details of any individual charges which differ from the above policy are provided within section 7: Categories of information.
If a fee applies, you will be advised of the amount and how it has been calculated. Information will be provided when the CAYMAN ISLANDS AIRPORTS AUTHORITY has received your payment.

5. Requests for information outside the Publication Scheme

Information held by the CAYMAN ISLANDS AIRPORTS AUTHORITY that is not published under this Scheme can be requested in writing or via email to foi@caymanairports.com. Your request will be considered in accordance with the provisions of the FOI Law.

To Make a Request, an application form may be downloaded from our website at: http://www.caymanairports.ky/userfiles/file/FOI%20Application%20Form.pdf

6. Complaints

The CAYMAN ISLANDS AIRPORTS AUTHORITY aims to make our Publication Scheme easy to use, and to ensure our information is accessible to the public.

Further information about our Complaints Procedure may be obtained from: http://www.caymanairports.ky/ContentDisplay.aspx/customer-service/complaints-policy

If you wish to complain about any aspect of this Publication Scheme, please contact the CAYMAN ISLANDS AIRPORTS AUTHORITY at +1345.943.7070 or via email to ciaa@caymanairports.com or fax at +1345.943.7071 and we will try to resolve your complaint as quickly as possible.

You have legal rights to access information under this Scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response. The contact details are as follows:

Information Commissioner's Office,
2nd Floor, Elizabethan Square, Building 1
George Town
P.O. Box 1375
Grand Cayman KY1-1108
CAYMAN ISLANDS

Telephone: +1345.747.5402
Email: appeals@ico.gov.ky

7. Categories of information

- About Us
- Strategic Management
- Finance & Administration
- Policies & Procedures
- Decisions & Recommendations
- Lists & Registers
- Our Services

ABOUT US
Name of public authority: CAYMAN ISLANDS AIRPORTS AUTHORITY as shown in the list of public authorities at www.cina.gov.ky

Ministry
Ministry of Financial Services, Tourism & Development

Key Staff:
For a comprehensive listing with photographs of the Management Team of the CAYMAN ISLANDS AIRPORTS AUTHORITY, kindly visit our website: http://www.caymanairports.ky/ContentDisplay.aspx/about-us/our-team

Chief Executive Officer: Jeremy L. Jackson

Senior Managers:
Wendy Jackson    Chief Human Resource Officer
Wayne DaCosta    Information & Communication Services
Walter Ebanks    Air Navigation Services
Kerith McCoy     Airport Operations (Owen Roberts International Airport)
Rohendis Britton Airports Operations (Gerrard-Smith International Airport)
Shelley Ware     Financial Controller
Andrew McLaughlin Safety Management Systems
Shane Bothwell   Airport Security

Managers:
Sheron Ebanks    Human Resources Manager
Bianca Moore-Downey Airport Operations Manager
Caren Thompson-Palacio Communications & Marketing Manager
Julian Watler    Information Technology Manager
Jayne Brett     Accounting Manager
Eimer Powery    Project Manager

Information Manager: Caren Thompson-Palacio
Designate:      Liz Lynee

As listed on the Freedom of information website: www.foi.gov.ky

Organisation and Functions

The CAYMAN ISLANDS AIRPORTS AUTHORITY (CIAA) is a statutory authority which owns and operates Cayman’s airport facilities comprising of two international aerodromes, Owen Roberts International Airport on Grand Cayman and Gerrard-Smith International Airport on Cayman Brac, as well at off-site navigational aids on both islands.

The CIAA was created in June 2004 and is governed by a Board of Directors who oversees its operations in accordance with the Airports Authority Law (2005 Revision).

A Chief Executive Officer (CEO) is appointed by the Board and is responsible for the day to day management, including financial, commercial and operational matters as well as the overall safety and security of airport operations and human resource development. The Management Team consists of the CEO and eight senior managers and six managers.
Contact Details:
CAYMAN ISLANDS AIRPORTS AUTHORITY
298 Owen Roberts Drive
2nd Floor – Main Terminal Building
P.O. Box 10098
Grand Cayman KY1-1001
CAYMAN ISLANDS

Email: ciaa@caymanairports.com
Website: http://www.caymanairports.com
Telephone: (+1345) 943-7070
Facsimile: (+1345) 943-7071

<table>
<thead>
<tr>
<th>Locations and hours</th>
<th>Matters handled</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cayman Islands Airports Authority (ORIA)</td>
<td>Commercial &amp; Private Aircraft Terminals</td>
</tr>
<tr>
<td>Administrative Offices</td>
<td>Air Traffic Services &amp; Support Functions</td>
</tr>
<tr>
<td>298 Owen Roberts Drive</td>
<td>Security Access Passes (Vehicles &amp; Personnel)</td>
</tr>
<tr>
<td>2nd Floor, Terminal Building</td>
<td>Airline Office &amp; Passenger Processing Facilities</td>
</tr>
<tr>
<td>Grand Cayman</td>
<td>Dispatch Functions for Ground Transportation</td>
</tr>
<tr>
<td>8:30am - 5:00pm Monday – Friday</td>
<td>Commercial Facilities</td>
</tr>
<tr>
<td>Terminal Overview:</td>
<td>(Concessions/Restaurants)</td>
</tr>
<tr>
<td><a href="http://www.caymanairports.ky/ContentDisplay.aspx/ove">http://www.caymanairports.ky/ContentDisplay.aspx/ove</a></td>
<td>Revenue Parking Facilities (Short &amp; Long Term)</td>
</tr>
<tr>
<td>rview-of-owen-roberts-international-airport</td>
<td></td>
</tr>
</tbody>
</table>

| Cayman Islands Airports Authority (G-SIA)                | As outlined above.                                                              |
| Administrative Offices                                   |                                                                                 |
| 2nd Floor Terminal Building                              |                                                                                 |
| West End, Cayman Brac                                    |                                                                                 |
| 8:30am - 5:00pm Monday – Friday                          |                                                                                 |
| Terminal overview:                                       |                                                                                 |
| http://www.caymanairports.ky/ContentDisplay.aspx/ove     |                                                                                 |
| rview-of-gerrard-smith-international-airport            |                                                                                 |

Boards and Committees:

<table>
<thead>
<tr>
<th>Name</th>
<th>Meetings</th>
<th>Minutes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Board of Directors:</td>
<td></td>
<td>Hard copies of these Minutes may be requested</td>
</tr>
<tr>
<td>Chairman:</td>
<td></td>
<td>in writing from the Information Manager at <a href="mailto:foi@caymanairports.com">foi@caymanairports.com</a></td>
</tr>
<tr>
<td>Mr. Norman Bodden</td>
<td>Meets Monthly</td>
<td>Please refer to section 3:</td>
</tr>
<tr>
<td>Deputy Chairman:</td>
<td>Not open to the public</td>
<td></td>
</tr>
<tr>
<td>Mr. Richard “Dick” Arch</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Directors:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Mr. Roy Grant</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Mr. Larry Bryan</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Committee Name</td>
<td>Committee Purpose</td>
<td>Frequency</td>
</tr>
<tr>
<td>----------------------------------------------------------</td>
<td>--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------</td>
<td>--------------------</td>
</tr>
<tr>
<td>Aerodrome Safety Committee</td>
<td>Provides advice to airport management on airside and apron safety matters and provides a forum for airport management to work with its users and staff to consider and address safety related issues.</td>
<td>Meets Monthly</td>
</tr>
<tr>
<td>Wildlife Hazards Working Group</td>
<td>Addresses wildlife problems at the aerodrome. The group considers hazards and techniques for wildlife mitigation, future anticipated hazards such as migratory patterns, and impact of local projects that will have an effect on the wildlife present on the airport.</td>
<td>Meets Annually or as needed</td>
</tr>
<tr>
<td>Apron Management Sub-Committee</td>
<td>Discusses and develops policies and procedures for airside operations.</td>
<td>Meets as needed</td>
</tr>
<tr>
<td>Airport Security Committee</td>
<td>Provides a forum for airport partners for the coordination of policies and procedures for aviation security.</td>
<td>Meets Quarterly</td>
</tr>
<tr>
<td>Airport Facilitation Committee</td>
<td>Provides a forum for CIAA Management and airport partners to address matters relating to passenger servicing; aircraft handling and associated fees as well as other relevant airport matters.</td>
<td>Meets Monthly</td>
</tr>
</tbody>
</table>
Frequently Asked Questions:
Q: What are the functions of the CIAA (Cayman Islands Airports Authority) versus the CAACI (Civil Aviation Authority Cayman Islands)?

A: The CIAA owns and operates the two commercial terminals: Owen Roberts International Airport on Grand Cayman and Gerrard-Smith International Airport on Cayman Brac, whereas, the CAACI is the statutory authority responsible for providing technical and economic regulatory oversight for the Cayman Islands' aviation industry.

For a list of other frequently-asked questions, kindly refer to:
http://www.caymanairports.ky/ContentDisplay.aspx/customer-service/faq

STRATEGIC MANAGEMENT

The CAYMAN ISLANDS AIRPORTS AUTHORITY (CIAA) is a statutory authority which owns and operates Cayman’s airport facilities comprising of two international aerodromes, Owen Roberts International Airport on Grand Cayman and Gerrard-Smith International Airport on Cayman Brac, as well as off-site navigational aids on both islands.

The CIAA was created in June 2004 and is governed by a Board of Directors who oversees its operations in accordance with the Airports Authority Law (2005 Revision).

A Chief Executive Officer is appointed by the Board and is responsible for the day to day management, including financial, commercial and operational matters as well as the overall safety and security of airport operations and human resource development. The Management Team consists of the CEO and eight senior managers and six managers.

Our Vision: To Bring Excellence to All Levels of Your Airport Experience

Our Mission: To provide our customers with professional, innovative airport services and facilities in a safe efficient manner.

Our Core Values:

Safety: We are dedicated to a strong safety culture.
Excellence: We are committed to ensuring excellence in all we do.
Innovation: We embrace innovative solutions and are always ready for change.
Integrity: We are dedicated to honest and ethical practices.
Accountability: We accept responsibility for our actions.

The strategic goals of the CAYMAN ISLANDS AIRPORTS AUTHORITY are as follows:

- Plan, develop and administer airports, and any other vested property;
- Provide and maintain runways, taxiways, aprons, terminals and other services and facilities, including associated lighting fixtures, necessary or desirable for the efficient operation of airports;
- To provide and control air navigation services;
- Make adequate arrangements for the provision of rescue and fire fighting equipment and services;
- Formulate, test and implement measures to comply with international requirements for airport emergency planning;
- Make adequate arrangements for the provision of meteorological services to the Authority and users of airports;
- Administer prescribed or approved commercial levies, including rent, aeronautical fees, parking revenues and other charges;
- Ensure that airports conform to the standards and recommended practices of the International Civil Aviation Organization; and to
- Provide and maintain airport facilities to meet the requirements of the travelling public, service providers, border control authorities, employees and other airport users.

**Governance**

The **CAYMAN ISLANDS AIRPORTS AUTHORITY** is governed by the following Laws, which can be accessed at: [http://www.caymanairports.ky/ContentDisplay.aspx/laws](http://www.caymanairports.ky/ContentDisplay.aspx/laws)

- Airports Authority Law (2005 Revision)
- Departure Tax and Environment Protection Fee Law (2003 Revision)
- Civil Aviation Law (1997 Revision) Airports (Security Tax) Regulations (2003 Revision)
- Aircraft (Landing and Parking Fees Regulations) Regulation (1995 Revision)
- The Air Navigation (Fees) (Amendment) Regulations, 1991
- Airport Regulations (2005 Revision)

Note: Copies of the above Laws are available at cost from the Cayman Islands Legislative Assembly.

**Corporate management**

**FINANCE & ADMINISTRATION**

This category applies to internal support functions relating to the Authority’s finance, personal and business administration.

**Financial management**

Copies of financial records can be obtained by requesting in writing from the Information Manager. *Please refer to Methods of Access in Section 3.*

**Administration**

- Our Team:  

- Vision Mission & Core Values:  

- Press Releases:  
■ Employment Opportunities:
  ■ http://www.caymanairports.ky/ContentDisplay.aspx/at-the-airports/employment-opportunities

POLICIES & PROCEDURES

Information or documents may be accessed on the Authority’s website at the links provided below in respect of the procedures and/or policies which govern our operations:

Airport Advertising Procedures:
http://www.caymanairports.ky/ContentDisplay.aspx/business-information/airport-advertising

Banner Placement Application Form:
http://www.caymanairports.ky/userfiles/file/CIAA%20Banner%20Placement%20Form%202010(1).pdf

Concessions & Service Policy:
http://www.caymanairports.ky/ContentDisplay.aspx/business-information/contracts-concessions

Ground Transportation Overview:
http://www.caymanairports.ky/ContentDisplay.aspx/ground-transportation

Taxi Rates & Conditions:

Complaints Procedure:
http://www.caymanairports.ky/ContentDisplay.aspx/customer-service/complaints-policy

Requests for Proposals:
http://www.caymanairports.ky/ContentDisplay.aspx/business-information/requests-for-proposals

Overview of Airport Identification Requirements:
http://www.caymanairports.ky/ContentDisplay.aspx/airport-security-services

Access to the Restricted Zone & Controlled Zone:

Identification & Security Access Control Cards Application & Fees

Overview of Aerodrome Vehicle Operators Permit:
Aerodrome Vehicle Operators Manual:

Aerodrome Vehicle Operator Permit Application Form:

Safety Management Systems:
http://www.caymanairports.ky/ContentDisplay.aspx/safety-services

Safety Management Systems Manual:
http://www.caymanairports.ky/userfiles/file/CIAA%20SAFETY%20MANAGEMENT%20MANUAL.pdf

Cargo & Courier Services:
http://www.caymanairports.ky/ContentDisplay.aspx/at-the-airports/cargo-facilities

Lost & Found Services:
http://www.caymanairports.ky/ContentDisplay.aspx/lost-and-found

LISTS & REGISTERS

A list of the Airlines which currently serve the Cayman Islands may be obtained at the following link: http://www.caymanairports.ky/ContentDisplay.aspx/passenger-information/airlines

Contact information in relation to Border Control Authorities may be obtained at: http://www.caymanairports.ky/ContentDisplay.aspx/passenger-information/border-control-and-tourism-authorities

A list of companies who operates Concessions & Dining facilities at Owen Roberts International Airport may be accessed at: http://www.caymanairports.ky/ContentDisplay.aspx/passenger-information/shopping-and-dining

A list of companies who operate car rental agencies across from the airport terminals on Grand Cayman and Cayman Brac may be accessed at: http://www.caymanairports.ky/ContentDisplay.aspx/ground-transportation/car-rental-agencies

A list of companies who provide pre-booked limousine service at the Owen Roberts International Airport on Grand Cayman may be accessed at: http://www.caymanairports.ky/ContentDisplay.aspx/ground-transportation/limousine-services

A list of companies who operate taxi services at both airports may be accessed at: http://www.caymanairports.ky/ContentDisplay.aspx/ground-transportation/taxi
A list of companies who provide pre-booked bus service may be accessed at:
http://www.caymanairports.ky/ContentDisplay.aspx/ground-transportation/tour-operators

DECISIONS & RECOMMENDATIONS

Hard copies of the Minutes of the Meetings of the CAYMAN ISLANDS AIRPORTS AUTHORITY’s Board of Directors may be requested in writing from the Information Manager. Please refer to Methods of Access in Section 3.

OUR SERVICES

This category provides links to documents which may be accessed on our website:

Airport Master Plan:

Overview of Owen Roberts International Airport:
http://www.caymanairports.ky/ContentDisplay.aspx/overview-of-owen-roberts-international-airport

Overview of Gerrard-Smith International Airport:
http://www.caymanairports.ky/ContentDisplay.aspx/overview-of-gerrard-smith-international-airport

Overview of Air Navigation Services:
http://www.caymanairports.ky/ContentDisplay.aspx/air-navigation-services/overview

Air Traffic Services:
http://www.caymanairports.ky/ContentDisplay.aspx/air-navigation-services/air-traffic-services

Aeronautical Information Publication:

Aerodrome Charges & Payment Policy:
http://www.caymanairports.ky/ContentDisplay.aspx/air-navigation-services/aircraft-fees

Aircraft Information & Licensing:
http://www.caymanairports.ky/ContentDisplay.aspx/air-navigation-services/aircraft-information-and-licensing

Air Navigation Services:
Cuban Over-Flight Form:

Flight Plan Form:
Operating Slot Times Application:

Pre Flight Information Request Form:
http://www.caymanairports.ky/userfiles/file/Pre%20Flight%20Information%20Request.pdf

NOTAM:
http://www.caymanairports.ky/ContentDisplay.aspx/air-navigation-services/notam
1. About the publication scheme

Every public authority covered by the Freedom of Information Law has a legal duty to maintain a publication scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

The publication scheme lists the information which is readily available to the public. The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.

This publication scheme commits the Port Authority of the Cayman Islands (PACI) to making information available to the public as part of its normal business activities.

The Port Authority of the Cayman Islands will:

• specify the information held by the authority, which falls within the seven (7) categories below;
• proactively publish or otherwise make routinely available, information which is held by
the authority and falls within the categories below;

• describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
• list any fees charged for access to information described in this scheme;
• publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
• make this publication scheme available to the public;
• regularly review and update the information made available under this scheme.

2. **Information that may be withheld**

The Port Authority of the Cayman Islands will generally not publish:

• information in draft form;
• information that is not held by the Port Authority of the Cayman Islands, or which has been disposed of in accordance with a legally authorised disposal schedule;
• information that is not readily-available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
• information which is exempt under the FOI Law, or otherwise protected from disclosure – for example: personal information; or commercially sensitive information.

Records containing exempt matter will be published in a redacted form, where ever it is practical to do so, indicating which exemptions apply.

In maintaining this publication scheme, our aim is to be as open as possible.

However, there may be limited circumstances where information will be withheld from one of the categories of information listed in section 7: Categories of information.

Information will only be withheld where the FOI Law expressly permits it.

For example: where disclosure would breach the law of confidentiality, infringe personal privacy, harm the Port Authority of the Cayman Islands’ (or another organisation’s) commercial interests, or endanger the protection of the environment.

When ever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to section 6: Complaints.

3. **Methods of access**

Information available under our publication scheme will usually be accessible through the methods described below.

Section 7: Categories of information provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.

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1 A copy of the record, with the exempt matter deleted in accordance with the National Archive’s Redaction Standard.
**Online**

Many of our documents are published electronically on this website and can be downloaded in PDF format. Where information is available online, a link within section 7: Categories of information will direct you to the relevant page or document.

If there is no link, or the link is broken, you can use our website’s “Search” facility at http://www.caymanport.com/FOI.php. If you are still having trouble locating information listed under our scheme, please contact Ms. Julette Wright, Information Manager Designate.

**Email**

If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You can email us at FOI@Caymanport.com to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

**Phone**

Documents listed in the publication scheme can also be requested by telephone. Please call Mr. James C. Parsons at (345)914 3725 or Ms. Julette Wright at (345)914 3702 to request information.

**Post**

All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to:

Mr. James C. Parsons, Jr.
Information Manager
Port Authority of the Cayman Islands
P.O. Box 1358
Grand Cayman KY1-1108
Cayman Islands

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See section 4: Fees and charges for further details.)

**Personal visits**

In limited cases, you may be required to make an appointment to view information listed in the publication scheme. This will be clearly stated in section 7: Categories of information, and relevant contact details will be provided in that section.

**Advice and assistance**

If you experience any difficulty identifying the information you want to access, please contact Mr. James C. Parsons at (345)914 3725 or Ms. Julette Wright at (345)914 3702.

The Port Authority of the Cayman Islands will adhere to its obligations under section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.

Information will be provided in the language in which it is held or in such other language that is legally required. Where the Port Authority of the Cayman Islands is legally required to translate any information, it will do so.
4. **Fees and charges**

The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. The Port Authority of the Cayman Islands strives to ensure that fees and charges are clearly explained and kept to a minimum.

Information which is published online, downloaded through a website, or sent to you by email will be provided free of charge.

Fees may be charged for providing information in paper copy or on computer disc. Charges will reflect the actual costs of reproduction and postage, as described below.

There are some publications which the Port Authority of the Cayman Islands offers for sale. This includes: Ship Schedules, etc. These publications are charged at the cover price, plus actual postage costs as charged by the Cayman Islands Postal Service. Or the Ship Schedules may be downloaded free of charge from [http://www.caymanport.com/shipschedules.php](http://www.caymanport.com/shipschedules.php). Here you able to enter specific search criteria. However, if you wish, you may visit our offices between the hours of 8:30am and 4:30pm and purchased the latest Ship Schedule for $1.00. Also, all forms can be downloaded free of charge from [http://www.caymanport.com/Forms.php](http://www.caymanport.com/Forms.php).

**Reproduction costs**

Where fees apply, photocopied information will be charged at a standard rate of $1.00 per page (black and white; any size) and $1.50 per page (colour; any size).

Computer discs will be charged at a rate of $2 per disc.

**Postage costs**

The Port Authority of the Cayman Islands will pass on to the requester the actual costs of postage or courier delivery.

Details of any individual charges which differ from the above policy are provided within section 7: Categories of information.

If a fee applies, you will be advised of the amount and how it has been calculated. Information will be provided when the Port Authority of the Cayman Islands has received your payment.

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5. **Requests for information outside the publication scheme**

Information held by the Port Authority of the Cayman Islands that is not published under this scheme can be requested in writing. Your request will be considered in accordance with the provisions of the FOI Law.

For further details please visit [http://www.caymanport.com/FOI.php#Request](http://www.caymanport.com/FOI.php#Request).

---

6. **Complaints**

The Port Authority of the Cayman Islands aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, please write or call Mr. James C. Parsons at (345)914 3725 or Ms. Julette Wright at (345)914 3702, and we will try to resolve your complaint as quickly as possible. If you do not have access to the internet, you may collect a copy of our Complaints Policy and form from any of our office locations.
between the hours of 8:30am and 4:30pm.

Our internal complaints process allows us to gain valuable information from the people it serves, and allows the organization to improve its reputation as one of the best public authorities. Information given by people complaining often contains useful criticism. Complaints made by the public can provide valuable decision and policy making information to management as well as highlight the challenges faced by employees.


You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

Information Commissioner's Office,
Telephone: 345-747-5402
Fax: 345-949-2026
Email: appeals@ico.gov.ky
Email: info@infocomm.ky
Website: www.infocomm.ky
Physical Address: Elizabethan Square
2nd Floor, Building C,
George Town
Grand Cayman,
CAYMAN ISLANDS
Mailing Address: P.O. Box 1375
Grand Cayman KY1-1108
CAYMAN ISLANDS
Hours: Monday to Friday, 9:30am - 4:00pm

7. Categories of information

- About Us
- Strategic Management
- Finance & Administration
- Policies & Procedures
- Decisions & Recommendations
- Lists & Registers
- Our Services
PORT AUTHORITY OF THE CAYMAN ISLANDS

ABOUT US

Name of public authority
Port Authority of the Cayman Islands (PACI)

Ministry
Ministry of Finance, Tourism & Development

Chief Officer
Mr. Carson Ebanks, Ministry of Finance, Tourism & Development, 4th Floor, Government Administration Building, Grand Cayman KY1-9000, Cayman Islands.

Name and Title of Head
Mr. Paul W. Hurlston, Port Director

PACI Freedom of Information Managers

<table>
<thead>
<tr>
<th>Information Manager</th>
<th>Designate</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mr. James C. Parsons, Jr.</td>
<td>Ms. Julette Wright</td>
</tr>
<tr>
<td>Information Manager</td>
<td>Information Manager Designate</td>
</tr>
</tbody>
</table>

Physical Address: 45A Harbour Drive
George Town
Grand Cayman
Cayman Islands

Mailing Address: Port Authority of the Cayman Islands
P.O. Box 1358
Grand Cayman KY1-1108
CAYMAN ISLANDS

Office: (345)949 2055

Direct Line: (345)914 3725 (345)914 3702

Email: jparsons@caymanport.com jwright@caymanport.com

FOI email: FOI@caymanport.com or foi.poa@gov.ky

PACI Web site: www.caymanport.com

FOI Web site: http://foi.gov.ky
Organisation and functions

The Port Authority of the Cayman Islands is a statutory body established on September 15, 1976 under the Port Authority Law. The Port Authority of the Cayman Islands activities involves the management of the maritime affairs of the Cayman Islands. Our Mission at the Port Authority of the Cayman Islands is to contribute to the economic development of the Cayman Islands by fostering and stimulating waterborne commerce and shipment of freight. We achieve this by effectively managing the maritime affairs of the Cayman Islands and by accommodating the volume of imports by sea through the provision of adequate docking and cargo handling/storage facilities.

Cayman Islands being a very popular tourist destination, we strive to assist in the promotion of tourism through the provision of appropriate arrival and departure facilities for cruise ship passengers.

P.O. Box 1358
Grand Cayman KY1-1108
CAYMAN ISLANDS
Tel: (345)949-2055
Fax: (345)949-5820
Email: info@caymanport.com
Website: www.caymanport.com

The scope of the Port Authority of the Cayman Islands activities is:

1. Providing and maintaining facilities for offloading of cargo imports into all three Islands.
2. To contribute to the growth of cruise tourism (and thereby the economy), by providing and maintaining facilities to accommodate the cruise ship passengers.
3. Providing and maintaining navigational markers in Cayman Islands waters.
4. Providing a patrolling presence, using two fully equipped motor vessels, in the immediate harbour area of the Cayman Islands during cruise ship visits.
5. Providing a safe and enjoyable environment for the Port Authority’s staff and customers.
6. Carrying out the Port Authority Laws.

<table>
<thead>
<tr>
<th>Location and hours</th>
<th>Matters handled</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Grand Cayman:</strong></td>
<td></td>
</tr>
<tr>
<td><strong>Admin Office</strong></td>
<td>▪ Human Resources</td>
</tr>
<tr>
<td>45A Harbour Drive</td>
<td>▪ Accounts Payable/Receivable</td>
</tr>
<tr>
<td>George Town</td>
<td>▪ Payroll</td>
</tr>
<tr>
<td>8:30am to 4:00pm</td>
<td>▪ Complaints</td>
</tr>
<tr>
<td>Monday to Friday</td>
<td>▪ Clearing of Cargo from Non-agent vessels</td>
</tr>
<tr>
<td></td>
<td>▪ Issuance of Port access I.D.</td>
</tr>
<tr>
<td></td>
<td>▪ Seaport Taxi Dispatch</td>
</tr>
<tr>
<td></td>
<td>▪ Small craft/boat sea worthiness     inspection/licensing</td>
</tr>
<tr>
<td></td>
<td>▪ Voyage clearance permits</td>
</tr>
<tr>
<td></td>
<td>▪ Purchase of water and/or fuel for vessels</td>
</tr>
<tr>
<td><strong>Billing Office</strong></td>
<td>▪ Clearing of Cargo**</td>
</tr>
<tr>
<td>110 Portland Road</td>
<td>▪ Small craft/boat sea worthiness licensing</td>
</tr>
<tr>
<td>George Town</td>
<td></td>
</tr>
</tbody>
</table>
### Warehouse - Cargo Distribution Centre
- **Address:** 126A Portland Road, George Town
- **Opening Hours:**
  - Monday to Friday: 8:30am to 4:00pm
  - Saturday: 8:30am to 12pm
- **Services:** Pick-up of Cargo

### Dock
- **Address:** 45A Harbour Drive, George Town
- **Opening Hours:**
  - Monday to Sunday: 6pm to 6am
  - Closed on public holidays from 12 midnight before the holiday until 12 AM after the holiday
- **Services:** Taxi Dispatch

### Container Yard
- **Address:** 126A Portland Road, George Town
- **Opening Hours:**
  - Monday to Friday: 8am to 4:30pm
  - Saturday: 8am to 12pm
  - Monday to Sunday: 6pm to 6am
  - Closed on public holidays from 12 midnight before the holiday until 12 AM after the holiday
- **Services:**
  - Pick-up of Containers
  - Pick-up of Cargo
  - Return of Empty of Containers

### Cruise Operations
- **Addresses:**
  - North Terminal, South Terminal, and Royal Watler Terminal, Harbour Drive, George Town
  - Spotts Dock*, Shamrock Road, George Town
- **Opening Hours:**
  - Monday to Sunday: 6am to 6pm
- **Services:** Cruise Operations

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### Cayman Brac:

#### Admin Offices
- **Address:** 385 Creek Road, Cayman Brac
- **Opening Hours:**
  - Monday to Friday: 8:30am to 4:00pm
  - Saturday: 8:30am to 12pm
- **Services:** Clearing of Cargo**

#### Warehouse
- **Address:** 385 Creek Road, Cayman Brac
- **Opening Hours:**
  - Monday to Friday: 8am to 4:30pm
  - Saturday: 8:30am to 12pm
- **Services:** Pick up of Cargo

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* During rough weather or as instructed by Port Director
** Please note that port charges for cargo can also be cleared via our online facility at http://www.caymanport.com
Boards and committees

<table>
<thead>
<tr>
<th>Name</th>
<th>Meetings</th>
<th>Minutes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Port Authority of the Cayman Islands Board</td>
<td>Meets weekly and not opened to the public.</td>
<td>Minutes are only available in hard copy and can be obtained by requesting a copy in writing from the Information Manager at the below address:</td>
</tr>
<tr>
<td>Mr. Stefan Baraud, Chairman</td>
<td></td>
<td>Mr. James C. Parsons, Jr. Information Manager</td>
</tr>
<tr>
<td>Mr. Woodrow &quot;Woody&quot; Foster, Deputy Chairman</td>
<td></td>
<td>Port Authority of the Cayman Islands</td>
</tr>
<tr>
<td>Mr. Paul W. Hurlston, Secretary</td>
<td></td>
<td>P.O. Box 1358</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Grand Cayman KY1-1108</td>
</tr>
<tr>
<td>Members</td>
<td></td>
<td>Cayman Islands</td>
</tr>
<tr>
<td>Mr. Rudy Garvin</td>
<td></td>
<td>Direct Line: (345)914 3725</td>
</tr>
<tr>
<td>Mr. Carlon Powery/Mr. Dale Ramoon</td>
<td></td>
<td>Office: (345)949 2055</td>
</tr>
<tr>
<td>Mr. Curley Evans</td>
<td></td>
<td>Email: <a href="mailto:jparsons@caymanport.com">jparsons@caymanport.com</a></td>
</tr>
<tr>
<td>Mrs. Sonia McLaughlin</td>
<td></td>
<td>FOI email: <a href="mailto:FOI@caymanport.com">FOI@caymanport.com</a></td>
</tr>
<tr>
<td>Mr. Carson Ebanks</td>
<td></td>
<td>or <a href="mailto:foi.poa@gov.ky">foi.poa@gov.ky</a></td>
</tr>
<tr>
<td>Mr. James &quot;Sonny Boy&quot; Bodden</td>
<td></td>
<td>Website: <a href="http://www.caymanport.com">www.caymanport.com</a></td>
</tr>
<tr>
<td>Mr. Noel March</td>
<td></td>
<td>Freedom of Information Website: <a href="http://foi.gov.ky">http://foi.gov.ky</a></td>
</tr>
<tr>
<td>Mr. Ashton Bodden</td>
<td></td>
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</tr>
</tbody>
</table>

Frequently asked questions

- Who owns the Port?
- What size ships can the Port Accommodate?
- What is the maximum lifting capacity of the Port cranes?
- What type of cargo can be handled?
- What is the time of the cargo ship operations?
- What time can cargo be collected?
- What cargo lines service the Cayman Islands?
- From which cities or countries does the majority of our cargo come from?
- What do I need to do in order to collect the cargo I have imported?
- What cruise lines call at the Cayman Islands?
- What is the time of cruise ship operations?
- Why do I need a username/password?
- How do I make an FOI request?

Who owns the Port?
The Port is a statutory authority owned by the government of the Cayman Islands and run by an appointed Board of Directors.

What size ships can the Port Accommodate?
The Port can accommodate vessels up to 120m or 400 ft in length with a water draft of no
What is the maximum lifting capacity of the Port cranes?
The maximum lifting capacity of the cranes is 40 tons.

What type of cargo can be handled?
Containers, RoRo, Break-bulk and Bulk.

What is the time of the cargo ship operations?
1800hrs to 0600 hrs (6pm to 6am)

What time can cargo be collected?
Cargo can be collected from the Cargo Distribution Centre on Portland Road Monday through Friday from 8am to 5pm and Saturdays 8am to 12 noon.

What cargo lines service the Cayman Islands?
Thompson Shipping/Tropical Shipping
Seaboard Marine
West Indian Marine
Seafreight Ltd

From which cities or countries does the majority of our cargo come from?
Florida, USA and Jamaica.

What do I need to do in order to collect the cargo I have imported?
1) Pay the freight charges to the shipping company that you shipped with. (If shipped with a broker, pay them directly for shipping, customs, and Port Authority charges.)
2) Pay Customs Duty
3) Pay Port Authority’s fees
4) Collect the cargo.

What cruise lines call at the Cayman Islands?
All major cruise lines call at the Cayman Islands. These are: Carnival, NCL, RCL, Costa, Princess, Celebrity, Cunard, Disney, Holland and MSC.

What is the time of cruise ship operations?
Cruise operations occur seven (7) days per week from 0600 hrs to 1800 hrs (6am to 6pm), except Good Friday and Christmas Day. The Port is closed for these two days each year.

Why do I need a username/password?
You will need a username/password only if you are bringing in cargo or releasing cargo and wish to clear it online.
How do I make an FOI request?

If you wish to make a request for information then you should contact the Information Manager listed above or in his absence, the Information Manager Designate. Requests may also be made through our Government assigned email address foi.poa@gov.ky or the Port Authority’s own FOI email address foi@caymanport.com. Requests must be in writing (letter, email or facsimile) and must include your name and an address (either postal or e-mail). Please be as specific as possible about the information you would like, as this will help us to respond promptly. Where possible, please include a contact telephone number so we can call to discuss your request if necessary.

We will respond to your request immediately. The Law requires public authorities to respond within 30 calendar days, allowing an extension of an additional 30 calendar days if needed. We are obligated by law to always acknowledge receipt of all FOI requests made to the Information Manager and we are also obligated to let you know if there is a need to extend the deadline. For detailed advice on what sorts of information is exempt please see the FOI Unit website.

STRATEGIC MANAGEMENT
Administering the authority’s operations at the organisational level; developing business plans and corporate policy; setting long-term goals and objectives; evaluating the agency’s overall performance and progress towards established targets; managing programs to improve business processes and ensure consistent service delivery; preparing or revising laws and other regulatory instruments that affect the authority’s functions and responsibilities; obtaining legal advice from external sources.

The key strategic goals and objectives (from an ownership perspective) for The Port Authority of the Cayman Islands are:

1. Improve the image of the Cayman Islands and the experience of the cruise tourists, by upgrading the cruise ship arrival facilities in George Town and Spotts.
2. Improve efficiency of the cargo operations by repairing and enhancing the cargo facility in Industrial Park by purchasing additional property adjacent to CDC as well as expanding and relocating the present dock facility.
3. To fine tune the existing computer system, to meet management’s needs for more useful management reports and to serve the customer needs more efficiently.
4. To improve human resource and risk management aspects, through developing and maintaining an operations safety/risk management manual.
5. To improve operations through the purchase of new equipment and the repairs to existing equipment.
6. Improve the efficiency of the administration by constructing additional offices unto the current billing office that will house all administrative and accounting staff in one central location.

Governance*
- Port Authority Law (1999 Revision)
- Port Authority Regulations (2003 Revision)
- Complaints-handling procedure
  - HR policies and procedures
  - Public Accountants Law (2009 Revision) - International Public Accounting Standards
  - Information management policy; Disposal schedule (records retention policy)
- Operating policies and procedures; Standards of service
- Shipping Laws and Regulations
- Labour Law (2007 Revision) and Regulations
- Public Service Management Law
- National Archive and Public Records Law 2007
- Freedom of Information Law 2007
- Freedom of Information Regulations 2008
- Electronic Transactions Law 2003 revision
- Public Management and Finance Law (2005 Revision) and (Regulations 2007 Revision)
- Public Service Management Law (2007 Revision) and Personnel Regulations (2006 Revision)
- Workmen’s Compensation Law (1996 Revision)
- Immigration Law (2006 Revision) and Regulations
- Health Insurance Law (2005 Revision) and Regulations (2005 Revision)
- National Pensions Law (2000 Revision) and Regulations
- Customs Law (2007 Revision) and Regulations
- Marine Conservation (Marine Parks) Regulations (2007 Revision)
- Environmental Health Laws and Regulations
- Other Local Laws and Regulations

*Copies can be obtained upon request from Information Manager

Corporate Management*
- Corporate plans
- Annual reports
- Audit reports on overall operations or major projects
- Compliance assessments; inspections; reviews; performance evaluations
- Statistics**
- Risk management assessments
- Hurricane Plan - Plans for business continuity, hazard management and disaster recovery: this is found in our Employee Manual

* Copies can be obtained upon request from Information Manager
** Specialized reports can be created to collate specific information when necessary

FINANCE & ADMINISTRATION
Administering the authority’s internal functions and managing its resources efficiently and effectively. This section includes: the management of monetary resources; material resources; human resources; information resources; and relationships with clients, the public and other government agencies. Principal accounting polices are adopted and are prepared in accordance with International Public Accounting Standards.

Financial management*
- Finance and Accounting
- Annual Budget
- Financial statements; Half-yearly / quarterly reports
- Sources of revenue; Investments; Capital programme
- Accounting procedures; Contracting procedures
- Board members allowances and expenses
- Ministerial expenditure
- List of current tenders, contracts or quotations; Recently-awarded contracts
- Auction

*Copies can be obtained upon request from Information Manager

**Administration**

- Insurance policies
- Press releases
- Job vacancies; career opportunities
- Staff pay and grading structures
- Records management file plan or classification scheme
- Training and Safety
- Information Technology
- Human Resources
- Insurance Policies
- Press releases
- Staff pay and grading structures
- Records management file plan or classification scheme

*Copies can be obtained upon request from Information Manager

**POLICIES & PROCEDURES**

- Port Authority Law (1999 Revision)
- Port Authority Regulations (2003 Revision)
- Complaints-handling procedure
- HR policies and procedures:
  - Policy No. 01: Absence Notification
  - Policy No. 02: Annual Vacation
  - Policy No. 03: Compensatory Time
  - Policy No. 04: Computer and Technology Resource Usage
  - Policy No. 05: Drug and Alcohol
  - Policy No. 06: Ground Vehicular Transportation Procedures
  - Policy No. 07: Guidelines for Handling Less than Container Loads (LCL Units)
  - Policy No. 08: Handling Applications for Persons Wishing to Solicit Business at the Port Authority’s Facilities
  - Policy No. 09: Progressive Discipline Programme
  - Policy No. 10: Punch Clock
  - Policy No. 11: Purchase Orders
  - Policy No. 12: Sale of Fuel
  - Policy No. 13: Selection of Ships at Spotts
  - Policy No. 14: Telephone Calls
  - Policy No. 15: Theft
  - Policy No. 16: Time off Without Pay
  - Policy No. 17: Sexual Harassment
  - Policy No. 18: Watersports Operators Soliciting Business on the Port
  - Policy No. 19: Cellular Telephone Usage
  - Policy No. 20: Travel
Policy No. 21: Outside Employment
Policy No. 22: Complaints Policy & Procedures
Policy No. 23: Lost/Damaged Port Equipment
Policy No. 24: Paternity Leave
Policy No. 25: Salary Advances
Policy No. 26: Unloading Flat rack Policy

Information management policy; Disposal schedule (records retention policy)
Operating policies and procedures; Standards of service
Labour Law (1996 Revision)
Public Service Management Law
Traffic Law (2003 Revision)

Port Policies:
  - LCL Container Loading Regulations
  - Taxies Applying To Work At The Port
  - Water Sport Operators Applying To work At The Port

Coastal water Regulations:
  - Collision Rules
  - Control Of Vessels
  - General Rules of Navigation in Coastal area for all vessels
  - Rules for Snorkelers and Divers
  - Rules for Swimmers

Marine Conservation Law
Boating Safety:
  - File a Float Plan
  - Carry Safety Equipment
  - Make Sure Your Vessel is Seaworthy
  - Fuel Management
  - Radio Etiquette

Current Fee Structure – Port Charges

*Copies can be obtained upon request from Information Manager

DECISIONS & RECOMMENDATIONS*

- Board Meeting
- Minutes of meetings
- Evaluation procedures
- Assessment criteria

*Copies can be obtained upon request from Information Manager

LISTS & REGISTERS

- FOI disclosure log: can be a found at http://www.caymanport.com/FOI.php
- Asset Register*
  - Register of interests
  - Schedule of Property
  - Schedule of Vehicles

*Copies can be obtained upon request from Information Manager
OUR SERVICES*
As specified in our mission statement Port Authority of the Cayman Islands is responsible for seaport cargo and cruise operations in the Cayman Islands. Under each of these sections come more specific duties from cargo clearance to Taxi dispatcher service in and within the vicinity of the Seaports. We have two seaport locations in Grand Cayman; Harbour Drive and Spotts, respectively.

Port Authority does business with local, national and international visitors, customers, shipping companies and agents.

*Available on our website: http://www.caymanport.com/abouttheport.php

General Forms*
Job Application Form
Pre-Arrival Notification
Declaration of Security Check for Local Vessels & Vehicles
Declaration of Security
Mooring Application Form
Watersports Operators Application Form
Taxi Application Form
Complaints Policy & Procedures
Complaints Report Form
Guidelines for Obtaining Port IDs
Boat License Application Form
Credit Application and Agreement
Freedom of Information - FOI

*Available on our website: http://www.caymanport.com/Forms.php
All documents can be obtained by writing or calling our Information Manager or his Designate at the below addresses between the hours of 8:30am and 4:30pm, Monday to Friday.

**Information Manager**
Mr. James C. Parsons, Jr.
Information Manager
Port Authority of the Cayman Islands
P.O. Box 1358
Grand Cayman KY1-1108
Cayman Islands
Direct Line: (345)914 3725
Office: (345)949 2055
Email: jparsons@caymanport.com

**Designate**
Ms. Julette Wright
Information Manager Designate
Port Authority of the Cayman Islands
P.O. Box 1358
Grand Cayman KY1-1108
Cayman Islands

FOI email: FOI@caymanport.com or foi.poa@gov.ky
Website: www.caymanport.com
Freedom of Information Website: http://foi.gov.ky

Direct Line: (345)914 3702
Office: (345)949 2055
Email: jwright@caymanport.com
FOI email: FOI@caymanport.com or foi.poa@gov.ky
Website: www.caymanport.com
Freedom of Information Website: http://foi.gov.ky
Cayman Islands Development Bank

Publication Scheme

Produced in accordance with the Chief Secretary’s Code of Practice

CONTENTS:
1. About the Publication Scheme
2. Information that may be withheld
3. Methods of access
4. Fees and charges
5. Requests for information outside the publication scheme
6. Complaints
7. Categories of information
   - About Us
   - Strategic Management
   - Finance & Administration
   - Policies & Procedures
   - Decisions & Recommendations
   - Lists & Registers
   - Our Services

1. About the Publication Scheme

Every public authority covered by the Freedom of Information Law has a legal duty to maintain a publication scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

The publication scheme lists the information which is readily available to the public. The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.

This publication scheme commits the Cayman Islands Development Bank to making information available to the public as part of its normal business activities.

The Cayman Islands Development Bank will:
- specify the information held by the authority, which falls within the seven (7) categories below;
- proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
list any fees charged for access to information described in this scheme;
publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
make this publication scheme available to the public;
regularly review and update the information made available under this scheme.

2. Information that may be withheld

The Cayman Islands Development Bank will generally not publish:
- information in draft form;
- information that is not held by the Cayman Islands Development Bank, or which has been disposed of in accordance with a legally authorised disposal schedule;
- information that is not readily-available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
- information which is exempt under the FOI Law, or otherwise protected from disclosure – for example: personal information; or commercially sensitive information. Records containing exempt matter will be published in a redacted form, where ever it is practical to do so, indicating which exemptions apply.

In maintaining this publication scheme, our aim is to be as open as possible.

However, there may be limited circumstances where information will be withheld from one of the categories of information listed in section 7: Categories of information.

Information will only be withheld where the FOI Law expressly permits it.

For example: where disclosure would breach the law of confidentiality, infringe personal privacy, harm the Cayman Islands Development Bank’s (or another organisation’s) commercial interests, or endanger the protection of the environment.

When ever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to section 6: Complaints.

3. Methods of access

Information available under our publication scheme will usually be accessible through the methods described below.

Section 7: Categories of information provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.
Online
Some of our documents will be published electronically on the CIDB website once it becomes operation and will be downloadable in PDF format. In the interim please contact the FOI Information Manager, Rhonda Conolly at 814-6262 email rhonda.conolly@cidb.ky or Paula Smith at 814-6270 email paula.smith@cidb.ky or foi.cidb@gov.ky.

Email
If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You can email us at foi.cidb@gov.ky to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

Phone
Documents listed in the publication scheme can also be requested by telephone. Please call Rhonda Conolly at 814-6262 email rhonda.conolly@cidb.ky or Paula Smith at 814-6270 email paula.smith@cidb.ky to request information or foi.cidb@gov.ky.

Post
All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to:

Rhonda Conolly or Paula Smith
P.O. Box 2576
Grand Cayman KY1-1103
CAYMAN ISLANDS

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See section 4: Fees and charges for further details.)

Personal visits
In limited cases, you may be required to make an appointment to view information listed in the publication scheme. This will be clearly stated in section 7: Categories of information, and relevant contact details will be provided in that section.

Advice and assistance
If you experience any difficulty identifying the information you want to access, please contact Rhonda Conolly at 814-6262 email rhonda.conolly@cidb.ky or Paula Smith at 814-6270 email paula.smith@cidb.ky or foi.cidb@gov.ky.

The Cayman Islands Development Bank will adhere to its obligations under section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.

Information will be provided in the language in which it is held or in such other language that is legally required. Where the Cayman Islands Development Bank is legally required to translate any information, it will do so.
4. Fees and charges

The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. The Cayman Islands Development Bank strives to ensure that fees and charges are clearly explained and kept to a minimum.

Information which is published online, downloaded through a website, or sent to you by email will be provided free of charge.

Fees may be charged for providing information in paper copy or on computer disc. Charges will reflect the actual costs of reproduction and postage, as described below.

Reproduction costs

Where fees apply, photocopied information will be charged at a standard rate of $1.00 per page (black and white; any size) and $1.50 per page (colour; any size).

Computer discs will be charged at a rate of $2 per disc.

Postage costs

The Cayman Islands Development Bank will pass on to the requester the actual costs of postage or courier delivery.

Details of any individual charges which differ from the above policy are provided within section 7: Categories of information. If a fee applies, you will be advised of the amount and how it has been calculated. Information will be provided when the Cayman Islands Development Bank has received your payment.

5. Requests for information outside the Publication Scheme

Information held by the Cayman Islands Development Bank that is not published under this scheme can be requested in writing.

Your request will be considered in accordance with the provisions of the FOI Law by contacting FOI Information Manager Rhonda Conolly at 814-6262 email rhonda.conolly@cidb.ky or Paula Smith at 814-6270 email paula.smith@cidb.ky or foi.cidb@gov.ky.

6. Complaints

The Cayman Islands Development Bank aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, please contact Rhonda Conolly at 814-6262 email rhonda.conolly@cidb.ky or Paula Smith at 814-6270 email paula.smith@cidb.ky or foi.cidb@gov.ky. and we will try to resolve your complaint as quickly as possible.
Further information about our complaints procedures can be obtained from Rhonda Conolly at 814-6262 email rhonda.conolly@cidb.ky or Paula Smith at 814-6270 email paula.smith@cidb.ky or foi.cidb@gov.ky.

You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

Information Commissioner's Office,
2nd Floor, Elizabethan Square, Building 1
George Town, Grand Cayman

PO Box 1375,
Grand Cayman KY1-1108,
CAYMAN ISLANDS
Telephone: +1 345 747 5402
email: appeals@ico.gov.ky

7. Categories of information

- About Us
- Strategic Management
- Finance & Administration
- Policies & Procedures
- Decisions & Recommendations
- Lists & Registers
- Our Services

ABOUT US

The Principal objective of the Cayman Islands Development Bank is to mobilise, promote, facilitate, and provide finance for the expansion and strengthening of the economic development of the Cayman Islands. This is done by providing financing for Tertiary Education, Housing, Agriculture and the Development of Small Businesses.

STRATEGIC MANAGEMENT

The Ministry of MFTD administers the authority’s operations at the organizational level; developing business plans and corporate policy; setting long-term goals and objectives; evaluating the agency’s overall performance and progress towards established targets; managing programs to improve business processes and ensure consistent service delivery; preparing or revising laws and other regulatory instruments that affect the authority’s functions and responsibilities; obtaining legal advice from external sources using the laws that regulate the function of government entities.

FINANCE & ADMINISTRATION

The Ministry of FTD administers the authority’s internal functions and managing its resources efficiently and effectively. This includes the management of monetary resources; material resources; human resources; information resources; and relationships with clients, the public and other government agencies using the laws that regulate the function of government entities.
LAWS & REGULATIONS FOR CIVIL SERVICE

Financial Management
- Development Bank Law (2004 Revision)

Administration & Human Resource Management
- Labour Law (1996 Revision)

Records Management
- Chief Secretary's Code of Practice on Record Management
- Freedom of Information Law 2007
- National Achieve and Public Records Law

Our Ministry
Ministry of Finance, Tourism and Development
The Premier & Minister for Financial Services, Tourism and Development
Hon. W. McKeeva Bush, OBE, JP

Chief Officer/Financial Services
Dr. Dax Basdeo

Address:
1st Floor
Department of Commerce & Investment
George Town, Grand Cayman

Mailing Address:
4th Floor, Government Administration Building,
Grand Cayman  KY1-9000, CAYMAN ISLANDS

Telephone:
(345) 244-2412
Fax:
(345) 945-2922
Email:
foi.mte@gov.ky.
Website:
under construction
Hours of Work:
8:30am to 5:00pm, Monday to Friday.

Cayman Islands Development Bank
Physical Address:  36B Dr. Roy’s Drive, George Town, Grand Cayman
Mailing Address:  P.O. Box 2576 Grand Cayman, KY1-1103, CAYMAN ISLANDS
Telephone Number:  (345) 949-7511
Fax Number:  (345) 949-6168
Email Address:  foi.cidb@gov.ky.
Website Address:  www.cidb.ky (Not Yet Active)
**Principle officers [or Key staff]**

Tracy Ebanks  GM/President  
Paula Smith  Financial Controller  
Andrew Thomas  Manager/Credit & Portfolio Management  
Susan Watler  Manager/Operations  

**Information manager**  
Rhonda Conolly  
36B Dr. Roy’s Drive  
George Town  
P.O. Box 2576  
Grand Cayman KY1-1103  
CAYMAN ISLANDS  
Telephone (345) 814-6262  
Rhonda.conolly@cidb.ky  

Paula Smith  
36B Dr. Roy’s Drive  
George Town  
P.O. Box 2576  
Grand Cayman KY1-1103  
CAYMAN ISLANDS  
Telephone (345) 814-6270  
Paula.smith@cidb.ky  

<table>
<thead>
<tr>
<th>Location and hours</th>
<th>Matters handled</th>
</tr>
</thead>
</table>
| Cayman Islands Development Bank  
36B Dr. Roy’s Drive, George Town  
Office Hours: 8:30 am – 5:00 pm  
Public Hours: 9:00 am – 4:00 pm | Loans Processing & Payments |

**Boards**

<table>
<thead>
<tr>
<th>Name</th>
<th>Meetings</th>
<th>Minutes</th>
</tr>
</thead>
</table>
| Paul Byles – Chairman  
Noel Williams – Deputy Chairman  
Matthew Adam – Director  
Joseph Ebanks – Director  
Mark Parchment – Director  
Nicole Hydes – Director.  
Gloria Myles – Ex Officio Dir. | Monthly Closed Meetings (Only Quarterly Meetings Required) | Board Secretary |
Frequently asked questions

Q. What type of loans do we offer?
A. Education, Small Business, Mortgages & Agriculture

Q. How long will it take to process loan?
A. One Week

Q. Terms & Conditions of Loan?
A. Length, Rate & Security

Q. How much do I qualify for?
A. Dependant on Income & Commitments

List of Forms Used (External & Internal)

- Loan Application forms
- Complaints Policy & Procedures
- Complaints Report Form
- Freedom of Information - FOI

CLASSES OF INFORMATION HELD

<table>
<thead>
<tr>
<th>Classes of Information</th>
<th>Restrictions &amp; Accessibility to information</th>
</tr>
</thead>
<tbody>
<tr>
<td>Personal / Human Resource records</td>
<td>Access to information restricted to the relevant personnel.</td>
</tr>
<tr>
<td>Complaints</td>
<td>Majority of the information can be accessed by the public through FOI law. Access restricted for personal information concerning clients or private residents or if information is being used in an investigation.</td>
</tr>
<tr>
<td>Financial information i.e. accounts, budget</td>
<td>Majority of the information can be accessed by the public through FOI law. Access restricted for personal information concerning clients or private residents or if information is being used in an investigation.</td>
</tr>
</tbody>
</table>
1. About the Publication Scheme

Every public authority covered by the Freedom of Information Law has a legal duty to maintain a publication scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

The publication scheme lists the information which is readily available to the public. The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.

This publication scheme commits the Cayman Islands Monetary Authority to making information available to the public as part of its normal business activities.

The Cayman Islands Monetary Authority will:

- specify the information held by the authority, which falls within the seven (7) categories below;
- proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
- describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
- list any fees charged for access to information described in this scheme;
- publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
- make this publication scheme available to the public;
- regularly review and update the information made available under this scheme.
2. Information that may be withheld

The Cayman Islands Monetary Authority will generally not publish:

- information in draft form;
- information that is not held by the Cayman Islands Monetary Authority, or which has been disposed of in accordance with a legally authorised disposal schedule;
- information that is not readily-available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
- Records containing information that may not be disclosed under section 50 of the Monetary Authority Law (2010 Revision) and relating to director, officers and shareholders of a company under Part VII or VIII of the Companies Law (2010 Revision);
- information which is exempt under the FOI Law or otherwise protected from disclosure – for example: personal information; or commercially sensitive information. Records containing exempt matter will be published in a redacted form, where ever it is practical to do so, indicating which exemptions apply.

In maintaining this publication scheme, our aim is to be as open as possible.

However, there may be limited circumstances where information will be withheld from one of the categories of information listed in section 7: Categories of information.

Information will only be withheld where the FOI Law expressly permits it.

For example: where disclosure would breach the law of confidentiality, infringe personal privacy, harm the Cayman Islands Monetary Authority’s (or another organisation’s) commercial interests, or endanger the protection of the environment.

Whenever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to section 6: Complaints.

3. Methods of access

Information available under our publication scheme will usually be accessible through the methods described below.

Section 7: Categories of information provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.

Email

If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You can email us at foi@cimoney.com.ky to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

Phone

Documents listed in the publication scheme can also be requested by telephone. Please call Mr. Arnold Todd at 345-949-7089 to request information.
All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to:

Mr. Arnold Todd, Information Manager
P.O. Box 10052
Grand Cayman KY1-1001
CAYMAN ISLANDS

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See section 4: Fees and charges for further details.)

**Personal visits**

In limited cases, you may be required to make an appointment to view information listed in the publication scheme. This will be clearly stated in section 7: Categories of information, and relevant contact details will be provided in that section.

**Advice and assistance**

If you experience any difficulty identifying the information you want to access, please contact: Mr. Arnold Todd, Information Manager at 345-949-7089 or via email at A.Todd@cimoney.com.ky or Mrs. Sandra Edun-Watler, Information Manager (Designate) at 345-949-7089 or via email at S.Edun-Watler@cimoney.com.ky.

The Cayman Islands Monetary Authority will adhere to its obligations under section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.

Information will be provided in the language in which it is held or in such other language that is legally required. Where the Cayman Islands Monetary Authority is legally required to translate any information, it will do so.

### 4. Fees and charges

The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. The Cayman Islands Monetary Authority strives to ensure that fees and charges are clearly explained and kept to a minimum.

Information which is published online, downloaded through a website, or sent to you by email will be provided free of charge.

Fees may be charged for providing information in paper copy or on computer disc. Charges will reflect the actual costs of reproduction and postage, as described below.

**Reproduction costs**

Where fees apply, photocopied information will be charged at a standard rate of $1.00 per page (black and white; any size) and $1.50 per page (colour; any size).

Computer discs will be charged at a rate of $2 per disc.

**Postage costs**

The Cayman Islands Monetary Authority will pass on to the requester the actual costs of postage or courier delivery.

If a fee applies, you will be advised of the amount and how it has been calculated. Information will be provided when the Cayman Islands Monetary Authority has received your payment.

### 5. Requests for information outside the Publication Scheme
Information held by the Cayman Islands Monetary Authority that is not published under this scheme can be requested in writing whether by letter, email or facsimile. The applicant should include your name and an address (either postal or e-mail), where possible, include a contact telephone number, specify as clearly as possible the information being sought (include dates and other useful reference details). For more information on making a request, you can visit CIMA’s website at www.cimoney.com.ky under “About CIMA/Freedom of Information” Your request will be considered in accordance with the provisions of the FOI Law.

6. Complaints

The Cayman Islands Monetary Authority aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.
If you wish to complain about any aspect of this publication scheme, please contact Arnold Todd at 345-949-7089 or a.todd@cimoney.com.ky, and we will try to resolve your complaint as quickly as possible.

You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

Information Commissioner's Office,
2nd Floor, Elizabethan Square, Building 1
George Town, Grand Cayman
PO Box 1375,
Grand Cayman KY1-1108,
CAYMAN ISLANDS
Telephone: +1 345 747 5402
email: appeals@ico.gov.ky

7. Categories of information

- About Us
- Strategic Management
- Finance & Administration
- Policies & Procedures
- Decisions & Recommendations
- Lists & Registers
- Our Services

ABOUT US

Name of public authority:
CAYMAN ISLANDS MONETARY AUTHORITY

Location and Hours:
80e Elizabethan Square, Shedden Road, George Town, Grand Cayman, Cayman Islands.

Open: Monday – Friday 8:30am – 5pm; Closed Public Holidays

Ministry:
Ministry of Finance, Tourism & Development

Chief Officer:
Mr. Carson Ebanks, Ministry of Finance, Tourism & Development
4th Floor, Government Administration Building,
Grand Cayman KY1-9000, Cayman Islands.

Principal Officer:
Mrs. Cindy Scotland - Managing Director
Organisation and functions:
As the primary financial services regulator, the mission of the Cayman Islands Monetary Authority is to enhance the economic wealth and reputation of the Cayman Islands by fostering a thriving and growing, competitive, and internationally recognised financial services industry, through appropriate, responsive, cost-effective and efficient supervision and a stable currency.

History
The Cayman Islands Monetary Authority began operations on 1 January 1997. It was established as a body corporate under the Monetary Authority Law, which was brought into force on that date.

The Authority was created from the merger of the Financial Services Supervision Department of the Cayman Islands Government and the Cayman Islands Currency Board. The former responsibilities, duties and activities of these two bodies now fall to CIMA. The Authority, however, was not established just to continue what was already in place under a different guise but rather to enhance Cayman's ability to maintain a well regulated financial services regime and monetary stability.

In March 2003 the Authority became operationally independent under the Monetary Authority Law (2003 Revision). Independence significantly enhanced CIMA's ability to meet international standards of supervision, accountability and transparency, and has more clearly defined its functions, duties, powers and obligations.

The key change resulting from the granting of operational independence was that powers previously vested in the Cabinet of the Cayman Islands Government to issue and revoke licenses and registration and to exercise enforcement powers now vest in CIMA, through its Board of Directors.

Boards and Committees (as of this date the publication was submitted):

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<tr>
<th>Name</th>
<th>Meetings</th>
<th>Minutes</th>
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<tr>
<td><strong>Board of Directors:</strong></td>
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<tr>
<td>Mr. George McCarthy , OBE – Chairman</td>
<td>Quarterly or as needed.</td>
<td>See section 3 regarding “Methods of Access”</td>
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<td>Mr. Linburgh Martin – Deputy Chairman</td>
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<td>Mr. Steve Butterworth – Director</td>
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<td>Dr. Warren Coats – Director</td>
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<td>Ms. Sara Collins – Director</td>
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<td>Mr. Raul Nicholson-Coe - Director</td>
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<td>Mrs. Cindy Scotland – Managing Director (&quot;MD&quot;)</td>
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### Executive Committee:
Mr. George McCarthy, OBE - Chairman  
Mr. Howard Blacker - Deputy MD (Supervision)  
Mr. Patrick Bodden - Deputy MD (Operations)  
Mr. Harry Chisholm, MBE – Director  
Ms. Sara Collins - Director  
Mr. Linburgh Martin – Director  
Mr. Raul Nicholson-Coe - Director  
Mrs. Cindy Scotland – MD  
Mr. Langston Sibblies, QC - General Counsel-Deputy MD

### Quarterly or as needed.  
See section 3 regarding “Methods of Access”

### Management Committee:
Mrs. Cindy Scotland - MD  
Mr. Howard Blacker - Deputy MD-Supervision  
Mr. Patrick Bodden - Deputy MD-Operations  
Mr. Langston Sibblies, QC - General Counsel-Deputy MD  
Ms. Tara Abdul-Jabbar  
Mr. RJ Berry  
Mr. Rohan Bromfield  
Ms. Deborah Ebanks  
Mrs. Reina Ebanks  
Mrs. Yolanda McCoy  
Mrs. Gilda Moxam- Murray  
Mr. Gordon Rowell  
Mr. Mitchell Scott  
Mr. Charles Thompson

### Weekly  
See section 3 regarding “Methods of Access”

### Audit and Finance sub-committee:
Mr. Linburgh Martin – Chairman  
Mr. Patrick Bodden – Deputy MD-Operations  
Mr. George McCarthy, OBE – Chairman of the Board  
Mrs. Gilda Moxam- Murray – CFO  
Mr. Raul Nicholson-Coe - Director  
Mrs. Cindy Scotland – Managing Director

### Quarterly or as needed.  
See section 3 regarding “Methods of Access”

### Policy, Strategy and Legislative sub-committee:
Mr. George McCarthy, OBE – Chairman  
Mr. Patrick Bodden – Deputy MD-Operations  
Mr. Howard Blacker – Deputy MD – Supervision  
Mr. Steve Butterworth - Director  
Mr. Harry Chisholm - Director  
Dr. Warren Coats - Director  
Ms. Sarah Collins - Director  
Prof. William Gilmore - Director  
Mrs. Cindy Scotland – MD  
Mr. Langston Sibblies, QC - General Counsel-Deputy MD

### Quarterly or as needed.  
See section 3 regarding “Methods of Access”

### Frequently Asked Questions:
Banking Services –

LICENSING:

- What are the licensing requirements for a bank or trust company?
  The legal requirements for obtaining a bank or trust licence in the Cayman Islands are governed by the Banks and Trust Companies Law (2009 Revision). Section 6 (1) of that law states: "The Authority may, if satisfied that the carrying on of such business will not be against the public interest, grant a licence to such person or company subject to such terms and conditions, if any, as the Authority may deem necessary."

- What criteria are used to determine whether an applicant for a licence is fit and proper?
  In determining whether a person is "fit and proper" the Authority will consider a person’s:- (a) honesty, integrity and reputation; (b) competence and capability; and (c) financial soundness.

- What information must be supplied, upon application for a licence, on major shareholders, directors and officers for companies?
  The annual accounts, for the 2 years immediately proceeding the year of application of each major shareholder which is a corporate body, together with similar accounts for the parent body where appropriate.

  A minimum of 3 character references acceptable to the Authority, including one character reference for and one reference verifying the good financial standing of each director, manager and officer of the applicant and any major shareholder, and for each of the aforementioned a police or other certificate satisfactory to the Authority that they have not been convicted of a serious crime or any offence involving dishonesty.

ONGOING REQUIREMENTS:

- What are the capital adequacy guidelines for licensees?
  Under the Banks and Trust Companies Law (2009 Revision), all locally incorporated banks and trust companies are required to maintain a minimum net worth of CI$400,000 or its equivalent in other currencies except for licensees that hold Restricted Banking or Restricted Trust Licenses. These are required to maintain a minimum net worth of CI$20,000 or its equivalent in other currencies.

  The Cayman Islands Monetary Authority adopts the guidelines set by the Basel Committee for Bank Regulation and Supervisory Practices for the calculation of the capital adequacy ratio (risk asset ratio). The Basel Committee recommends a minimum risk asset ratio of 8%. However the Cayman Islands Monetary Authority requires subsidiaries to maintain a minimum risk asset ratio of 12% and privately owned banks are required to maintain a minimum of 15%.

- What are the reporting requirements for each licensee and their filing deadline?
  There are several reporting requirements and filing deadlines for each licensee. For a complete list, visit CIMA’s website at www.cimoney.com.ky under “Regulated Sectors/Banking Services/Reporting Requirements and Schedules”.

- What are the requirements for the appointment and removal of directors and managers?
  The prior approval of the Authority is required before the appointment of directors and managers. A request letter should be made to the Authority and should be accompanied by a completed personal questionnaire (obtainable from CIMA), three references (2 character and one financial) and a Police Clearance Certificate for the individual(s) seeking to be appointed.
  A letter notifying the Authority of the removal and/ or resignation of directors and managers is also required.

- What is the annual licence fee for banks and trust companies and when is it payable?
All licensees are required to pay an annual fee on or before 15 January each year as prescribed by Section 6(8) of The Banks and Trust Companies Law (2009 Revision). This amount should not be confused with the payment required under the Companies Law which is payable to the Registrar of Companies by 30 March each year without penalties. Payments received by the Authority after 15 January are subject to a surcharge not exceeding one-twelfth of the fee for every month or part of the month that the fee is not paid. Payment is accepted in either Cayman Islands or United States dollars (exchange rate CI/US .82). Cheques are to be made payable to the Cayman Islands Government.

- **What is the requirement for the chance in shareholders and or beneficial interest?**
  The same requirements applicable to the appointment of directors and managers apply to the appointment/ change in shareholders/ beneficial interest. A letter outlining the name(s) of the new shareholder(s) along with completed personal questionnaire(s), three references (2 character and one financial) and a Police Clearance Certificate seeking to be appointed should be submitted.

**GENERAL:**
- **Where can I obtain copies of the Banks and Trust Companies Law?**
  Copies of all laws including the Banks and Trust Companies Law are available for a nominal fee and may be obtained by writing the Clerk of the Legislative Assembly at 345-949-9236/4237/4238 or by fax at 345-949-9514.

- **Why is it preferable to register in the Cayman Islands?**
  More than 40 of the world’s top 50 banks have chosen to establish operations in the Cayman Islands. The reasons influencing their decision include the jurisdiction’s strong reputation for fair and balanced regulation, political and economic stability, professionalism, tax neutrality, asset protection, a well-developed infrastructure and Cayman's geographical location.
  Both institutions and clients alike are assured that establishing a bank or placing assets in Cayman will afford them the best opportunity to maximise the potential of their assets. This assurance is as a result of the high ethical standards in government and among financial services providers, a sound regulatory regime based on international standards, and an internationally recognised legal system based on English common law.

**Money Services Business –**

**GENERAL:**
- **What is a Money Service Business?**
  Under the Money Services Law (2010 Revision), the term money services business is defined as:- The business of providing (as a principal business) any or all of the following services money transmission, cheque cashing, currency exchange, the issuance or, sale or redemption of money orders or travelers checks; Such other services as the Governor in Council may specify by notice published in the Gazette; or the business of operating as an agent or franchise holder of a business mentioned under (1).

- **How many Money Services Businesses are in the Cayman Islands?**
  There are currently six (6) licensed money services businesses operating in the Cayman Islands.

**LICENSING:**
- **What are the licensing requirements for a Money Service Business?**
  The legal requirements for obtaining a money services business licence are detailed in the Money Services Businesses Regulations.

- **How many directors are required?**
  Under Section 17 of the Money Services Law (2010 Revision), every licensee shall at no time have less than two directors which require the Authority’ approval.

- **What information must be supplied, upon application for a licence, on major shareholders, directors and officers for companies?**
  The annual accounts, for the 2 years immediately preceding the year of application of each major shareholder that is a corporate body, together with similar accounts for the parent body where appropriate.
A minimum of 3 references acceptable to the Authority, including one character reference for and one reference verifying the good financial standing of each director, manager and officer of the applicant and any major shareholder, and for each of the aforementioned a police or other certificate satisfactory to the Authority that they have not been convicted of a serious crime or any offence involving dishonesty.

- **What criteria are used to determine whether an applicant for a licence is fit and proper?**
  In determining whether a person is "fit and proper" the Authority will consider a person’s honesty, integrity and reputation; competence and capability; and financial soundness.

- **What is the timeframe for processing of applications?**
  With a complete application, the process takes approximately 4 – 6 weeks for the licence to be issued or otherwise.

**ONGOING REQUIREMENTS:**

- **What is the annual licence fee for Money Service Business and when is it payable?**
  All licensees are required to pay an annual fee on or before 15 January each year.

- **Are annual audits required by Money Services Businesses?**
  Under the Money Services Law (2010 Revision), Section 10: Every Licensee shall have the accounts of its money services business audited annually or at such other times as the Authority may require by an auditor, who shall be a chartered accountant, a certified public accountant, or some other professionally qualified accountant, approved by the Authority.
  The audited accounts shall be forwarded to the Authority within three months of the end of the financial year of the licensee’s money services business, unless prior written approval for an extension has been granted by the Authority.

- **What are the filing requirements for returns?**
  Licensees are required to submit quarterly returns to the Authority as well as annual audited financial statements within 3 months of the business’ financial year-end.

- **What are the requirements for the appointment and removal of directors and managers?**
  The prior approval of the Authority is required before the appointment of directors and managers. A request letter should be made to the Authority and should be accompanied by a completed personal questionnaire (obtainable from CIMA), three references (at least one character and one financial) and a Police Clearance Certificate or its equivalent, for the individual(s) seeking to be appointed.
  A letter notifying the Authority of the removal and/ or resignation of directors and managers is also required.

- **What is the requirement for the change in shareholders/beneficial interest?**
  The same requirements applicable to the appointment of directors and managers apply to the appointment/ change in shareholders/ beneficial interest. A letter outlining the name(s) of the new shareholder(s) along with completed personal questionnaire(s), three references (at least one character and one financial) and a Police Clearance Certificate or its equivalent, for the individual(s) seeking to be appointed should be submitted.

**Fiduciary Services –**

- **What criteria are used to determine whether an applicant for a licence is fit and proper?**
  In determining whether a person is "fit and proper" the Authority will consider a person’s honesty, integrity and reputation; competence and capability; and financial soundness.

- **What documentation is required to add a Director?**
  The personal questionnaire completed, a Police Clearance Certificate or Notarised Affidavit of no convictions, one Financial Reference, two Character References and CI$200 - sundry fee

- **What documentation is required to be submitted to the CIMA in order for a Trust Company to change its name?**
Reason(s) for the change of name, submission of original licence, a certified copy of the shareholder's resolution to change the name of the company, a certified copy of the Certificate of Incorporation on Change of Name form obtained from the Registrar of Companies.

- **What documentation must be submitted to change an auditor of a Trust Company?**
  A Letter stating the reason(s) for the change in Auditor and a letter from proposed New Auditor confirming their appointment & willingness to act.

**Insurance**

- **What legislation permits captives?**
  The Insurance Law is the legislation which permits captive insurance companies in the Cayman Islands.

- **What is the regulatory authority for captives in the Cayman Islands?**
  The regulatory authority for the Islands' financial industry, captives included, is the Cayman Islands Monetary Authority.

- **What are CIMA’s reporting requirements?**
  CIMA requires annual audited financial statements from captives, with an Annual Statement of Operations.

- **Are annual audits required for captives?**
  CIMA does require annual audits from captives.

- **What is the tax structure in Cayman?**
  No income, capital gains or corporation taxes are payable in the Cayman Islands.

- **What is the number of captives incorporated in Cayman by ownership type?**
  For current statistics on the financial industry please see our website www.cimoney.com.ky under “Regulated Sectors”.

- **What are the capital requirements of classes?**
  The capital requirement for short-term general business is US$120,000; for long-term business (usually life business), the figure is US$240,000; for both short- and long-term business, the capital requirement is US$360,000.

- **Is there provision for special categories of captives or for Rent-A-Captives?**
  There is no provision for special categories of captives but the Segregated Portfolio Companies Legislation provides a framework for Rent-A-Captives.

- **Is there provision for migration?**
  Provision is made for migration under the Companies Law.

- **Is there a minimum premium to surplus ratio?**
  The minimum premium to surplus ratio, which is determined by the Head of Insurance, greatly depends on the nature of the risk being written, the reinsurance program, etc.

- **What documentation/information must be supplied to CIMA for major shareholders, directors and officers for companies?**

**Shareholders**

CIMA requires that due diligence on the ultimate shareholder of the licensee be conducted, except where the shares are held by a company traded on a recognized exchange.

Shareholders of the licensee who will own 10% or more at the time of licensing and more than 5% after licensing are required to submit full due diligence documentation/information for approval.

Where the shares of the licensee are held by a public company, CIMA requires the following information:

- Two (2) years of audited financial statements.
Where the shares of the licensee are privately owned, CIMA requires the following information regarding the shareholder(s). Or, where a trust structure is involved, due diligence regarding the beneficiaries and Trustee of the trust must be carried out and the following information is required: personal questionnaire, financial reference from a cognized financial institution in which the application has been a customer for at least 2 years and has maintained his/her accounts in a satisfactory manner, two independent character references, affidavit or police clearance certificate, and statement of net worth (this is not required of the Trustee).

**Directors/ Officers**

Documentation/ information required at the time licensing and after licensing: personal questionnaire, financial reference from a cognized financial institution in which the application has been a customer for at least 2 years and has maintained his/her accounts in a satisfactory manner, two independent character references, affidavit or police clearance certificate, and prescribed fee for Directors only, there is no fee for officer appointments.

**Investments Funds –**

**MUTUAL FUNDS:**

- **What is a mutual fund?**
  As defined by the Mutual Funds Law, a mutual fund is "any company, trust or partnership either incorporated or established in the Cayman Islands, or if outside the Cayman Islands, managed from the Cayman Islands, which issues equity interests redeemable at the option of the investor, the purpose of which is the pooling of investors' funds with the aim of spreading investment risk and enabling investors to receive profits or gains from investments."
  There are three types of mutual funds that are regulated under the Mutual Funds Law: a Registered Fund under Section 4(3); an Administered Fund under Section 4(1) (b); and a Licensed Fund under Section 4(1) (a).

- **What are the main differences between the three types of funds?**
  An Administered Fund must have a licensed mutual fund administrator providing its principal office in the Cayman Islands.
  A Registered Fund must have either a minimum aggregate equity interest of CI$80,000 (US$100,000) purchasable by a prospective investor or the equity interests must be listed on a stock exchange approved by the Authority. Further information on approved stock exchanges is available in Appendix G12 of CIMA's Regulatory Handbook Appendices.
  A Licensed Fund must have either a registered office in the Islands or, if a unit trust, a trust company licensed under the Banks and Trust Companies Law as its trustee.

- **What documentation is required for the registration of a fund?**
  The documentation required for the registration/licensing of a mutual fund is outlined on the applicable MF Form located under Investment Fund Forms - Application Forms. For a Registered Fund under Section 4(3), use the MF1 Form; for an Administered Fund under Section 4(1) (b), use the MF2 Form, and for a Licensed Fund under Section 4(1) (a), use the MF3 Form.

- **How long does it take to register a mutual fund?**
  It takes approximately five business days to register a mutual fund and four to six weeks to license a fund once all documentation has been received.

- **What documents are required for funds being registered/licensed by way of continuation from another jurisdiction?**
  Funds registered/licensed by way of continuation will need to file the prescribed details as well as audited accounts for the past two years, if available.
  For those funds registering pursuant to Section 4(3) of the Mutual Funds Law, the Authority also requires an affidavit from the operators of the fund attesting that all current investors meet the US$50,000 minimum investment criterion as required pursuant to Section 4(3) of the Mutual Funds Law.
  It should also be noted that the regulators from the jurisdiction from which the fund is being transferred are contacted prior to fund being registered/licensed, to confirm that the fund was in good standing during the
period that it was subject to regulation; and there were no adverse issues regarding the fund or its operators that the Authority should be made aware of.

- **What documents are required for an existing regulated fund wishing to re-register/licence pursuant to a different section of the Mutual Funds Law?**
  The Authority requires the following for an existing regulated fund wishing to re-register/licence pursuant to a different section of the Mutual Funds Law; return of the original Certificate/Licence, completed MF Form; and updated Offering Document (if applicable).
  In addition to the above, funds re-registering pursuant to Section 4(3) of the Mutual Funds Law will also require an affidavit from the operators of the fund attesting that all current investors meet the US$50,000 minimum investment criterion as required pursuant to Section 4(3) of the Mutual Funds Law.

- **What documentation is required in order for a fund to change its name?**
  In order for a fund to change its name, the following documents are required the original Certificate of Registration/Licence for cancellation and a certified copy of the Certificate of Incorporation on Change of Name obtained from the Registrar of Companies.

- **What documentation must be submitted to add a new class of share or a sub-fund?**
  A copy of the revised/new offering document is required to add a new class of share or a sub-fund.

- **Where can copies of the relevant forms be obtained?**
  Forms can be obtained on CIMA’s website at www.cimoney.com.ky under “Regulated Sectors/Investment Funds/Forms”.

- **What is a closed-ended fund?**
  Although the definition of a closed-ended fund is subjective, generally speaking, it is a fund that has no regular redemption date, redemptions in limited circumstances or extensive lock-up periods. As the Mutual Funds Law does not currently define closed-ended funds, the Investments & Securities Division encourages industry discussion on this matter where the operator is unsure of the need to register/licence the fund.

- **Does the Monetary Authority regulate closed-ended funds?**
  The Authority does not regulate close-ended funds. However, in order to conduct business in the Cayman Islands, such a fund must be incorporated/registered with the Registrar of Companies either as a locally incorporated entity or a foreign entity. In addition, the Registered Office must be provided by a regulated service provider and therefore the Authority has indirect supervision.

- **What documentation is required for the termination of a fund?**
  The Authority has issued Statements of Guidance on the procedures and documentation required for the cancellation of mutual fund licences and certificates of registration.

**MUTUAL FUNDS ADMINISTRATORS:**

- **What does mutual fund administration mean?**
  Mutual fund administration means the management, including control of all, or substantially all, the assets of a mutual fund, or the administration of a mutual fund, or the provision of the principal office of the mutual fund in the Cayman Islands, or the provision of the operator to a fund.

- **What documentation is required for a mutual fund administrator's licence?**
  The information and particulars to be contained in an application for a Mutual Fund Administrator's licence are contained in the Mutual Fund Administrators Licence (Applications) Regulations 2001.

- **Where can a list of licensed mutual fund administrators be obtained?**
  A list of mutual fund administrators licensed by the Cayman Islands Monetary Authority may be viewed on the “Investment Funds/Statistics and Regulated Entities” page of our website. The list is updated quarterly.
How long does it take to obtain a Mutual Fund Administrator's licence?
It takes approximately 4-6 weeks to obtain a Mutual Fund Administrator's Licence.

Is a mutual fund administrator's licence required to provide services to a closed-ended fund?
A mutual fund administrator's licence is not required. However, a Company Manager's Licence under the Companies Management Law is required; hence the Authority has indirect supervision of such funds.

Where a licensed mutual fund administrator is a company, are there any restrictions on the transfer of shares?
Yes. Where a licensed mutual fund administrator is a company, the company shall not issue shares, and a person owning or having an interest in shares in the company shall not transfer, dispose of or deal with those shares or interest, unless CIMA has given permission.
Only those companies that are traded on a recognised stock exchange can be exempt from the requirement to obtain CIMA's permission. Such companies must, however, notify the Monetary Authority of the changes in control, and the transfer of more than 10% of shares.

What is an administrator's letter of consent?
An administrator's letter of consent is one that indicates acceptance of appointment as administrator, states the name of the fund and a summary of services to be provided.

AUDITORS:
Who can perform the audit of regulated mutual funds?
Under the Mutual Funds Law, a regulated mutual fund must have its accounts audited annually by an approved auditor. The Authority has implemented a policy requiring local auditor sign-off of annual audit reports of mutual funds and mutual fund administrators incorporated or established locally.

Where can a list of approved auditors for mutual funds in the Cayman Islands be obtained?
A list can be obtained on CIMA’s website.

How does one become an approved auditor of mutual funds in the Cayman Islands?
For information on how to become an approved auditor visit CIMA's website under “Regulated Sectors/Investment Funds/Licensing Authorisation Requirements”.

What is an auditor’s letter of consent?
An auditor's letter of consent indicates acceptance of appointment as auditor, the name of the fund, date of financial statements and what accounting principles will be used. It also contains a statement confirming that the auditor(s) is/are aware of and agrees to fulfill their obligations pursuant to section 34 of the Mutual Funds Law.

GENERAL:
What is a registered office?
A registered office is the office of the fund and performs the usual corporate, secretarial and related functions for the fund, including paying fees and filing annual accounts.

What is a principal office?
A principal office is the office of the fund maintained by a licensed Mutual Fund Administrator. It performs the administrative functions of the fund, including the calculation of the net asset value (NAV) and the subscription/redemption of shares. Other responsibilities include maintaining the fund's corporate and financial records, communicating with investors as well as acting as a liaison between the fund and the Authority.

What documentation must be submitted to change/add: (1) an Auditor; (2) an Administrator; or (3) an Operator of a registered or administered fund?
Documentation required when changing or adding:
1. **An Auditor:** a letter from the resigning auditors stating the reason for the change along with a letter of consent from the newly appointed auditors.
2. **An Administrator**: a letter of consent from the newly appointed administrator. In the case of an administered fund, where the licensed mutual fund administrator is providing the fund's principal office, a new MF2A Form must be submitted as well as the return of the original Certificate of Registration. A new certificate will be issued reflecting the change in principal office.

3. **An Operator** of a registered or administered fund: a letter from the registered/principal office advising of the appointment along with an updated Offering Document (or Supplement).

- **Who is considered an authorised agent?**
  An authorised agent is one who provides a timely and satisfactory liaison between the CIMA and the principals of the fund, files statistical and prudential supervisory returns and annual audited financial statements within the designated time frame, knows of major issues and events regarding the fund represented and reports such to CIMA, responds to CIMA's correspondence and requests on a timely basis, responds to CIMA, as needed, to answer queries regarding the fund.

- **What criteria are used to determine whether an applicant for a licence is ‘fit and proper’?**
  In determining whether a person is "fit and proper" the Authority will consider a person's honesty, integrity and reputation; competence and capability; and financial soundness.

- **What information must be supplied, upon application for a licence, on a major shareholders, directors and officers for companies?**
  Refer to the Mutual Fund Administrators Licence (Applications) Regulations.

- **What documentation is required to add a director to a Mutual Fund Administrator or a licensed Mutual Fund?**
  Documentation required to add a director; a police clearance certificate / affidavit of no convictions, one financial reference and two personal references (refer to the Authority's guidance on minimum standards for reference letters, found in Appendix E3 (part 3.1.2) of the Regulatory Handbook Appendices on CIMA's website), a personal questionnaire, completed, application fee and if the Applicant is an existing Director on a Licensee, references need not be submitted.

- **Can a fund extend its audit period?**
  On request, the Authority may allow a fund to extend its audit period to a maximum of eighteen (18) months.

**Securities –**

- **What does the Securities Investment Business law consider to be securities?**
  Schedule 1 of the Securities Investment Business Law (2010 Revision) defines "securities".

- **What are the regulated activities?**
  Schedule 2 of the Securities Investment Business Law (2010 Revision) defines the regulated activities.

- **What is the geographical scope of the Securities Investment Business Law?**
  Section 4(1) of the Securities Investment Business Law (2010 Revision) identifies two classes of person as having sufficient nexus with the Cayman Islands to bring them within the geographical scope of the Securities Investment Business Law (2010 Revision), (subject to the Schedule 4 exclusions) any Cayman Islands company or partnership, wherever it may be conducting securities investment business as defined by the Law; or any person who has an established place of business in the Cayman Islands through which he conducts securities investment business as defined by the Law.

  There is also the issue of persons who are not Cayman Islands entities of either class above but who might seek to conduct securities investment business in the Cayman Islands from an established place of business outside of the Islands. An example of this might be foreign persons soliciting business from persons in the Cayman Islands via email or the internet in a deliberately targeted manner. Another example would be intermittent ‘investment seminars’ mounted in the Cayman Islands by foreign persons, for the purpose of selling securities products or services. It is common for securities regulatory regimes to prohibit such activity on the grounds of domestic investor protection and it may well be necessary to introduce a provision to prohibit foreign persons with no place of business in the Cayman Islands from
conducting securities investment business in the Islands unless they are doing so in conjunction with a person licensed or registered under the Securities Investment Business Law (2010 Revision); or the business approach came from the Cayman Islands person and was not in any way solicited by the foreign person.

- **What are excluded activities and excluded persons?**
  Schedule 3 of the Securities Investment Business Law (2010 Revision) specifies the activities considered to be outside the scope of the Law, even though they would nominally constitute activities captured by schedule 2. Generally speaking, the excluded activities cover activities internal to a company, trust or partnership (e.g. risk management activity; certain dealing in its own securities; treasury functions); incidental activities (i.e. activity that is a ‘by-product’ of other core activity that is not securities investment business and for which the remuneration is not severable from that for the core activity, e.g. legal or accounting advice); and activities that are not intended to induce the general public into conducting securities investment business (e.g. general advice on investment matters published in any communications media). The excluded activity related to the disposal of goods or supply of services covers situations where a supplier undertakes some form of securities investment business activity for the purpose of facilitating the disposal or supply or hedging exposure to, e.g., the price of the raw materials that will be used in the manufacture of capital goods for a customer. There is also exclusion for the making of arrangements for the sole purpose of providing financing for another person’s dealing in securities. Schedule 4 of the Securities Investment Business Law (2010 Revision) specifies persons who may conduct securities investment business without a licence. There are six categories of such person. Section 5(4) of the Securities Investment Business Law (2010 Revision) requires persons to whom paragraphs 1, 4 and 5 of Schedule 4 apply, to register with the Authority and file an Annual Declaration Form approved by the Authority and pay an annual fee of $1,000. This is for basic identification purposes and for the purposes of s.5 (5).

- **What are the Fit and Proper requirements of applicants?**
  The Authority must be satisfied that an applicant meets high standard in all material aspects, is financially sound and is competent as well as capable of undertaking the activities that are being licensed. When considering fitness and propriety, the Authority will consider all factors that appear to be relevant for the application in question. These include, but are not limited to, honesty, integrity and reputation; competence and capability; and financial soundness. Before reaching a final decision, the Authority will also consider if there are any reputational risks to Cayman in granting the licence.

- **Who is a sophisticated person?**
  Section 2 of the Securities Investment Business Law (2010 Revision) defines "sophisticated person" as a person regulated by the Authority; regulated by a recognized overseas regulatory authority; any of whose securities are listed on a recognized securities exchange; or who – by virtue of knowledge and experience in financial and business matters is reasonably to be regarded as capable of evaluating the merits of a proposed transaction and participates in a transaction with a value or in monetary amounts of at least $80,000 in the case of each single transaction

- **Who is a high net worth person?**
  Section 2 of the Securities Investment Business Law defines "high net worth person" as an individual whose net worth is at least $800,000 or any person that has total assets of not less than $4,000,000.

- **How do I register with CIMA under the Excluded Persons regime?**
  The information can be obtained on CIMA’s website at www.cimoney.com.ky under “Regulated Sectors/Securities/Licensing and Authorisation Requirements”.

**Cooperative Societies –**

- **What is a Credit Union?**
  A Credit Union is a cooperative society registered under the Cooperative Societies Law (2001 Revision) and as its objects the promotion of thrift among the members of the society by the accumulation of their savings; the creation of sources of credit for the benefit of the members of the society at a fair and reasonable rate of interest; the use and control of the members’ savings for their mutual benefit; and the
training and education of the members in the wise use of money and in the management of their financial affairs.

- **What are the licensing requirements for Credit Unions?**
  Presently, Credit Unions are not required to be licensed by CIMA, however they have to register with the General Registry and are subject to CIMA's regulatory oversight in accordance with section 40 of the Cooperative Societies Law (2001 Revision). Consequently, they are required to submit the following documentation in order for the Authority to issue a non-objection letter to the General Registry when applying for registration: a business Plan (containing the proposed staffing, systems, controls, and risk management); copies of Policies and Procedures to ensure compliance with the relevant laws and regulations a copy of the member Rules; Personal Questionnaire form, one financial reference, two character references and a Police Clearance Certificate for each of the proposed Directors, Managers, and Senior Officers.

- **Is there an annual fee payable to the Authority?**
  Credit Unions are not required to pay an annual licence fee as they are currently not required to be licensed by the Authority.

- **Are annual audits required by Credit Unions?**
  Yes. Section 39(1) of the Cooperative Societies Law (2001 Revision) states: "Every credit union shall have its accounts audited annually, or at such other times as the Authority may require, by an auditor, who shall be a chartered accountant, a certified public accountant, or some other professionally qualified accountant, approved by the Authority."

- **How many Credit Unions are currently registered in the Cayman Islands?**
  There are currently two Credit Unions operating in the Cayman Islands, namely, the Cayman Islands Civil Service Association Cooperative Credit Union Ltd. and the Telecommunications Employees Cooperative Credit Union Ltd.

**Building Societies –**

- **What is a Building Society?**
  A building society is a financial institution, owned by its members, that offers banking and other financial services, especially mortgage lending.

- **Incorporation of Building Societies**
  Under the Building Societies Law (2010 Revision) Section 3 (1):
  “Any number of persons who desire to establish a building society, may on having its rules certified as by this Law provided, obtain from the Registrar a certificate of incorporation.”

- **What are the licensing requirements and annual licence fee for a Building Society?**
  There are no legal requirements for obtaining a building society licence. However, there is an annual fee of CI$100 payable to the Registrar upon each anniversary of its incorporation.

- **Are annual audits required by Building Societies Businesses?**
  Yes. Section 21 of the Building Societies Law (2010 Revision) states:
  “The secretary or manager of a society shall, at least once in every year prepare an account of all receipts and expenditure of the society since the preceding statement, and a general statement of its funds and effects, liabilities and assets.”

- **How many Building Societies are in the Cayman Islands?**
  There is currently only one building society operating in the Cayman Islands.

**Corporate Services –**

- **What criteria are used to determine whether an applicant for licence is fit and proper?**
  In determining whether a person is "fit and proper" the Authority will consider a person's honesty, integrity and reputation; competence and capability; and financial soundness.
What documentation is required to add a Director?
Documentation required is the completed personal questionnaire, financial reference, two independent character references, notarised affidavit or police clearance certificate, and a $200 sundry fee.

What documentation is required to be submitted to the CIMA in order for a Company Manager to change its name?
Documentation required is a letter stating the reason(s) for the change of name, submission of original licence, a certified copy of the Shareholder's resolution to change the name of the Company, a certified copy of the Certificate of Incorporation on Change of Name obtained from the Registrar of Companies.

What documentation must be submitted to change an auditor of a Company Manager?
A letter stating the reason(s) for the change in auditor, a letter from proposed new auditor confirming their appointment & willingness to act.

STRATEGIC MANAGEMENT

Administering the authority’s operations at the organisational level; developing business plans and corporate policy; setting long-term goals and objectives; evaluating the agency’s overall performance and progress towards established targets; managing programs to improve business processes and ensure consistent service delivery; preparing or revising laws and other regulatory instruments that affect the authority’s functions and responsibilities; obtaining legal advice from external sources.

Constant assessment of business processes to maximize effectiveness, streamline processes and reduce timelines, to enhance and modernize regulation and supervision of the financial industry.

Among the Monetary Authority’s obligations in carrying out its functions are the requirements to:
- act in the best economic interests of the Cayman Islands;
- promote and maintain a sound financial system in the Cayman Islands;
- use its resources in the most efficient and economic way;
- have regard to generally accepted principles of good corporate governance;
- endeavor to promote and enhance market confidence, consumer protection and the reputation of the Cayman Islands as a financial centre;
- reduce the possibility for the use of financial services business for money laundering or other crime;
- recognise the international character of financial services/markets and the need to be competitive for consumers and suppliers while complying with appropriate and relevant international standards;
- recognise the principle that a burden or restriction that is imposed should be proportionate to its expected benefits;
- recognise the desirability of facilitating innovation in financial services business; and
- be transparent and fair.

Governance
The framework for the Monetary Authority's regulation and supervision of financial services and for its international cooperation is made up of several elements which includes the applicable laws and regulations passed by the Government of the Cayman Islands. The copies of the various laws and regulations provided on CIMA’s website are for informational purposes only. Official copies can be obtained from the Legislative Department at a minimal cost. On our website you will find the following laws and regulations:

- Banks and Trust Companies Law (2009 Revision)
- Banks and Trust Companies (Licence Applications and Fees) Regulations (2007 Revision)
- Banks and Trust Companies (Licence Applications and Fees) (Amendment) Regulations, 2009
- Building Societies Law (2010 Revision)
- Companies Law (2010 Revision)
- Companies (Amendment) Law, 2010
Corporate management
See the “Annual Report – Year ended 30 June 2009” on CIMA’s website at www.cimoney.com.ky under “About CIMA/Publications/Annual Reports” relating to the administration of the authority’s monetary resources – including projected and actual income and expenditure; tendering; procurement; contracts, etc.

Statistical data
A list of the different reports for each of the regulated sectors that are available is provided below. Statistical data on each regulated sector and a listing of current entities regulated by CIMA can be found on the website at www.cimoney.com.ky under “Regulated Sectors”.

- Banking Services
  - Number of Licensees & Other Entities Supervised by the Banking Supervision Division
  - Number of Banks by Category
  - Number of Banks by Region
- List of all Category "A" Banks licensed with the Cayman Islands Monetary Authority (updated quarterly)
- List of all Category "B" Banks licensed with the Cayman Islands Monetary Authority (updated quarterly)

- Cooperative and Building Societies
  - Number of Cooperative Societies
  - Number of Building Societies

- Corporate Services
  - Number of Licences/Registrations under the Fiduciary Services Division
  - List of Company Managers & Corporate Service Providers licensed with the Cayman Islands Monetary Authority (updated quarterly)

- Insurance
  - Full List of all Insurance Entities Registered with the Cayman Islands Monetary Authority (updated quarterly)
  - Number of Licensees Under the Insurance Division (updated annually and quarterly)
  - Domestic Insurance Companies - Contact Details (updated periodically)
  - Insurance Brokers - Contact Details (updated periodically)
  - Domestic Insurance Companies - Audited Statistics By Primary Class of Business (updated annually)
  - Domestic Insurance Companies - Unaudited Statistics By Primary Class of Business (updated quarterly)
  - Domestic Insurance Companies Lines of Business Trends 1994-to 2009 (updated annually)
  - Captive Insurance Managers Listing (updated periodically)
  - Captive Insurance Company Statistics - Licensing Activity (updated annually)
  - Captive Insurance Company Statistics - by Insurance Manager (updated quarterly)
  - Captive Insurance Company Statistics - by Licence Status (updated quarterly)
  - Captive Insurance Company Statistics - by Risk Location (updated quarterly)
  - Captive Insurance Company Statistics - by Category (updated quarterly)
  - Captive Insurance Company Statistics - by Primary Class of Business (updated quarterly)

- Investment Services
  - Number of Mutual Funds and Mutual Fund Administrators (Annual & Quarterly)
  - Investments Statistical Digest 2007
  - Investments Statistical Digest 2008
  - List of all Mutual Funds registered/licensed with the Cayman Islands Monetary Authority (updated quarterly)
  - List of all Mutual Fund Administrators licensed with the Cayman Islands Monetary Authority (updated quarterly)

- Money Services Business
  - Number of Money Service Providers
  - List of Money Services Providers

- Securities
  - List of Securities Investment Business Licensees
  - Securities Investment Business Licensees and Excluded Persons Quarterly and Annual Statistics

- Trusts
  - Number of Licences/Registrations under the Fiduciary Services Division
  - List of Trust Companies licensed with the Cayman Islands Monetary Authority (updated quarterly)
  - List of Nominee Companies licensed with the Cayman Islands Monetary Authority (updated quarterly)
  - List of Controlled Subsidiaries registered with the Cayman Islands Monetary Authority (updated quarterly)
FINANCE & ADMINISTRATION

Administering the authority’s internal functions and managing its resources efficiently and effectively. Includes the management of monetary resources; material resources; human resources; information resources; and relationships with clients, the public and other government agencies.

Financial management
See the “Annual Report – Year ended 30 June 2009” on CIMA’s website at www.cimoney.com.ky under “About CIMA/Publications/Annual Reports”. Relating to the administration of the authority’s monetary resources – including projected and actual income and expenditure; tendering; procurement; contracts, etc.

Administration*
- Press releases
- Job vacancies; career opportunities
- Staff pay and grading structures
- Records management file plan or classification scheme
- Training and Safety
- Information Technology
- Human Resources

*Copies can be obtained upon request from the Information Manager.

POLICIES & PROCEDURES

The Monetary Authority’s Regulatory Handbook (which can be viewed on CIMA’s website under “Regulatory Framework/Handbook of Policy & Procedures”) is issued under section 48 of the Monetary Authority Law (2010 Revision). It sets out the policies and procedures to be followed by the Monetary Authority, its committees, and officers in performing the CIMA’s regulatory and co-operative functions. The handbook provides a practical guide to the operations of the Monetary Authority and reflects transparency and accountability in the way the Monetary Authority regulates and makes decisions.

The handbook details the structure and responsibilities of the Board of Directors and the Management Committee, the relationships that the Monetary Authority has with external bodies and specific information on matters such as the supervisory approach, supervisory returns, and anti-money laundering procedures. On our website you will find the following information in CIMA’s regulatory handbook:

- Enforcement Manual
- Procedure - Complaints Against the Authority
- Procedure - Assessing Controller Costs
- Template - Assessing Controller Costs
- Publication of Enforcement Actions taken by the Authority
- Procedure Mutual Funds and Mutual Fund Administrators Where Contact is Lost
- Procedure Issuing Notices of Decisions to Declined Applicants
- Procedure-Approval and Notification of Changes-Class B Insurers
- Regulatory Policy - Recognition and Approval of Actuaries under the Insurance Law (2008 Revision)
- Regulatory Policy - Approval of Trusts pursuant to Section 7(1) Insurance Law
- Regulatory Policy - Exemption from Audit Requirement for a Regulated Mutual Fund
- Regulatory Policy - Licensing Banks
- Regulatory Policy – Approved Stock Exchanges

In addition, CIMA has published an index of measures that contains information to the Rules, Statements of Guidance, Statements of Principle, Regulatory Policies, Regulatory Procedures and Forms that pertain to each
industry regulated by CIMA. This information can be found under “Regulatory Framework/Index of Measures” on their website. The industries regulated by CIMA are:

- Cooperative and Building Societies
- Corporate Services
- Banking Services
- Insurance
- Investment Services
- Money Services Business
- Securities
- Trusts

DECISIONS & RECOMMENDATIONS*

- Board Meetings
- Minutes of meetings

*Copies can be obtained upon request from the Information Manager.

LISTS & Registers

- FOI disclosure log can be found at: www.cimoney.com.ky/AboutCIMA/FreedomofInformation
- The Approved Auditors Register can be found on CIMA’s website at www.cimoney.com.ky under “Regulated Sectors/Investment Funds/FAQs”.

OUR SERVICES

As the primary financial services regulator, the mission of the Cayman Islands Monetary Authority is to enhance the economic wealth and reputation of the Cayman Islands by fostering a thriving and growing, competitive, and internationally recognised financial services industry, through appropriate, responsive, cost-effective and efficient supervision and a stable currency.

The Cayman Islands Monetary Authority has four principal functions (the Authority’s principal functions, and its obligations, are listed in section 6 of the Monetary Authority Law (2010 Revision));

Monetary - The issue and redemption of Cayman Islands currency and the management of currency reserves.

Regulatory - The regulation and supervision of financial services, the monitoring of compliance with money laundering regulations, the issuance of a regulatory handbook on policies and procedures and the issuance of rules and statements of principle and guidance.

Cooperative - The provision of assistance to overseas regulatory authorities, including the execution of memoranda of understanding to assist with consolidated supervision.

Advisory - The provision of advice to the Government on monetary, regulatory and cooperative matters.

FORMS

If you wish to operate any of the businesses or in any of the capacities that CIMA regulates, you must obtain the appropriate authorisation from CIMA before beginning operations. The requirements and procedures for becoming licensed or registered to operate in each sector and the ongoing requirements after authorisation are explained in the sector-specific pages on CIMA’s website at www.cimoney.com.ky under “Regulated Sectors”. Below you will find a list of the forms available on CIMA’s website for each of the regulated sectors:

- Banking Services -
  - ✓ Personal Questionnaire
• Cooperative and Building Societies –
  ✓ Personal Questionnaire
  ✓ Building Societies Form (this form is used for the submission of building societies' quarterly returns to CIMA).
  ✓ Cooperative Societies Form (this form is used for the submission of building societies' quarterly returns to CIMA).

• Corporate Services
  ✓ Company Managers Form

• Insurance
  ✓ Personal Questionnaire
  ✓ Application for a Class 'A' Insurer's Licence
  ✓ Application for a Class 'B' Insurer's Licence
  ✓ Application for an Insurance Manager's Licence
  ✓ Application for an Agent's Licence
  ✓ Application for a Broker's Licence
  ✓ Affidavit

• Investment Services
  ✓ Personal Questionnaire
  ✓ CIMAConnect Administrator Account Request Form
  ✓ Application for a mutual fund under Section 4(3) of the Mutual Funds Law (2009 Revision) (Form MF1)
  ✓ Application for a mutual fund under Section 4(1)(b) of the Mutual Funds Law (2009 Revision) (Form MF2/MF2A)
  ✓ Application for a mutual fund under Section 4(1)(a) of the Mutual Funds Law (2009 Revision) (Form MF3)
  ✓ Fund Annual Return (reporting form)

• Money Services Business
  ✓ Personal Questionnaire
  ✓ Money Services Business Survey/ Money Services Business Quarterly Return Form

• Securities
  ✓ Personal Questionnaire
  ✓ SIBL Application Form for the Granting of a Licence
  ✓ SIBL Application Checklist
  ✓ SIBL Licence Fees
  ✓ SIBL Annual Declaration Form for Excluded Persons
  ✓ Securities Investment Business Financial Reporting
  ✓ SIBL Annual Declaration Form for Excluded Persons

• Trusts
  ✓ Personal Questionnaire
1. About the Publication Scheme

Every public authority covered by the Freedom of Information Law ("the FOI Law") and the Freedom of Information (General) Regulations ("the FOI regs") has a legal duty to maintain a publication scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information and to develop a culture of openness and participation.

The publication scheme lists the information which is readily available to the public. The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.

This publication scheme commits the Tax Information Authority to making information available to the public as part of its normal business activities.

The Tax Information Authority will:
- specify the information held by the authority, which falls within the seven (7) categories below;
• proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
• describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
• list any fees charged for access to information described in this scheme;
• publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
• make this publication scheme available to the public;
• regularly review and update the information made available under this scheme.

2. Information that may be withheld

The Tax Information Authority will generally not publish:
• information in draft form;
• information that is not held by the Tax Information Authority, or which has been disposed of in accordance with a legally authorised disposal schedule;
• information that is not readily-available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
• information which is exempt under the FOI Law, or otherwise protected from disclosure – for example: personal information; or commercially sensitive information. Records containing exempt matter will be published in a redacted form, where ever it is practical to do so, indicating which exemptions apply.

In maintaining this publication scheme, our aim is to be as open as possible.

However, there may be limited circumstances where information will be withheld from one of the categories of information listed in section 7: Categories of information.

Information will only be withheld where the FOI Law expressly permits it.

For example: where disclosure would breach the law of confidentiality, infringe personal privacy, harm the Tax Information Authority’s (or another organisation’s) commercial interests, or endanger the protection of the environment.

Whenever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to section 6: Complaints.

3. Methods of access

Information available under our publication scheme will usually be accessible through the methods described below.

Section 7: Categories of information, provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.
Many of our documents are published electronically on this website and can be downloaded in PDF format. If you are still having trouble locating information listed using the Tax Information Authority’s website (www.tia.gov.ky), please contact the FOI Information Manager, Iain Blackwell, at 244-2354 or email at Iain.Blackwell@gov.ky or foi.tia@gov.ky.

If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You can email us at foi.tia@gov.ky to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

Documents listed in the publication scheme can also be requested by telephone. Please call the Information Manager, Iain Blackwell on (345) 244-2354 to request information.

All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to:

Iain Blackwell  
Assistant Director & FOI Information Manager  
Tax Information Authority  
P.O. Box 10080  
Grand Cayman KY1-1001  
CAYMAN ISLANDS

In your request, please provide your name and address, and full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See section 4: Fees and charges for further details.)

In limited cases, you may be required to make an appointment to view information listed in the publication scheme. This will be clearly stated in where necessary in section 7: Categories of information.

If you experience any difficulty identifying the information you want to access, please contact the FOI Information Manager, Iain Blackwell, at 244-2354 or email at Iain.Blackwell@gov.ky or foi.tia@gov.ky.

The Tax Information Authority will adhere to its obligations under section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.
Information will be provided in the language in which it is held or in such other language that is legally required. Where the Tax Information Authority is legally required to translate any information, it will do so.

4. Fees and charges

The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. The Tax Information Authority strives to ensure that fees and charges are clearly explained and kept to a minimum.

Information which is published online, downloaded through a website, or sent to you by email will be provided free of charge.

Fees may be charged for providing information in paper copy or on computer disc. Charges will reflect the actual costs of reproduction and postage, as described below.

Reproduction costs
Where fees apply, photocopied information will be charged at a standard rate of $1.00 per page (black and white; any size) and $1.50 per page (colour; any size).

Computer discs will be charged at a rate of $2 per disc.

Postage costs
The Tax Information Authority will pass on to the requester the actual costs of postage or courier delivery.

Details of any individual charges, which differ from the above policy, are provided within section 7: Categories of information.

If a fee applies, you will be advised of the amount and how it has been calculated. Information will be provided when the Tax Information Authority has received your payment.

5. Requests for information outside the Publication Scheme

Information held by the Tax Information Authority that is not published under this scheme can be requested in writing. Your request will be considered in accordance with the provisions of the FOI Law by contacting the FOI Information Manager, Iain Blackwell, at 244-2354 or email at Iain.Blackwell@gov.ky or foi.tia@gov.ky.

6. Complaints

The Tax Information Authority aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, please contact the FOI Information Manager, Iain Blackwell, at 244-2354 or email at Iain.Blackwell@gov.ky or foi.tia@gov.ky, and we will try to resolve your complaint as quickly as possible.
You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

Information Commissioner's Office,
2nd Floor, Elizabethan Square, Building 1
George Town,
Grand Cayman

PO Box 1375,
Grand Cayman KY1-1108,
CAYMAN ISLANDS
Telephone: +1 345 747 5402
e-mail: appeals@ico.gov.ky

7. Categories of information

- About Us
- Strategic Management
- Finance & Administration
- Policies & Procedures
- Decisions & Recommendations
- Lists & Registers
- Our Services

ABOUT US

Name of public authority
Tax Information Authority

Ministry
The Tax Information Authority is part of the Ministry of Finance, Tourism and Development.

Principal Officer
Mr. Duncan Nicol, Director

FOI Information Manager
Iain Blackwell
Assistant Director & FOI Information Manager
Tax Information Authority
P.O. Box 10080
Grand Cayman KY1-1001
CAYMAN ISLANDS
Direct Line: 244-2354
Email: lain.Blackwell@gov.ky
FOI email: foi.tia@gov.ky
Website: www.tia.gov.ky
Freedom of Information website: www.foi.gov.ky
**Organisation and functions**
The Tax Information Authority is the Cayman Islands competent authority for international co-operation on matters involving the provision of tax-related information. As the sole, dedicated channel in the Cayman Islands for these purposes, the Tax Information Authority has statutory responsibility in the areas of:

- tax information assistance under the **Tax Information Authority Law (2009 Revision)**
- reporting of savings income information under the **Reporting of Savings Income Information (European Union) Law (2007 Revision)**.

The over-riding objective of the Tax Information Authority is to carry out the lawful and effective implementation of Cayman’s international cooperation arrangements in tax matters. With separate statutory schemes governing Tax Information Assistance on the one hand and Reporting of Savings Income Information on the other, the Tax Information Authority carries out its responsibilities in a separate and distinct manner in these two areas of activity.

As competent authority under the Tax Information Authority Law, the Tax Information Authority has the following functions:

- Administer, manage and implement international Tax Information Arrangements and Agreements (“TIEAs”) entered into by the Cayman Islands
- Execute requests for assistance under relevant legislation and TIEAs including related court applications, enforcement action and exercise of statutory powers
- Develop and enter into agreements with other Competent Authorities on TIA operational matters, provide advice on matters relating to tax information and perform ancillary statutory functions under the Tax Information Authority Law

As competent authority under the Reporting of Savings Income Information Law, the Tax Information Authority has the following functions:

- Administer, manage and implement the legal regime for reporting of savings income information in accordance with relevant legislation and Agreements on the Reporting of Savings Income Information
- Report prescribed savings income information received from paying agents to counterpart Competent Authorities in accordance with relevant legislation and Agreements
- Issue UCITS certificates, tax residency certificates and Guidance Notes, provide advice on matters relating to the operation of the relevant legislation and Agreements, and perform ancillary statutory functions under the Reporting of Savings Income Information (European Union) Law
<table>
<thead>
<tr>
<th>Location and hours</th>
<th>Matters handled</th>
</tr>
</thead>
<tbody>
<tr>
<td>Elizabethan Square (3rd Floor, Phase III)&lt;br&gt;80 Shedden Road&lt;br&gt;George Town&lt;br&gt;Grand Cayman&lt;br&gt;CAYMAN ISLANDS</td>
<td>The administration, management and implementation of the Tax Information Authority Law (2009 Revision) and relevant international Tax Information Agreements entered into by the Cayman Islands. The administration, management and implementation of the Reporting of Savings Income Information (European Union) Law (2007 Revision).</td>
</tr>
<tr>
<td><strong>TEL:</strong> (345) 244-2354&lt;br&gt;<strong>FAX:</strong> (345) 946-4804&lt;br&gt;<strong>EMAIL:</strong> <a href="mailto:foi.tia@gov.ky">foi.tia@gov.ky</a></td>
<td></td>
</tr>
<tr>
<td><strong>Hours of Work:</strong> 8:30am-5pm, Monday to Friday (except Public Holidays)</td>
<td></td>
</tr>
</tbody>
</table>

**Boards and committees**

None

**Frequently asked questions**

**Q.** Can the Tax Information Authority provide me with a current list of Cayman Islands Tax Information Exchange Agreements/Arrangements (“TIEAs”)?

**A.** Yes, these can be found on the Tax Information Assistance page of our website. (http://tia.gov.ky/pdf/BilateralAgreementsArrangements.pdf)

**Q.** Does the Tax Information Authority release statistics on the Reporting of Savings Income Information?

**A.** Yes, these are published annually on our website. (http://www.tia.gov.ky/html/reporting.htm)

**Q.** Does the Tax Information Authority have a Publication Scheme?

**A.** Yes, this contains further information about us. (http://www.tia.gov.ky/pdf/Publication_Scheme.pdf)

**Q.** Where can I find information on the legal requirements for Reporting of Savings Income Information?

**A.** This may be found in the Guidance Notes that are published on our website.

**Q.** Where can I find information on the Tax Information Authority Law?

**A.** The Law can be found on the Tax Information Assistance page of our website together with the Guide to the Tax Information Authority Law.
Q. Is the Tax Information Authority a tax administration or revenue agency?
A. No, the Tax Information Authority is a Competent Authority for the purposes of the Cayman Islands international co-operation arrangements on tax matters.

Queries in relation to specific revenue matters should be directed to the relevant Government agency. For example:

For information on imports/exports and tariffs - Cayman Islands Customs; information on Tourist accommodation tax (Tel: (345) 949-0623) - Cayman Islands Department of Tourism.

Q. Is the Tax Information Authority part of the Cayman Islands Monetary Authority (“CIMA”)?
A. No, CIMA is the Cayman Islands financial services regulator and is responsible for the Cayman Islands Currency Board. For more information about CIMA, please visit their website at www.cimoney.com.ky.

Q. Is the Tax Information Authority a Statutory Authority?
A. No, the Tax Information Authority is a government department and falls within the Ministry of Finance, Tourism and Development.

Q. Can the Tax Information Authority provide a company tax exemption certificate?
A. No, these are issued by the Cabinet Office.
   (Tel: (345) 244-2208 or (345) 244-2210, website: www.cabinetoffice.gov.ky)

Q. Are there any boards or committees within the Tax Information Authority?
A. No.

STRATEGIC MANAGEMENT
In accordance with its statutory responsibilities and functions, the Authority’s strategic goals are:

- to implement, manage and administer the legal structures and mechanisms for fulfilling its statutory roles, including appropriate systems and procedures to accommodate the third-party driven request process for international co-operation in tax matters;

- to ensure the effective operation of the statutory regimes relating to international tax information agreements entered into by the Cayman Islands and the requirements for the reporting of savings income information;

- to cooperate effectively with counterpart competent authorities and operate in accordance with current and developing international standards;

- to maintain human and other resources at levels which demonstrate and provide capacity to carry out all functions in accordance with international standards.
Governance

Tax Information Assistance:
- Tax Information Authority Law (2009 Revision)
- Tax Information Authority Regulations (2009 Revision)
- Tax Information Authority (Tax Information Agreements) Order, 2009
- Tax Information Authority (Tax Information Agreements) Order, 2010
- Tax Information Authority (Tax Information Agreements) Order No.2, 2010

Reporting of Savings Income Information:
- Reporting of Savings Income Information (European Union) Law (2007 Revision)
- Reporting of Savings Income Information (European Union) Regulations, 2005

Corporate management
- Business Continuity Plan – Tax Information Authority
- Hazard Management Plan for Records
- Disaster Recovery Plan

Note: Copies may be obtained upon request from the FOI Information Manager.

FINANCE & ADMINISTRATION

Financial management
- Annual budget
- Financial statements; Half-yearly / quarterly reports
- Public Management & Finance Law
- Public Management & Finance Law - Financial Regulations

The Tax Information Authority is a non-revenue raising department and is funded as a core Government function.

Administration
- Public Services Management Law
- Public Services Management Law, Personnel Regulations
- Human Resources policies and procedures
- National Archive and Public Records Law
- Press releases
Insurance policies
Job vacancies; career opportunities
Staff pay and grading structures
Records management file plan
Freedom of Information Law
Freedom of Information (General) Regulations

Note: Copies may be obtained upon request from the FOI Information Manager.

POLICIES & PROCEDURES

Internal complaints procedure
Human Resources policies and procedures
Information management policy; Disposal schedule (records retention policy)
Operating policies and procedures; Standards of service
Asset & Equipment Disposal Policy

Records Management laws, policies and procedures may be found on the Cayman Islands National Archive website: http://cina.gov.ky/recordsmanagement.htm

Note: Copies may be obtained upon request from the FOI Information Manager.

LISTS & REGISTERS

Asset register
FOI disclosure log
List of Public Authorities

Note: Copies may be obtained upon request from the FOI Information Manager.

OUR SERVICES

Tax Information Assistance:
Arrangements with other countries that provide for assistance in the area of tax information are part of the Cayman Islands’ overall framework for international co-operation. The Tax Information Authority is the Cayman Islands competent authority for these purposes and is the sole, dedicated channel for the provision of information on tax-related matters.

Guide to the Cayman Islands Tax Information Authority Law - (Version 1.0) March 2009
**Reporting of Savings Income Information:**
The Tax Information Authority is the Cayman Islands competent authority for the purposes of savings income information reporting requirements. It is responsible for receiving the prescribed information from local organizations which qualify as “paying agents” and for transmitting that information to its counterpart competent authorities in each EU Member State. These requirements are the domestic measures which equate to the European Union Savings Directive ("EUSD"). Other principal functions of the Tax Information Authority include issuing Tax Residence Certificates and issuing Guidance Notes.

- Guidance Notes on the Reporting of Savings Income Information Requirements in the Cayman Islands (Version 2.0)
- Explanatory Memorandum for Version 2.0 of the Guidance Notes
- Savings Income Report – Schedule 2
- Savings Income Report – Schedule 3
- Notes on the Completion of Savings Income Reports

Note: Copies may be obtained upon request from the FOI Information Manager.
Publication Scheme

Produced in accordance with the Chief Secretary’s Code of Practice

CONTENTS:
1. About the Publication Scheme
2. Information that may be withheld
3. Methods of access
4. Fees and charges
5. Requests for information outside the publication scheme
6. Complaints
7. Categories of information
   - About Us
   - Strategic Management
   - Finance & Administration
   - Policies & Procedures
   - Decisions & Recommendations
   - Lists & Registers
   - Our Services

1. About the Publication Scheme

Every public authority covered by the Freedom of Information Law has a legal duty to maintain a publication scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

The publication scheme lists the information which is readily available to the public. The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.

This publication scheme commits the Exchange to making information available to the public as part of its normal business activities.

The Exchange will:
- specify the information held by the authority, which falls within the seven (7) categories below;
- proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
- describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
- list any fees charged for access to information described in this scheme;
- publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
- make this publication scheme available to the public;
- regularly review and update the information made available under this scheme.

2. **Information that may be withheld**

The Exchange will generally not publish:
- information in draft form;
- information that is not held by the Exchange, or which has been disposed of in accordance with a legally authorised disposal schedule;
- information that is not readily-available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
- information which is exempt under the FOI Law, or otherwise protected from disclosure – for example: personal information; or commercially sensitive information. Records containing exempt matter will be published in a redacted form, where ever it is practical to do so, indicating which exemptions apply.

In maintaining this publication scheme, our aim is to be as open as possible.

However, there may be limited circumstances where information will be withheld from one of the categories of information listed in section 7: Categories of information.

Information will only be withheld where the FOI Law expressly permits it.

For example: where disclosure would breach the law of confidentiality, infringe personal privacy, harm the Exchange’s (or another organisation’s) commercial interests, or endanger the protection of the environment.

When ever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to section 6: Complaints.

3. **Methods of access**

Information available under our publication scheme will usually be accessible through the methods described below.

*Section 7: Categories of information* provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.
Many of our documents are published electronically on our website at www.csx.com.ky and can be downloaded in PDF format. Where information is available online, a link within section 7: Categories of information will direct you to the relevant page or document.

If there is no link, or the link is broken, you can use our website’s “Search” facility at www.csx.com.ky. If you are still having trouble locating information listed under our scheme, please contact Gerry Halischuk by email at foi@csx.com.ky or by phone at (345) 945-6060.

**Email**

If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You can email us at foi@csx.com.ky to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

Note that listing documents and financial statements filed by our listed issuers normally are not made available other than for viewing onsite at the Exchange. Please see “Personal visits” below for information on making an appointment to view these documents.

**Phone**

Documents listed in the publication scheme can also be requested by telephone. Please call Gerry Halischuk at (345) 945-6060 to request information.

**Post**

All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to:

- Gerry Halischuk, Information Manager
- Cayman Islands Stock Exchange
- P.O. Box 2408
- Grand Cayman   KY1-1105
- Cayman Islands

In your request, please provide your name and address, and full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See section 4: Fees and charges for further details.)

Note that listing documents and financial statements filed by our listed issuers normally are not made available other than for viewing onsite at the Exchange. Please see “Personal visits” below for information on making an appointment to view these documents.

**Personal visits**

The Exchange’s office hours are 8:30 a.m. – 5:00 p.m. Although an appointment is not required in order to view any of the information listed in the publication scheme, it is advisable in order that Exchange staff can ensure that the required information is made
available without delay. Please contact Gerry Halischuk by email at foi@csx.com.ky or by phone at (345) 945-6060.

Note that listing documents and financial statements filed by our listed issuers normally are not made available other than for viewing onsite at the Exchange.

Advice and assistance
If you experience any difficulty identifying the information you want to access, please contact Gerry Halischuk, Information Manager, Cayman Islands Stock Exchange by email at foi@csx.com.ky or by phone at (345)945-6060.

The Exchange will adhere to its obligations under section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.

Information will be provided in the language in which it is held or in such other language that is legally required. Where the Exchange is legally required to translate any information, it will do so.

4. Fees and charges

The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. The Exchange strives to ensure that fees and charges are clearly explained and kept to a minimum.

Information which is published online, downloaded through a website, or sent to you by email will be provided free of charge.

Fees may be charged for providing information in paper copy or on computer disc. Charges will reflect the actual costs of reproduction and postage, as described below.

Reproduction costs
Where fees apply, photocopied information will be charged at a standard rate of $1.00 per page (black and white; any size) and $1.50 per page (colour; any size).

Computer discs will be charged at a rate of $2 per disc.

Postage costs
The Exchange will pass on to the requester the actual costs of postage or courier delivery.

Details of any individual charges which differ from the above policy are provided within section 7: Categories of information.

If a fee applies, you will be advised of the amount and how it has been calculated. Information will be provided when the Exchange has received your payment.

5. Requests for information outside the Publication Scheme
Information held by the Exchange that is not published under this scheme can be requested in writing. If you wish to make a request for information then you should contact the Information Manager (see the contact details above) by letter, facsimile or e-mail.

Requests must include your name and an address (either postal or e-mail). Please be as specific as possible about the information you would like, as this will help us to respond promptly. Where possible, please include a contact telephone number so we can call to discuss your request if necessary.

We will respond to your request promptly. The FOI Law requires public authorities to respond within 30 calendar days, allowing an extension of an additional 30 calendar days if needed. We will always acknowledge receipt of FOI requests made to our address and we will let you know if we need to extend the deadline. For detailed advice on information that is exempt from disclosure under the FOI Law, please see the FOI Unit website at www.foi.gov.ky.

6. Complaints

The Exchange aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, please contact Gerry Halischuk by email at foi@csx.com.ky or by phone at (345) 945-6060 and we will try to resolve your complaint as quickly as possible. Further information about our complaints procedures can be obtained at http://www.csx.com.ky under “CSX Information” – “About Us” – “Freedom of Information” - “Appeals”.

You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response. The Information Commissioner can be contacted as follows:

Information Commissioner's Office,
2nd Floor, Elizabethan Square, Building 1
George Town,
Grand Cayman
PO Box 1375,
Grand Cayman KY1-1108,
CAYMAN ISLANDS
Telephone: +1 345 747 5402
email: appeals@ico.gov.ky

7. Categories of information

- About Us
- Strategic Management
- Finance & Administration
- Policies & Procedures
- Decisions & Recommendations
- Lists & Registers
- Our Services
ABOUT US

Name of public authority
Cayman Islands Stock Exchange

Ministry
Ministry of Finance, Tourism & Development
2nd floor, 71A Elgin Avenue, Government Administration Building
Grand Cayman   KY1-9000
Cayman Islands

Email: fecd@gov.ky
Tel.: (345) 244-2205
Fax: (345) 949-8650

Principal officer/key staff

Valia Theodoraki, Chief Executive Officer
Email: valiatheodoraki@csx.com.ky
Tel.: (345) 914 -1896

Gerry Halischuk, Head of Markets and Compliance
Email: gerryhalischuk@csx.com.ky
Tel.: (345) 914-1894

Nick Small, Head of Listings
Email: nicksmall@csx.com.ky
Tel.: (345) 914-1897

Jack Stoffers, Head of Information Technology
Email: jackstoffers@csx.com.ky
Tel.: (345) 914-1892

Information Manager
Information Manager: Gerry Halischuk
Email: gerryhalischuk@csx.com.ky
FOI email: foi@csx.com.ky
Tel.: (345) 945-6060

Designate: Sandy McFarlane
Email: sandymcfarlane@csx.com.ky
FOI email: foi@csx.com.ky
Tel.: (345) 945-6060

Link to the Freedom of Information website: www.foi.gov.ky

Organisation and functions
The Exchange was established under The Cayman Islands Stock Exchange Company Law, 1996 (the “Law”) as a private limited company. Under the Law, the Exchange has the sole and exclusive right to operate one or more securities markets in the Cayman Islands. The purposes
of the Exchange, as defined in the Law, “…are to engage in and carry on the business of establishing and operating one or more securities markets for the listing and trading of securities, which business shall include the admission of persons as Exchange members entitled by reason of membership of the Exchange to engage in the listing and trading of securities through the facilities made available by the Exchange for such purpose”.

The specific regulatory objectives of the Exchange are to:

- protect investors and the public interest and prevent unfair discrimination between customers, issuers or broker members;
- ensure that broker members deal honestly and fairly with investors, and have sound finances and management;
- ensure that business is conducted in an orderly manner and so as to afford proper protection to investors;
- ensure the effective monitoring and enforcement of compliance of broker members with its rules; and
- promote and maintain high standards of integrity and fair dealing in the carrying out of business by broker members.

Mailing Address/Location
Cayman Islands Stock Exchange
4th Floor, Elizabethan Square, P.O. Box 2408, George Town, Grand Cayman KY1-1105, Cayman Islands

Telephone
+1 (345) 945-6060
Fax
+1 (345) 945-6061
Website
www.csx.com.ky

Email/FOI email
csx@csx.com.ky /foi@csx.com.ky

Hours
8:30 a.m. – 5:00 p.m., Monday to Friday

<table>
<thead>
<tr>
<th>Name</th>
<th>Meetings</th>
<th>Minutes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Exchange Council:</td>
<td>Held as needed, at the Exchange’s offices. The meetings are not open to the public.</td>
<td>Minutes are available in hard copy only. Please contact the Exchange at <a href="mailto:foi@csx.com.ky">foi@csx.com.ky</a>.</td>
</tr>
<tr>
<td>Members:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Anthony B. Travers (Chairman), Deborah Drummond (Vice Chair), James Bergstrom, Roisin Cater, Harry Chisholm, Sheree Ebanks, Charles Farrington, Barry Smith, Valia Theodoraki (CEO), Canover Watson</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Administering the authority’s operations at the organizational level; developing business plans and corporate policy; setting long-term goals and objectives; evaluating the agency’s overall performance and progress towards established targets; managing programs to improve business processes and ensure consistent service delivery; preparing or revising laws and other regulatory instruments that affect the authority’s functions and responsibilities; obtaining legal advice from external sources.

Governance
High-level documents that inform and direct the functions and activities of the authority:
Copies of the following documents may be obtained on request from the Information Manager who can be contacted at foi@csx.com.ky:

Corporate constitutional documents:
- Articles of Association of The Cayman Islands Stock Exchange Ltd.
- Memorandum of Association of The Cayman Islands Stock Exchange Ltd.

Governing legislation and regulations:
- The Cayman Islands Stock Exchange Company Law

Corporate management
Copies of the following may be obtained upon request from the Information Manager:
- annual reports of the Exchange
- audit reports on overall operations of the Exchange
- statistics
- Emergency Preparedness and Recovery Plan

FINANCE & ADMINISTRATION

Administering the Exchange’s internal functions and managing its resources efficiently and effectively. Includes the management of monetary resources; material resources; human resources; information resources; and relationships with clients, the public and other government agencies.

Financial management
Copies of the following may be obtained upon request from the Information Manager:
- annual budget
- financial statements
- sources of revenue and investments
- accounting procedures; contracting procedures
- list of current tenders, contracts or quotations, recently awarded contracts

Administration
Copies of, or information about, the following may be obtained upon request from the Information Manager:

- insurance policies
- premises lease
- press releases (also available on our website at www.csx.com.ky under “CSX News” – “Announcements”)
- job vacancies and career opportunities
- information technology
- human resources
- records management file plan or classification scheme

POLICIES & PROCEDURES

The Exchange’s policies and procedures for carrying out its functions and activities and for delivering its services are grouped as follows:

- CUSIP/ISIN Procedures and Forms [for obtaining numbering system identifiers (CINS and ISIN) for securities of issuers registered in the Cayman Islands and the British Virgin Islands] – which can be found on the Exchange’s website at www.csx.com.ky under “CUSIP/ISIN Services”
- Complaint Procedures – which can be found on the Exchange’s website at www.csx.com.ky under “CSX Information” – “About us”

DECISIONS & RECOMMENDATIONS

The Stock Exchange Company Law confers self-regulatory powers on the CSX as an exchange, subject to supervision and regulation by the Stock Exchange Authority. The Stock Exchange Authority is an autonomous body established as the dedicated regulator for the Exchange under the Law. The Authority has statutory responsibility for the policy, regulation and supervision of the Exchange.

The Financial Secretary of the Cayman Islands Government is the chair of the Authority. Its executive board, appointed by the Governor of the Cayman Islands, comprises in addition to the Financial Secretary, the Head of the Cayman Islands Monetary Authority, the Attorney General, the Deputy Financial Secretary and the Head of the Government’s Economic and Statistics Department.

The Authority appoints the members of the Exchange’s Council that is responsible for administering the business affairs and day-to-day operations of the Exchange. The Council
comprises eleven senior professionals, nine of whom are drawn from the private sector. The Assistant Financial Secretary and the Chief Executive Officer of the Exchange also are members of the Council.

Rule-making and policy development by the Exchange, including any changes to pre-existing rules and policies, is effected in consultation with the Authority and is subject to the Authority’s written approval. The Authority has the statutory authority to require the Exchange to make, rescind or amend any of its rules.

The Council has delegated its powers and functions for listing matters to the Exchange’s listing committee and for trading and membership matters to the Exchange’s membership committee, subject to the appeals procedures set out in the rules. The committees are made up of all members of the Council who may, subject to any conflict of interest, participate in all listing and membership committee meetings. The quorum for committee meetings is three.

In the first instance, all listing applications are dealt with by the listing staff of the Exchange and all broker member applications as well as compliance and enforcement matters are dealt with by the market regulation staff of the Exchange, who report to the applicable committee.

Copies of the minutes of Council meetings, redacted as necessary and in accordance with the National Archive’s Redaction Standard, can be obtained upon request from the Information Manager.

LISTS & REGISTERS

The Exchange compiles and maintains, on a daily basis, the Official List, which is the complete list of all securities listed on the Exchange. It can be found on the Exchange’s website at www.csx.com.ky under “CSX Listing”.

The Exchange also publishes, on a daily basis, the Daily Trading Summary, which is the record of all trades that have occurred each day through the Exchange’s trading facilities. It can be found on the Exchange’s website at www.csx.com.ky under “CSX Trading”.

A list of the Exchange’s listing agents and broker members can be found on the Exchange’s website at www.csx.com.ky under “CSX Listing” and “CSX Membership” respectively.

OUR SERVICES

Listing
The admission of securities to listing on the Exchange is governed by the Exchange’s Listing Rules, which also provide detailed requirements for the continuing obligations of issuers, the enforcement of those obligations and the suspension and cancellation of listing. The Listing Rules can be viewed on the Exchange’s website under “CSX Listing”-“Listing Rules and Forms”. The Exchange also has rules governing takeover bids and substantial acquisitions of shares (“Code on Takeovers and Mergers”) and has adopted the Model Code of Conduct for Directors, Managers and Employee Insiders. The purpose of the Model Code is to ensure that persons discharging managerial responsibilities and employee insiders do not abuse, and do not place themselves under suspicion of abusing, inside information that they may have, especially in
periods leading up to an announcement of the issuer’s results. Both the Code on Takeovers and Mergers and the Model Code can be viewed on the Exchange’s website under “CSX Listing”-“Listing Rules and Forms”.

Relevant documents accessible on the Exchange’s website at www.csx.com.ky under “CSX Listing”-“Listing Rules and Forms” are as follows:

- Listing Rules
- Code on Takeovers and Mergers
- Model Code of Conduct for Directors, Managers and Employee Insiders

**Listing Funds**
The Exchange is the leading offshore exchange in a North American time zone for the listing of mutual funds and hedge funds with approximately 2,000 fund listings to date. An Exchange listing is an inexpensive, efficient and effective way to add credibility, marketing value and a higher profile to a fund offering. Advantages to listing a fund on the Exchange include: * enhanced access to institutional capital, particularly to institutional investors who may face legal or internal constraints on investing in unlisted securities; * listing rules that are tailored to accommodate the latest structures and products, do not impose unnecessarily onerous conditions and restrictions and are not bound by the EU Prospectus Directive; * UK HMRC recognized status that qualifies CSX listed securities for investment by UK personal pension plans; and * a listing process that is streamlined and cost competitive.

**Listing Debt**
The Exchange also is the leading offshore exchange in a North American time zone for the listing of specialist debt securities, Eurobonds and insurance and risk-related securities, with approximately 1,000 such listings to date. Advantages to listing debt on the Exchange include: * enhanced access to institutional capital, particularly to institutional investors who may face legal or internal constraints on investing in unlisted securities; * HMRC recognized status that permits the payment of interest and dividends without withholding tax; * listing rules that are tailored to accommodate the latest structures and products, do not impose unnecessarily onerous conditions and restrictions and are not bound by the EU Prospectus Directive; and * a listing process that is streamlined and cost competitive.

**Listing Equity**
The Exchange offers a listing and trading facility for both domestic and international equity, whether primary or secondary listings. Advantages to listing equity on the Exchange include: * a trading platform that provides a secondary market for listed securities; * no trading fees; * enhanced access to institutional capital, particularly to institutional investors who may face legal or internal constraints on investing in unlisted securities; * enhanced ability to acquire U.S. shareholders in the secondary market without the need to meet U.S. regulatory requirements; * UK HMRC recognized status that qualifies CSX listed securities for investment by UK personal pension plans; * potential for local companies to raise development capital and their corporate profile and to build a local market for their listed securities; * listing rules that do not impose unnecessarily onerous conditions and restrictions and are not bound by U.S. regulatory requirements or by the EU Prospectus Directive; and * a listing process that is streamlined and cost competitive.

If you wish to discuss listing on the Exchange, please contact the Exchange’s Listing Department directly at csx@csx.com.ky. All Exchange listing rules and other regulations and forms are accessible for review on the Exchange’s website at www.csx.com.ky.
Membership

The admission and ongoing business activities of broker members of the Exchange are governed by the Exchange’s Broker Membership Rules. The Broker Membership Rules include comprehensive member conduct rules as well as market conduct rules. In order to qualify as a broker member of the Exchange, an applicant must satisfy the Exchange that it meets the criteria set out in the Exchange’s Broker Membership Rules. The Broker Membership Rules require that broker members comply with the stringent anti-money-laundering legislation enacted in the Cayman Islands, including the implementation of appropriate KYC procedures, and provide for sanctions should they fail to meet the legislated requirements. Broker members are required to file, for review by Exchange staff, monthly capital adequacy reports, annual audited financial statements and an annual compliance report that reviews the effectiveness of compliance and monitoring procedures and identifies any areas of concern. Broker members also are subject to periodic onsite inspections by Exchange staff to review compliance with the Exchange’s Broker Membership Rules.

The Broker Membership Rules include market conduct rules that require that broker members of the Exchange have appropriate compliance procedures in place to identify and address various abusive trading practices, including insider trading and market manipulation, and provide for specific prohibitions against, and disciplinary provisions for, the involvement of the Exchange’s broker members in abusive trading practices. The Exchange has been a member of the Intermarket Surveillance Group (“ISG”) since 2001 and its market conduct rules meet ISG membership requirements. The Broker Membership Rules can be viewed on the Exchange’s website under “CSX Membership”-“Broker Membership Rules and Forms”.

Only broker members of the Exchange may access the trading facilities of the Exchange. A broker member admitted to trade in securities listed on the Exchange usually also must be licensed for trading in securities by the Cayman Islands Monetary Authority. Only Exchange registered employees of broker members with trading access are permitted to enter orders using the trading system’s password protected order entry screens. The Exchange assigns passwords directly. The Exchange's trading and settlement system is electronic and web-based and offers the Exchange’s broker members an easily accessible and transparent means of posting quotations and conducting and settling trades in listed securities. Trades by the Exchange’s broker members in equities with a primary listing on the Exchange are required to be conducted through the Exchange’s trading system.

If you wish to be considered for broker membership, please contact the Exchange’s Markets and Compliance Department directly at csx@csx.com.ky. Broker membership rules and forms are accessible for review on the Exchange’s website at www.csx.com.ky.

CUSIP/ISIN Services

The Exchange is the exclusive CUSIP International numbering agent for issuing CUSIP numbering system identifiers (CINS and ISIN) for securities of issuers registered in the Cayman Islands and the British Virgin Islands. CUSIP-based identifiers provide a unique name for each financial instrument allowing them to be easily recognized by all players in the industry. This makes trading and clearing and settlement of securities transactions much more efficient and also supports the proper processing of income payments made during the lifecycle of an issue. Information on how to apply for an identification number can be found on the Exchange’s website at www.csx.com.ky under “CUSIP/ISIN Services”.

1. About the Publication Scheme

Every public authority covered by the Freedom of Information Law has a legal duty to maintain a publication scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

The publication scheme lists the information which is readily available to the public. The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.

This publication scheme commits the Ministry of District Administration, Works, Lands and Agriculture to making information available to the public as part of its normal business activities.

The Ministry of District Administration, Works, Lands and Agriculture

- specify the information held by the authority, which falls within the seven (7) categories below;
- proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
• describe the methods by which specific information is made available, so that
  it can be easily identified and accessed by members of the public;
• list any fees charged for access to information described in this scheme;
• publish or otherwise make information available, in accordance with the
  methods and fees stated in this scheme;
• make this publication scheme available to the public;
• regularly review and update the information made available under this
  scheme.

2. Information that may be withheld

The Ministry of District Administration, Works, Lands and Agriculture will generally not publish:

• information in draft form;
• information that is not held by the Ministry of District Administration, Works, Lands and Agriculture, or which has been disposed of in accordance with a legally authorised disposal schedule;
• information that is not readily-available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
• information which is exempt under the FOI Law, or otherwise protected from disclosure – for example: personal information; or commercially sensitive information. Records containing exempt matter will be published in a redacted form, where ever it is practical to do so, indicating which exemptions apply.

In maintaining this publication scheme, our aim is to be as open as possible.

However, there may be limited circumstances where information will be withheld from one of the categories of information listed in section 7: Categories of information.

Information will only be withheld where the FOI Law expressly permits it.

For example: where disclosure would breach the law of confidentiality, infringe personal privacy, harm the Ministry of District Administration, Works, Lands and Agriculture’s (or another organisation’s) commercial interests, or endanger the protection of the environment.

When ever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to section 6: Complaints.

3. Methods of access

Information available under our publication scheme will usually be accessible through the methods described below.

1 A copy of the record, with the exempt matter deleted in accordance with the National Archive’s Redaction Standard.
Section 7: Categories of information provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.

Online

Many of our documents are published electronically on this website and can be downloaded in PDF format. Where information is available online, a link within section 7: Categories of information will direct you to the relevant page or document.

If there is no link, or the link is broken, you can use our website’s “Search” facility at www.dapah.gov.ky. If you are still having trouble locating information listed under our scheme, please contact the Ministry via email at DAPAH@gov.ky.

Email

If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You can email us at foi.mpc@gov.ky to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

Phone

Documents listed in the publication scheme can also be requested by telephone. Please call (345) 244-2412 to request information.

Post

All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to:

Information Manager, Ministry of District Administration, Works, Lands and Agriculture, 4th Floor, Government Administration Building, KY1-9000

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See section 4: Fees and charges for further details.)

Personal visits

In limited cases, you may be required to make an appointment to view information listed in the publication scheme. This will be clearly stated in section 7: Categories of information, and relevant contact details will be provided in that section.

Advice and assistance

If you experience any difficulty identifying the information you want to access, please email foi.mpc@gov.ky or contact 345-244-2412 and ask to speak to the Information Manager or Information Manager Designate for assistance.

The Ministry of District Administration, Works, Lands and Agriculture will adhere to its obligations under section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.

Information will be provided in the language in which it is held or in such other language that is legally required. Where the Ministry of District Administration, Works, Lands and Agriculture is legally required to translate any information, it will do so.
4. Fees and charges

The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. The Ministry of District Administration, Works, Lands and Agriculture strives to ensure that fees and charges are clearly explained and kept to a minimum.

Information which is published online, downloaded through a website, or sent to you by email will be provided free of charge.

Fees may be charged for providing information in paper copy or on computer disc. Charges will reflect the actual costs of reproduction and postage, as described below.

Reproduction costs

Where fees apply, photocopied information will be charged at a standard rate of $1.00 per page (black and white; any size) and $1.50 per page (colour; any size).

Computer discs will be charged at a rate of $2 per disc.

Postage costs

The Ministry of District Administration, Works, Lands and Agriculture will pass on to the requester the actual costs of postage or courier delivery.

Details of any individual charges which differ from the above policy are provided within section 7: Categories of information.

If a fee applies, you will be advised of the amount and how it has been calculated. Information will be provided when the Ministry of District Administration, Works, Lands and Agriculture has received your payment.

5. Requests for information outside the Publication Scheme

Information held by the Ministry of District Administration, Works, Lands and Agriculture that is not published under this scheme can be requested in writing please see www.dapah.gov.ky for more information. Your request will be considered in accordance with the provisions of the FOI Law.

6. Complaints

The Ministry of District Administration, Works, Lands and Agriculture aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, please contact foi.mpc@gov.ky or call 345-244-2412, and we will try to resolve your complaint as quickly as possible.

Further information about our complaints procedures can be obtained from www.dapah.gov.ky.

You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

Information Commissioner's Office,
7. Categories of information

- About Us
- Strategic Management
- Finance & Administration
- Policies & Procedures
- Decisions & Recommendations
- Lists & Registers
- Our Services

ABOUT US

Name of public authority
Ministry of District Administration, Works, Lands and Agriculture

Minister
Deputy Premier
Hon. Juliana O’Connor-Connolly, JP

Principal Officer
Mr. Kearney S. Gomez, MBE, JP
Permanent Secretary/Chief Officer
Ministry of District Administration,
Works, Lands and Agriculture,
4th Floor Government Administration
Building,
George Town,
Grand Cayman, KY1-9000

Key Staff
- Mrs. Leyda Nicholson-Makasara - Deputy Chief Officer
- Mr. Tristan Hydes - Deputy Chief Officer (Acting)
- Mrs. Nadisha Walters - Chief Financial Officer
- Mr. Kyle McLean - Deputy Chief Financial Officer
- Mrs. Melinda Montemayor - Chief Human Resource Officer

Information Manager and Designate
Organisation and Functions

The Ministry of District Administration, Works, Lands and Agriculture provides critical infrastructure services to maintain a strong and viable economy and to promote a healthy, clean and safe environment for both visitors and residents alike. Among our Ministry’s many areas of responsibility is the economic and social development and sustainability of the Sister Islands, maintenance of the existing infrastructure, the management of land use, and the fair and equitable treatment of men and women.

Physical Address:

4th Floor Government Administration Building
71A Elgin Avenue, KY1-9000
Tel (345) 244-2412
Fax (345) 949-2922
Ministry.DAPAH@gov.ky
www.dapah.gov.ky

Ministry’s Finance Unit Physical Address:

4th Floor, Anderson Square
64 Shedden Road
Tel (345) 244-2478
Fax (345) 949-0920

<table>
<thead>
<tr>
<th>Location and hours</th>
<th>Matters handled</th>
</tr>
</thead>
</table>
| Ministery of District Administration, Works, Lands and Agriculture  
Deputy Premier and Hon. Minister’s Office  
4th Floor Government Administration Building  
71A Elgin Avenue, George Town  
8:30 am – 5:00 pm  
Monday to Friday  
Tel: 345-244-2412 | Administration for Deputy  
Premier and Hon. Minister  
Policy and Planning  
Legislation  
Human Resource Management  
Freedom of Information Requests  
Complaints  
Hazard Management  
Accounts Payable/ Receivable  
Preparing Budget  
Day to Day Operations  
Payroll  
Capital Projects  
Equity Injections  
Executive Assets |
### Government Office Accommodations
Office, 2nd Floor Britcay House
236 Eastern Avenue
George Town
8:30 am – 5:00 pm
Monday to Friday
Tel: 345-945-0222
Fax: 345-945-0223

- Project Management for new Government Office Accommodations and other special projects.

### Petroleum Inspectorate
4th Floor, Anderson Square
64 Shedden Road
8:30 am – 5:00 pm
Monday to Friday
Tel: 345-244-3468

- Monitor various workplaces and equipment to ensure that the Dangerous Substance Handling and Storage Law is complied with
- Ensure fair and regulated petroleum prices

### National Weather Service
Owen Roberts Drive, George Town

- Responsible for aviation, meteorology, public and severe weather forecasting.

### Boards and Committees

<table>
<thead>
<tr>
<th>Name</th>
<th>Meetings</th>
<th>Minutes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Agricultural Development Committee</td>
<td>Dormant</td>
<td></td>
</tr>
<tr>
<td>Aquaculture Development Committee</td>
<td>Dormant</td>
<td></td>
</tr>
<tr>
<td>Assessment Committee (Roads)</td>
<td>To Be Announced</td>
<td></td>
</tr>
</tbody>
</table>

### Frequently Asked Questions

**What areas of responsibility does your Ministry hold (i.e Departments and Sections)?**
- District Administration
- Agriculture
- Lands & Survey
- Mosquito Research & Control Unit
- Petroleum Inspectorate
- Sister Islands Affordable Housing Development Corporation
- Government Office Accommodations Project (GOAP)
STRATEGIC MANAGEMENT

Governance
The work of the Ministry is largely governed by directives obtained through the Governor in Cabinet. The Hon. Minister and Deputy Premier, with approval from Cabinet, appoint members to Boards of the Government Statutory Authorities and various other Government Boards to develop and implement government policies, legislation, etc.

The following list reflects the legislation that guides the management of the Ministry:

- Personnel Regulations (2006)
- Public Service Management Law (2007 Revision)
- Public Management and Finance Law (2005 Revision)
- Financial Regulations (2008 Regulations)
- Freedom of Information Law (2007 Revision)
- The Freedom of Information General Regulations (2008 Revision)
- The Cayman Islands Constitution Order (2009)

Corporate Management
The following document helps plan and evaluate the work of the Ministry:


The Ministry’s annual report is available at:
http://www.gov.ky/portal/page?_pageid=1142,1591697&_dad=portal&_schema=PORTAL

FINANCE & ADMINISTRATION

The Ministry of District Administration’s Finance Unit administers and manages the Ministry’s budget process and monetary resources. The Unit is headed by a Chief Financial Officer who reports to the Permanent Secretary/Chief Officer. For further information on finance matters, please contact our Finance Unit at 244-2478 or email the receptionist at leon.bodden@gov.ky.

Financial management
The following documents are related to the administration of the Ministry’s monetary resources:

- Annual Budget Statement
- Annual Plan and estimates
- Purchase Agreements
- Financial Statements; Half-yearly/quarterly reports
- Capital Acquisition Budget
- Accounting Policies and Procedures
- Payment Batches and Invoices
- Cabinet Invoicing

The Ministry’s annual budget can be obtained from the following link:
http://www.gov.ky/portal/page?_pageid=1142,1593653&_dad=portal&_schema=PORTAL

Administration
The following documents are related to other administrative functions carried out within the Ministry:

- Press Releases
- Staff pay and grading structures
- Records Management File Plan

Human Resources
Please contact our Human Resources Office at 244-3429 or by emailing the Chief HR Officer, Melinda.Montemayor@gov.ky for more information on human resources matters.

The following documents are used to guide the management of human resource matters in the Ministry:

- Human Resources Policy and Procedure Manual

POLICIES & PROCEDURES

The following policies are used or have been created by the Ministry:

- Complaints Policy
- Aggregate Importation Policy (2009 Revision)
- Importation of Heavy Equipment Policy

LISTS & REGISTERS

The Ministry keeps a list or register of the following:

- Assets Register
- File Registry
- List of Boards and Committees appointed by the Ministry
- FOI Requests
- List of Complaints
- List of Incoming and Outgoing Mail
- List of Press Releases
- List of Payments
OUR SERVICES

The Ministry of District Administration, Works, Lands and Agriculture funds, develops, and monitors the implementation of policy, legislation and services in the areas of Sister Islands’ administration, telecommunications, infrastructure, management of Crown estates and public buildings, agriculture, environmental health, petroleum inspection, and gender affairs.

The departments and units within its remit include: District Administration, National Weather Service, Radio Cayman, Telecoms Unit, Postal Services, Government Office Accommodation Project Office (GOAP), Public Works, Sister Islands Sports, Vehicle and Drivers Licensing; Vehicle and Equipment Services; Lands and Survey; Recreation Parks and Cemeteries Unit; Agriculture, Environmental Health, Mosquito Research and Control Unit; and Petroleum Inspectorate.

The authorities, boards and committees within its remit include: Electricity Regulatory Authority, Information and Communications Technology Authority, Water Authority, National Roads Authority, Sister Islands Affordable Housing Development Corporation, Animal Welfare Advisory Committee, Veterinary Board, Assessment Committee (Roads), Land Surveyor’s Board, and Street Naming and Numbering Committee.

Government Office Accommodations Project (GOAP):
The project management office for the new Government Accommodations and other government special projects falls under the responsibility of the Ministry.

Petroleum Inspectorate:
This section of the Ministry is responsible for monitoring various workplaces and equipment to ensure that the Dangerous Substance Handling and Storage Law is complied with and for ensuring fair and regulated petroleum prices.

National Weather Services:
This section of the Ministry is responsible for aviation, meteorology, public and severe weather forecasting.
District Administration Department

Publication Scheme

Produced in accordance with the Deputy Governor’s Code of Practice on Publishing

CONTENTS:

1. About the Publication Scheme
2. Information that may be withheld
3. Methods of access
4. Fees and charges
5. Requests for information outside the publication scheme
6. Complaints
7. Categories of information
   - About Us
   - Strategic Management
   - Finance & Administration
   - Policies & Procedures
   - Decisions & Recommendations
   - Lists & Registers
   - Our Services

1. About the Publication Scheme

Every public authority covered by the Freedom of Information Law has a legal duty to maintain a publication scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

The publication scheme lists the information which is readily available to the public. The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.

This publication scheme commits the District Administration Department to making information available to the public as part of its normal business activities.

The District Administration Department will:

- specify the information held by the authority, which falls within the seven (7) categories below;
- proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
list any fees charged for access to information described in this scheme;
publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
make this publication scheme available to the public;
regularly review and update the information made available under this scheme.

2. Information that may be withheld

The District Administration Department will generally not publish:
- information in draft form;
- information that is not held by the District Administration Department, or which has been disposed of in accordance with a legally authorised disposal schedule;
- information that is not readily-available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
- information which is exempt under the FOI Law, or otherwise protected from disclosure – for example: personal information; or commercially sensitive information. Records containing exempt matter will be published in a redacted form, where ever it is practical to do so, indicating which exemptions apply.

In maintaining this publication scheme, our aim is to be as open as possible.

However, there may be limited circumstances where information will be withheld from one of the categories of information listed in section 7: Categories of information.

Information will only be withheld where the FOI Law expressly permits it.

For example: where disclosure would breach the law of confidentiality, infringe personal privacy, harm the District Administration Department’s (or another organisation’s) commercial interests, or endanger the protection of the environment.

When ever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to section 6: Complaints.

3. Methods of access

Information available under our publication scheme will usually be accessible through the methods described below.

---
1 A copy of the record, with the exempt matter deleted in accordance with the National Archive’s Redaction Standard.
Section 7: Categories of information provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.

**Online**

Many of our documents are published electronically on this website and can be downloaded in PDF format. Where information is available online, a link within section 7: Categories of information will direct you to the relevant page or document.

If there is no link, or the link is broken, you can use our website’s “Search” facility at http://districtadmin.foi.gov.ky. If you are still having trouble locating information listed under our scheme, please contact Mrs. Connie Godet, Information Manager

**Email**

If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You can email us at foi.dad@gov.ky to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

**Phone**

Documents listed in the publication scheme can also be requested by telephone. Please call Mrs. Connie Godet at (345) 948-2222 to request information.

**Post**

All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to:

Mrs. Connie Godet  
Information Manager  
District Administration  
PO Box 240  
Cayman Brac KY2-2101  
CAYMAN ISLANDS

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See section 4: Fees and charges for further details.)

**Personal visits**

In limited cases, you may be required to make an appointment to view information listed in the publication scheme. This will be clearly stated in section 7: Categories of information, and relevant contact details will be provided in that section.

**Advice and assistance**

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Information held by the District Administration Department that is not published under this scheme can be requested in writing. Your request will be considered in accordance with the provisions of the FOI Law.

For further details please contact Mrs. Connie Godet at (345) 948-2222 or foi.dad@gov.ky or http://districtadmin.foi.gov.ky.

6. **Complaints**

The District Administration Department aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, please contact Mrs. Connie Godet at (345) 948-2222, and we will try to resolve your complaint as quickly as possible.

Further information about our complaints procedures can be obtained by contacting Mrs. Connie Godet on the above phone number or by emailing foi.dad@gov.ky.
You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

Information Commissioner's Office,
2nd Floor, Elizabethan Square, Building 1
George Town, Grand Cayman

PO Box 1375
Grand Cayman KY1-1108
CAYMAN ISLANDS

Telephone: +1 345 747 5402
Email: appeals@ico.gov.ky

7. Categories of information

- About Us
- Strategic Management
- Finance & Administration
- Policies & Procedures
- Decisions & Recommendations
- Lists & Registers
- Our Services

ABOUT US

Name of public authority
District Administration Department Cayman Brac

Ministry
Ministry of District Administration, Works, Lands & Agriculture

Chief Officer
Mr. Kearney Gomez MBE JP, Chief Officer, Ministry of District Administration, Works, Lands & Agriculture, Government Administration Building, Grand Cayman KY1-9000, CAYMAN ISLANDS

Name and Title of Head
Mr. Ernie Scott JP, District Commissioner, District Administration Building, Cayman Brac KY2-2101, CAYMAN ISLANDS

Information manager
Mrs. Connie Godet
Information Manager
District Administration
PO Box 240
Cayman Brac KY2-2101
CAYMAN ISLANDS
Direct Line: (345) 244-4436
Organisation and functions
District Administration Department is the main Government Office with in the Sister Islands. It is headed by the District Commissioner and the Deputy District Commissioner. The office is located in Stake Bay, the island’s capital. The Mission Statement of District Administration Department is to administer and support the business of government in Cayman Brac and Little Cayman, ensuring the timely and efficient implementation of government policies. This is achieved by providing the functions of the following departments:

- District Commissioner’s Office,
- Computer Services
- Customs
- Day Care Centre
- District Office (Little Cayman)
- Immigration
- Marketing & Promotions
- Museum
- Public Works
- Department of Treasury/Vehicle Licensing

District Administration
PO Box 240
Cayman Brac KY2-2101
CAYMAN ISLANDS
Phone: (345) 948-2222
Email: bracdc@gov.ky
Website: www.itsyourstoeexplore.com or http://districtadmin.foi.gov.ky

<table>
<thead>
<tr>
<th>Location and hours</th>
<th>Matters handled</th>
</tr>
</thead>
</table>
| **District Commissioner’s Office**  
District Administration Building  
8:30am – 5:00pm, Monday - Friday | Administration, Official Visits & Ceremonial Events, Human Resources & Recruitment, Special Marriage Licences, Bi-weekly Payroll, Firearm Licences, Compilation & Distribution of Registers & Flyers, Public Service Pension issues, Hurricane & Disaster Preparedness, Response & Recovery, Passports; US Waivers/Visas & Emergency ID Travel Documents, Naturalisation/Registration as a British Overseas Territory Citizen/British Citizen Applications & Pledge Ceremony, Birth, Death & Marriage Registration & Certificates, Revenue Collection, Accounts Payable, Government Houses Rental Collection, Government Furniture & Office Supplies, Memorial Day Service, CINICO Representation, Cemetery Vault sales, Community |
<table>
<thead>
<tr>
<th><strong>Computer Services</strong></th>
<th><strong>Customs</strong></th>
</tr>
</thead>
</table>
| District Administration Building  
8:30am – 5:00pm, Monday - Friday | District Administration Building  
8:30am – 4:30pm, Monday – Friday  
8:30am – 12noon, Saturday |
|  | Gerrard Smith International Airport  
8:30am – 4:00pm, Monday – Friday  
8:30am – 12noon, Saturday |
|  | West End Post Office  
8:30am – 4:00pm, Monday – Friday  
9:00am – 11:30am, Saturday |
|  | Port Authority Warehouse  
8:30am – 4:00pm, Monday – Friday  
8:30am – 12noon, Saturday |
| **Cayman Brac Day Care Centre** | **Immigration** |
| Day Care Centre  
7:30am – 5:30pm, Monday – Friday | District Administration Building  
8:30am – 4:00pm, Monday – Friday |
|  | Gerrard Smith International Airport  
8:30am – 4:00pm, Monday – Friday |
| **District Office (Little Cayman)** |  |
| District Officer’s House  
9:00am – 4:00pm, Monday – Friday  
9:00am – 12noon, Saturday |  |
| **Immigration** |  |
| District Administration Building  
8:30am – 4:00pm, Monday – Friday |  |
|  | Gerrard Smith International Airport  
8:30am – 4:00pm, Monday – Friday |
|  | • Process International Passengers/ Visitors arriving and departing from Cayman Brac & Little Cayman |
|  | • Monitor the activities of Visitor and Migrant Workers |
|  | • Monitor and ensure that Local Businesses |
|  | Maintaining all Computers, Networks, Printers, Photocopiers and Phone Systems for District Administration and its substations. |
|  | Protection and collection of government revenue and the facilitation of trade - including the control of vessels/aircraft, goods, and passengers and crew - with special emphasis on the prevention and control of prohibited and restricted goods. |
|  | Public Childcare |
are Duly Licensed.
- Monitor the arrival of Illegal Migrants (e.g. Cubans) and process them in accordance to Government Policies and UNHCR guidelines
- Collect and account for all Immigration and Business License fees.
- Receive Work Permit applications and disseminate information on the decisions (made by the Immigration Board or the Chief Immigration delegate in respect of Temporary Work Permits.)

<table>
<thead>
<tr>
<th>Marketing &amp; Promotions</th>
<th>Marketing Support to the public and private sector</th>
</tr>
</thead>
<tbody>
<tr>
<td>District Administration Building</td>
<td></td>
</tr>
<tr>
<td>8:30am – 5:00pm, Monday - Friday</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Cayman Brac Museum</th>
<th>Acquisition, conservation, documentation, interpretation, research, exhibits and sale of souvenirs.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cayman Brac Museum Building</td>
<td></td>
</tr>
<tr>
<td>9:00am – 4:00pm, Monday – Friday</td>
<td></td>
</tr>
<tr>
<td>9:00am – 12noon, Saturday</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Public Works Department</th>
<th>Maintain and preserve Government investment in buildings, public facilities, and road infrastructure.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Public Works Compound</td>
<td></td>
</tr>
<tr>
<td>8:30am – 5:00pm, Monday - Friday</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Treasury &amp; Vehicle Licensing</th>
<th>Processing of Monthly/Bi-weekly Payrolls, Accounts Payable, Accounts Receivable, Capital Expenditure, Vehicle Licensing, Garbage fees, Court Funds, and Court Fines.</th>
</tr>
</thead>
<tbody>
<tr>
<td>8:30am – 4:00pm, Monday – Friday</td>
<td></td>
</tr>
</tbody>
</table>

**Boards and committees**

<table>
<thead>
<tr>
<th>Name</th>
<th>Meetings</th>
<th>Minutes</th>
</tr>
</thead>
</table>
| Liquor Licensing Board of Cayman Brac and Little Cayman | Quarterly | All Minutes are only available in hard copy and can be obtained by requesting a copy in writing from the Information Manager at the below address:  
Mrs. Connie Godet  
Information Manager  
District Administration |
<table>
<thead>
<tr>
<th>Committee Name</th>
<th>Chairperson</th>
<th>Members</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cayman Fire Division</td>
<td></td>
<td>Ex-Officio, O/ic - Cayman Brac Police Station</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Ex-Officio, O/ic Environmental Health</td>
</tr>
<tr>
<td>Cayman Brac Park Committee</td>
<td>B. L. (Mark) Tibbetts JP, Chairman</td>
<td>Bernard Watson, Treasurer</td>
</tr>
<tr>
<td></td>
<td></td>
<td>L. Kenny Ryan MBE JP, Member</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Odetta Dixon, Member</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Yvonne Walton, Member</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Trudy McLean, Member</td>
</tr>
<tr>
<td>Sister Islands Annual Agriculture Show Committee</td>
<td>B. L. (Mark) Tibbetts JP, Chairman</td>
<td>E. Annie Rose Scott Cert. Hon., Deputy Chairman</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Pauline Tibbetts, Secretary</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Darlene Robinson, Treasurer</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Janet Gates, PR</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Marcia Rankine, Member</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Telford Miller, Member</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Valden Scott, Member</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Garfield (Teddy) Ritch, Member</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Robert Smith, Member</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Melvin McFarlane, Member</td>
</tr>
<tr>
<td>Civic Centre Management Committee</td>
<td>E. Ashton Bodden JP, Chairman</td>
<td>Burnard Tibbetts MBE, Member</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Joel Scott Sr., Member</td>
</tr>
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<td>Shirdan Walton JP, Member</td>
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<td>Stephanie McCoon, Secretary</td>
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<td>Ernie Scott JP, Ex-Officio (District Commissioner)</td>
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<td>Emmanuel (Noli) Cruz, Ex-Officio (Works Manager)</td>
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<tr>
<td>Development Control Board</td>
<td>Mr. Ernley (&quot;Ernie&quot;) Hurlistone, Chairman</td>
<td>Ronald Kynes, Member</td>
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<td>Capt. Edgar Ashton Bodden, Member</td>
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<td>Mr. Delano Lazzari, Member</td>
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</tbody>
</table>

| PO Box 240                                         |                                                  | PO Box 240, Cayman Brac KY2-2101, CAYMAN ISLANDS                           |
|                                                  |                                                  | Direct Line: (345) 244-4436                                               |
|                                                  |                                                  | Office: (345) 948-2222                                                    |
|                                                  |                                                  | Email: connie.godet@gov.ky                                                |
|                                                  |                                                  | FOI Email: foi.dad@gov.ky                                                 |
|                                                  |                                                  | Website: http://districtadmin.foi.gov.ky                                  |
|                                                  |                                                  | Freedom of Information                                                    |
|                                                  |                                                  | Website: http://foi.gov.ky                                                 |
| Mr. Royce Dilbert, Member                        |
| Mr. Melgreen Reid, Member                       |
| Mr. Larry Bryan, Member                         |
| Ms. Andrea L. Stevens, Executive Secretary      |
|                                                |
| **SIEC**                                       |
| Ernie Scott JP, Chairman                        |
| B. L. (Mark) Tibbetts JP, Deputy Chairman       |
| Juliana O’Connor-Connolly Hon. Deputy Premier, JP, Member |
| Moses Kirkconnell III MLA JP, Member            |
| Emmanuel Cruz, Member                           |
| Justin Bodden, Member                           |
| E. Ashton Bodden JP, Member                     |
| Robert Smith, Member                            |
| Dave Tatum, Member                              |
| Conrad Martin, Member                           |
| Yvette Dilbert, Member                          |
| Dr. S. Velusamy, Member                         |
| Rohendis Britton, Member                        |
| Ch. Insp. Malcolm Kay, Member                   |
| Roger Scott, Member                             |
| Garfield Ritch, Member                          |
| Larry Foster JP, Member                         |
| Paul Connolly, Member                           |
| Delroy Bodden, Member                           |
| Pamela Harper-Givens, Member                    |
| Andrea Stevens, Member                          |
| Derry Martin-Rankin, Member                     |
| Raymond A. Scott, Member                        |
| Neila Jones, Member                             |
| Wanda Tatum Cert. Hon. JP, Secretary            |
| Connie Godet, Assistant. Secretary              |
|                                                |
| **Cayman Brac & Little Cayman Immigration Board** |
| Sybil Jackson, Cert. Hon. JP, Chairman         |
| Temple Tatum, Deputy Chairman                  |
| Bernard Tibbetts MBE, Member                    |
| Mary Verna Banks, Member                        |
| Franklin Bodden, Member                         |
| Assistant Chief Immigration Officer, Member     |
| Sherry Scott, Secretary                        |
|                                                |
| **Bi-weekly**                                  |
Frequently asked questions

▪ How much does it cost to get a new or to renew a Cayman Islands passport?
  The cost for a new or to renew a Cayman Islands passport for is CI $100.00

▪ How long does it take for the passport to be processed?
  The issuance of a passport takes a minimum of (3) business weeks

▪ What documents are required to accompany the passport if applying for a new passport if the person has Caymanian status?
  a. (2) full faced photos, (one of which has to be stamped with name of the photo company and dated and the other is to be certified and dated by a Justice of the Peace)
  b. A copy of the applicant's Naturalisation Certificate (to be certified by the District Commissioner, Deputy District Commissioner or J.P)
  c. Completed application form (witnessed by a J.P)

Customs

1. Taking Up Cayman Island Residence

Persons who were previously permanent residents abroad, who are entering the islands on a bona fide change of residence for a period of one year or more, may import Duty Free –

Baggage and Personal effects accompanying the passenger:

Clothing and other wearing apparel, articles of personal adornment and other normal personal effects, new or used;

In regards to the items listed below, it must be proven by the persons taking up residence, to have been in use and ownership abroad by them, for a period of not less than six months and not imported for sale or commercial exchange.

Instruments and tools of trade:
To be used for the purpose of the person's trade or profession.

Household Goods:
Linens, towels, rugs, toiletries, art, framed pictures, toys, strollers, crafts, fans, washers, dryers, VCR/DVD players, TVs, stereos, radios, records, tapes, DVDs, books, personal records, photo albums, etc.

Home Office Equipment:
Computers (CPU, monitor, printer, etc), filing cabinets, shredders, fax machines, telephones, calculators, books, etc.
Kitchenware:
Silverware, glassware, chinaware, pots, pans, utensils, electrical kitchen appliances, etc.

Furniture:
Tables, chairs, sofas, bedroom, living room, desks, lamps, mirrors, etc.

Other personal effects not noted above should be individually described.

All of the articles noted above may be imported before or within six months of the arrival of the persons taking up residence. The Collector of Customs in special circumstances may extend the import period beyond the six months. A request for an extension will have to be made to the Collector of Customs in writing.

2. Returning Residents
Passengers returning home from an overseas visit may bring with them personal and household goods, at the discretion of the Collector, to a value of CI$350.00.

3. Building Materials and Gasoline Concession
All physical components and substances, whether solid or liquid, complex or simple, large or small, for use in the construction, renovation or restoration, and, forming a permanent part of any building or related structure on Cayman Brac. A full listing of items which qualify under this concession is available at all Cayman Brac Customs Offices. Import duties on gasoline has been reduced by 75%.

4. Goods exported with the intention of being re-imported.
These goods are required to be examined by Customs prior to their departure and a Re-Import document completed. Failure to comply renders the goods liable to import duty upon their return. Goods exported for further processing (repair, renovation or exchange) must be accompanied by an invoice detailing any costs, upon which import duty will be charged.

Day Care

- **Question:** How many children are enrolled at the Centre?
  - **Answer:** There are approximately 40 children registered at the Centre.

- **Question:** At what age can children begin attending the Centre?
  - **Answer:** Children are accepted at the Centre from Six Weeks of age.

- **Question:** What is the ratio of Teacher to children?
  - **Answer:** Currently our ratio is 1 Teacher to 4 children.

- **Question:** What are the requirements for registration at the Centre?
  - **Answer:** Before a child can be accepted at the Centre, a Registration Form must first be filled out. The Medical Appraisal must be completed by a MD or the Public Health Nurse.

How can cargo be cleared in Little Cayman and what is the process?

Port:
The District Officer will be present to clear cargo when the barge is offloading and is available by appointment at other times.

Air:
Persons must pay any applicable duties at the District Officer’s Office before cargo can be sent over to Little Cayman.

Immigration
http://www.immigration.gov.ky/portal/page?_pageid=1608,2524506&_dad=portal&_schema=PORTAL

Marketing & Promotions

- **Question:** How do I book a Nature Tour?
  - **Answer:** Tours can be booked by calling our office, via email or by contacting us through one of our website. Tours can also be booked through your front desk staff.

- **Question:** What is included in the Nature Tour?
  - **Answer:** There are over 30 nature & heritage sites; caves, trails and historic landmarks. The tours are customizable depending on what you would like to see and experience and generally last 2-4 hours. Tour length depends on the visitor.

- **Question:** What times are the Nature Tours available?
  - **Answer:** Tours are conducted Monday – Friday (Check for availability on Saturdays, there are no tours on Sundays). Normal working hours are 8:30am – 5pm but we can arrange for tours outside of these times.

- **Question:** How do I book the Heritage House and what are the fees?
  - **Answer:** The Heritage House can be booked by contacting Assistant Programme Coordinator, Saskia Edwards at the Heritage House or through Chevala Burke, Marketing & Promotions Manager. The fees are 15.00 an hour or 100.00 for a day rental. There is a 25.00 optional cleaning fee. Religious institutions, Government entities and Non-profit organizations are free.

Public Works

- **Question:** Does PWD rent heavy equipment?
  - **Answer:** We rent heavy equipment, only if it is not available from another source. Our aim is not to take away business from the private sectors. If the person is not successful in acquiring the necessary equipment elsewhere we will rent under the conditions that our Operator will be the person to operate the equipment.

- **Question:** Who is in charge of your office?
  - **Answer:** Mr. Emmanuel Cruz, the Works Manager and Mr. Justin Bodden, the Assistant Works Manager.

- **Question:** Do you provide tents, tables and chairs for private functions?
  - **Answer:** Please contact the District Commissioner’s office @ 948-2222

Treasury & Vehicle Licensing
www.dvdl.gov.ky
A full listing of all Frequently Asked Questions can be obtained from our website at http://districtadmin.foi.gov.ky.

STRATEGIC MANAGEMENT

The Ministry of DAWL&A administering the authority’s operations at the organizational level; developing business plans and corporate policy; setting long-term goals and objectives; evaluating the agency’s overall performance and progress towards established targets; managing programs to improve business processes and ensure consistent service delivery; preparing or revising laws and other regulatory instruments that affect the authority’s functions and responsibilities; obtaining legal advice from external sources using the laws that regulate the function of government entities.

FINANCE & ADMINISTRATION

The Ministry of DAWL&A administering the authority’s internal functions and managing its resources efficiently and effectively. This includes the management of monetary resources; material resources; human resources; information resources; and relationships with clients, the public and other government agencies using the laws that regulate the function of government entities.

Financial management
- Annual budget
- Financial statements; Half-yearly / quarterly reports
- Sources of revenue; Investments; Capital programme
- Accounting procedures; Contracting procedures
- Board members allowances and expenses
- Ministerial expenditure
- List of current tenders, contracts or quotations; Recently-awarded contracts

Administration
- Insurance policies
- Press releases
- Job vacancies; career opportunities
- Staff pay and grading structures
- Records management file plan or classification scheme

POLICIES & PROCEDURES

- Complaints-handling procedure
HR policies and procedures
Information management policy; Disposal schedule (records retention policy)
Hurricane Preparedness Plan
Labour Law
Public Service Management Law
Operating policies and procedures; Standards of service

DECISSIONS & RECOMMENDATIONS

- Board Meetings & Minutes of meetings
- Public consultations
- Permits granted or refused (where publication is required by law, enactment or practice)
- Evaluation procedures
- Assessment criteria

LISTS & REGISTERS

- FOI disclosure log
- Asset Register

OUR SERVICES

As specified in our Mission Statement of District Administration Department is to administer and support the business of government in Cayman Brac and Little Cayman, ensuring the timely and efficient implementation of government policies. This achieved by providing the following services:

- General Administration, Policy Formulation, Coordination and Implementation
- Treasury Services
- Vehicle, Electrical and other Inspection and Licensing Services
- Customs and Immigration Services and Controls
- Public Works Implementation and Management
- Disaster Management
- Coordination of VIP Visits and Hosting Official Ceremonial and Social Functions
- Administering Museum/Cultural/Heritage Awareness Services
- Providing Pre-School and Child Care Services
- Marketing and Promotions
- IT Services
- Responding to the needs of other government (client) departments and agencies

District Administration
PO Box 240
Cayman Brac KY2-2101
CAYMAN ISLANDS
Phone: (345) 948-2222
Email: bracdc@gov.ky or foi.dad@gov.ky
Website: www.itsyourstoexplore.com or http://districtadmin.foi.gov.ky
1. About the Publication Scheme

Every public authority covered by the Freedom of Information Law has a legal duty to maintain a publication scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

The publication scheme lists the information which is readily available to the public. The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.

This publication scheme commits the Department of Agriculture to making information available to the public as part of its normal business activities.

The Department of Agriculture will:
- specify the information held by the authority, which falls within the seven (7) categories below;
- proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
list any fees charged for access to information described in this scheme;
publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
make this publication scheme available to the public;
regularly review and update the information made available under this scheme.

2. Information that may be withheld

The Department of Agriculture will generally not publish:
- information in draft form;
- information that is not held by the Department of Agriculture, or which has been disposed of in accordance with a legally authorised disposal schedule;
- information that is not readily-available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
- information which is exempt under the FOI Law, or otherwise protected from disclosure – for example: personal information; or commercially sensitive information. Records containing exempt matter will be published in a redacted form, wherever it is practical to do so, indicating which exemptions apply.

In maintaining this publication scheme, our aim is to be as open as possible.
However, there may be limited circumstances where information will be withheld from one of the categories of information listed in section 7: Categories of information.

Information will only be withheld where the FOI Law expressly permits it.

For example: where disclosure would breach the law of confidentiality, infringe personal privacy, harm the Department of Agriculture’s (or another organisation’s) commercial interests, or endanger the protection of the environment.

When ever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to section 6: Complaints.

3. Methods of access

Information available under our publication scheme will usually be accessible through the methods described below.

Section 7: Categories of information provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.

1 A copy of the record, with the exempt matter deleted in accordance with the National Archive’s Redaction Standard.
Many of our documents will be published electronically on the Department of Agriculture’s website and can be downloaded in PDF format. Where information is available online, a link within section 7: Categories of information will direct you to the relevant page or document.

If you are still having trouble locating information listed under our scheme, please contact Executive Officer – Customer Service.

If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You can email us at foi.agr@gov.ky to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

Documents listed in the publication scheme can also be requested by telephone. Please call 345-947-3090 to request information.

All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to:

P. O. Box 459
Grand Cayman KY1 -1106

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See section 4: Fees and charges for further details.)

In limited cases, you may be required to make an appointment to view information listed in the publication scheme. This will be clearly stated in section 7: Categories of information, and relevant contact details will be provided in that section.

If you experience any difficulty identifying the information you want to access, please contact Executive Officer – Customer Service.

The Department of Agriculture will adhere to its obligations under section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.

Information will be provided in the language in which it is held or in such other language that is legally required. Where the Department of Agriculture is legally required to translate any information, it will do so.

4. Fees and charges
The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. The Department of Agriculture strives to ensure that fees and charges are clearly explained and kept to a minimum.

Information which is published online, downloaded through a website, or sent to you by email will be provided free of charge.

Fees may be charged for providing information in paper copy or on computer disc. Charges will reflect the actual costs of reproduction and postage, as described below.

There are currently no publications which the Department of Agriculture offers for sale.

**Reproduction costs**

Where fees apply, photocopied information will be charged at a standard rate of $1.00 per page (black and white; any size) and $1.50 per page (colour; any size).

Computer discs will be charged at a rate of $2 per disc.

**Postage costs**

The Department of Agriculture will pass on to the requester the actual costs of postage or courier delivery.

Details of any individual charges which differ from the above policy are provided within section 7: Categories of information.

If a fee applies, you will be advised of the amount and how it has been calculated. Information will be provided when the Department of Agriculture has received your payment.

5. **Requests for information outside the Publication Scheme**

Information held by Department of Agriculture that is not published under this scheme can be requested. Your request will be considered in accordance with the provisions of the FOI Law.

6. **Complaints**

The Department of Agriculture aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, please contact Executive Officer - Customer Service, and we will try to resolve your complaint as quickly as possible.

Further information about our complaints procedures can be obtained from Department of Agriculture’s Office.

You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

Information Commissioner's Office,
2nd Floor, Elizabethan Square, Building 1
George Town, Grand Cayman

PO Box 1375
Grand Cayman KY1-1108
CAYMAN ISLANDS
7. Categories of information

- About Us
- Strategic Management
- Finance & Administration
- Policies & Procedures
- Decisions & Recommendations
- Lists & Registers
- Our Services

ABOUT US

Name of public authority
Cayman Islands Department of Agriculture

Ministry
Ministry of District Administration, Works, Lands and Agriculture

Principle officer and Key Staff
- Mr. Adrian Estwick, Director of Agriculture
- Mr. Brian Crichlow, Assistant Director – Agriculture Services
- Dr. Kanyuira Gikonyo, Veterinary Officer II
- Mr. Telford Miller, Senior Agricultural Officer
- Mr. Raymond Coleman, Agronomist
- Ms. Joan Steer, Plant Protection Officer
- Mr. Ronald Green, Senior Animal Health and Welfare Officer
- Miss Ceita Christian, Financial Administrator

Information manager
Mr. Brian Crichlow, Assistant Director – Agriculture Services (Acting Information Manager) – 345-947-3090

Organisation and functions
Mission Statement

The organization seeks to develop sustainable agricultural production in order to promote measures of self-sufficiency and food security (compatible with economic reality) for the Cayman Islands. To preserve and protect the state of health and well being of plants and animals and to indirectly promote the wellness of residents through dynamic planned development.

Grand Cayman

Administrative Offices, Sales, Technical Services & Propagation Station
Hours of Operation:

Administration:  Monday to Friday – 8:30am – 5:00pm
Agriculture Sales:  Monday to Friday – 8:00am - 4:30pm (closed on Wednesdays)
                 Saturday – 8:30am – 1:00pm

181 Lottery Road, Lower Valley
Bodden Town, Grand Cayman

PH:   1-345-947-3090
Fax: 1-345-947-6501

**Agricultural Health Inspection Services (AHIS)**

Hours of Operation:  Monday to Friday – 8:00am-4:30pm

136 Owen Roberts Drive
Cargo Express Building
Airport Road, George Town

PH:   1-345-946-6927
Fax: 1-345-945-2251

**Agricultural Health Inspection Services**
(Owen Roberts International Airport)

298 Owen Roberts Drive
George Town, Grand Cayman

PH: 1-345-949-7909
Fax: 1-345-945-2267

**Cayman Brac**

**Administrative Offices, Sales, Technical Services & Propagation Station**

Hours of Operation:  Monday to Friday – 8:00am-4:30pm

48 Spot Bay Rd.
Cayman Brac

PH: 1-345-948-0522
Fax: 1-345-948-0407

**Mailing Addresses**

Grand Cayman:    P. O. Box 459
                 Grand Cayman KY1 -1106

Cayman Brac:     P. O. Box 136
                 Cayman Brac KY2 – 2401
### Boards and committees

<table>
<thead>
<tr>
<th>Name</th>
<th>Meetings</th>
<th>Minutes</th>
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<tbody>
<tr>
<td><strong>Animal Welfare and Control Committee</strong></td>
<td><strong>Not open to the public.</strong></td>
<td><strong>Hard Copy and Electronic Copies are stored at the Department of Agriculture.</strong></td>
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<tr>
<td>- Mr. Adrian Estwick, Chairman</td>
<td><strong>Meets every other month.</strong></td>
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<td>- Dr. Jackman</td>
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<tr>
<td>- Mr. Alvin McLaughlin</td>
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<tr>
<td>- Ms. Carolyn Parker</td>
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<tr>
<td><strong>Veterinary Board</strong></td>
<td><strong>Not open to the public.</strong></td>
<td><strong>Hard Copy and Electronic Copies are stored at the Department of Agriculture.</strong></td>
</tr>
<tr>
<td>- Dr. Alfred Benjamin, Chairman</td>
<td><strong>Meets quarterly or on necessity.</strong></td>
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<td>- Dr. Lana Watler-Rowell</td>
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<td>- Dr. Joseph Jackman</td>
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<td>- Mr. Ronald Green</td>
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<tr>
<td><strong>Administrative Strategic Planning Committee</strong></td>
<td><strong>Not open to the public</strong></td>
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<tr>
<td>- Mr. Adrian Estwick, Director of Agriculture</td>
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<tr>
<td>- Miss Ceita Christian, Financial Administrator</td>
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<tr>
<td>- Mr. Franklin Hinds, Farmer Superintendent</td>
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Frequently asked questions

Frequently asked questions and answers will be published in the near future on the Department of Agriculture’s website

STRATEGIC MANAGEMENT

Administering the authority’s operations at the organizational level; developing business plans and corporate policy; setting long-term goals and objectives; evaluating the agency’s overall performance and progress towards established targets; managing programs to improve business processes and ensure consistent service delivery; preparing or revising laws and other regulatory instruments that affect the authority’s functions and responsibilities; obtaining legal advice from external sources.

Governance

- The Animals Law (2003 Revision)
- Veterinary Law (1997 Revision)
- The Veterinary Regulations (1998 Revision)
- The Endangered Species Protection and Propagation Law (1999 Revision)
- The Endangered Species (Trade and Transport) Law, 2004 (Law 14 of 2004)
- Public Management and Finance Law (2003 Revision)
- The Plant (Importation and Exportation) (Fees) Regulation 2009

Corporate management

The organization seeks to develop sustainable agricultural production in order to promote measures of self-sufficiency and food security (compatible with economic reality) for the Cayman Islands. To preserve and protect the state of health and well being of plants and animals and to indirectly promote the wellness of residents through dynamic planned development.

Annual reports

http://www.gov.ky/portal/page?_pageid=1142,1591697&_dad=portal&_schema=PORTAL

Statistics

Documents Location
Farmers Registration Agency Office
Animal License Registration Agency Office
Livestock Population Agency Office
Tuna Importation Log Agency Office
Toothfish Importation Log Agency Office
Pest List Agency Office
Goods Seized and Detained Agency Office
Inspection Checklist Summary - Electronic
Interceptions
Snails and Slugs Collection Agency Office
Aggregate Importation Log Agency Office
Animal Rescue Shelter Visitor List Agency Office

Plans for business continuity, hazard management and disaster recovery

- Hurricane Preparedness Plan Agency Office
- Business Interruption and Continuity Plan Agency Office

FINANCE & ADMINISTRATION

Administering the authority’s internal functions and managing its resources efficiently and effectively. Includes the management of monetary resources; material resources; human resources; information resources; and relationships with clients, the public and other government agencies.

Financial management
Documents relating to the administration of the authority’s monetary resources – including projected and actual income and expenditure; tendering; procurement; and contracts.

Annual budget


Accounting procedures; Contracting procedures

- Month-End Cut-Off Dates for Drafts/Wire Transfers
- Month-End Procedures & Cabinet Billing Instructions
- CI Gov’t Pay Dates (payroll done in accordance)
- Ministry of DAWL&A Output Group Codes
- Fixed Assets & Inventory Counts: Year End Procedures
- IRIS Approval Limits
- Changes to Royal Online Gold (wire transfers)
- Procedures for Receipt of Cabinet Funding
- Fixed Assets Procurement Details
- Batch Control Cover Sheet
- Draft Requisition
Draft Cancellations Request
RBC Draft Re-Deposit
Wire Transfer Requisition
Inter-Office Requisitions (Local & Overseas)
Request for Creation of New Vendor (IRIS)
Fixed Asset Purchasing Form
Permission for Users to Create Draft/Wires (RBC Online Gold)

Board members allowances and expenses

- Compensation for Board Members is filed according to vendor in the Accounts Unit

List of current tenders, contracts or quotations; Recently-awarded contracts

A1 Janitorial & Lawn Services
- Department of Agriculture Main Office, located at John Bothwell Building
- Animal Rescue Shelter, located at Agricola Drive, Lower Valley
- Airport Office, located at Owen Roberts International Airport, George Town
- Agricultural Health Inspection Services Office, located at Customs Cargo Facility, George Town Grand Cayman
- Feed and Fertilizer Storage Building, Lower Valley

The total amount for the Agreements is **CI$2,200.00** per month.

These Agreements are effective from July 1, 2010 until June 30, 2011.

**Administration**

Press releases

- All Press Releases are posted on the CIG Government Information Systems website.

Job vacancies; career opportunities

- All employment opportunities are advertised on CIG intranet services and in the local newspapers.

Staff pay and grading structures

- Staff pay and grading structures are available on the Cayman Islands Government’s website

Records management file plan or classification scheme

- Department of Agriculture’s Record Management File Plan

**POLICIES & PROCEDURES**

- Standard Operating Procedures for Abattoir Personnel Safety
• Standard Operating Procedures for all Types of Leave Requests i.e. Vacation Leave, Sick Leave, Compassionate Leave, Bereavement Leave and Compensatory Leave
• Health and Safety Standard Operating Procedures for Veterinary Services Field Staff
• Standard Operating Procedures for Daily POS Closeout, Deposits & Processing
• Standard Operating Procedures for Quarterly General Staff Meetings
• Standard Operating Procedures for Travel Advances & Claims
• Administration Guidelines
• Standard Operating Procedures for Veterinary Services Field Staff
• Personnel Matters for Individual Staff (Confidential)
• Animal Welfare Advisory Committee (Minutes)
• Agricultural Strategic Planning Committee (Minutes)
• Veterinary Board Laws & General File (Minutes)
• Application to the Veterinary Board for Enrolment as an Animal Health Assistant
• Application for Registration as a Veterinary Surgeon
• Mission Statement and Strategic Goals for DoA
• Job Descriptions - Agriculture Staff
• Job Vacancies – Wage Earners and Contracted Officers
• Tender Review Committee – Janitorial and Gardening Services
• Quarantine Inspection Procedures Manual
• Laboratory Procedures Manual
• Grand Cayman landscaping Guidelines Planning Department 2007X
• Central Planning Authority’s Aggregate Policy
• Training Manual for Safe Use and Handling of Pesticide Products
• Internal Complaints Procedure

DECISIONS & RECOMMENDATIONS

Policy proposals; Recommendations; Minutes of meetings; Public consultations

• Animal Welfare Advisory Committee (Minutes)
• Agricultural Strategic Planning Committee (Minutes)
• Veterinary Board Laws & General File (Minutes)

Permits granted or refused (where publication is required by law, enactment or practice)

• Import Permits
• Live Animal Import Permits
• Dog and Cat
• Birds, fish and pocket pets
• All other live animals
• Pet Passports
• Seafood Import Permits
• Plant Import Permits
• Seeds
• Cut flowers and foliage
- Produce
- Live plants
- Balled and burlapped
- Aggregate Import Permits
- Export Permits
- Live Animal Export Permits
- Phytosanitary Certificates

LISTS & REGISTERS

- Register of Veterinary Surgeons
- Register of Animal Health Assistants
- Department of Agriculture Capital Asset Register
- Register of Promotional Items
- Register of Dog Licenses
- Summary of task Force Inspections
- Goods Seized and Detained
- Interception
- Snails and Slugs Collection
- Aggregate Importation Log
- Cayman Islands Pesticide Inventory Year 2000
- Cayman Islands Official Plant Pest List
- PHM National Survey Reports 2006
- PHM Rapid Response Reports 2006 to present – Grand Cayman
- PHM Rapid Response Reports 2008 to present – Cayman Brac
- Plant Health Diagnostic Records (Extension) – 1998 to present
- Pest Risk Assessment Reports per quarry with Aggregate laboratory test results

OUR SERVICES

Guidance notes; leaflets; fact sheets; booklets; newsletters

- Pest and Diseases of Tropical Fruits and Citrus
- Pest and Diseases of Vegetables and Root Crops
- Plant Nutrients
- Biointesive IPM Brochure
- FAQ Lethal Yellowing Brochure
- Good Production Practice Brochure
- Grow Box Brochure
- Mango Anthracnose Brochure
- Pesticide Brochure
- Seedlings and Herbs Brochure
- Toxic Plants for Grazing Animals
- Caseous Lymphadentitis Brochure
- Liver Fluke Pamphlet
- AgroScope
- Pink Hibiscus Mealybug Campaign
- Travel Alert - Giant African Snail
- Five Freedoms Brochure
● Chicken Brochure
● Children’s Activity Booklets
● Artificial Insemination of Cattle Brochure
● Raising Broiler Chickens Brochure
● Ficus White Fly Brochure

Programmes; Projects; Campaigns; Ceremonies; Events

● Safe Use and Handling of Pesticide Products Training Course
● Integrated Pest Management Training Course
● Fencing Programme
● Plant Decoration Programme
● Land Clearing Programme
● Sales of Agricultural Items
● Annual Agricultural Show

Inspecting; Investigating; Monitoring; Regulating
Researching; Advising; Training; Scholarships; Subsidies
Licensing; Applications; Registering

● Protocol for the Importation of Aggregate
● Protocol for the Importation of Plant Products from Jamaica
● Protocol for the Importation of Plants
● Request for Carcass Break-up Service
● Conditions Governing the Importation of Dogs and Cats into the Cayman Islands
● Import Health requirement of the Cayman islands for Cattle (Male Bovine over nine months of age) Exported from the United States
● Import Health Requirements of the Cayman Islands for Cattle (Female and Immature males) exported from the United States
● Conditions Governing the Importation of Bovine Semen into the Cayman Islands
● Conditions Governing the Importation and Use of West Nile Virus Vaccines into the Cayman Islands Animals Law (Law 8 of 1976)
● Conditions Governing the Importation of Horses into the Cayman Islands
● Conditions Governing the Importation of Captive Caged Birds into the Cayman Islands
● Agreement between Jamaica and the Cayman Islands Regarding the Protocol for the Importation of Plant and Plant Products from Jamaica
● Conditions Governing the Importation of Captive Cage Birds Hatching Eggs into the Cayman Islands
● Conditions Governing the Importation of Poultry and Hatching Eggs into the Cayman Islands
● Conditions Governing the Importation Goats into the Cayman Islands for Slaughter
● Conditions Governing the Importation of Goats and Sheep into the Cayman Islands
● Conditions Governing the Importation of Turtles and Tortoises into the Cayman Islands
● Conditions Governing the Importation of Trachemys scripta elegans (Red-Eared Slider) into the Cayman Islands
● Conditions Governing the Importation of Farmed Crocodiles into the Cayman Islands
● Steps for Exporting Animals from the Cayman Islands
- Requirements for the Importation of Meat and Meat Products into the Cayman Islands from the United States of America
- Guidelines for the Importation of Seafood from Central and South America
- Guidelines for the Importation of Seafood for Personal Use
- Conditions Governing the Importation of Skins, Trophies and Miscellaneous Products of Animal Origin into the Cayman Islands
- Conditions Governing the Importation of Hamsters, Gerbils, Guinea Pigs and Chinchillas into the Cayman Islands
- Conditions Governing the Importation of Pet Rabbits into the Cayman Islands
- Conditions Governing the Importation of Cattle and Goats
- Application for the Importation of Tropical Aquarium Fish and other Aquatic Species into the Cayman Islands
- Application for the Importation of Hamsters, Gerbils, Guinea Pigs and Chinchillas into the Cayman Islands
- Application for the Importation of Pet Rabbits into the Cayman Islands
- Conditions Governing the Inter-Island Movement of Livestock (including Horses)
- Application for the Importation of Tropical Aquarium Fish and other Aquatic Species
- Conditions Governing the Housing, Husbandry and Keeping of Marine Mammals in the Cayman Islands
- Application for the Importation of Living Organisms
- Conditions Governing the Importation of Honey Bees (worker bees, queen bees and drones), Broodcombs, Honey Bee Semen and Used Bee Keeping Equipment into the Cayman Islands
- Conditions Governing the Importation of Live Ornamental Salt Water Fish and Marine Organisms into the Cayman Islands
- Conditions Governing the Importation of Koi and Carp (Cyprinus carpio) into the Cayman Islands
- Standard Operating Procedures for the Butterfly Farm, Cayman Islands
- Application to Import Butterfly Pupae (Lepidoptera spp.) into the Cayman Islands (Animals Law (Law 8 of 1976)
- Conditions Governing the Importation of Tropical Aquarium fish and other Aquatic Species into the Cayman Islands
- Conditions Governing the Importation of Live Tilapia (Oreochromis spp.) Fish, Fry, Eggs or Gametes into the Cayman Islands
- Conditions Governing the Importation of Live Tilapia (Oreochromis spp.) Fish, Fry, Eggs or Gametes into the Cayman Islands
- Conditions the Importation of Plants into the Cayman Islands: the Plants (Importation and Exportation) Law
- Application for Plant Import Permit
- Addendum to Plant Import Permit – Prohibitive Plant Products
- Protocol for the Importation of Live Plants from Cuba
- CI DoA Task Force Inspection Costing Record
- Aggregate Inspection Form
- AHIS – Daily Inspection Checklist Form
- Checklist – Plant Inspection Site
- Checklist – Visits to AHIS Office
- Form C for Spray Treatment Charges
- Inspection Report Form
- Notification of Plant Pest Interception
- Quarantine Notice Form
- RPM Survey Form
- Seizure Form
- Application for Permit to Import Meat and Meat Products

Forms

- Credit Line Application
- Mating Programme Admission – Cattle and Goats
- Sweet Potato Evaluation
- Plant Propagation
All records listed in the above publication scheme can be obtained in accordance with the Freedom of Information Law by requesting them from the Agency.
The Cayman Islands Mosquito Research & Control Unit (MRCU) Publication Scheme

Produced in accordance with the Deputy Governor’s Code of Practice

CONTENTS:

1. About the publication scheme
2. Information that may be withheld
3. Methods of access
4. Fees and charges
5. Requests for information outside the publication scheme
6. Complaints
7. Categories of information

1. About the publication scheme

Every public authority covered by the Freedom of Information Law has a legal duty to maintain a publication scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

The publication scheme lists the information which is readily available to the public. The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.

This publication scheme commits the MRCU to making information available to the public as part of its normal business activities.

The MRCU will:

- specify the information held by the authority, which falls within the seven (7) categories below;
- proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
- describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
- list any fees charged for access to information described in this scheme;
- publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
- make this publication scheme available to the public;
- regularly review and update the information made available under this scheme.
2. Information that may be withheld

The MRCU will generally not publish:

- information in draft form;
- information that is not held by the MRCU, or which has been disposed of in accordance with a legally authorised disposal schedule;
- information that is not readily-available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
- information which is exempt under the FOI Law, or otherwise protected from disclosure – for example: personal information; or commercially sensitive information. Records containing exempt matter will be published in a redacted\(^1\) form, where ever it is practical to do so, indicating which exemptions apply.

In maintaining this publication scheme, our aim is to be as open as possible.

However, there may be limited circumstances where information will be withheld from one of the categories of information listed in section 7: Categories of information.

Information will only be withheld where the FOI Law expressly permits it.

For example: where disclosure would breach the law of confidentiality, infringe personal privacy, harm the MRCU’s (or another organisation’s) commercial interests, or endanger the protection of the environment.

When ever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to section 6: Complaints.

\(^1\) A copy of the record, with the exempt matter deleted in accordance with the National Archive’s Redaction Standard.
3. Methods of access

Information available under our publication scheme will usually be accessible through the methods described below.

Section 7: Categories of information provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.

**Online**

Many of our documents are published electronically on this website and can be downloaded in PDF format. Where information is available online, a link within section 7: Categories of information will direct you to the relevant page or document.

If there is no link, or the link is broken, you can use our website’s “Search” facility at [www.gov.ky/mrcu](http://www.gov.ky/mrcu). If you are still having trouble locating information listed under our scheme, please contact MRCU Head Office at 345 949 2557.

**Email**

If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You can email Mrs Janet MacMillan (FOI manager) at foi.mrc@gov.ky to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

**Phone**

Documents listed in the publication scheme can also be requested by telephone. Please call 345 949 2557 to request information.

**Post**

All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to:

PO Box 486, George Town, Grand Cayman, Cayman Islands.

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See section 4: Fees and charges for further details.)

**Personal visits**

In limited cases, you may be required to make an appointment to view information listed in the publication scheme. This will be clearly stated in section 7: Categories of information, and relevant contact details will be provided in that section.

**Advice and assistance**

If you experience any difficulty identifying the information you want to access, please contact the FOI Manager at 345 949 2557.
The MRCU will adhere to its obligations under section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.

Information will be provided in the language in which it is held or in such other language that is legally required. Where the MRCU is legally required to translate any information, it will do so.

4. Fees and charges
The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. The MRCU strives to ensure that fees and charges are clearly explained and kept to a minimum.

Information which is published online, downloaded through a website, or sent to you by email will be provided free of charge.

Fees may be charged for providing information in paper copy or on computer disc. Charges will reflect the actual costs of reproduction and postage, as described below.

There are some publications which the MRCU offers for sale such as copies of MRCU laws and regulations. These publications are charged at the cover price, plus actual postage costs as charged by the Cayman Islands Postal Service.

Reproduction costs
Where fees apply, photocopied information will be charged at a standard rate of $1.00 per page (black and white; any size) and $1.50 per page (colour; any size).

Computer discs will be charged at a rate of $2 per disc.

Postage costs
The MRCU will pass on to the requester the actual costs of postage or courier delivery.

Details of any individual charges which differ from the above policy are provided within section 7: Categories of information.

If a fee applies, you will be advised of the amount and how it has been calculated. Information will be provided when the MRCU has received your payment.

5. Requests for information outside the publication scheme
Information held by the MRCU that is not published under this scheme can be requested by contacting the FOI Manager at foi.mrc@gov.ky. Your request will be considered in accordance with the provisions of the FOI Law and include a name,
contact details and any preference for how to receive the information (e.g. inspection, photocopies). You don't have to give a reason why you want the information or explicitly state that it is a Freedom of Information request. However, your request should be as specific as possible in describing the information you need. Remember that MRCU may not be able to respond to a vague request or a voluminous request if it may unreasonably divert the available resources of MRCU. Specific requests will help you get what you want, so try to provide as much information as possible: what kind of document is it, what format is the information in, what date or year was it produced.

You can ask for any information held by MRCU. This includes computerised records, emails, maps, audio-visual recordings, etc. You may also ask to have copies of documents or to view or listen to the record. MRCU, however, does not have to provide information that is already in the public domain (e.g. that has been published in the MRCU Annual Report or is available online or at the library). Also, it should be noted that a public authority does not have to create a document that does not already exist to fulfill your request, but it may be required to compile information in its possession. Your right to information will be subject to exemptions detailed in the Law.

6. Complaints

The MRCU aims to make our publication scheme easy to use, and to ensure our information is accessible to the public. If you wish to complain about any aspect of this publication scheme, please contact the FOI Manager at foi.mrc@gov.ky and we will try to resolve your complaint as quickly as possible. When making a complaint about the publication scheme, try to give us as much detail as possible. We also require your name, address and contact details so that we can respond to your complaint. Anything else which you think would help to make your point and help us to investigate your concerns. Your complaint will be responded to within 30 days either personally by the Director of MRCU, the FOI manager or an appointed delegate.

The MRCU is part of the Ministry District Administration, Works & Gender Affairs (DAW&GA). If you are dissatisfied with way MRCU deals with your complaint about its publication scheme you can complain to the Ministry in the following ways “
- In person at the Ministry of District Administration, Planning, Agriculture & Housing (4th Floor, Government Administration Building)

- By telephone (345) 949-7900 ext. 2412
- In writing to:

  Mr. Kearney Gomez

  Permanent Secretary

  Ministry of District Administration

  Planning, Agriculture & Housing

  Government Administration Building

  71A Elgin Ave

  Grand Cayman KY1-9000

  CAYMAN ISLANDS

- By email: concerns.DAPAH@gov.ky

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You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

Information Commissioner's Office,
2nd Floor, Elizabethan Square, Building 1
George Town, Grand Cayman

PO Box 1375,
Grand Cayman KY1-1108,
CAYMAN ISLANDS

Telephone: +1 345 747 5402
email: appeals@ico.gov.ky
7. Categories of information

- About Us
- Strategic Management
- Finance & Administration
- Policies & Procedures
- Decisions & Recommendations
- Lists & Registers
- Our Services

ABOUT US

Name of public authority
Mosquito Research & Control Unit

Ministry
District Administration, Works & Gender Affairs (DAW&GA)

4th Floor, Government Administration Building
71A Elgin Ave, George Town
Grand Cayman

Tel : (345) 949-7900, Ext. 2412
Fax :(345) 949-2922

Email :Ministry.DAPAH@gov.ky
Website :www.dapah.gov.ky

Principle officer

Dr William Petrie, Director MRCU,
Email william.petrie@gov.ky

Information manager
Mrs Janet MacMillan foi.mrc@gov.ky

Freedom of Information website www.foi.gov.ky
Organisation and functions

To suppress mosquito populations so as to minimise discomfort from mosquito biting and protect residents and visitors from mosquito-borne diseases, and thereby, to enhance the quality of life for people in the community and promote the economy of the Cayman Islands. To conduct a range of mosquito control operations designed to prevent the hatching of mosquito eggs into aquatic stages, impede the emergence of adult mosquitoes from larval forms and to reduce the numbers of biting mosquitoes.

To minimise the introduction of exotic disease-vector mosquitoes into the Cayman Islands, and prevent local outbreaks of mosquito-transmitted diseases.

To employ a variety of non-chemical and chemical control techniques, and to maintain an active and innovative research program, to ensure that mosquito control in the Cayman Islands keeps up-to-date with scientific advances and current with the highest professional standards.

Mailing address PO Box 486 GT
Telephone number 949 2557
Fax number 949 8912
Email address foi.mrc@gov.ky
Website address www.gov.ky/mrcu

<table>
<thead>
<tr>
<th>Location and hours</th>
<th>Matters handled</th>
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<tbody>
<tr>
<td><strong>MRCU main office and Operations</strong></td>
<td>Ground control operations Grand Cayman</td>
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<tr>
<td>Building 99 Red Gate Road, George Town</td>
<td>Disease Prevention</td>
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<tr>
<td>Grand Cayman</td>
<td>Research &amp; Development</td>
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<tr>
<td>Office hours 8:30 5:00 pm Mon- Fri</td>
<td>Personnel and record Keeping</td>
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<tr>
<td>**MRCU Sister Islands. The Bluff, Cayman</td>
<td>Ground Control operations for Little Cayman and</td>
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<tr>
<td>Brac</td>
<td>Cayman Brac</td>
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<td>Office hours 8:30 5:00 pm Mon- Fri</td>
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<tr>
<td><strong>MRCU Hangar : Airport Grand Cayman</strong></td>
<td>Aerial control operations</td>
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<td>Office hours 8:30 5:00 pm Mon- Fri</td>
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Frequently asked questions

How fast can mosquitoes fly?
Depending upon the species, mosquitoes can fly at about 1 to 1.5 miles per hour.

How far can mosquitoes fly?
Mosquito species preferring to breed around the house, like the Asian Tiger Mosquito, have limited flight ranges of about 300 feet. Most species have flight ranges of 1-3 miles. Certain large pool breeders in the Midwest are often found up to 7 miles from known breeding spots. The undisputed champions, though, are the saltmarsh breeders - having been known to migrate up to 100 miles in exceptional circumstances, although 20 to 40 miles are much more common when hosts are scarce. When caught up in updrafts that direct them into winds high above the ground, mosquitoes can be carried great distances.

How much do they weigh?
Smaller species found around houses commonly weigh about 2.5 milligrams. Our largest species weigh in at a whopping 10 milligrams.

How much blood does a mosquito take in a meal?
When feeding to repletion, mosquitoes imbibe anywhere from 0.001 to 0.01 milliliter.

Why do mosquitoes feed on blood?
Female mosquitoes imbibe blood so that their eggs can mature prior to laying. It serves no nourishment function. Males do not take blood meals at all. In order to obtain energy, both male and female mosquitoes feed upon plant nectars - much in the same manner as honeybees.

What good do mosquitoes do?
Mosquitoes fill a variety of niches which nature provides. As such, placing a value on their existence is generally inappropriate. Although the fossil record is incomplete, they have been known from the Cretaceous Period (about 100 million years ago) in North America. Their adaptability has made them extraordinarily successful, with upwards of 2,700 species worldwide. Mosquitoes serve as food sources for a variety of organisms but are not crucial to any predator species.

How long do mosquitoes live?
Lifespan vary by species. Most adult female mosquitoes live 2-3 weeks. Some species that over-winter in garages, culverts and attics can live as long as 6 months.

If mosquitoes were eradicated, how would this affect the ecosystem?
Given that Nature abhors a vacuum, other species will fill the niches vacated by the
mosquitoes after an initial shuffling period of variable length. Be advised, though, that species replacing mosquitoes may be even worse - it's extremely difficult to predict. Mosquitoes' ability to adapt to changing environments would make them all but impossible to eradicate.

How high do mosquitoes fly?
In general, mosquitoes that bite humans prefer to fly at heights of less than 25 ft. Asian Tiger Mosquitoes have been found breeding in treeholes over 40 feet above ground. In Singapore, they have been found in apartments 21 stories above ground. Mosquitoes have been found breeding up to 8,000 feet in the Himalayas and 2000 feet underground in mines in India.

Can mosquitoes transmit AIDS?
Many studies have been conducted on this issue in the United States and abroad. To my knowledge, there has never been a successful transfer of the virus from an infected source to another host by bloodfeeding insects under experimental conditions. The experts have concluded that the insects are not capable of such transmission. Many biological reasons would lead one to this same conclusion, but the extensive experimental studies are the most powerful evidence for the conclusion.

1. HIV DOES NOT replicate in mosquitoes. Thus, mosquitoes cannot be a biological vector as they are for malaria, yellow fever, or dengue. In fact, mosquitoes digest the virus that causes AIDS.

2. There is no possibility of mechanical transmission (i.e., flying contaminated syringes); even though we all know that HIV can be transmitted by dirty needles. However, the amount of "blood" on a mosquitoes' mouth parts is tiny compared to what is found on a "dirty" needle. Thus, the risk is proportionally smaller. Calculations based on the mechanical transmission of anthrax and Rift Valley fever virus, both of which produce very high titers in blood, unlike HIV, showed that it would take about 10,000,000 mosquitoes that first fed on a person with AIDS and then continued feeding on a susceptible person to get 1 transmission.

3. Mosquitoes are not flying hypodermic needles. Mosquitoes regurgitate saliva into the bite wound (the normal route for disease transmission) through a separate tube from that through which it imbibes blood.

Which mosquitoes transmit WNV?
At least 43 species of mosquitoes have been found infected with the West Nile. Not all of these, however, are capable of maintaining the virus in such a manner as to permit them to transmit it among organisms. Many of these infected mosquitoes feed only upon birds, thus contributing to a cycling of the virus among avian populations. Other species feed upon these infective birds and then will feed upon mammals, including humans. These are called "bridge vectors" because they serve as a conduit for the virus to travel from its reservoir in birds to its final host in humans or other mammals. In urban settings, Culex pipiens is usually the primary vector. In rural areas, particularly in the
What attracts mosquitoes to me?
Why some people seem to be more attractive than others to mosquitoes is the subject of much repellent (and attractant for traps) research being conducted nationwide. Carbon dioxide is the most universally recognized mosquito attractant and draws mosquitoes from up to 35 meters. When female mosquitoes sense carbon dioxide they usually adopt a zigzagging flight path within the plume to locate its source. Once in the general vicinity of a potential host, other cues predominate, including body odors (sweat, lactic acid, etc.) and heat. Odors produced by skin microflora also play a part in inducing the mosquito to land. Over 350 compounds have been isolated from odors produced by human skin. Either singly or in combination, many of these compounds may be attractants - and many may be repellents. As you can see, the situation is complicated and will require many years of testing before it can be sorted out. Visual stimuli, such as movement, also factor into host-seeking. What can be safely stated, though, is that ingestion of garlic, vitamin B12 and other systemics has been proven in controlled laboratory studies to have no impact on mosquito biting. Conversely, eating bananas did not attract mosquitoes as the myth suggests, but wearing perfumes does. People drinking beer have been shown to be more attractive to mosquitoes. Limburger cheese has also been found to be attractive. Scientists have theorized that this may explain the attractancy some mosquitoes find for human feet.

Which repellent works best?
N,N-diethyl-3-methylbenzamide (DEET) remains the standard by which all other repellents are judged. DEET was developed by the U.S. Department of Agriculture and was registered for use by the general public in 1957. It is effective against mosquitoes, biting flies, chiggers, fleas, and ticks. Over 25 years of empirical testing of more than 20,000 other compounds has not resulted in another marketed chemical product with the duration of protection and broad-spectrum effectiveness of DEET although the recent additions of picaridin and oil of lemon eucalyptus are remarkably close in effectiveness to DEET. The American Academy of Pediatrics says that all family members over the age of two months can use DEET-based repellents with up to 30% concentration with confidence.

DEET-based repellents have been around for more than 50 years but that hasn't kept the folks who make these products from innovating with new fragrances, new formulations, new product types, and, best of all, products that feel nice when applied. The DEET-based repellent fragrances are pleasant to use and range from fruity to woodsy neutral scents. Unscented products have a slight alcohol odor (there's alcohol in the formulation) until they dry on the skin. Folks who tend to be allergic to fragrances should try the unscented products. Today's products start out at a concentration of 5% (lasts 90 minutes or so) and range
up to 100% (for approximately 10 hours of protection from bites). Pick one that matches
your activity. For an outdoor family barbecue in the evenings, a 10% product is fine. It
will help protect from bites for approximately 90 minutes to two hours. Products are
available in aerosols, pump sprays, lotions, creams and even towelettes. These are
individually packaged and are also sold in a handy plastic container that allows the
towelettes to pop up one at a time. There are water resistant and water repellent
products. One brand uses a microencapsulation process that helps the DEET release
over time after you have applied it. Another goes on dry from an aerosol can, just as
powder antiperspirants do.

For those who are in tick country, it's important to use a product with at least a 20%
concentration. Lower concentrations of all EPA-registered repellents are not effective at
warding off ticks.

Most apparent repellency failures with DEET are due to misapplications, so care should
be taken to apply it thoroughly (avoiding the eyes and mucous membranes) and to
reapply when necessary. This is crucial to maintain the DEET vapor barrier above the
skin. New polymerized 30% DEET cream formulations provide excellent protection not
significantly exceeded by higher DEET concentrations. Physicians recommend that a
formulation of no more than 10% DEET be used on children, but formulations of over
30% can be used in areas of high disease incidence if label directions are followed.

In April of 2005, the Centers for Disease Control and Prevention (CDC) began
recommending two new active ingredients as safe, effective repellents.

The first of these is picaridin, a synthetic developed by Bayer Corporation in the 1980s.
This repellent is the most widely used repellent in the world outside of the United States
and is marketed as Cutter Advanced. Picaridin is odorless, has a pleasant feel and
doesn't plasticize like DEET. Studies have shown it to be as fully repellent to
mosquitoes as DEET and can also be applied on infants as young as 2 months. The
15% picaridin formulation, Cutter Advanced Sport, is also an effective repellent for ticks.

The other repellent, often the choice of those wanting a natural product, is oil of lemon-
eucalyptus, sold as Repel®. Repel is a 40% formulation of naturally-derived eucalyptus
and has a pleasant scent and feel without any plasticizing properties. It is also effective
at repelling ticks.

**How do mosquitoes get into my house?**
Mosquitoes are singularly adept at entering houses through any portal available, be it
through broken window or door screens, attic soffits or through bathroom exhaust vents.
A favorite resting spot is the garage, so take care to keep resting female mosquitoes
from coming into the house through the garage.

**What can homeowners do to reduce mosquito bites?**
If possible, schedule your activities to avoid the times when mosquitoes are most active
- usually dawn and dusk. You should also dress in light, loose-fitting clothing. If you
have a deck, light it using General Electric yellow "Bug Lights". These lights are not repellant, per se, but do not attract mosquitoes like other incandescent lights. Mosquitoes are relatively weak fliers, so placing a large fan on your deck can provide a low-tech solution. Citronella candles have a mild repellent effect, but do not offer significantly more protection than other candles producing smoke.

**Are backyard misting systems effective?**
Scheduled sprays used by these misters may needlessly broadcast pesticides into the environment, affecting mosquitoes and non-target insects alike. Modern mosquito control strategies emphasize an integrated approach, based upon a profound knowledge of the target, so that's its various vulnerabilities can be exploited by the many tools we've developed for that purpose. Effective mosquito control requires continual survey of adult mosquito densities to determine if certain triggers for control are met. This reduces the use of adulticides to only those times when they are required.

**Do Bug-Zappers Work?**
Black light insect electrocution devices (Bug Zappers, etc.) are purchased in huge quantities by homeowners due to their demonstrated ability to attract and kill thousands of insects over a 24 hr. period. One industry representative estimates that over 1.75 million of these devices are purchased annually in the U.S. But do they really control pest insects? Bug zappers do indeed kill some mosquitoes. However, the only two controlled studies conducted to date by independent investigators at the University of Notre Dame showed that mosquitoes comprised merely 4.1% and 6.4% respectively of the daily catch over an entire season. Even more important was the finding in both studies that there was no significant difference in the number of mosquitoes found in yards with or without bug zappers. What is particularly disconcerting, however, is the number of non-pest insects that comprise the vast majority of trap catch. Many of these insects are beneficial predators on other insect pests. They in turn constitute a major part of the diet of many songbirds. Indeed, reduced numbers of moth and beetle prey species have contributed significantly to the decline of songbird populations in many affluent suburbs. Insect electrocution devices undoubtedly bear some responsibility for this phenomenon. Mosquitoes continue to be more attracted to humans than to the devices. One study conducted in homeowners' backyards showed that of the insects killed by these devices, only 0.13% were female mosquitoes. An estimated 71 billion to 350 billion beneficial insects may be killed annually in the United States by these electrocuting devices.

**Do Ultrasonic devices work?**
At least 10 studies in the past 15 years have unanimously denounced ultrasonic devices as having no repellency value whatsoever. Yet, consumers flock in droves to hardware stores to purchase these contraptions. Why? The discovery that mosquitoes locate mates in mating swarms via wing beat frequency generated a great deal of research into ultrasound as a potential source of environmentally-friendly control. Yet, all attempts to affect mosquito behavior by ultrasound have fizzled, despite enormous amounts of money spent upon research and development. To be sure, the clever, high-
tech, and imperceptible (by humans) use of ultrasound proved to be an exceedingly effective marketing tool for the repeller manufacturers. Homeowners were urged to buy ultrasonic repellers and the like to rid their houses of pests without the need to inhale "even one breath of poisonous spray". This appeal to the public's chemophobia, while extremely effective in diverting attention away from proven preventive and control measures (and toward their repeller products), has undermined an unbiased review of the subject by consumers desperate for a clean, effective, nonchemical means of mosquito control. Unfortunately, no such miracle cure exists. A pioneering study testing five different ultrasonic devices against four mosquito species convincingly demonstrated that ultrasound in the 20-70 kHz range used by these devices had no effect on reorienting flight by female mosquitoes either toward or away from human subjects. Additional tests have shown that sound generators capable of a wide range of frequencies were also ineffective in repelling mosquitoes. The fact is that these devices just do not work - marketing claims to the contrary.

Do mosquito traps work?
An enormous amount of consumer interest has been generated by the marketing of new devices designed to attract, then either trap or kill, mosquitoes. The general idea is to reduce the number of questing mosquitoes that would otherwise be afflicting the homeowner. Many products even claim to significantly reduce or even collapse local mosquito populations by decreasing the number of egg-laying females through their capture. All of these traps utilize some form of attractant that lures the host-seeking female mosquitoes to a capture or killing device. In some cases, mosquitoes are captured via an impellor fan that suctions them into a net, where they desiccate while other trapping systems use a sticky surface to which the mosquitoes adhere when they land. Still others utilize an electric grid to electrocute mosquitoes drawn into contact. These are not set-and-forget devices. Each requires some level of maintenance, i.e. propane tanks need replacement, capture nets need emptying, adhesive boards require replacement and grids require cleaning to ensure their continued effectiveness, particularly in areas of high catch. The process of a mosquito questing for a blood meal involves a complex, interconnected cascade of behaviors, each probably having its own cues, be they visual, thermal, or olfactory. The complexity of these questing behaviors may account for the bewildering variations in trapping efficiency noted for certain species of mosquitoes at different times, seasons and places. With 174 species of mosquitoes currently recognized in the United States, this is no small issue and will require many years before research can provide a clarification. There is some anecdotal evidence that these baited traps, indeed, capture more females of some species than others, depending, to some extent, on the concentration of carbon dioxide emitted and the mosquito species present. There may also be seasonal and circadian variables that affect mosquito responses to certain attractants. Nonetheless, these devices will trap and kill measurable numbers of mosquitoes. Whether this will produce a noticeable reduction in the mosquito population in each case will depend upon a number of factors, e.g. individual tolerance level, absolute mosquito population size, proximity, size and type of breeding habitat producing re-infestation, wind velocity and direction, and species of mosquito present, and others. Thus, the homeowner must still use repellents and practice source reduction methods as adjuncts to realize any measure of relief.
Please be cautioned against putting too much faith in traps as your sole means of control. These traps represent an evolving technology that is a most welcome addition to our mosquito control armamentarium. Their potential is great, but shouldn't be overestimated. It's highly unlikely that these devices, whatever their improvements, will ever fully supplant organized community-wide mosquito control programs, for there is no single silver bullet that will prove to be the ultimate answer to mosquito problems.

**Do bats serve as an effective mosquito control?**
Recently the public has shown increased interest in the value of insectivorous species of bats in controlling mosquitoes. Although untested lately, this is not a new idea. During the 1920's several bat towers were constructed near San Antonio, Texas, in order to help control malarial mosquitoes. Mosquito populations were not affected and the project was discontinued. Bats in temperate areas of the world are almost exclusively insectivorous. Food items identified in their diet are primarily beetles, wasps, and moths. Mosquitoes have comprised less than 1% of gut contents of wild caught bats in all studies to date. Bats tend to be opportunistic feeders. They do not appear to specialize on particular types of insects, but will feed on whatever food source presents itself. Large, concentrated populations of mosquitoes could provide adequate nutrition in the absence of alternative food. However, a moth provides much more nutritional value per capture than a mosquito. M.D. Tuttle, a world authority on bats, is often quoted for his anecdotal report that bats effectively controlled mosquito populations at a popular resort in New York State. While there is no doubt that bats have probably played a visible, if not prominent, role in reducing the mosquito problems in many areas, the natural abatement of mosquito populations is an extremely complex process to study, comprising poorly known ecological relationships. Tuttle attempts to underscore the bats role by citing an experiment in which bats released into a laboratory room filled with mosquitoes caught up to 10 mosquitoes per minute. He extrapolated this value to 600 mosquitoes per hour. Thus, a colony of 500 bats could consume over a quarter of a million mosquitoes per hour. Impressive numbers indeed, but singularly unrealistic when based upon a study where bats were confined in a room with mosquitoes as their only food source. There is no question that bats eat mosquitoes, but to utilize them as the sole measure of control would be folly indeed, particularly considering the capacity of both mosquitoes and bats to transmit diseases.

**How do MRCU control mosquitoes?**
The integrated mosquito management methods currently employed by MRCU are comprehensive and specifically tailored to safely counter each stage of the mosquito life cycle. Larval control through water management and source reduction, where compatible with other land management uses, is a prudent pest management alternative - as is use of the environmentally friendly EPA-approved larvicides currently available. When source elimination or larval control measures are clearly inadequate, or in the case of imminent disease, the EPA and CDC have emphasized in a published joint statement the need for considered application of adulticides by certified applicators trained in the special handling characteristics of these products.

A successful mosquito management program should include the following elements:
1. larval and adult mosquito sampling;
   2. source reduction;
   3. biological control using native or introduced predators and parasites of mosquitoes,
   4. larviciding and adulticiding, when indicated by surveillance;
   5. resistance monitoring;
   6. disease surveillance in mosquitoes, birds, horses and humans, and
   7. public education.

**Are pesticides used in mosquito control safe?**

Since its inception, the Environmental Protection Agency (EPA) has regulated mosquito control through enforcement of standards instituted by the Federal Insecticide, Fungicide, and Rodenticide Act. This legislation mandated documentation of extensive testing for public health insecticides according to EPA guidelines prior to their registration and use. These data requirements are among the most stringent in the federal government and are met through research by established scientists in federal, state and private institutions. This process costs a registrant several million dollars per product, but ensures that the public health insecticides available for mosquito control do not represent health or environmental risks when used as directed. Indeed, the five or six adulticides currently available are the selected survivors of literally hundreds of products developed for these uses over the years. The dosages at which these products are legally dispensed are at least 100-fold less than the point at which public health and environmental safety merit consideration. In point of fact, literature posted on the websites of the EPA Office of Pesticide Programs, Centers for Disease Control and Prevention (CDC), American Association of Pesticide Safety Educators and National Pesticide Information Center emphasizes that proper use of mosquitocides by established mosquito control agencies does not put the general public or the environment at unreasonable risk from runoff, leaching or drift when used according to label specifications. (For the federal government's position on risks associated with mosquito control insecticides, visit http://www.epa.gov/pesticides).

The safety profiles of public health insecticides are undergoing increasing scrutiny because of concerns with how the specialized application technology and product selection protect the exposed public and environment. In fact, well over 200 peer-reviewed scientific studies in various national and international refereed journals since 1980 have documented the safety and efficacy of these public health insecticides at label rates in addition to their application techniques.

**How do mosquito districts avoid spraying chemically-sensitive persons?**

Organized mosquito control agencies often go to extraordinary lengths to accommodate
individuals who, for varying reasons, prefer their property not be sprayed with approved public health insecticides. When surveys indicate the need for adult sprays, they are approved, planned and conducted with special regard to the concerns of chemically sensitive persons. Personal notification of chemically-sensitive individuals of spray times in addition to using Global Positioning Systems (GPS)/Global Information Systems (GIS) technology to reduce the likelihood of drift over unauthorized areas are but a few of the means utilized to ensure mosquito control serves the entire public spectrum. Should you desire that your property not be sprayed, please notify your local district.

Do mosquito sprays affect animals other than mosquitoes? The extremely small droplet aerosols utilized in adult mosquito control are designed to impact primarily on adult mosquitoes that are on the wing at the time of the application. Degradation of these small droplets is rapid, leaving little or no residue in the target area at ground level. These special considerations are major factors that favor the use of very low application rates for these products, generally less than 4 grams active ingredient per acre, and are instrumental in minimizing adverse impacts.

History

The Mosquito Research & Control Unit (MRCU) was established in 1965 when Marco Giglioli arrived from the ODM London with instructions 'to establish a laboratory and conduct research with a view to advising the Cayman Government on suitable methods of control'. However, the Cayman Government insisted on actual control attempts having a high priority right from the start. The first vehicle mounted Tifa Todd thermal fogging machine was in operation by the 1966 mosquito season. Initial mosquito control efforts were concentrated on the Georgetown area and were very successful. Windrows of dead mosquitoes were reported in the streets each morning. Fogging machines increased in number to nine by 1969, mostly mounted on Mini Mokes, using malathion diluted in diesel oil.

Mosquito densities were high enough in those days to warrant fogging well past the dusk peak period and Giglioli solved the problem of staff and funding for his work by forming a corps of volunteer foggers. Many Cayman citizens, led by Captain Theo Bodden, gave large amounts of their free time in the service of mosquito control. As mosquito numbers diminished and other control methods came into operation, and the number of fogging machines was reduced and replaced by ultra-low-volume (ULV) sprayers. ULV sprayers are easier to operate and less of a hazard to the traffic in Grand Cayman. From the beginning, Giglioli was keen to attempt mosquito control by physicals means. He believed that by manipulating the swamp water levels mosquito breeding could be disrupted and as a result lead to permanent reductions in mosquito numbers.
Dyke building through the swamp began in 1967, and over the years the network of canals and dykes has grown until by 1983 when most mangrove areas around North Sound were divided into sections in which water levels could be manipulated. The creation of a more dynamic water-level regime has considerably reduced the ability of Aedes taeniorhynchus to breed in large numbers and it has become difficult to find larvae in areas historically known to produce enormous broods. The early and rapid success of the fogging program indicated that if insecticide could be applied over the huge areas of inaccessible swamp an enormous reduction in mosquitoes could result. This was tested in 1971 with a Cessna Ag-Wagon aircraft spraying malathion and proved to be extremely successful.

Much experimental work was then carried out by Giglioli and MRCU pilot J.F. Lesieur to determine the most effective and economic formulation of malathion and obtain the optimal droplet size from the Micronair atomisers with which the aircraft were equipped. Aerial spraying began to be used on a large scale in 1972 when most of Grand Cayman was treated repeatedly and unprecedented reductions in mosquito numbers resulted. Although the equipment and insecticides currently used by MRCU may be different to those applied during the early days of mosquito control in Grand Cayman, the principles on which the control strategy is based remain similar to those established by Giglioli in the 1960s and 1970s.

MRCU provides mosquito control on the Sister Islands through the Mosquito Control Unit on Cayman Brac. This Unit operates in a similar way to MRCU on Grand Cayman. Cayman Brac operates a number of truck mounted ground fogger units, carries out Port Disinsection and Aedes aegypti monitoring. On Little Cayman there is a single truck mounted ground fogger unit, Port Disinsection as required and limited Aedes aegypti monitoring.
STRATEGIC MANAGEMENT

The key strategic ownership goals for the Mosquito Research & Control Unit in 2009/10 and the subsequent two years are as follows:

- To increase the overall efficiency of the Aircraft Section and the Sister Islands Section by constructing, respectively, a new aircraft hangar providing much needed pesticide storage, workshop space, and hangar capacity for both aircraft and a new MRCU facility in Cayman Brac.

- To significantly improve mosquito control methods through the adoption of a pre-emptive approach to mosquito control through an ambitious expansion of aerial larviciding, both in terms of location and frequency, thereby preventing mosquito emergence, decreasing the risk of insecticide resistance, and reducing the need for conventional spraying.

- To improve the efficiency and effectiveness of MRCU through a restructuring of the organisation.

- To improve the productivity and effectiveness of the Department’s research programme through the expansion and development of the Science Group, enabling the development of a vibrant scientific research programme.

- Improve the present Insecticide Resistance Management Strategy by utilising new laboratory techniques to study insecticide resistance, and improve the early-warning nature of the programme.

- Improve the disease prevention capability by developing DNA analysis techniques to detect the presence of vector-borne diseases in mosquito populations, with particular emphasis on Dengue Fever, Malaria and West Nile virus.

- Research and develop control methods targeting Grassland Mosquitoes.

- Develop and implement a public education programme to enhance the effectiveness of the Department’s overall mosquito control strategy by improving public awareness of the issues surrounding mosquito control and encouraging the involvement of the general public in particular control methods.

Continue to improve application efficiency by applied research in the area of spray droplet dynamics.
Governance

MRCU Research activities and control operations are governed by the following legislation*:

The Mosquito (Research & Control) Law 1976
Mosquito (Research and Control) Regulations 2002 revision
The Aerial Spraying Protection Law 1974
All laws and Regulations that apply to Cayman Islands Public Sector

Complaints-handling procedures

- HR policies and procedures
- Public Accountants Law (2009 Revision) - International Public Accounting Standards
- Information management policy; Disposal schedule (records retention policy)

Operating policies and procedures; Standards of service

- Labour Law (2007 Revision) and Regulations
- Public Service Management Law
- National Archive and Public Records Law 2007
- Freedom of Information Law 2007
- Freedom of Information Regulations 2008
- Electronic Transactions Law 2003 revision
- Public Management and Finance Law (2005 Revision) and (Regulations 2007 Revision)
- Public Service Management Law (2007 Revision) and Personnel Regulations (2006 Revision)
- Workmen’s Compensation Law (1996 Revision)
- Immigration Law (2006 Revision) and Regulations
- Health Insurance Law (2005 Revision) and Regulations (2005 Revision)
- National Pensions Law (2000 Revision) and Regulations
- Customs Law (2007 Revision) and Regulations
- Marine Conservation (Marine Parks) Regulations (2007 Revision)
- Environmental Health Laws and Regulations
- Other Local Laws and Regulations

*Copies can be obtained upon request from Information Manager
Corporate management*

- MRCU Annual Reports
- MRCU ground operations manual and guidelines
- Aircraft maintenance manuals
- Aircraft operations manual
- MRCU hurricane preparedness plan

- Compliance assessments; inspections; reviews; performance evaluations
- Statistics**
- Risk management assessments

** Specialized reports can be created to collate specific information when necessary

FINANCE & ADMINISTRATION

Financial management*

- Finance and Accounting
- Annual Budget
- Financial statements; Half-yearly / quarterly reports
- Sources of revenue; Investments; Capital programme
- Accounting procedures; Contracting procedures
- List of current tenders, contracts or quotations; Recently-awarded contracts
- Auction

*Copies can be obtained upon request from Information Manager

Administration*

- Insurance policies
- Press releases
- Job vacancies; career opportunities
- Staff pay and grading structures
- Records management file plan or classification scheme
- Training and Safety
- Information Technology
- Human Resources
- Insurance Policies
- Press releases
- Staff pay and grading structures
- Records management file plan or classification scheme

*Copies can be obtained upon request from Information Manager
POLICIES & PROCEDURES*
HR policies and procedures:

- Policy No. 01: Absence Notification
- Policy No. 02: Annual Vacation
- Policy No. 03: Compensatory Time
- Policy No. 04: Computer and Technology Resource Usage
- Policy No. 05: Drug and Alcohol
- Policy No. 06: Ground Vehicular Transportation Procedures
- Policy No. 09: Progressive Discipline Programme
- Policy No. 10: Punch Clock
- Policy No. 11: Purchase Orders
- Policy No. 12: Sale of Fuel
- Policy No. 14: Telephone Calls
- Policy No. 15: Theft
- Policy No. 16: Time off Without Pay
- Policy No. 17: Sexual Harassment
- Policy No. 19: Cellular Telephone Usage
- Policy No. 20: Travel
- Policy No. 21: Outside Employment
- Policy No. 22: Complaints Policy & Procedures

Operating policies and procedures: Standards of service

- Labour Law (1996 Revision)
- Public Service Management Law
- Current Fee Structure- Port Disinsection

*Copies can be obtained upon request from Information Manager

DECISIONS & RECOMMENDATIONS*

- Board Meeting
- Minutes of meetings
- Evaluation procedures
- Assessment criteria

*Copies can be obtained upon request from Information Manager

LISTS & REGISTERS

- FOI disclosure log
- Asset Register
- Register of interests
- Schedule of Property
- Schedule of Vehicles

*Copies can be obtained upon request from Information Manager

**OUR SERVICES**

- MRCU mission statement.
- MRCU call-out service
- MRCU aerial services
- MRCU Meteorological data
- MRCU Press releases
- MRCU physical control programme
- MRCU aerial larvicide operations
- MRCU ground larvicide operations
- MRCU aerial adulticide operations
- MRCU ground adulticide operations
- MRCU Disease prevention and control
- MRCU school visit programme
- MRCU ministerial advise service
1. **About the Publication Scheme**

Every public authority covered by the Freedom of Information Law has a legal duty to maintain a publication scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

The publication scheme lists the information which is readily available to the public. The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.

This publication scheme commits the Public Works Department to making information available to the public as part of its normal business activities.

The Public Works Department will:

- specify the information held by the authority, which falls within the seven (7) categories below;
- proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
• describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
• list any fees charged for access to information described in this scheme;
• publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
• make this publication scheme available to the public;
• regularly review and update the information made available under this scheme.

2. **Information that may be withheld**

The Public Works Department will generally **not** publish:

• information in draft form;
• information that is not held by the Public Works Department, or which has been disposed of in accordance with a legally authorised disposal schedule;
• information that is not readily-available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
• information which is exempt under the FOI Law, or otherwise protected from disclosure – for example: personal information; or commercially sensitive information. Records containing exempt matter will be published in a redacted form, where ever it is practical to do so, indicating which exemptions apply.

In maintaining this publication scheme, our aim is to be as open as possible.

However, there may be limited circumstances where information will be withheld from one of the categories of information listed in **section 7: Categories of information**.

Information will only be withheld where the FOI Law expressly permits it.

For example: where disclosure would breach the law of confidentiality, infringe personal privacy, harm the Public Works Department’s (or another organization’s) commercial interests, or endanger the protection of the environment.

When ever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to **section 6: Complaints**.

3. **Methods of access**

Information available under our publication scheme will usually be accessible through the methods described below.

**Section 7: Categories of information** provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.

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1 A copy of the record, with the exempt matter deleted in accordance with the National Archive’s *Redaction Standard*. 
Email

If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You can email us at foi.pwd@gov.ky to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

Phone

Documents listed in the publication scheme can also be requested by telephone. Please call Ms. Juliette Frederick at (345)244 4834 or Ms. Yanira Dixon at (345)244-4835 to request information.

Post

All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to:

Ms. Juliette Frederick
Information Manager
P.O. Box 10505
Grand Cayman KY1-1005
Cayman Islands

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See section 4: Fees and charges for further details.)

Personal visits

In limited cases, you may be required to make an appointment to view information listed in the publication scheme. This will be clearly stated in section 7: Categories of information, and relevant contact details will be provided in that section.

Advice and assistance

If you experience any difficulty identifying the information you want to access, please contact either of the below persons:

Ms. Juliette Frederick
Tel: (345) 244-4834
Email: Juliette.Frederick@gov.ky

Ms. Yanira Dixon
Tel: (345) 244-4835
Email: Yanira.Dixon@gov.ky

The Public Works Department will adhere to its obligations under section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.

Information will be provided in the language in which it is held or in such other language that is legally required. Where the Public Works Department is legally required to translate any information, it will do so.
4. Fees and charges

The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. The Public Works Department strives to ensure that fees and charges are clearly explained and kept to a minimum.

Information which is published online, downloaded through a website, or sent to you by email will be provided free of charge.

Fees may be charged for providing information in paper copy or on computer disc. Charges will reflect the actual costs of reproduction and postage, as described below.

Reproduction costs

Where fees apply, photocopied information will be charged at a standard rate of $1.00 per page (black and white; any size) and $1.50 per page (colour; any size).

Computer discs will be charged at a rate of $2 per disc.

Postage costs

The Public Works Department will pass on to the requester the actual costs of postage or courier delivery.

Details of any individual charges which differ from the above policy are provided within section 7: Categories of information.

If a fee applies, you will be advised of the amount and how it has been calculated. Information will be provided when the Public Works Department has received your payment.

5. Requests for information outside the Publication Scheme

Information held by the Public Works Department that is not published under this scheme can be requested in writing, via email, fax, or by visiting the Public Works Department. Your request will be considered in accordance with the provisions of the FOI Law.

Send written requests to:

Ms. Juliette Frederick  
Information Manager  
Public Works Department  
370 North Sound Road  
P.O. Box 10505  
Grand Cayman KY1-1005  
Cayman Islands

For requests by email, please forward to foi.pwd@gov.ky

All faxed requests should be sent to the attention of the Information Manager at (345) 949-7731.

6. Complaints

The Public Works Department aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.
If you wish to complain about any aspect of this publication scheme, please contact Ms. Juliette Frederick at (345)244-4834 or Ms. Yanira Dixon at (345)244-4835, and we will try to resolve your complaint as quickly as possible.

Further information about our complaints procedures can be obtained from our HR Manager, Mrs. Francene Roach, at (345)244-4823 or by collection of a complaints form from our office at 370 North Sound Road, George Town, Grand Cayman.

You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

Information Commissioner's Office,
2nd Floor, Elizabethan Square, Building 1
George Town, Grand Cayman

PO Box 1375
Grand Cayman KY1-1108
CAYMANISLANDS

Telephone: +1 345 747 5402
Email: appeals@ico.gov.ky

7. Categories of information

- About Us
- Strategic Management
- Finance & Administration
- Policies & Procedures
- Decisions & Recommendations
- Lists & Registers
- Our Services

ABOUT US

Name of public authority
Public Works Department

Ministry
District Administration, Works, Lands and Agriculture(DAWL&A)

Principal Officer
Mr. J. Maxwell Jones
Director

Information Manager
Ms. Juliette Frederick
Information Manager
P.O. Box 10505
Grand Cayman KY1-1005
Cayman Islands
Direct Line: (345)244-4834
Organisation and functions
The Public Works Department (PWD) is the Government’s principal advisor on matters relating to public buildings and their facilities. The department provides project management, construction management, construction activities, architectural, quantity surveying and MEP consultancy services for building related projects and also the provision of repair and maintenance services to Government properties as requested by fund-holding Client Agencies.

Services are provided using in-house professional staff, project and construction management expertise and direct labour services or by procuring private sector services, on the basis that PWD will be reimbursed for the full cost of its efforts, as aggregated from time recording and project costing systems.

P.O. Box 10505
Grand Cayman KY1-1005
Cayman Islands
Tel: (345)949-2547
Fax: (345)949-7731

Frequently asked questions

▪ What Does PWD do?
The Public Works Department (PWD) is responsible for the design construction and maintenance of Government facilities as well as Disaster preparedness support. Located in a complex on the North Sound Road, the department employs Engineers, Architects, Administrative and Trade staff.

- **How does one gain employment with PWD?**

  Whenever a job vacancy exists, the department will post advertisements in both the local media and on the Government Intranet.

  To apply for a job with the PWD you should mail, email, fax or hand deliver a complete application form and current resume to the department, by the deadline listed on the job advertisement to:

  Human Resources  
  Public Works Department  
  370 North Sound Road  
  P.O. Box 10505  
  Grand Cayman KY1-1005  
  Cayman Islands  

  Fax: (345) 949-7731  
  Email: pwdrecruitment@gov.ky

- **If I submit a resume do I still need to complete the government application form?**

  Yes. The application form includes information that isn't listed on the resume.

- **Who should I contact regarding a post I have applied for?**

  The Human Resources Manager or Human Resources Executive Officer at (345) 244-4823 or Email pwdrecruitment@gov.ky

- **How can I offer consultancy/Business services to PWD?**

  PWD is consistently involved in administrative or operational activities requiring the contracting of external services. When this need arises PWD will advertise its invitation of tenders via the local media and on the PWD website. These invitations will outline the process involved in making such bids.

- **Who are PWD’s clients?**

  PWD provides services to Ministries, Portfolios, Government Departments, Statutory Authorities, and Government owned companies, approved private sector clients and any other entity that PWD agrees to provide services to. The majority of our activities are located in Grand Cayman and occasionally in the Sister Islands.

- **Can PWD fix my roads?**
No. The construction and maintenance of roads is the responsibility of the National Roads Authority (NRA)

- **What is the difference between PWD and NRA?**

Initially the Public Works Department consisted of two divisions, namely Roads and Buildings. In July 2004 the Roads division was separated and by an act of government became an authority, now referred to as the National Roads Authority (NRA).

**STRATEGIC MANAGEMENT**

Administering the authority's operations at the organisational level; developing business plans and corporate policy; setting long-term goals and objectives; evaluating the agency's overall performance and progress towards established targets; managing programs to improve business processes and ensure consistent service delivery; preparing or revising laws and other regulatory instruments that affect the authority's functions and responsibilities; obtaining legal advice from external sources.

The key strategic goals and objectives for the Public Works Department

1. To replace ageing vehicles in accordance with DVES's replacement policy. This will increase operational efficiency and effectiveness of the equipment stock; reduce the excessive maintenance costs experienced with ageing vehicles and progressively reduce the rental expenses incurred in replacing units during equipment downtime.

2. To improve efficiency and competitiveness with the private sector by reducing crew sizes; currently restricted by number of available vehicles.

3. To continue to improve the skills and efficiencies of the PWD work force through training. We will continue the three year training programme, focusing on improved customer service, vocational skills and leadership and management skills.

**Governance**

- Public Accountants Law (2009 Revision) - International Public Accounting Standards
- Labour Law (2007 Revision) and Regulations
- Public Service Management Law (2007 Revision)
- Personnel Regulations (2006)
- National Archive and Public Records Law 2007
- Freedom of Information Law 2007
- Freedom of Information Regulations 2008
- Electronic Transactions Law 2003 revision
- Public Management and Finance Law (2005 Revision) and (Regulations 2007 Revision)
- Workmen's Compensation Law (1996 Revision)
- Immigration Law (2009 Revision) and Regulations (2009 Revision)
- Health Insurance Law (2005 Revision) and Regulations (2005 Revision)
- National Pensions Law (2000 Revision) and Regulations
- Customs Law (2007 Revision) and Regulations
- Environmental Health Laws and Regulations
FINANCE & ADMINISTRATION

Financial management
- Annual Budget
- Accounting Policies and Procedures
- Contracting Procedures
- List of current tenders, contracts or quotations; Recently-awarded contracts

Administration
- Press Releases
- Job Vacancies; career opportunities
- Staff pay and grading structures
- Records Management file plan

POLICIES & PROCEDURES*
- Complaints-Handling Procedures; HR Policies and Procedures
- Finance, Stores & Fleet Policies & Procedures
- Operations and Works Policies and Procedures
- Development & Planning Policies and Procedures
- Information Management Policy; Disposal schedule (records retention policy)

*Copies can be obtained upon request from Information Manager

LISTS & REGISTERS
- Asset Register
- FOI Disclosure Log

OUR SERVICES

Policy Advice
1. Policy Advice Policy advice provided to the Hon. Minister & Ministry of District Administration, Works and Gender Affairs on all matters relating to buildings and other / related facilities.

Advice and Assistance to Government Agencies
2. Provision of advice and assistance to:
   a. Fund-holding Client Departments on programmes and non-project specific matters relating to buildings and their related facilities,
   b. Government Committees and/or Boards of public or private sector organisations, when departmental staff are appointed by Government, in matters relating to buildings, their related facilities and on tendering procedures,
c. Statutory Authorities and Government owned companies on a reimbursable basis on project and non-project specific matters relating to buildings and their facilities.

Management of Building Projects

3. Project management and consulting services for the design, construction of new buildings and renovations to existing buildings and their related facilities occupied by fund-holding Client Agencies. Services include the use, where appropriate, of a direct labour organisation and the delivery of the following activities using in-house or private sector resources, as defined in Project SLA’s:
   a. Assist Clients to create a project definition document [PDD] at outset and obtaining master plan approval for project implementation.
   b. Project management services to ensure that projects are completed on time, within cost and to required specification,
   c. Designs, costing and contract documentation,
   d. Tendering and contract award processes,
   e. Construction management and inspection services, construction and hand-over activities.

Maintenance of Client Facilities

4. Maintenance of buildings and other facilities occupied by fund-holding Client Agencies in accordance with the Agency SLA and Client / Facility Manager’s directions. The services cover all elements of the building and specifically agreed services to the property. Other services may be included as agreed within the framework of the Agency SLA. In the instance of rented or leased facilities, services vary to meet Client needs if not provided by the lease-holder.

The activity also involves the periodic inspection of the property, logging of service requests and issuance of work orders to execute, by in-house or private sector resources, those activities as defined in Agency SLA’s.

Agencies that call in requests are responsible for the labour and material expenses incurred.
CONTENTS:

1. About the publication scheme
2. Information that may be withheld
3. Methods of access
4. Fees and charges
5. Requests for information outside the publication scheme
6. Complaints
7. Categories of information

1. About the publication scheme

Every public authority covered by the Freedom of Information Law has a legal duty to maintain a publication scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

The publication scheme lists the information which is readily available to the public. The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.

This publication scheme commits the Cayman Islands Postal Service to making information available to the public as part of its normal business activities.

The Cayman Islands Postal Service will:

- specify the information held by the authority, which falls within the seven (7) categories below;
- proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
- describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
list any fees charged for access to information described in this scheme;
- publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
- make this publication scheme available to the public;
- regularly review and update the information made available under this scheme.

2. Information that may be withheld

The Cayman Islands Postal Service will generally not publish:
- information in draft form;
- information that is not held by the Cayman Islands Postal Service, or which has been disposed of in accordance with a legally authorised disposal schedule;
- information that is not readily-available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
- information which is exempt under the FOI Law, or otherwise protected from disclosure – for example: personal information; or commercially sensitive information. Records containing exempt matter will be published in a redacted1 form, where ever it is practical to do so, indicating which exemptions apply.

In maintaining this publication scheme, our aim is to be as open as possible.

However, there may be limited circumstances where information will be withheld from one of the categories of information listed in section 7: Categories of information.

Information will only be withheld where the FOI Law expressly permits it.

For example; where disclosure would breach the law of confidentiality, infringe personal privacy, harm the Cayman Islands Postal Service’s (or another organisation’s) commercial interests, or endanger the protection of the environment.

When ever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to section 6: Complaints.

3. Methods of access

Information available under our publication scheme will usually be accessible through the methods described below.

---

1 A copy of the record, with the exempt matter deleted in accordance with the National Archive’s Redaction Standard.
Section 7: Categories of information provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.

Online

Many of our documents are published electronically on our website www.caymanpost.gov.ky and can be downloaded in PDF format. Where information is available online, a link within section 7: Categories of information will direct you to the relevant page or document.

If there is no link, or the link is broken, you can use our website’s “Search” facility at [http://www.caymanpost.gov.ky]. If you are still having trouble locating information listed under our scheme, please contact foi.pos@gov.ky; or FOI Information Manager, Brenda Hydes at 345-949-2474 or Information Manager Alternate, Delcia Solomon at 945-6875.

Email

If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You may email us at foi.pos@gov.ky, brenda.hydes@gov.ky or delcia.solomon@gov.ky to request information. Please provide a telephone number so that we may call you to clarify details if necessary.

Phone

Documents listed in the publication scheme may also be requested by telephone. Please call FOI Information Manager, Brenda Hydes at 345-949-2474; or Information Manager Alternate, Delcia Solomon, 345-945-6875 to request information or foi.pos@gov.ky.

Post

All information listed in the publication scheme will usually be available in hard copy. Requests may be emailed to foi.pos@gov.ky or addressed and sent by traditional post to:

Ms Brenda Hydes
Information Manager
Cayman Islands Postal Service
General Postal Office
Grand Cayman KY1-1100
CAYMAN ISLANDS

OR

Delcia Solomon
Information Manager Alternate
Cayman Islands Postal Service
Airport Post Office
Grand Cayman KY1-1000
CAYMAN ISLANDS

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See section 4: Fees and charges for further details.)
**Personal visits**

In limited cases, you may be required to make an appointment to view information listed in the publication scheme. This will be clearly stated in section 7: *Categories of information*, and relevant contact details will be provided in that section.

**Advice and assistance**

If you experience any difficulty identifying the information you want to access, please contact FOI Information Manager, Brenda Hydes at 345-949-2474; or Information Manager Alternate, Delcia Solomon at 345-945-6875 or foi.pos@gov.ky.

The Cayman Islands Postal Service will adhere to its obligations under section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.

Information will be provided in the language in which it is held or in such other language that is legally required. Where the Cayman Islands Postal Service is legally required to translate any information, it will do so.

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**4. Fees and charges**

The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. The Cayman Islands Postal Service strives to ensure that fees and charges are clearly explained and kept to a minimum.

Information which is published online, downloaded through a website, or sent to you by email will be provided free of charge.

Fees may be charged for providing information in paper copy or on computer disc. Charges will reflect the actual costs of reproduction and postage, as described below.

**Reproduction costs**

Where fees apply, photocopied information will be charged at a standard rate of $.50 page (black and white; any size) and $1.50 per page (colour; any size).

Computer discs will be charged at a rate of $2 per disc.

**Postage costs**

The Cayman Islands Postal Service will pass on to the requester the actual costs of postage or courier delivery.

Details of any individual charges which differ from the above policy are provided within section 7: *Categories of information*.

If a fee applies, you will be advised of the amount and how it has been calculated. Information will be provided when the Cayman Islands Postal Service has received your payment.
5. Requests for information outside the publication scheme

Information held by the Cayman Islands Postal Service that is not published under this scheme can be requested in writing.

Your request will be considered in accordance with the provisions of the FOI Law.

Requests for information must be made in writing and should be submitted via email, post or facsimile.

Emails may be sent to: foi.pos@gov.ky, brenda.hydes@gov.ky or delcia.solomon@gov.ky.

Requests by post should be addressed as follows:

Ms Brenda Hydes OR Delcia Solomon
Information Manager Information Manager Alternate
Cayman Islands Postal Service Cayman Islands Postal Service
General Postal Office Airport Post Office
Grand Cayman KY1-1100 Grand Cayman KY1-1000
CAYMAN ISLANDS CAYMAN ISLANDS

Faxed requests should be submitted as follows:

Ms Brenda Hydes OR Delcia Solomon
Information Manager Information Manager Alternate
(345) 945-1246 (345) 945-6876

Your written request should include the following details:
1. A name (a real name is not mandatory; a fake name or pseudonym is acceptable).
2. A postal address and/or email address to which you want our response to be sent to you. This is also helpful in case the Postal Service needs to contact you to clarify an aspect of your request.
3. Details of the records, including if you know, the period and/or geographic area to which the information you are seeking relates; any dates relevant to the information being requested; the name or other identifying characteristics of the document; and,
4. The form of access you prefer such as electronic, photocopy, etc.

6. Complaints

The Cayman Islands Postal Service aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, please contact foi.pos@gov.ky or FOI Information Manager, Brenda Hydes at brenda.hydes@gov.ky or 345-949-2474; or Information Manager Alternate, Delcia Solomon at delcia.solomon@gov.ky or 345-945-6875, and we will try to resolve your complaint as quickly as possible.
You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

Information Commissioner's Office,
**Physical address:** 2nd Floor, Elizabethan Square, Building 1
George Town, Grand Cayman

**Postal address:** PO Box 1375
Grand Cayman KY1-1108
CAYMAN ISLANDS

Telephone: +1 345 747 5402
e-mail: appeals@ico.gov.ky

7. Categories of information

- About Us
- Strategic Management
- Finance & Administration
- Policies & Procedures
- Decisions & Recommendations
- Lists & Registers
- Our Services

About Us

**Name of public authority**
Cayman Islands Postal Service

**Ministry**
Ministry of District Administration, Works, Lands and Agriculture

**Chief Officer**
Mr. Kearney Gomez, MBE, JP
Ministry of District Administration, Works, Lands and Agriculture

4th Floor, Government Administration Building
Grand Cayman KY1-9000
CAYMAN ISLANDS
Authority Head
Ms. Sheena Glasgow
Postmaster General
Cayman Islands Postal Service
General Post Office
Grand Cayman KY1-1100
CAYMAN ISLANDS

Senior Postal Managers
- Finance -- Mrs. Petrona Gordon, Acting Deputy Postmaster General, Finance & Human Resources
- Mail Operations – Ms. Melissa Martinez-Ebanks, Deputy Postmaster General, Operations
- Human Resources –
- Marketing – Ms. Tara Bush, Assistant Postmaster General, Marketing and New Product Development
- Regulatory Matters – Mr. Edward Rasiulis, Assistant Postmaster General, Regulatory and International Relations

Information Manager
Ms Brenda Hydes
Information Manager
Cayman Islands Postal Service
General Postal Office
Grand Cayman KY1-1100
CAYMAN ISLANDS
Direct Line: (345)814-6514
Office: (345)949-2474
Email: brenda.hydes@gov.ky
FOI email: foi.pos@gov.ky
Website: http://www.caymanpost.gov.ky
Freedom of Information Website: http://foi.gov.ky

Alternate
Delcia Solomon
Information Manager Alternate
Cayman Islands Postal Service
General Postal Office
Grand Cayman KY1-1000
CAYMAN ISLANDS
Direct Line: (345)814-6470
Office: (345)945-6875
Email: delcia.solomon@gov.ky
Organisation and Functions

Every working day, the Cayman Islands Postal Service collects and processes more than 40,000 pieces of mail and delivers them to 11,000 post boxes at 15 Post Offices and 2 Postal Agencies across all three islands. Each postal facility offers a variety of options for our customers – sending and receiving mail, purchase of stamps and the ability to pay for some utility bills, insurance and garbage fees.

Cayman Islands Postal Service facility locator and telephone directory

<table>
<thead>
<tr>
<th>DISTRICT</th>
<th>TELEPHONE</th>
<th>OFFICER IN CHARGE</th>
</tr>
</thead>
<tbody>
<tr>
<td>AIRPORT POST OFFICE</td>
<td></td>
<td></td>
</tr>
<tr>
<td>136 Dorcy Drive</td>
<td>FAX: 945 6876</td>
<td>Melissa Martinez-Ebanks</td>
</tr>
<tr>
<td></td>
<td>EMS: 949 6777</td>
<td>Mon - Fri</td>
</tr>
<tr>
<td></td>
<td>P. Post: 949 2027</td>
<td>8:15am – 5:00pm</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Sat 9:00 am – 12:30pm</td>
</tr>
<tr>
<td>BODDEN TOWN</td>
<td>947 2250</td>
<td>Leila Terry</td>
</tr>
<tr>
<td>189 Bodden Town Road</td>
<td>FAX: 947 4152</td>
<td>Mon – Fri</td>
</tr>
<tr>
<td></td>
<td></td>
<td>8:30am – 5:00pm</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Sat 9:00 am – 12:30pm</td>
</tr>
<tr>
<td>EAST END</td>
<td>947 7546</td>
<td>Laurie Welcome</td>
</tr>
<tr>
<td>2599 Sea View Road</td>
<td></td>
<td>Mon- Fri</td>
</tr>
<tr>
<td></td>
<td></td>
<td>8:30am – 12:00pm</td>
</tr>
<tr>
<td></td>
<td></td>
<td>1:00 – 5:00pm</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Sat 9:00 am – 12:30pm</td>
</tr>
<tr>
<td>GENERAL POST OFFICE</td>
<td>949 2474</td>
<td>Sheena Glasgow</td>
</tr>
<tr>
<td>14 Edward Street, George Town</td>
<td>FAX: 945 1246</td>
<td>Postmaster General</td>
</tr>
<tr>
<td></td>
<td>949 2104</td>
<td>Mon – Fri</td>
</tr>
<tr>
<td></td>
<td>949 7001</td>
<td>8:15am – 5:00pm</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Sat 9:00 am – 12:30pm</td>
</tr>
<tr>
<td>Location</td>
<td>Address</td>
<td>Phone Number</td>
</tr>
<tr>
<td>-------------------</td>
<td>--------------------------------</td>
<td>--------------</td>
</tr>
<tr>
<td><strong>GUN BAY</strong></td>
<td>587 Austin Connolly Drive</td>
<td>947 7537</td>
</tr>
<tr>
<td><strong>HELL</strong></td>
<td>93B Hell Road</td>
<td>949 1171</td>
</tr>
<tr>
<td><strong>NORTH SIDE</strong></td>
<td>896 North Side Road</td>
<td>947 9551</td>
</tr>
<tr>
<td><strong>SAVANNAH</strong></td>
<td>1687 Shamrock Road</td>
<td>947 1518</td>
</tr>
<tr>
<td><strong>SEVEN MILE BEACH</strong></td>
<td>West Shore Centre</td>
<td>949 4177</td>
</tr>
<tr>
<td><strong>PHILATELIC BUREAU</strong></td>
<td>West Shore Centre</td>
<td>946 4757</td>
</tr>
<tr>
<td><strong>WEST BAY</strong></td>
<td>103 West Church Street</td>
<td>949 3311</td>
</tr>
<tr>
<td><strong>SISTER ISLANDS</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>CREEK</strong></td>
<td>9 Student Drive</td>
<td>948 0213</td>
</tr>
<tr>
<td>Location</td>
<td>Address</td>
<td>Contact Information</td>
</tr>
<tr>
<td>---------------</td>
<td>----------------------------------------------</td>
<td>---------------------</td>
</tr>
<tr>
<td>SPOT BAY</td>
<td>327 Spot Bay Road</td>
<td>948 0354</td>
</tr>
<tr>
<td>STAKE BAY</td>
<td>19 Kirkconnell Street</td>
<td>948 2222</td>
</tr>
<tr>
<td>WATERING PLACE</td>
<td>38 Watering Place Road</td>
<td>948 0242</td>
</tr>
<tr>
<td>WEST END</td>
<td>30 West End Road West</td>
<td>948 1422 FAX: 948 2311</td>
</tr>
<tr>
<td>LITTLE CAYMAN</td>
<td>898 Guy Banks Road</td>
<td>948 0016</td>
</tr>
</tbody>
</table>

**Boards and Committees**

<table>
<thead>
<tr>
<th>Name</th>
<th>Meetings</th>
<th>Membership</th>
</tr>
</thead>
</table>
| Stamp Advisory Committee          | Typically six meetings are held per annum, bimonthly. Meetings are not normally open to the public. | Chair: Postmaster General  
Secretary: Customer Care Officer, CIPS  
Members:  
- Ministry DAW&GA Rep  
- Manager, Philatelic Bureau  
- APMG, Marketing, CIPS  
- National Archive Rep  
- National Museum Rep  
- District Commissioner  
Co-opted Members:  
- Lyndhurst Bodden |


Minutes of Stamp Advisory Committee meetings may be obtained by contacting foi.pos@gov.ky; or FOI Information Manager, Brenda Hydes at 345-949-2474 or Information Manager Alternate, Delcia Solomon at 945-6875.

**Frequently asked questions**

**Can I use my apartment’s street address to get my mail at the Post Office?**
No. There is no home delivery of mail in the Cayman Islands.
*Under the Postal Law (1997 Revision) mail is delivered to P. O. Box numbers at the various post offices within the three islands.*

**Should I use “BWI”?**
No. The British West Indies no longer exists geographically.
*In addition, using “BWI” may create mis-sorting overseas as automated sorting systems often mistake it for British Virgin Islands, creating a longer delivery time to the Cayman Islands.*

**Can my P O Box be put in two or three person’s name?**
No. The Postal Law (1997 Revision) requires one renter.

**Can I get an extra key for my P O Box to give the person I share the box with?**
No. The Postal Law (1997 Revision) permits only one key to be issued.

**I’ve lost my Post Office Box key. What should I do?**
Complete a Lost Key Form from your post office or by visiting our website: www.caympost.gov.ky. Submit this form to your post office, include the $30 replacement key fee, and as soon as the lock has been changed, your new key will be issued to you.

**Why does my post office keeping putting mail that is not for me into my post box even when I keep returning it?**
Under section 44 of the Postal Regulations (2007 Revision), the Postal Service is mandated to put mail into the post box number to which it is addressed, regardless of the name to whom it is addressed. The law gives the post box number higher priority over the name on each piece of mail.
History

About us
The Cayman Islands Postal Service (CIPS) has long been an important part of Island life. We provide an essential service to all businesses and households and are part of the global postal network. We are in a unique position because we have the capacity to reach more residents in the Cayman Islands than any other business. People trust our ability to safely handle their letters and parcels. We employ nearly 100 people. Every working day we collect and process more than 40,000 pieces of mail and deliver them to 11,000 post boxes across all three islands.

The CIPS is looking to the future by trying to stay one step ahead of our customers’ needs. The introduction of postcodes, mail drops and Value-Added Services is only part of this effort. We are constantly striving to find ways in which to make the Post Office more user-friendly, and we are currently looking into new technologies to bring more options to our customers.

About our stamps
Cayman Islands stamps are known internationally for their beauty and their appealing themes, some of which reflect the Caymanian way of life and our cultural heritage, and others that feature the Islands’ living marine and terrestrial treasures.

Philatelist, or stamp collectors, have highly valued Cayman Islands stamps for decades because of the normally high quality stamps produced and the limited number of stamps issues released each year.

The activities of the Stamp Advisory Committee are governed by section 12 of the Postal Law (1997 Revision) which states, “The Governor shall, from time to time, cause to be provided adhesive and other postage and revenue stamps expressing and denoting the various rates of postage and duty and such stamps shall, subject to section 14, be kept in the custody of and issued to the public by the Post Office.”

The Stamp Advisory Committee meets on average six times per annum (bi-monthly) to develop each stamp issue. Once the annual programme is agreed by the Stamp Advisory Committee, a recommendation is submitted to Cabinet. Subsequent to Cabinet’s approval, the approval of Her Majesty the Queen is obtained prior to each stamp issue undergoing its high security printing process. Typically, between four and six stamp issues are released each year.

The production process for a stamp issue can take a minimum of 35 weeks, therefore the Stamp Advisory Committee works well in advance and on more than one year’s stamp programme simultaneously.
Given the miniature size of each stamp, not every idea or request for a stamp issue can be developed into a marketable stamp issue. However, public requests or suggestions for a stamp issue should be directed to:

Postmaster General  
Chair, Stamp Advisory Committee  
General Post Office  
Grand Cayman KY1-1100  
CAYMAN ISLANDS

**Strategic Management**

*General Nature of Activities*  
As a member of the Universal Postal Union, the Cayman Islands Government is obligated to provide each resident with access to postal services in a timely manner under the Universal Service commitment. This responsibility is delegated to the Cayman Islands Postal Service and forms the basis of its core services. Delivery is accomplished primarily through post boxes and general delivery.

Core postal services are letter mail, parcel post, registered mail, express mail, counter and philately items. Additional services include pre-paid postage (franking machines), re-direction of mail, safe mail and collection of outgoing business mail. The customers are corporate and domestic.

Historically, the mail was primarily social. Today’s mail is more business in nature, but the Postal Service still fulfils an importation role as a facilitator of communication. A modern financial-based economy requires and deserves a modern postal service. This necessitates that the Postal Service offers speedy delivery and increase its use of technology to offer value-added services to meet the ever-increasing needs of customers.

*Scope of Activities*  
The Cayman Islands Postal Services is part of the more than 700,000 postal outlets worldwide that help ensure some 430 billion mail items are processed and delivered each year to all corners of the world. Local operations are carried out in accordance with Cayman Islands Postal Legislation, the Universal Postal Union Regulations and the Caribbean Postal Union policies.

*Customers and Location of Activities*  
The Post Office caters to corporate and domestic customers across all three Cayman Islands. Post Offices are located in each district on the islands; Postal Agencies are in Gun Bay and Old Man Bay. Drop boxes for mail being posted are situated at all Post Offices and easily accessible areas over the islands. Stamp vendors across Grand Cayman increase customers’ access to postage stamps for purchase.
**Strategic Ownership Goals**

The key strategic goals and objectives for the Postal Services in 2009/2010 are as follows:-

- To continue improving customer service and the delivery of core services
- Expand provision of value added services for customers
- Continue human resource development and provide training opportunities for staff
- To update outmoded Postal Laws and Regulations

**Governance**

- Postal Law (1997 Revision)
- Postal Regulations (2007 Revision)
- HR policies and procedures
- Public Accountants Law (2009 Revision) - International Public Accounting Standards
- Information management policy; Disposal schedule (records retention policy)
- Public Service Management Law
- National Archive and Public Records Law 2007
- Freedom of Information Law 2007
- Freedom of Information Regulations 2008
- Public Management and Finance Law (2005 Revision) and (Regulations 2007 Revision)
- Public Service Management Law (2007 Revision) and Personnel Regulations (2006 Revision)
- Immigration Law (2006 Revision) and Regulations
- Health Insurance Law (2005 Revision) and Regulations (2005 Revision)
- National Pensions Law (2000 Revision) and Regulations
- Customs Law (2007 Revision) and Regulations
- Universal Postal Union Articles and Regulations
- Other Local Laws and Regulations

**Corporate management**

- Annual reports
- Audit reports on overall operations or major projects
- Compliance assessments; inspections; reviews; performance evaluations
- Statistics**
- Hurricane Plan

* Copies may be obtained upon request from Information Manager
** Specialized reports can be created to collate specific information when necessary
Finance & Administration

Financial management

- Finance and Accounting
- Annual Budget
- Financial statements; Half-yearly / quarterly reports
- Sources of revenue; Capital programme
- Contracting procedures
- List of contracts or quotations; Recently-awarded contracts

*Copies may be obtained upon request from Information Manager

Administration

- Press releases
- Job vacancies; career opportunities
- Staff pay and grading structures
- Records management file plan or classification scheme
- Information Technology
- Human Resources

*Copies may be obtained upon request from Information Manager

Policies & Procedures

- Postal Law (1997 Revision)*
- Postal Regulations (2007 Revision)*
- Ministry of District Administration, Works and Gender Affairs - HR policies and procedures
- Public Service Management Law
- Universal Postal Union Articles and Regulations

*Copies may be obtained from the Legislative Assembly at cost.

Decisions & Recommendations

- Stamp Advisory Committee Minutes and Agendas*

*Copies may be obtained upon request from the FOI Information Manager via foi.pos@gov.ky or brenda.hydes@gov.ky.
**Lists & Registers**

- Asset Register
- Permit Accounts Register
- Franking Meter Register
- Box Rental Register

**CLASSES OF INFORMATION HELD**

<table>
<thead>
<tr>
<th>Classes of Information</th>
<th>Restrictions &amp; Accessibility to information</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cabinet reports &amp; recommendations</td>
<td>FOI request concerning this type of information should be directed to the Cabinet Office or the Ministry of DAWL&amp;A.</td>
</tr>
<tr>
<td>Personnel / Human Resource records</td>
<td>Access to information restricted to the relevant personnel.</td>
</tr>
<tr>
<td>National Mail Service</td>
<td>Majority of information on volume of mail and financial statistics, permit accounts and franking meter licenses may be accessed by the public using FOI. Access to addressee and delivery information on registered mail, parcels and Express Mail items is restricted for personal information concerning clients or private residents or if information is being used in a criminal investigation.</td>
</tr>
<tr>
<td>Post Box Renters</td>
<td>Access is restricted for personal information concerning clients or private residents or if information is being used in a criminal investigation.</td>
</tr>
<tr>
<td>Cayman Islands Stamps</td>
<td>Information on the official Cayman Islands stamps released each year, Minutes and Agendas for the Stamp Advisory Committee may be accessed by the public using FOI.</td>
</tr>
<tr>
<td>Complaints</td>
<td>Records of written complaints regarding customer service and mail operations are accessed by the public using FOI with the redaction of personal information.</td>
</tr>
<tr>
<td>Value Added Services</td>
<td>Majority of information on transaction volume of value added services provided to the public may be accessed by the public using FOI.</td>
</tr>
<tr>
<td>Hurricane Plan</td>
<td>General plan of activities may be accessed by the public through FOI law. However, security sensitive information will be redacted.</td>
</tr>
<tr>
<td>Financial information i.e. accounts, budget</td>
<td>Majority of the information may be accessed by the public through FOI law.</td>
</tr>
<tr>
<td>Tender Contracts</td>
<td>FOI request concerning this type of information should be directed to the Ministry of DAWL&amp;A.</td>
</tr>
</tbody>
</table>
Our Services
As a member of the Universal Postal Union, the Government of the Cayman Islands is obligated to provide a national mail service for all citizens. This obligation is undertaken by the Cayman Islands Postal Service (CIPS).

In addition to providing an ordinary letter post service, the CIPS also offers customers additional services for registered mail, parcels and Express Mail Service (EMS).

Customer service is enhanced by the provision of additional services such as:

- Photocopies
- Facsimiles
- Cellular phone top-ups
- Utility bill payments

Forms Available for Public Use

- Lost Key Replacement Request Form
- Cayman Islands Postal Service Safe Mail Form
- Application To Rent A Post Office Box
- Cayman Islands Postal Service Mail Forwarding Application Form
- Philatelic Bureau Order Form
1. About the Publication Scheme

Every public authority covered by the Freedom of Information Law has a legal duty to maintain a publication scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

The publication scheme lists the information which is readily available to the public. The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.

This publication scheme commits the Department of Vehicle and Drivers’ Licensing to making information available to the public as part of its normal business activities.

The Department of Vehicle and Drivers’ Licensing will:

- specify the information held by the authority, which falls within the seven (7) categories below;
- proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
• describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
• list any fees charged for access to information described in this scheme;
• publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
• make this publication scheme available to the public;
• regularly review and update the information made available under this scheme.

2. Information that may be withheld

Information that may be withheld

The Department of Vehicle and Drivers’ Licensing will generally not publish:

• information in draft form;
• information that is not held by the Department of Vehicle and Drivers’ Licensing, or which has been disposed of in accordance with a legally authorised disposal schedule;
• information that is not readily-available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
• information which is exempt under the FOI Law, or otherwise protected from disclosure – for example: personal information; or commercially sensitive information. Records containing exempt matter will be published in a redacted form, wherever it is practical to do so, indicating which exemptions apply.

In maintaining this publication scheme, our aim is to be as open and transparent as possible. However, there may be limited circumstances where information will be withheld from one of the categories of information listed in section 7: Categories of information.

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When ever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to section 6: Complaints.

3. Methods of access

Information available under our publication scheme will usually be accessible through the methods described below.

1 A copy of the record, with the exempt matter deleted in accordance with the National Archive’s Redaction Standard.
Section 7: Categories of information provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.

**Online**

Many of our documents are published electronically on this website and can be downloaded in PDF format. Where information is available online, a link within section 7: Categories of information will direct you to the relevant page or document.

www.dvdl.gov.ky. If you are still having trouble locating information listed under our scheme, please contact Richard Simms, Deputy Director by phone at 945-8344 or Email Richard.simms@gov.ky

**Email**

Richard.simms@gov.ky

Mailing address Department of Vehicle and Drivers’ Licensing

PO Box 1165

George Town KY1-1102

If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You can email us at dvdl@gov.ky to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

**Phone**

Documents listed in the publication scheme can also be requested by telephone. Please call 945-8344 to request information.

**Post**

All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to:

Deputy Director, Department of Vehicle and Drivers’ Licensing

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See section 4: Fees and charges for further details.)

**Personal visits**

In limited cases, you may be required to make an appointment to view information listed in the publication scheme. This will be clearly stated in section 7: Categories of information, and relevant contact details will be provided in that section.

**Advice and assistance**

If you experience any difficulty identifying the information you want to access, please contact Richard Simms at 945-8344 or email Richard.simms@gov.ky.

The Department of Vehicle and Drivers’ Licensing will adhere to its obligations under section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.
Information will be provided in the language in which it is held or in such other language that is legally required. Where the Department of Vehicle and Drivers’ Licensing is legally required to translate any information, it will do so.

4. Fees and charges

The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. The Department of Vehicle and Drivers’ Licensing strives to ensure that fees and charges are clearly explained and kept to a minimum.

Information which is published online, downloaded through a website, or sent to you by email will be provided free of charge.

Fees may be charged for providing information in paper copy or on computer disc. Charges will reflect the actual costs of reproduction and postage, as described below.

There are some publications which the Department of Vehicle and Drivers’ Licensing offers for sale. This includes: Vehicle and drivers License Searches at a cost of $75.00. These publications are charged at the cover price, plus actual postage costs as charged by the Cayman Islands Postal Service.

Reproduction costs

Where fees apply, photocopied information will be charged at a standard rate of $1.00 per page (black and white; any size) and $1.50 per page (colour; any size).

Computer discs will be charged at a rate of $2 per disc.

Postage costs

The Department of Vehicle and Drivers’ Licensing will pass on to the requester the actual costs of postage or courier delivery.

Details of any individual charges which differ from the above policy are provided within section 7: Categories of information.

If a fee applies, you will be advised of the amount and how it has been calculated. Information will be provided when the Department of Vehicle and Drivers’ Licensing has received your payment.

5. Requests for information outside the Publication Scheme

Information held by the Department of Vehicle and Drivers’ Licensing that is not published under this scheme can be requested by emailing us at foi.vdl@gov.ky or dvdl@gov.ky. Your request will be considered in accordance with the provisions of the FOI Law.

6. Complaints

The Department of Vehicle and Drivers’ Licensing aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, please contact Richard Simms, Deputy Director at 945-8344, and we will try to resolve your complaint as quickly as possible.
Further information about our complaints procedures can be obtained from www.dvdl.gov.ky

You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

Information Commissioner's Office,
2nd Floor, Elizabethan Square, Building 1
George Town, Grand Cayman

PO Box 1375
Grand Cayman KY1-1108
CAYMAN ISLANDS

Telephone: +1 345 747 5402
Email: appeals@ico.gov.ky

7. Categories of information

- About Us
- Strategic Management
- Finance & Administration
- Policies & Procedures
- Decisions & Recommendations
- Lists & Registers
- Our Services

ABOUT US

Department of Vehicle and Drivers’ Licensing
The DVDL was established under the Traffic Law with overall responsibility to:

- inspect and test vehicles;
- register motor vehicles and maintain the register;
- issue licences in respect of motor vehicles and drivers;
- conduct driving tests; and
- perform such other functions as may, from time to time, be prescribed.

There are (2) locations in Grand Cayman (1 Crewe Road and 1 at West Bay). The District Administration in Cayman Brac & Little Cayman is responsible for administering the vehicle and drivers’ licensing function in the Sister islands. Our Administrative Office is situated at #990 Crewe Road George Town, Grand Cayman.

The department remains committed to its “Road Safety Initiatives” through vigorous vehicle inspections for roadworthiness; as well as being robust in conducting practical and theory driving tests to guarantee newly qualified drivers are competent.
Ministry District Administration, Works, Land and Agriculture has responsibility for the Department of Vehicle and Drivers’ Licensing.

Principal Officer [or Key staff]
David Dixon - Director, email david.dixon@gov.ky Richard Simms- Deputy Director, email Richard.simms@gov.ky Jason Azan – Manager Revenue Collection, Jason.azan@gov.ky Mario Ebanks - Finance Manager, Mario.ebanks@gov.ky Stephen Quinland - Assistant Manager, email Stephen.quinland@gov.ky

Information manager
Richard Simms, email Richard.simms@gov.ky or phone 945-8344

MISSION STATEMENT
To promote road safety by licensing qualified drivers and roadworthy vehicles in accordance with the Traffic Law and associated regulations.

Our objectives
We will achieve our aims by:

- Providing efficient and effective customer service through friendly and professional staff;
- Improving driving quality and road safety through compliance; and
- Maintaining a consistent, fair and open policy when handling complaints, queries and public concerns.

Department of Vehicle and Drivers’
P.O Box 1165 George Town KY1-1102
Ph. 945-8344
Fax. 945-8345
Email. dvdl@gov.ky
Website. www.dvdl.gov.ky

<table>
<thead>
<tr>
<th>Location and hours</th>
<th>Matters handled</th>
</tr>
</thead>
<tbody>
<tr>
<td>Crewe Road Office, George Town</td>
<td>Licensing of vehicle, drivers and vehicle inspection</td>
</tr>
<tr>
<td>Opening hours 8:30am – 4:00pm</td>
<td></td>
</tr>
<tr>
<td>West Bay Office,</td>
<td>Licensing of vehicle and drivers</td>
</tr>
<tr>
<td>Opening hours 10:00am – 6:00pm</td>
<td></td>
</tr>
<tr>
<td>Tuesday – Friday</td>
<td></td>
</tr>
<tr>
<td>Saturdays 9:00am – 4:00pm</td>
<td></td>
</tr>
</tbody>
</table>

Boards and committees
The Department of Vehicle and Drivers’ Licensing does not oversee any boards or committees.
Frequently asked questions

▪ **How do I renew my drivers’ licence?**
  Visit any of our locations and complete the necessary form and pay the prescribed fee. Visit our website and see our Licence Renewal section for more details.

▪ **How do I get in contact with the Department of Vehicle and Drivers’ Licensing?**
  Our telephone is 945-8344 and e-mail is dvdl@gov.ky for more details visit our Contact Us section on our website.

▪ **I recently changed the colour and/or the engine size of my vehicle; must I let the department know?**
  Yes, any change in the colour, engine size or ownership, the DVDL must be made aware. Visit our website and see our sections on Transferring Ownership or Changing Vehicle Particulars for more details.

▪ **How do I let the DVDL know of my new contact details?**
  Come to one of our offices, complete the appropriate form. There is a $20 dollar fee to cover the cost of a new licence. Visit our website and see our Change of Address / Name section form more details.

▪ **I’m visiting the Islands; can I drive on my country’s driver’s licence?**
  Visitors to the Island, who intend to rent a car/motor scooter, must first obtain a visitors permit.

▪ **How do I get a provisional drivers licence?**
  You need to pass a written examination to obtain a provisional drivers licence

▪ **What is the difference between a full driver’s licence and a provisional?**
  A full licence allows you to operate a motor vehicle, without supervision, within the limit of the relevant laws for that vehicle category. Visit our website and see our Provisional Licence and Full Licence sections for more information.

▪ **What is the process for obtaining a motor cycle licence?**
  You must first pass the written exam to obtain your provisional licence. This entitles you to drive your motorcycle with learner plate. You must schedule a practical test to demonstrate your control of the motorcycle to obtain your full motorcycle licence

▪ **When I go to renew my drivers licence, I will be over 70. Will that influence my eligibility for my renewal?**
Citizens aged over 70 have to disclose details of any disability, and may be required to produce a medical certificate when renewing their licence. Visit our website and see our Senior Citizen section for more details.

- **I lost my drivers licence. What should I do?**

  Immediately notify the police, once you have done so you may then visit the DVDL to have your licence replaced. Remember to bring a copy of your police report.

- **I am new to the Islands. How do I obtain a local drivers licence?**

  You may be eligible to replace your foreign licence with a Cayman Island licence.

- **How do I upgrade my licence so I can operate heavy equipment?**

  You need to obtain a provisional licence for the new vehicle type and complete a practical test. See our Heavy Equipment /Special Vehicle section for more details.

- **How do I schedule an appointment to sit the written portion of the driving exam?**

  You need to visit one of our offices, with photo ID, to schedule the written exam.

- **For how long can I licence my vehicle?**

  You can licence your vehicle for 3, 6, 12, 24 or 36 months. Visit our website and see our Vehicle Registration & Licensing section for more details.

- **Can I change my drivers licence category?**

  Yes. Go to any of our offices, complete the appropriate form and submit payment of $50. Visit our website and see our Change Category section for more details.

- **My vehicle purchase was financed by a bank, but I have since paid the loan in full. Will the bank automatically have the lien removed?**

  While it is necessary for the bank to forward a notification of lien removal, you may have to request that the notification be done. Visit our website and see our Export/Termination of Vehicle section for more information.

- **I intend to sell my vehicle. How is the transfer of ownership done?**

  Both the Vendor and Buyer need to complete the appropriate paperwork and submit it at one of our offices. Visit our website and see our section on Transferring Ownership for more details.

- **How long do I have to notify the DVDL of changes, either of vehicle ownership or appearance?**

  Section 9 of the Traffic Law (2003 revision) states that the Director shall be notified within fourteen days of any alteration to the particulars/ownership of a vehicle. Visit our website and see our section on Transferring Ownership for more details.
• I am buying a vehicle for the first time. What do I need?

In order to have a vehicle registered in your name, you must be the holder of a valid and unrestricted C.I. drivers licence and have proof of valid insurance. Visit our website and see our section on Transferring Ownership for more details.

• I am a new resident on the Islands and have recently purchased a car. Can I drive on the drivers' licence issued in my home country?

New residents who intend to purchase a vehicle will be required to obtain a Cayman Islands driver licence. You may be eligible to replace your foreign licence with a Cayman Island licence.

• How much do personalized registration plates cost?

Each set of personalized registration plates will cost CI$300.00. Visit our website and see our Personalised Registration plates section for more details.

• Tell me about Disabled Permits/Registration Plates?

As a driver with a disability, you can apply for disabled registration plates for your vehicle. Visit our website for more details.

For more information visit www.dvdl.gov.ky

History of DVDL
The DVDL owes its genesis to the Royal Cayman Islands Police Service (RCIPS) which was formed in 1907.2 Thus began, what became a long lasting relationship between vehicle licensing and the Police for some ninety years. During those years of infancy, there were no vehicles in the Cayman Islands, except bicycle or horse/donkey being the usual mode of transportation, unless you hiked on foot. However, during the years as the Cayman Islands began to develop, we saw the first vehicles being imported to Grand Cayman in the 1930’s.

The Motor Vehicles Law (Cap. 106) of 1962, which had been amended fourteen times with its regulations being amended fourteen times as well, did not seem to address all the issues of inadequate inspection and registration of vehicles, together with the licensing and testing of drivers.

In 1963, the RCIP established vehicle licensing/driving examinations under the newly formed Traffic Department.

In 1962 there were seven categories of vehicles requiring registration, and by 1974 there were thirteen categories under the new Traffic Law. Emphasis was placed in developing a public transport system in 1997 which added a further (7) categories. It should be noted that bicycles were eliminated in the 1990s from registration or licensing.

By 1974 the legislators along with the Police introduced the new Traffic Law and Regulations, to address the inadequacies of vehicle inspections and drivers testing. The standards for vehicle inspections became more stringent requiring vehicles of different categories to be inspected

2 The Northwestern Oct/Nov. 1971, pages 14-15
twice annually. The Law introduced new set of licence plates which became mandatory for all vehicles during the annual inspection process.3

Drivers’ licenses were issued by way of receipts in 1963 and during the 1980s drivers’ licences were issued in clear plastic laminate. Nevertheless, this was not to remain for long, so in 1998 a new format of the credit card style was introduced. The period between 1962 and 1974, drivers were only required to passed a practical test before being granted a full drivers licence. The 1974 legislation ushered in written examinations for all potential drivers from the age of seventeen years, to which they had to attain a pass mark of 80%. Drivers’ license booklets were introduced which bore the seal of the Cayman Islands on the cover and comprehensive details of the holder on the inside. The licence would expire every three years, on the holders’ birthday. Licence holders now have the option to choose three or five years, for the duration of the licence. There are two categories of licence, the first being a provisional or learner that is valid for six months, and upon successfully passing a theory and practical tests, a full Cayman Islands drivers’ licence is granted.

The Licensing Department was housed on the ground floor of the newly built Police Headquarters in 1974. When the department made this move, the number of registered vehicles had grown significantly from 1,603 in 1969 to 3,090 vehicles registered in 1972, and to approximately 4,400 by the end of 1973.4 Despite having only having two examiners (vehicle inspection and driving examination) in 1972,5 they were kept busy in conducting 806 driving tests in 1972 compared with 383 conducted in 1969.6 However, by the 1980’s the department had out grown its’ quarters and in May 1983 it moved into a newly built facility on the same site near Police Headquarters.7

In October 1997, the department was transferred from the Royal Cayman Islands Police Service (RCIPS) to the former Ministry of Tourism (Tourism, Environment, Development & Commerce) and since July 2005, to the Ministry of Communications, Works & Infrastructure. The department was then placed under the leadership and management of a Director. In 2005, a new management structure was incorporated to include a Deputy Director, a Finance Manager, a Manager and an Assistant Manager. The Public Transport Unit moved from DVDL in July 2006 to the Ministry of Tourism.

There were a total of 20,602 vehicles registered by the end of 1997, compared to 39,656 in 2007/2008. We conducted 3,919 driving examinations in 2007/08, inclusive of theory and practical examinations.

STRATEGIC MANAGEMENT

For us to be effective for the next few years, DVDL will have developed programs to effectively deal with our stake holders. It is through collaborative efforts and consultation with major stakeholders that we seek to develop our strategic direction for the next few years.

3 The Northwester, September, 1974, page 63
4 The Northwester, February, 1974, pages 7-8
5 The Northwester, September, 1972, page 23
6 The Northwester, February, 1974, page 8
7 The Cayman Islands Annual Report 1983, page 19
Each staff is expected annually to deliver a set of outputs in their Performance Agreements, thus in turn, the department has to set timelines for the delivery of those outputs and provide explanations for any variances. We have four outputs in which we are answerable to the Ministry, these are: (1) Testing of Vehicle and Drivers, (2) Licensing of Drivers and Vehicles, (3) Policy Advice, and (4) Services on Behalf of the Public Transport Unit.

**Governance**

The following documents are held and used by DVDL

- Policy and Procedures Manuals;
- Traffic Law, 2003 Revision
- Traffic Regulation, 2002 Revision
- Public Management and Finance Law, 2005
- Public Service Management Law, 2005
- Personnel Regulations, 2006
- Annual Budget Statement (ABS) 2009/10
- Traffic Ticket Regulations, 1999 Revision
- Customs Regulation, 2005
- Customs Prohibited Goods, 2003 Revision
- Motor Vehicle Insurance Law (Third Party), 2007
- Motor Vehicle Insurance Law (Third Party Risk), 2006
- Motor Vehicle Insurance (Third Party Risk) Regulations
- Motor Vehicle International Circulations Regulations, 1999
- Public Passenger Vehicle Regulations, 2008
- Traffic (Amendment) Bill, 2006
- Traffic (Amendment) Regulations, 2007
- Traffic (Driving Instruction) Regulations, 2005
- Traffic (Driving Test Exemption) Order, 1998
- Traffic Amendment Law, 2005
- Traffic Categorisation Regulations, 1999
- Traffic Control Regulations, 1999
- Traffic Seat Belt Regulation, 1999
- Geneva Convention on Road Traffic 1926, 1949 and 1968
- DVDL Annual Report 2008/09

<table>
<thead>
<tr>
<th>BOOK</th>
<th>AUTHOR</th>
<th>ISBN NO.</th>
</tr>
</thead>
<tbody>
<tr>
<td>The Official Road Code of the Cayman Islands</td>
<td>DVDL/Ministry of CWI</td>
<td>None</td>
</tr>
<tr>
<td>The Official DSA Theory Test of Motor Cycles</td>
<td>Driving Standards Agency (DSA) UK</td>
<td>01-11-552750-8</td>
</tr>
<tr>
<td>The Official DSA Theory Test for Car Drivers &amp; The Highway Code</td>
<td>Driving Standards Agency (DSA) UK</td>
<td>0-11-552749-4</td>
</tr>
<tr>
<td>The Official DSA Theory Test for Drivers &amp; Large Vehicles</td>
<td>DSA, UK</td>
<td>978-0-11-552818-7</td>
</tr>
<tr>
<td>The Official DSA Guide to Driving Buses &amp; Coaches</td>
<td>DSA, UK</td>
<td>978-0-11-552900-9</td>
</tr>
<tr>
<td>DSA Practical Driving Test on DVD</td>
<td>DSA, UK</td>
<td>978-0-11-552859-0</td>
</tr>
<tr>
<td>The Driving Instructor’s Handbook, UK</td>
<td>John Miller &amp; Margaret Stacey</td>
<td>-10:0-7494-4746-X</td>
</tr>
<tr>
<td>Practical Teaching Skills for Driving</td>
<td>John Miller,</td>
<td>-10:0-7494-4953-5</td>
</tr>
</tbody>
</table>
Corporate management

- DVDL Human Resource Plan 2009-2014

FINANCE & ADMINISTRATION

Our Finance Unit has responsibility to manage; monitor and report the revenue collection for the testing and licensing of drivers; the inspection and licensing of vehicles, and the collection of fees on behalf of the Public Transport Unit.

POLICIES & PROCEDURES

<table>
<thead>
<tr>
<th>Policy</th>
<th>Available on-line/Hard Copy</th>
<th>Effective Date/Revised Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>3. Scenario Guidelines for Appointing Officers</td>
<td>Hard copy</td>
<td></td>
</tr>
<tr>
<td>4. DVDL Policy &amp; Procedures Documents Folder</td>
<td>Hard copy</td>
<td></td>
</tr>
<tr>
<td>5. Bad Debt Policy &amp; Procedure</td>
<td>Hard copy</td>
<td>Awaiting Approval of Ministry</td>
</tr>
<tr>
<td>6. Sexual Harassment Policy</td>
<td>Hard copy</td>
<td></td>
</tr>
<tr>
<td>7. Complaints Handling Procedure &amp; Disciplinary Policy</td>
<td>On-line</td>
<td></td>
</tr>
<tr>
<td>11. Private Garages Inspection Procedures/Terms &amp; Conditions</td>
<td>On-line</td>
<td></td>
</tr>
<tr>
<td>12. Disaster Preparedness Procedures</td>
<td>Hard copy</td>
<td></td>
</tr>
<tr>
<td>13. Derelict Vehicles Policy</td>
<td>Hard copy</td>
<td></td>
</tr>
<tr>
<td>14. FOI Internal Procedures &amp; Policy</td>
<td>Hard copy</td>
<td></td>
</tr>
</tbody>
</table>
(old computer system that contains vehicles and drivers information)

| 17. Geneva Convention protocol on Road Signs & Signals, 1949 | Hard copy |

**DECISIONS & RECOMMENDATIONS**

Core Management Job descriptions available on request

**LISTS & REGISTERS**

List of Driving Instructors available upon request.
Vehicle and Drivers License Searches – cost $75.00

**OUR SERVICES**

- Testing of vehicles and drivers
- Licensing of drivers and vehicles
- Policy Advice
- Services on behalf of the Public Transport Unit and Board

**FORMS**

- Application for a New Licence Plate, Form TR10
- Application for a Licence fee refund
- Application for Drivers Licence, Form TR14
- Application to Register a Vehicle (New Vehicle) Form 1
- Disable Persons Application Form and Instructions
- Personalised Plates
- Renewal of Registration Vehicles, Form 4
- Suspension of Registration Vehicles, Form 7
- Transfer of Ownership, Form 5
- Application for Importation of Heavy Equipment
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This publication scheme commits the Department of Vehicle & Equipment Services to making information available to the public as part of its normal business activities.

The Department of Vehicles & Equipment Services will:
- specify the information held by the authority, which falls within the seven (7) categories below;
proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
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Email

If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You can email us at foi.dve@gov.KY attn: Information Manager, Stephane Delapenha to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

Phone

Documents listed in the publication scheme can also be requested by telephone. Please call Ms. Stephane Delapenha at (345)949-5644 Ext#25 or Ms Charlene Simpson at (345)949-5644 to request information. Our fax number is (345)945-1318.

Post

All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to:

Ms. Stephane Delapenha  
Information Manager or, Records Manager, Ms.Charlene Simpson  
Department of Vehicles & Equipment Services  
P.O. Box 1558  
Grand Cayman KY1-1110  
Cayman Islands

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See section 4: Fees and charges for further details.)

Personal visits

In limited cases, you may be required to make an appointment to view information listed in the publication scheme. This will be clearly stated in section 7: Categories of information, and relevant contact details will be provided in that section.

Advice and assistance

If you experience any difficulty identifying the information you want to access, please contact Ms. Stephane Delapenha at (345)949-5644 Ext#25 or Ms. Charlene Simpson at (345)949-5644.

The Department of Vehicles & Equipment Services will adhere to its obligations under section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.

Information will be provided in the language in which it is held or in such other language that is legally required. Where the Department of Vehicles & Equipment Services is legally required to translate any information, it will do so.
4. **Fees and charges**

The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. The Department of Vehicles & Equipment Services strives to ensure that fees and charges are clearly explained and kept to a minimum.

Information which is published online, downloaded through a website, or sent to you by email will be provided **free of charge**.

Fees may be charged for providing information in paper copy or on computer disc. Charges will reflect the actual costs of reproduction and postage, as described below.

**Reproduction costs**

Where fees apply, photocopied information will be charged at a standard rate of $1.00 per page (black and white; any size) and $1.50 per page (colour; any size).

Computer discs will be charged at a rate of $2 per disc.

**Postage costs**

The Department of Vehicles & Equipment Services will pass on to the requester the actual costs of postage or courier delivery.

Details of any individual charges which differ from the above policy are provided within section 7: Categories of information.

If a fee applies, you will be advised of the amount and how it has been calculated. Information will be provided when the Department of Vehicles & Equipment Services has received your payment.

5. **Requests for information outside the Publication Scheme**

Information held by the Department of Vehicles & Equipment Services that is not published under this scheme can be requested in writing. Your request will be considered in accordance with the provisions of the FOI Law.

*For further details please visit http://www.dves.gov.ky*

6. **Complaints**

The Department of Vehicles & Equipment Services aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, please contact Ms. Stephane Delapenha at (345) 949-5644 or Ms. Charlene Simpson at (345) 949-5644, and we will try to resolve your complaint as quickly as possible.

Further information about our complaints procedures can be obtained from www.dves.gov.ky

You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

Information Commissioner's Office,
2nd Floor, Elizabethan Square, Building 1
George Town, Grand Cayman

PO Box 1375
7. Categories of information

- About Us
- Complaints
- Operating Systems
- Fleet Management Policies & Procedures
- Jobs
- Boards & Committees
- Our Services

ABOUT US

Name of public authority
Department of Vehicles & Equipment Services

Ministry
Ministry of District Administration, Works, Lands & Agriculture (DAW L&A).

Chief Officer
Mr. Kearney Gomez, Ministry of District Administration, Works, Lands & Agriculture, 4th Floor, Government Administration Building, Grand Cayman KY1-9000, Cayman Islands

Head of Department
Mr. Steven Ashford, Director-DVES

Information Manager
Ms. Stephane Delapenha
Information Manager
Department of Vehicles & Equipment Services
P.O. Box 1558
Grand Cayman KY1- 1110
Cayman Islands
Telephone: (345) 949-5644 Ext #25
Facsimile: (345) 945-1318
Email: stephane.delapenha@gov.ky
FOI email: foi.dve@gov.ky
Website: www.dves.gov.ky
Freedom of Information website www.foi.gov.ky

Organisation and functions
DVES is responsible for providing fleet management services to the Cayman Islands Government fleet of vehicles and equipment.
Location and hours | Matters handled
---|---
DVES, 386 North Sound Road  8:00am to 5:00pm Monday to Frday. | Fleet Management Services

Boards and committees

<table>
<thead>
<tr>
<th>Name</th>
<th>Meetings</th>
<th>Minutes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Departmental Tenders Committee</td>
<td>When acquisition in &gt; $50K &lt;$250K are made.</td>
<td>Contact Members in writing for details of minutes.</td>
</tr>
<tr>
<td>Dale Dacres</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Steven Ashford</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Ernest Ebanks</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Frequently asked questions

- **What is the size of the fleet?**
  
  939 Units in Grand Cayman, Cayman Brac and Little Cayman.

- **What Fleet management services are provided?**
  
  Acquisition; Disposal; Fuel & Oils; Maintenance and Repairs; Technical Advice; Maintenance of generator, transport and repair capacity for emergencies.

- **What are the Operating Costs?**
  
  $4.7M per annum

**BACKGROUND INFORMATION**

The Department of Vehicles & Equipment Services (DVES) emanated from the former Central Funding Scheme (CFS) that was created in 1977 as an attempt to centralize the replacement and ownership of all fleet under one department. The department's operations have since evolved into a centralized automotive business with a fleet management program in place that enables a wide range of services to be provided to government at rates much cheaper than private commercial enterprises.

The services available include:-

- Provision of technical advice on vehicle related matters.
- Acquisition.
- Disposal.
- Preventative maintenance and repairs.
- Fuels and oils.
- Maintenance and use of generator, transport and repair capacity for emergencies.

There are currently 759 units of vehicles and equipment assigned to government agencies in Grand Cayman that use DVES services. The fleet consists of a diverse range of makes and models of motorcycles, sedans, SUVs, trucks, specialized units, ambulances and large expensive pieces of heavy equipment, some costing > $600K each. Government also has an additional 180 units assigned to the Sister Islands that DVES provides with fleet management services, upon request.

The recent increase in hurricane activity has made government and the community as a whole, become more aware and appreciative of DVES fleet management program and its role during emergencies.

Care is taken to deliver a high standard of priority fleet management services to emergency and specialized fleet which are instrumental with clean-up and recovery efforts and ensuring continuation of many of the essential and emergency services that government must provide within the community during emergencies. An adequate ‘repair capacity’ is maintained to service essential and emergency fleet before, during an after an emergency. All generators at hurricane shelters within the various districts are checked bi-weekly during hurricane seasons to keep them operational. The refueling facility that DVES manages for government’s fleet is kept fully stocked with fuels and oils and a skeleton crew of key support staff are on site while others are on stand-by to deal with emergency service calls.

In the case of a weather event, DVES provides technical advice and direction to the National Hazard Management Council (NHMC) and other customer agencies in relation to procedure on how, when and where to deploy, secure and safeguard their transport and equipment. And, after a storm, DVES assists the NHMC with selecting and coordinating the distribution of fleet which are deployed in strategic areas within various districts to assist with clean-up and recovery efforts.

It can be noted that at the end of year 2002, DVES had only seven (7) garage work stations and twenty (20) mechanics to service in excess of 500 units of vehicles and equipment however, with the necessity to replace and add new fleet as a result of destruction caused by Hurricane Ivan in late 2004 and the associated additional services required, by the end of 2007, DVES was equipped with twenty one (21) garage work stations and twenty eight (28) technical support staff to perform operations, some requiring precision techniques, specialized skills and knowledge based on extensive training and experience to carry-out assignments ranging from routine to often dangerous and complex procedures and fifteen (15) senior management, admin, accounting and clerical support staff to manage daily activities and perform financial and personnel related functions.

The DVES is customer focused and dedicates the fleet management program to meeting the expectations and requirements of government, the customer. The program is managed and operated by qualified ‘in-house’ expertise who ensures government’s fleet is serviced safely and as quickly as possible and at the best economic price. The program is designed mainly to achieve maximum return on fleet investments before or, at the point of disposal and ensure transport and equipment are always available to government while keeping associated costs approximately 30% lower than private commercial enterprises. After all, it is the effectiveness of
this program that determines whether government should continue to patronize DVES operation or, privatize it as some private competitors have suggested in the past.

STRATEGIC MANAGEMENT

- To maintain efficient and effective management information and operating systems.
- To complete upgrades to the garage repair workshops and Stores office.
- To ensure a customer focused and positive results organization.
- To maintain existing staff complement and ensure quality performances in accordance with service demands and accepted international automotive industry standards.
- To provide services efficiently to DVES and customers satisfaction at the best economic price.
- To ensure that financial performance is such that revenues meets operating costs.

Governance

- Department Policies and Procedures Manual
- The Laws and Regulations governing the Civil Service.

Corporate management

- Departmental Disaster Control Plan
- Succession Plan
- Continuity of Operations Plan
- Deployment Plan for Hurricanes
- Occupational, Safety, Health and Administration (OSHA).

FINANCE & ADMINISTRATION

Financial management

- Annual Budget
- Financial statements; Half-yearly / quarterly reports
- Internal Financial and Managerial Operating and Control Systems
- Accounting procedures; Contracting procedures
- Tendering Procedures
- Auction, Procurement and Disposal procedures

Administration

- Fleet History Files.
- HR Records and Files
- Job vacancies; Job Applications,
- Staff pay and grading structures
- LANKAR- Inventory control System
- GASBOY- Automated Fuel System.
• Records management file plan or classification scheme

POLICIES & PROCEDURES

• Complaints-handling procedure; HR policies and procedures
• Information management policy; Disposal schedule (records retention policy)
• Operating policies and procedures; Standards of service
• Departmental Policies and Procedures Manual

DECISIONS & RECOMMENDATIONS

• Evaluation procedures; Assessment criteria
• Staff Meetings.
• DTC and CTC meetings.

LISTS & REGISTERS

• Inventory of Fleet
• Inventory of Stock
• Asset register; Schedule of property/buildings
• FOI disclosure log

OUR SERVICES

DVES role is to provide fleet management services to government's fleet.

• Acquisition
• Disposal
• Maintenance and Repairs
• Sale of Fuel and Oils.
• Technical Advice
• Maintenance of capacity for Emergencies.

DVES services are provided locally and restricted to government.
1. **About the Publication Scheme**

Every public authority covered by the Freedom of Information Law has a legal duty to maintain a publication scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

The publication scheme lists the information which is readily available to the public. The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.

This publication scheme commits the Department of Environmental Health to making information available to the public as part of its normal business activities.

The Department of Environmental Health will:
- specify the information held by the authority, which falls within the seven (7) categories below;
- proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
list any fees charged for access to information described in this scheme;
publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
make this publication scheme available to the public;
regularly review and update the information made available under this scheme.

2. Information that may be withheld

The Department of Environmental Health will generally not publish:

- information in draft form;
- information that is not held by the Department of Environmental Health, or which has been disposed of in accordance with a legally authorised disposal schedule;
- information that is not readily-available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
- information which is exempt under the FOI Law, or otherwise protected from disclosure – for example: personal information; or commercially sensitive information. Records containing exempt matter will be published in a redacted form, wherever it is practical to do so, indicating which exemptions apply.

In maintaining this publication scheme, our aim is to be as open as possible.

However, there may be limited circumstances where information will be withheld from one of the categories of information listed in section 7: Categories of information.

Information will only be withheld where the FOI Law expressly permits it.

For example: where disclosure would breach the law of confidentiality, infringe personal privacy, harm the Department of Environmental Health’s (or another organization’s) commercial interests, or endanger the protection of the environment.

When ever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to section 6: Complaints.

3. Methods of access

Information available under our publication scheme will usually be accessible through the methods described below.

Section 7: Categories of information provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.

1 A copy of the record, with the exempt matter deleted in accordance with the National Archive’s Redaction Standard.
Online

Some of our documents are published electronically on the DEH website at www.deh.gov.ky and can be downloaded in PDF format.

If you are still having trouble locating information listed using the DEH website, please contact the FOI Information Manager Tania Johnson at 949-6696 or direct line at 743-5952 or email at tania.johnson@gov.ky or foi.evh@gov.ky

Email

If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You can email us at foi.evh@gov.ky to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

Phone

Documents listed in the publication scheme can also be requested by telephone. Please call Tania Johnson at 949-6696 or direct line at 743-5952.

Post

All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to:

Information Manager
Department of Environmental Health
P.O. Box 1820
Cayman Islands KY1-1109

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See section 4: Fees and charges for further details.)

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Information Commissioner's Office,
7. Categories of information

- About Us
- Ministry
  - Strategic Management
  - Finance & Administration
  - Laws & Regulations
- Organization and Function
- DEH Laws & Regulations
- DEH Guidelines
- Board and Committees
- DEH Policies & Procedures
- Permits Granted
- Inspections & Recommendations
- List of Information Held

ABOUT US

The Department of Environmental Health (DEH) protects the public from environmental health hazards, through activities including waste collection, food hygiene & health and safety inspections.

MINISTRY

DEH operates under the Ministry of District Administration, Works, Lands & Agriculture (DAW&LA)

STRATEGIC MANAGEMENT

The Ministry of DAW&LA administering the authority’s operations at the organizational level; developing business plans and corporate policy; setting long-term goals and objectives; evaluating the agency’s overall performance and progress towards established targets; managing programs to improve business processes and ensure consistent service delivery; preparing or revising laws and other regulatory instruments that affect the authority’s functions and responsibilities; obtaining legal advice from external sources using the laws that regulate the function of government entities.
FINANCE & ADMINISTRATION

The Ministry of DAW&LA administering the authority’s internal functions and managing its resources efficiently and effectively. This includes the management of monetary resources; material resources; human resources; information resources; and relationships with clients, the public and other government agencies using the laws that regulate the function of government entities.

LAWS & REGULATIONS

Financial Management
- July 2008 - Annual Salary Scale for Salaried Staff and Hourly Rates for bi-weekly employees.
- 2008 Pay Schedule Monthly and weekly pay dates for 2008
- 2007 Pay Scales Annual Salary Scale for Salaried Staff - January 2007

Administration & Human Resource Management
- PSML (2007 Revision): Complete set of laws for the Cayman Islands Civil Service
- Schedule One of the Personnel Regulations: A document describing Employment Terms and conditions 05-Dec-2007
- Public Service Management Law, 2005 HR Law
- Public Servant Code of Conduct Code of Conduct for Civil Servants 05-Dec-2007

Records Management
- Chief Secretary's Code of Practice on Record Management
- Freedom of Information Law 2007
- National Achieve and Public Records Law

District Administration, Works, Lands & Agriculture (Ministry of)

Minister
Hon Juliana Y O'Connor-Connolly, JP, MLA

Permanent Secretary
Mr Kearney Gomez JP

Address
4th Floor, Government Administration Building, 71A Elgin Avenue, George Town, Grand Cayman

Mailing Address
4th Floor, Government Administration Building, Grand Cayman KY1-9000, CAYMAN ISLANDS

Telephone: (345) 244-2412 Fax: (345) 945-2922
Email Ministry.DAPAH@gov.ky / foi.mpc@gov.ky

Website: www.dapah.gov.ky

Hours of Work: 8:30am to 5:00pm, Monday to Friday.

**DEH Principle officers**

Mr. Roydell Carter B.Sc (Hon), M.Sc., MIIRSM  
Director / Chief Environmental Health Officer / Head of Department:

Dr. Paulino Rodrigues  
Assistant Director

**DEH Contact Details**

**Grand Cayman Office Address:**

**Physical address:**  
Cayman Islands Environmental Centre 580 North Sound Rd

**Mailing Address:**  
P.O Box 1820,  
Grand Cayman KY1-1109

Tel: 345-949-6696  
Fax: 345-949-4503  
Email: foi.evh@gov.ky  
Website: www.deh.gov.ky  
Hours of Work: 8.30am-5pm, Monday-Friday

**Cayman Brac Office Address:**

**Physical address:**  
211 Stake Bay Road

**Mailing Address:**  
P.O Box 212  
Cayman Brac KY2-2101

Tel: 345-948-2321  
Fax: 345-948-2543  
Email: foi.evh@gov.ky  
Website: www.deh.gov.ky

Hours of Work: 8.30am-5pm, Monday-Friday

**DEH Information Manager**  
Tania Johnson at 949-6696 or direct line at 743-5952 or email at tania.johnson@gov.ky or foi.evh@gov.ky
ORGANISATION AND FUNCTIONS

RESPONSIBILITIES & FUNCTIONS OF DEH

Environmental Engineering

- Development control
  - Review environmental health aspect of development including air quality, noise pollution, solid waste management, hazardous waste management, occupational health and safety, food hygiene, and swimming pool design etc.
  - Conduct certificate of occupancy inspections to ensure compliance with relevant environmental health guidelines.

- Cemeteries management
  - Estimate cemetery capacity
  - Construction of vaults
  - Designing of new cemeteries
  - Other cemeteries works

- Engineering advice
  - Provide technical advice on environmental health engineering matters.
  - Review technical reports

- Engineering inspections
  - Engineering inspections of swimming pools for tourism accommodation premises.
  - Provide other engineering inspection services as required to support the other aspects of the department’s function.

- Engineering management
  - Provide project management support for various environmental health engineering projects undertaken by the department.

Environmental Health District Sanitation

- Pollution prevention
  - Land based pollution industrial/commercial/residential
  - Illegal dumping
  - Derelict vehicles

- Rodent control
  - Rodent baiting of private homes and government buildings
  - Deratting certification for ships

- Statutory nuisance control
  - Investigation of public complaints

Environmental Health and Safety Inspections

- Inspection of public facilities
  - Schools and pre-schools
  - Day care centers
  - Retirement homes
  - Government building

- Consumer facilities
  - Barber shops and beauty salons
  - Gyms
  - Launderettes
  - Funeral homes
  - Photograph studios
Nurseries
- Training of personnel

Environmental Health Food Hygiene and Safety
- Post-mortem inspection of locally slaughtered meats
- Monitoring of imported food containers
- Improvement, quality control and licensing inspections of commercial food facilities
- Food handler training
- Food recalls and condemnations
- Food-related illness and complaints investigations
- Food and water sampling
- Inspection of public places for sale and use of Tobacco Products

Environmental Health Laboratory
- Sampling and analysis in the monitoring of
  - Public and private drinking water supplies
  - Swimming pools
  - Bathing beaches
  - Wastewater facility discharges
  - Food Safety
  - Landfills
- Conduct assessments for indoor air quality
- Conduct environmental noise assessments
- Used oil testing
- Hazmat response and support

Environmental Health Education and Promotions
- Provides information the public on environmental health issues
- Facilitates training
- Provides information to the public through
  - School presentations
  - Community presentations
  - The production of informational brochures

Solid and Hazardous Waste Management
- Commercial and residential waste collection
  - Recycling, waste reduction and reuse
- Infectious waste management
  - Waste processing; waste disposal
  - Emergency response
- Roadside, beach and special event litter collection

LAWS & REGULATIONS
The Department of Environmental Health (DEH) is regulated by two main laws which are the Litter Law and the Public Health Law and Regulations. There is no regulation under the Litter Law.
The Litter Law (12 of 1982) (1997 Revision)

Public Health Law (2002 Revision)
- Public Health Law (Communicable Diseases) Regulations (1997 Revision)
- Public Health Law (Garbage and Refuse Disposal) Regulations (2003 Revision)
- Public Health Law (Garbage and Refuse Disposal) Regulations (2003 Revision)
- Ships (Rodent Control) Regulations (2003 Revision)

Public Health Law (1996 Revision)
- Public Health Law (Cemetery Fees) Regulations, 2001

DEH GUIDELINES
- Complaints/Requests Procedure Guidelines
- Guidelines for the Operation of Tourist Accommodation Properties (Hotel, Condominiums & Guesthouses) – Feb 2007
- Guidelines for the Operation of Temporary / Iterant Food Facilities
- Guidelines of the Examination of imported Foods
- Guidelines for the Production and Supply of Bottle Water in the Cayman Islands – May 2007
- Guidelines for Tattooing, body Piercing & Body Art Establishments & Procedures
- Guidelines for the Operation of Barbershops & Beauty Salons – March 2007
- Guidelines for the Importation and Disposition of a Deceased body or Human Ash- June 2001
- Guidelines of Burial at Sea – June 2001

BOARDS AND COMMITTEES
Currently, (Dec 2010) there are no functioning committees within DEH; but DEH Officers are members of a number of boards and committees that function within government and the private sector. Frequently, DEH officers are asked to produce reports or recommendations from an Environmental Health prospective.

POLICIES & PROCEDURES
In addition to the laws and regulations listed above the following policies and procedures are used at DEH.
- Complaints-handling procedure
- Human Resource policies & procedures
- Hurricane Preparedness manual
- Hazardous Materials policy and procedures
- Solid Waste Management procedures
- Environmental Health Laboratory polices and procedures
List of Forms Used (External & Internal)

- Application Form – Swimming Pool / Spa Review
- Application Forms for an Environmental Health Related Business – 1999
- Application from for Environmental Health Related Business – New Business
- Application from for Environmental Health Related Business – Re-application
- Basic Food Hygiene Training Course application Form Collection and Disposal Service Contract – July 1, 2003
- Complaints/ Request Investigation Form
- Derelict Vehicles Removal Form – August 2000
- Food Premises Inspection Report – Sept 22, 1999
- Food Safety Advice and Consultation Form
- Food Safety Risk Assessment Score Sheet
- Horse Stables and Animal Pens Inspection Reports
- Hotel / Condominium Inspection Report – Feb 2006
- Laboratory Chain of Custody and Analysis Request Form
- Public Facilities Inspection Form – June 2008
- Public Facilities Inspection Form Recreation & Institutional Health & Safety – 2008
- School Inspection Report (Pre-School & Day Care Centre)
- Waste Disposal Contracts for incinerator Services George Town Landfill – Nov 2003

List of Brochures at DEH

- A Common Pest: House Flies Aug 2010
- Aluminum Can Recycling
- Business Recycling
- CAREERS in the Department of Environmental Health
- Child Safety 2009
- Cigarette Litter 2009
- Cistern Safety Maintenance Oct 2010
- Food Safety in the kitchen
- Garbage Disposal Flyer
- Garbage Dumps 2009
- Get a Grip on Litter
- How to Disinfect Water
- Lead Acid Battery Recycling
- Lead Poisoning: What you need to know
- Leftovers
- Litter 2009
- Lunch Box Safety
- Managing Used Oil 2009
- Mould 2008
- Office Paper Recycling
- Recycling Information & Fact Sheet 2007
- Responsibilities of DEH
- Rodent Control
- Solid Waste Management
- Starting Your Own Recycling Program
- Used Oil Recycling
- Water Cooler
PERMITS GRANTED

The only permits that DEH grant are:-

- Permits to import and export human remains, and for
- Bonfires on public beaches.

Request for information concerning permits not issued by DEH will have to be directed to the public authority that has responsibilities for issuing a particular permit.

DECISIONS & RECOMMENDATIONS

Inspections by DEH Environmental Health Officers are documented through reports or recommendation based on their findings. Many of these reports or recommendations can be access by the public under the FOI law.

List of inspections carried out by DEH

- Liquor Licensing inspections
  - Bars
  - Restaurants
- Food Safety inspections
  - Food Establishment
  - Restaurants
  - Meat inspection
  - Food container
  - Temporary food stalls
  - Food recall & condemnations
- Tourist Accommodation inspections
  - Hotels
  - Condo
  - Guest houses
- Government Buildings inspections
  - Schools – primary, secondary, tertiary
  - Daycares
- Cosmetology industry & other consumer facilities inspections
  - Beauty salon
  - Barbershops
  - Tattoo parlour
  - Mobile beauty & barbershops
  - Funeral homes
  - Laundry mats
- District Sanitation
  - Rodent inspections
  - Complaints inspections
- Environmental Engineering Inspection
  - Residential – apartments
  - Commercial
  - Industrial
  - Recreation – parks, swimming pool, spas etc
  - Noise level testing
- Environmental Health Lab
Analysis of samples
- Food, drinking water, beaches, pools, spas, wastewater, ground and surface water, landfill leachate, used oil, unknown substances, and hazardous materials.

CLASSES OF INFORMATION HELD

<table>
<thead>
<tr>
<th>Classes of Information</th>
<th>Restrictions &amp; Accessibility to information</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cabinet reports &amp; recommendations</td>
<td>FOI request concerning this type of information should be directed to the Cabinet Officer or the Ministry of DAW&amp;LA.</td>
</tr>
<tr>
<td>Personal / Human Resource records</td>
<td>Access to information restricted to the relevant personnel.</td>
</tr>
<tr>
<td>Inspections reports &amp; recommendations</td>
<td>Majority of information can be access by the public using FOI. Access is restricted for personal information concerning clients or private residents or if information is being used in an investigation.</td>
</tr>
<tr>
<td>Complaints</td>
<td>Majority of the information can be accessed by the public through FOI law. Access restricted for personal information concerning clients or private residents or if information is being used in an investigation.</td>
</tr>
<tr>
<td>Lab analysis</td>
<td>Majority of the information can be accessed by the public through FOI law. Access restricted for personal information concerning clients or private residents or if information is being used in an investigation. Services paid for by private entities are the property of the payee unless the information is prejudice to health &amp; human safety.</td>
</tr>
<tr>
<td>Financial information i.e. accounts, budget</td>
<td>Majority of the information can be accessed by the public through FOI law. Access restricted for personal information concerning clients or private residents or if information is being used in an investigation.</td>
</tr>
<tr>
<td>Tender Contracts</td>
<td>FOI request concerning this type of information should be directed to the Ministry of DAW&amp;LA.</td>
</tr>
</tbody>
</table>
1. **About the Publication Scheme**

Every public authority covered under the Freedom of Information Law, has a legal responsibility to maintain a publication scheme.

The purpose of a publication scheme is to make information, especially information already in the Public Domain, readily available to the public without the need for specific written requests. Publication Schemes are intended to encourage authorities to proactively publish information and to develop a culture of openness and participation.

A publication scheme lists the information which is readily available to the public. For ease of reference, the list is divided into seven (7) different categories of information, to assist you in finding the documents you are looking for.

This publication scheme commits the Recreations Parks & Cemeteries Unit to making information available to the public as part of its normal business activities.

The Recreations Park & Cemeteries Unit will:

- specify the information held by the authority, which falls within the seven (7) categories below;
 proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
 describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
 list any fees charged for access to information described in this scheme;
 publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
 make this publication scheme available to the public;
 regularly review and update the information made available under this scheme.

2. Information that may be withheld

The Recreations, Parks & Cemeteries Unit will generally not publish:
 information in draft form;
 information that is not held by the Recreations, Park & Cemeteries Unit, or which has been disposed of in accordance with a legally authorised disposal schedule;
 information that is not readily-available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
 information which is exempt under the FOI Law, or otherwise protected from disclosure – for example: personal information; or commercially sensitive information. Records containing exempt matter will be published in a redacted 1 form, where ever it is practical to do so, indicating which exemptions apply.

In maintaining this publication scheme, our aim is to be as open as possible. However, there may be limited circumstances where information will be withheld from one of the categories of information listed in section 7: Categories of information.

Information will only be withheld where the FOI Law expressly permits it. For example: where disclosure would breach the law of confidentiality, infringe personal privacy, harm the Recreations, Parks & Cemeteries Unit (or another organization’s) commercial interests, or breach our National Security.

Whenever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to section 6: Complaints.

3. Methods of access

Information available under our publication scheme will usually be accessible through the methods described below.

1 A copy of the record, with the exempt matter deleted in accordance with the National Archive’s Redaction Standard.
Section 7: Categories of information provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.

**Online**

Some of our documents are published electronically on the RPCU website at www.rpcu.gov.ky and can be downloaded in PDF format.

If you are still having trouble locating information listed using the RPCU website, please contact the FOI Information Manager M. Lyle Hill at 946-8250 or direct line at 244-5913 or email at mitchell.hill@gov.ky or foi.rpc@gov.ky

**Email**

If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You can email us at foi.rpc@gov.ky to request information. Please provide a telephone number so that we can call you to clarify details of your request if necessary.

**Phone**

Documents listed in the publication scheme can also be requested by telephone. Please call M. Lyle Hill at 946-5280 or direct line at 244-5913 or email at mitchell.hill@gov.ky or foi.rpc@gov.ky to request information.

**Post**

All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to: M. Lyle Hill, 580 North Sound Road, P.O. Box 2508, KY1-1104 at 946-8250 or direct line at 244-5913 or email at mitchell.hill@gov.ky or foi.rpc@gov.ky

Please provide your name and address, full details of the information or documents you would like to receive, when making a request. You may also wish to provide a telephone number so that we can call you to clarify details of your request if necessary. For faster processing, please also include any applicable fee. (See section 4: Fees and charges for further details.)

**Personal visits**

In limited cases, you may be required to make an appointment to view information listed in the publication scheme. This will be clearly stated in section 7: Categories of information, and relevant contact details will be provided in that section.

**Advice and assistance**

If you experience any difficulty identifying the information you want to access, please contact M. Lyle Hill at 946-8250 or direct line at 244-5913 or email at mitchell.hill@gov.ky or foi.rpc@gov.ky

The Recreations, Parks & Cemeteries Unit will adhere to its obligations under section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.

Information will be provided in the language in which it is held or in such other language that is legally required. Where the Recreations, Parks & Cemeteries Unit is legally required to translate any information, it will do so.
4. **Fees and charges**

The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. The Recreations, Parks & Cemeteries Unit will strive to ensure that fees and charges are clearly explained and kept to a minimum.

Information which is published online, downloaded through a website, or sent to you by email will be provided **free of charge**.

Fees may be charged for providing information in paper copy or on computer disc. Charges will reflect the actual costs of reproduction and postage, as described below.

**Reproduction costs**

Where fees apply, photocopied information will be charged at a standard rate of $1.00 per page (black and white; any size) and $1.50 per page (colour; any size).

Computer discs will be charged at a rate of $2 per disc.

**Postage costs**

The Recreations, Parks & Cemeteries Unit will pass on to the requester the actual costs of postage or courier delivery.

Details of any individual charges which differ from the above policy are provided within section 7: Categories of information of the FOI regulations.

If a fee applies, you will be advised of the amount and how it has been calculated. Information will be provided when the Recreations, Parks & Cemeteries Unit has received your payment.

5. **Requests for information outside the Publication Scheme**

Information held by the Recreations, Parks & Cemeteries Unit that is **not** published under this scheme can be requested in writing.

Your request will be considered in accordance with the provisions of the FOI Law by contacting FOI Information Manager M. Lyle Hill at 946-8250 or direct line at 244-5913 or email at mitchell.hill@gov.ky or foi.rpc@gov.ky

6. **Complaints**

The Recreations, Parks & Cemeteries Unit aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, please contact M. Lyle Hill at 946-8250 or direct line at 244-5913 or email at mitchell.hill@gov.ky or foi.rpc@gov.ky and we will try to resolve your complaint as quickly as possible.

Further information about our complaints procedures can be obtained from M. Lyle Hill at 946-8250 or direct line at 244-5913 or email at mitchell.hill@gov.ky or foi.rpc@gov.ky

You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

Information Commissioner's Office,
2nd Floor, Elizabethan Square, Building C
George Town, Grand Cayman
7. Categories of information

- About Us
- Strategic Management
- Finance & Administration
- Laws & Regulations
- Board and Committees
- Policies & Procedures
- Permits Granted
- Inspections & Recommendations
- Classes of Information

ABOUT US

The Recreations, Parks & Cemeteries Unit provides maintenance upkeep of all Public Parks, Beaches, Cemeteries, Ramps / Jetties, Public Restrooms and Enhancements to The George Town Central Business District Core.

MINISTRY

Recreations, Parks & Cemeteries Unit operates under the Ministry of District Administration, Works, Lands, and Agriculture (DAWLA)

Ministry of District Administration, Works, Lands, and Agriculture

Minister
Deputy Premier, Hon Juliana Y O'Connor-Connolly, JP, MLA

Permanent Secretary
Mr Kearney Gomez JP

Address
4th Floor, Government Administration Building, 71A Elgin Avenue, George Town, Grand Cayman

Mailing Address
4th Floor, Government Administration Building,
Grand Cayman KY1-9000, CAYMAN ISLANDS

Telephone: (345) 244-2412 Fax: (345) 945-2922

Email Ministry.DAPAH@gov.ky / foi.mpc@gov.ky
Website: www.dapah.gov.ky

Hours of Work: 8:30am to 5:00pm, Monday to Friday.
RPCU Principal Officers

Mr. Jonathan Jackson, B. Arch, AIA Assoc., PMI
General Manager

M. Lyle Hill, BSc. AMM, A&P
Assistant Manager, Town Management.

Mr. Mark Bothwell
Assistant Manager, Operations.

RPCU Contact Details

Grand Cayman Office Address:

Physical address:
Cayman Islands Environmental Centre, 580 North Sound Rd

Mailing Address:
P.O Box 2508, Grand Cayman KY1-1104
Tel: 345-946-8250  Fax: 345-946-8251
Email: foi.rpc@gov.ky  Website: www.rpcu.gov.ky
Hours of Work:  8.30am-5pm, Monday-Friday - Administration
5:00am-1pm, Monday –Friday – Facility Attendants
Sat.-Sun. (Bathroom Cleaning / Heavy Use Areas)

RPCU Information Manager
M. Lyle Hill at 946-8250 or direct line at 743-5914 or email at Mitchell.hill@gov.ky or foi.rpc@gov.ky
Estell.bodden-robinson@gov.ky (Assistant FOI Mgr.)

STRATEGIC MANAGEMENT

The Ministry of DAWLA oversees the administration of the unit’s operations at the policy and organizational level; developing business plans and corporate policy; setting long-term goals and objectives; evaluating the unit’s overall performance and progress towards established targets; managing programs to improve business processes and ensure consistent service delivery; preparing or revising laws and other regulatory instruments that affect the unit’s functions and responsibilities; obtaining legal advice from external sources using the laws that regulate the function of government entities.

FINANCE & ADMINISTRATION

The Ministry of DAWLA oversees the administration of the unit’s internal functions and ensures its resources are managed efficiently and effectively. This includes the management of monetary resources; material resources; human resources; information resources; and
relationships with clients, the public and other government agencies using the laws that regulate
the function of government entities.

**LAWS & REGULATIONS FOR CIVIL SERVICE**

**Financial Management**
- July 2008 - Annual Salary Scale for Salaried Staff and Hourly Rates for bi-weekly employees.
- 2008 Pay Schedule Monthly and weekly pay dates for 2008
- 2007 Pay Scales Annual Salary Scale for Salaried Staff - January 2007

**Administration & Human Resource Management**
- The Public Service Management Law, 2005 (Law 27 of 2005)
- Schedule One of the Personnel Regulations: A document describing Employment Terms and conditions 05-Dec-2007
- Public Servant Code of Conduct (Part II, Section 5, of the Public Service Management Law, 2005)

**Records Management**
- Chief Secretary's Code of Practice on Record Management
- Freedom of Information Law 2007
- National Archive and Public Records Law

**ORGANISATION AND FUNCTIONS**

**RESPONSIBILITIES & FUNCTIONS OF RPCU**

The Recreations, Parks & Cemeteries Unit is tasked with the following core responsibilities and functions;

**Parks:**
RPCU is tasked with the responsibility of cleaning and beautifying all existing Public Parks and Recreational Areas, including the Dart Parks which have been turned over to Govt. for upkeep. RPCU in tandem with the Ministry is also responsible for the design of new Parks and Recreational Areas that are required to be developed for Public use.

**Public Beaches:**
Public Beaches, especially the Seven Mile Beach Public Beach, are high traffic facilities that require daily maintenance and cleaning. With the aid of a Beach Sweeper Machine, facility attendants keep these areas clean for use by cruise passenger, tourists and the general public.
**Public Restrooms:**

These facilities are of utmost importance both from a Public Hygiene and Public Appearance standpoint. RPCU through a concerted effort, maintain Public Restrooms 7 days per week, especially on weekends and Public Holidays.

**Cemeteries:**

Our role in the scope of Public Cemeteries is limited solely to the Maintenance and cleaning of these facilities. Landscaping is maintained and fencing is repaired or painted. Department of Environmental Health and the Public Works Department oversee the construction of cemetery vaults. Families maintain the vaults by occasional painting.

**Launching Ramps / Jetties:**

Launching Ramps are cleaned of seaweeds on a regular basis and checked for obstructions to launching vehicles / trailers. Launching Ramps are de-mucked of silt as required. Some are de-mucked at least 2 times per year depending on its location to prevailing winds and currents.

**Central Business District:**

The Central Business District or George Town Core Area is enhanced through proper sidewalks and handicap ramps; placement of Potted Plants, Street furniture, bicycle racks and trash cans. George Town Core Street Signage has been upgraded.

**LAWS & REGULATIONS**

The Recreations, Parks & Cemeteries Unit is a relatively new entity within the Civil Service and does not have a Parks Law. Under the Ministry of DAWLA, RPCU is in the initial stage of proposing the need of a Parks Law for the Cayman Islands. In the interim, relevant sections of The Towns and Communities Law (Cap.169) (1995 Revision) are used occasionally with the assistance of the RCIP who has legal authority & responsibility to enforce these laws. Copies of the Towns and Communities Law are available at the front desk of the Legislative Assembly.

**RPCU GUIDELINES**

- Complaints/Requests Procedure Guidelines
- Guidelines for Reservation and Use of Public Facilities

**BOARDS AND COMMITTEES**

At present, RPCU does not have a Parks Law, which when enacted will require a Parks Commission Board and/or Committee(s) to be established.

**POLICIES & PROCEDURES**

In addition to the laws and regulations listed above the following policies and procedures are used at RPCU.
- Complaints-handling procedure
- Human Resource policies & procedures
- Hurricane Preparedness manual
- Safety Policies & Procedures

**List of Forms Used (External & Internal)**

- Event Permit Application Form
- Complaints/ Request Investigation Form

**PERMITS GRANTED**

- Event Permits for Use of Recreational Facilities, mainly Park and Beach Cabanas.

**INSPECTIONS & RECOMMENDATIONS**

Facility Inspections by RPCU Officers are documented through reports or recommendation based on their findings. Many of these reports or recommendations can be accessed by the public under the FOI law.

**List of inspections carried out by RPCU**

- All RPCU Facilities are inspected on a regular basis by Supervisors, Assistant Managers, and The General Manager to ensure that maintenance standards are being kept.
- Boat Ramps and Jetties are inspected to ensure that they are in good condition and that seaweed and debris are removed.
- Playground equipment is inspected regularly to promote safe usage.
- Work crews are monitored to ensure that proper Gear and Safety Equipment are being used.

**CLASSES OF INFORMATION**

<table>
<thead>
<tr>
<th>Classes of Information</th>
<th>Restrictions &amp; Accessibility to information</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cabinet reports &amp; recommendations</td>
<td>FOI request concerning this type of information should be directed to the Cabinet Officer or the Ministry of DAWLA.</td>
</tr>
<tr>
<td>Personal / Human Resource records</td>
<td>Access to information restricted to the relevant personnel.</td>
</tr>
<tr>
<td>Inspections reports &amp; recommendations</td>
<td>Majority of information can be access by the public using FOI. Access is restricted for personal information concerning clients or private residents or if information is being used in an investigation.</td>
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1. **About the Publication Scheme**

Every public authority covered by the Freedom of Information Law has a legal duty to maintain a publication scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

The publication scheme lists the information which is readily available to the public. The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.

This publication scheme commits the **Office of Telecommunications** to making information available to the public as part of its normal business activities.

The **Office of Telecommunications** will:

- specify the information held by the authority, which falls within the seven (7) categories below;

**About Us**

**Strategic Management**

**Finance & Administration**

**Policies & Procedures**

**Decisions & Recommendations**

**Lists & Registers**

**Our Services**
proactively publish or otherwise make routinely available, information which is held
by the authority and falls within the categories below;

describe the methods by which specific information is made available, so that it can
be easily identified and accessed by members of the public;

list any fees charged for access to information described in this scheme;

publish or otherwise make information available, in accordance with the methods and
fees stated in this scheme;

make this publication scheme available to the public;

regularly review and update the information made available under this scheme.

2. Information that may be withheld

The Office of Telecommunications will generally not publish:

- information in draft form;
- information that is not held by the Office of Telecommunications, or which has
  been disposed of in accordance with a legally authorised disposal schedule;
- information that is not readily-available – for example: information that is contained in
  files that have been placed in archive storage, or is otherwise difficult to access;
- information which is exempt under the FOI Law, or otherwise protected from
disclosure – for example: personal information; or commercially sensitive
information. Records containing exempt matter will be published in a redacted1 form,
where ever it is practical to do so, indicating which exemptions apply.

In maintaining this publication scheme, our aim is to be as open as possible.

However, there may be limited circumstances where information will be withheld from one of the
categories of information listed in section 7: Categories of information.

Information will only be withheld where the FOI Law expressly permits it.

For example: where disclosure would breach the law of confidentiality, infringe personal privacy,
harm the Office of Telecommunications’ (or another organisation’s) commercial interests, or
endanger the protection of the environment.

When ever information is withheld, we will inform you of this and explain why that information
cannot be released. Even where information is withheld, it may be possible to provide a
redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to section
6: Complaints.

3. Methods of access

Information available under our publication scheme will usually be accessible through the
methods described below.

1 A copy of the record, with the exempt matter deleted in accordance with the National Archive’s Redaction
Standard.
**Section 7: Categories of information** provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.

**Online**

Many of our documents are published electronically on this website and can be downloaded in PDF format. Where information is available online, a link within **section 7: Categories of information** will direct you to the relevant page or document.

If there is no link, or the link is broken, you can use our website’s “Search” facility at http://www.oftel.gov.ky. If you are still having trouble locating information listed under our scheme, please contact Karefia Ross or Leanna Rivers at 949-2919

**Email**

If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You can email us at foi.tco@gov.ky to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

**Phone**

Documents listed in the publication scheme can also be requested by telephone. Please call Karefia Ross@949-2919 to request information.

**Post**

All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to:

*Office of Telecommunications*

*PO Box 10002 APO*

*Grand Cayman*

*KY1-1001*

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See **section 4: Fees and charges** for further details.)

**Personal visits**

In limited cases, you may be required to make an appointment to view information listed in the publication scheme. This will be clearly stated in **section 7: Categories of information**, and relevant contact details will be provided in that section.

**Advice and assistance**

If you experience any difficulty identifying the information you want to access, please contact Karefia Ross at 949-2919 or email us at foi.tco@gov.ky.

The **Office of Telecommunications** will adhere to its obligations under section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.
Information will be provided in the language in which it is held or in such other language that is legally required. Where the **Office of Telecommunications** is legally required to translate any information, it will do so.

4. **Fees and charges**

The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. The **Office of Telecommunications** strives to ensure that fees and charges are clearly explained and kept to a minimum.

Information which is published online, downloaded through a website, or sent to you by email will be provided **free of charge**.

Fees may be charged for providing information in paper copy or on computer disc. Charges will reflect the actual costs of reproduction and postage, as described below.

**Reproduction costs**

Where fees apply, photocopied information will be charged at a standard rate of $1.00 per page (black and white; any size) and $1.50 per page (colour; any size).

Computer discs will be charged at a rate of $2 per disc.

**Postage costs**

The **Office of Telecommunications** will pass on to the requester the actual costs of postage or courier delivery.

Details of any individual charges which differ from the above policy are provided within section 7: **Categories of information**.

If a fee applies, you will be advised of the amount and how it has been calculated. Information will be provided when the **Office of Telecommunications** has received your payment.

5. **Requests for information outside the Publication Scheme**

Information held by the Office of Telecommunications that is **not** published under this scheme can be requested in writing by using http://www.oftel.gov.ky under making a request, or by emailing Karefia.ross@gov.ky. Your request will be considered in accordance with the provisions of the FOI Law.

Request can also be made by Coming to our Office and filling out a FOI request form. We are Located at Cayman Center – Unit2 Building E.

Forms can also be faxed to 945-5091 or email to foi.tco@gov.ky

Office Times are 8:30-5:00 Mon – Friday.

6. **Complaints**

The **Office of Telecommunications** aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.
If you wish to complain about any aspect of this publication scheme, please contact Karefia Ross at 949-2919, and we will try to resolve your complaint as quickly as possible.

Further information about our complaints procedures can be obtained from:
http://www.oftel.gov.ky/

You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

Information Commissioner's Office,
2nd Floor, Elizabethan Square, Building 1
George Town, Grand Cayman

PO Box 1375
Grand Cayman KY1-1108
CAYMAN ISLANDS

Telephone: +1 345 747 5402
Email: appeals@ico.gov.ky

7. Categories of information

- About Us
- Strategic Management
- Finance & Administration
- Policies & Procedures
- Decisions & Recommendations
- Lists & Registers
- Our Services

ABOUT US

The Department of Telecommunication is charged with maintaining all of telecommunications and public safety communication needs for the Cayman Islands Government and its citizens.

Name of public authority
Office of Telecommunications
Physical Address: Cayman Centre - Unit2 Building E
Owen Roberts Drive, George Town
Mailing Address: PO Box 1002 APO KY1-1001
Telephone: 345-949-2919
Fax: 345-945-5091
Email: foi.tco@gov.ky
Website: http://www.oftel.gov.ky
Hours Of Work: 8:30am-5pm, Monday-Friday

Principal Officer
Kernilon Owens
Director
Information manager
Karefia Ross
949-2919
Kernilon Owens (Information Manager Designate)
949-2919
www.foi.tco.gov.ky
foi.tco@gov.ky

Ministry
The Office of Telecommunications operates under the Ministry of District Administration, Planning, Agriculture & Housing (DAPAH) who is responsible for a wide range of services that provide critical infrastructure support for the maintenance of a strong and viable economy as well as to promote a healthy population and clean and safe environment for both visitors and residents alike. The business of Government in Cayman Brac and Little Cayman is channeled through the Ministry as a means of ensuring the timely and efficient implementation of Government policies on the Sister Islands.

District Administration, Works & Gender Affairs (Ministry of)

Minister
Hon Juliana Y O'Connor-Connolly, JP, MLA

Permanent Secretary
Mr Kearney Gomez JP

Address
4th Floor, Government Administration Building, 71A Elgin Avenue, George Town, Grand Cayman

Mailing Address
4th Floor, Government Administration Building, Grand Cayman, KY1-9000, CAYMAN ISLANDS

Telephone: (345) 244-2412 Fax: (345) 945-2922
Email Ministry.DAPAH@gov.ky / foi.mpc@gov.ky
Website: www.dapah.gov.ky
Hours of Work: 8:30am to 5:00pm, Monday to Friday.

STRATEGIC MANAGEMENT

<table>
<thead>
<tr>
<th>File Name</th>
<th>Location of File</th>
</tr>
</thead>
<tbody>
<tr>
<td>Monthly Reports</td>
<td>Telecoms Office</td>
</tr>
<tr>
<td>Service Reports</td>
<td>Telecoms Office</td>
</tr>
</tbody>
</table>

* As Per Mission Statement.

Laws Kept By Office of Telecommunications
### File Name | Location of File | Year/Revision
--- | --- | ---
ICTA Laws | Telecoms Office | 2006 Revision

### FINANCE & ADMINISTRATION

<table>
<thead>
<tr>
<th>File Name</th>
<th>Location of File</th>
</tr>
</thead>
<tbody>
<tr>
<td>Budgets</td>
<td><a href="http://www.gov.ky">www.gov.ky</a> website</td>
</tr>
</tbody>
</table>

### POLICIES & PROCEDURES

<table>
<thead>
<tr>
<th>File Name</th>
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<tr>
<td>Internal Complaints</td>
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</tr>
<tr>
<td>Information Management Policy</td>
<td>Telecoms Office</td>
</tr>
<tr>
<td>Vehicle and Driver Card Procedure</td>
<td>Telecoms Office</td>
</tr>
<tr>
<td>Leave Procedure</td>
<td>Telecoms Office</td>
</tr>
<tr>
<td>FOI Interaction Procedure</td>
<td>Telecoms Office</td>
</tr>
<tr>
<td>Fault Records</td>
<td>Telecoms Office</td>
</tr>
<tr>
<td>Fault Registry</td>
<td>Telecoms Office</td>
</tr>
<tr>
<td>Reporting Policy</td>
<td>Telecoms Office</td>
</tr>
<tr>
<td>Reporting Procedure</td>
<td>Telecoms Office</td>
</tr>
<tr>
<td>Service co-ordination Procedure</td>
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</tr>
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</table>

### DECISIONS & RECOMMENDATIONS

Please see our Mission Statement shown under the **Section Organizations and Functions**.

### LISTS AND REGISTRIES

FOI Disclosure Log

<table>
<thead>
<tr>
<th>Request Number</th>
<th>Request Detail</th>
<th>Response</th>
<th>Outcome</th>
</tr>
</thead>
<tbody>
<tr>
<td>27428</td>
<td>Expenses on Budget year 08/09.</td>
<td>Deferred</td>
<td>08 budget available publicly, 09 budget was delayed until LA</td>
</tr>
<tr>
<td>27428</td>
<td>Information Regarding Paid consultants on contract in our entity.</td>
<td>Granted in Full</td>
<td>None are utilized by our Entity.</td>
</tr>
</tbody>
</table>

**OUR SERVICES**

- Provide advice on Telecommunications Infrastructure
- Provide Service on Telecommunication Infrastructure
- Provide service for Emergency Response Telecommunications

Please refer to our Mission Statement, additional information is also available at http://www.oftel.gov.ky

**Organisation and functions**

*Office of Telecommunications Mission Statement*

The Office of Telecommunications (OfTel) serves through the Permanent Secretary, as the principal adviser to the Government on telecommunications policy making and in the management of the orderly growth of technological advances, in relation to the national telecommunications infrastructure. It is also responsible for implementing Government policies, by managing, coordinating, and providing services relating to the national telecommunications infrastructure. OfTel provides engineering policy and technical advice to the Ministry of District Administration, Works and Gender Affairs and other Government agencies, and the private sector on Telecommunications matters.

OfTel provides emergency response services to the National Security Committee and other organizations, that require maintaining an adequate level of preparedness and the deployment of telecommunications equipment and trained personnel.

*PO Box 1002 KY1-10001*
*Tel 949-2919*
*Fax 945-5091*
*Oftel@gov.ky*
*www.oftel.gov.ky*

<table>
<thead>
<tr>
<th>Location and hours</th>
<th>Matters handled</th>
</tr>
</thead>
</table>
| Office Of Telecommunications  
Unit E2  
Cayman Centre  
Owen Roberts Drive  
8:30 – 5:00  
Ph# 949-2919  
Fax# 945-5091 | *Technical advice and recommendations to Government Entities*  
* Planning and Implementing Telecommunication Infrastructures*  
* Accounting* |

**Boards and committees**

<table>
<thead>
<tr>
<th>Name</th>
<th>Meetings</th>
<th>Minutes</th>
</tr>
</thead>
</table>
Frequently Asked Questions

**Does the Office of Telecommunications provide radio licences?**
In the past the Office of Telecommunications did provide radio licenses, but this function is now being handled by the Information Communication Technology Authority.

**Can a member of the public purchase equipment such as hand held radios from the Office of Telecommunications?**
No, all radios and other equipment are strictly provided only to Government entities.

**Is the Office of Telecommunications the Same as Emergency Communications/911?**
Although closely related to one another, we are two separate entities. Please see our Mission Statement under Decision and Recommendations.

**Organization Chart**

```
CHIEF OFFICER (MINISTRY OF DAW&GA)
   /------------------\
  /                   /
Telecommunications Officer
   |                   |
   |                   |
Financial Administrator
   |                   |
   |                   |
Executive Officer I
   |                   |
   |                   |
Accounts Officer II
```

```
         /------------------\
    /                   /
Financial Administrator
   |                   |
   |                   |
Senior Technician (Broadcast)
   |                   |
   |                   |
Rigger
```

```
     /------------------\
    /                   /
Senior Technician (Systems)
   |                   |
   |                   |
Technician (II)
   |                   |
   |                   |
Technical Assistant (I)
```
1. **About the Publication Scheme**

Every public authority covered by the Freedom of Information Law has a legal duty to maintain a publication scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

The publication scheme lists the information which is readily available to the public. The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.

This publication scheme commits *Radio Cayman* to making information available to the public as part of its normal business activities.

*Radio Cayman* will:

- specify the information held by the authority, which falls within the seven (7) categories below;
proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;

- describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
- list any fees charged for access to information described in this scheme;
- publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
- make this publication scheme available to the public;
- regularly review and update the information made available under this scheme.

2. Information that may be withheld

Radio Cayman will generally not publish:

- information in draft form;
- information that is not held by Radio Cayman, or which has been disposed of in accordance with a legally authorised disposal schedule;
- information that is not readily-available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
- information which is exempt under the FOI Law, or otherwise protected from disclosure – for example: personal information; or commercially sensitive information. Records containing exempt matter will be published in a redacted form, where ever it is practical to do so, indicating which exemptions apply.

In maintaining this publication scheme, our aim is to be as open as possible.

However, there may be limited circumstances where information will be withheld from one of the categories of information listed in section 7: Categories of information.

Information will only be withheld where the FOI Law expressly permits it.

For example: where disclosure would breach the law of confidentiality, infringe personal privacy, harm Radio Cayman’s (or another organisation’s) commercial interests, or endanger the protection of the environment.

When ever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to section 6: Complaints.

3. Methods of access

Information available under our publication scheme will usually be accessible through the methods described below.

---

1 A copy of the record, with the exempt matter deleted in accordance with the National Archive’s Redaction Standard.
Section 7: Categories of information provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.

**Online**

Many of our documents are published electronically on this website and can be downloaded in PDF format. Where information is available online, a link within section 7: Categories of information will direct you to the relevant page or document.

If there is no link, or the link is broken, you can use our website’s “Search” facility at www.radiocayman.gov.ky. If you are still having trouble locating information listed under our scheme, please contact Martha Watler at 949-7799.

**Email**

If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You can email Martha Watler at foi.rcy@gov.ky to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

**Phone**

Documents listed in the publication scheme can also be requested by telephone. Please call 345 9497799 to request information.

**Post**

All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to:

Martha Watler  
Information Manager  
P.O. Box 1110  
Grand Cayman KY1-1102  
CAYMAN ISLANDS

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See section 4: Fees and charges for further details.)

**Personal visits**

In limited cases, you may be required to make an appointment to view information listed in the publication scheme. This will be clearly stated in section 7: Categories of information, and relevant contact details will be provided in that section.

**Advice and assistance**

If you experience any difficulty identifying the information you want to access, please contact Martha Watler.

Radio Cayman will adhere to its obligations under section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.

Information will be provided in the language in which it is held or in such other language that is legally required. Where Radio Cayman is legally required to translate any information, it will do so.
4. **Fees and charges**

The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. Radio Cayman strives to ensure that fees and charges are clearly explained and kept to a minimum.

Information which is published online, downloaded through a website, or sent to you by email will be provided **free of charge**.

Fees may be charged for providing information in paper copy or on computer disc. Charges will reflect the actual costs of reproduction and postage, as described below.

**Reproduction costs**

Where fees apply, photocopied information will be charged at a standard rate of $1.00 per page (black and white; any size) and $1.50 per page (colour; any size).

Computer discs will be charged at a rate of $2 per disc.

**Postage costs**

Radio Cayman will pass on to the requester the actual costs of postage or courier delivery.

Details of any individual charges which differ from the above policy are provided within section 7: **Categories of information**.

If a fee applies, you will be advised of the amount and how it has been calculated. Information will be provided when Radio Cayman has received your payment.

5. **Requests for information outside the Publication Scheme**

Information held by Radio Cayman that is not published under this scheme can be requested in writing. Your request will be considered in accordance with the provisions of the FOI Law.

Send request to:

Martha Watler  
Information Manager  
P.O. Box 1110  
Grand Cayman KY1-1102  
CAYMAN ISLANDS  
Email: foi.rcy@gov.ky  
Phone: 949-7799  
Fax: 946-1346  

Or-  

Kadie Ebanks  
Information Manager (Designate)  
P.O. Box 1110  
Grand Cayman KY1-1102  
CAYMAN ISLANDS  
Email: foi.rcy@gov.ky  
Phone: 949-7799  
Fax: 949-6536
6. Complaints

Radio Cayman aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, please contact Martha Watler at 949-7799, or email foi.rcy@gov.ky and we will try to resolve your complaint as quickly as possible.

Further information about our complaints procedures can be obtained from www.radiocayman.gov.ky

You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

    Information Commissioner's Office,
    2nd Floor, Elizabethan Square, Building 1
    George Town, Grand Cayman

    PO Box 1375
    Grand Cayman  KY1-1108
    CAYMAN ISLANDS

    Telephone: +1 345 747 5402
    Email: appeals@ico.gov.ky

7. Categories of information

- About Us
- Strategic Management
- Finance & Administration
- Policies & Procedures
- Decisions & Recommendations
- Lists & Registers
- Our Services

ABOUT US

Name of public authority: RADIO CAYMAN

Radio Cayman's first broadcast was during Easter of 1976 and the official broadcast began on 12 December 1976. Twenty-seven years later, it remains one of the Cayman Islands' most respected stations.

In the 1980s Radio Cayman started providing the Cayman Islands with a choice of two services, Radio Cayman One and Two 89.9 and 105.3FM on Grand Cayman and 91.9 and 93.9FM on Cayman Brac and Little Cayman.

Radio Cayman provides the islands with a 24 hour broadcast service daily, including BBC World Service Programming, between midnight and 6am on Radio Cayman One and a magical mix of music on Radio Cayman Two. The station also delivers the most extensive and credible local, regional and international newscasts in the Cayman Islands.
Radio Cayman is the "Community's Station" and provides extensive coverage of national events, such as the Queen's Birthday Parade in June, Pirates Week Festival activities in November, the Remembrance Day Service in November and other community activities including the broadcast of proceedings in the Legislative Assembly, when the House is in session.

General Contact Information

Phone Lines
Administration (345) 949-7799
Fax (345)949-6536
Accounts (345) 244-2192
News Editors (345) 244-2187, (345) 244-2186, (345) 244-2185, and (345) 244-2181
Commercial Sales (345) 244-2136, (345) 244-2183 and (345) 244-2193
Request Line (345) 949-6990

Email
News Room rcnews@gov.ky
Sales Dept rcsales@gov.ky
Talk Today TalkToday@candw.ky

Mailing Address
Radio Cayman P.O. Box 1110
Grand Cayman KY1-1102
CAYMAN ISLANDS

Job Opportunities (Whenever jobs becomes available at Radio Cayman it is posted on our website and in the Newspapers)

News Desk (Radio Cayman’s News is available online at www.radiocayman.gov.ky or by listening to Radio Cayman frequencies at 89.9FM & 105.3 FM in Grand Cayman and 93.9FM & 91.9FM in Cayman Brac and Little Cayman.)

Ministry

District Administration, Works & Gender Affairs
Government Administration Building, 71A Elgin Ave, George Town, Grand Cayman
Mailing Address: Cayman Islands Government, Government Administration Building, Elgin Ave, George Town, Grand Cayman KY1-9000

Principle Officers
Norma McField, Director
P.O Box 1110, Grand Cayman KY1-1102, Cayman Islands

Paulette Conolly-Bailey, Deputy Director
P.O. Box 1110, Grand Cayman, KY1-1102, Cayman Islands
Information Manager
Martha Watler
P.O. Box 1110, Grand Cayman KY1-1102, Cayman Islands

Information Manager Designate
Kadie Ebanks
P.O. Box 1110, Grand Cayman KY1-1102, Cayman Islands

Organisation and functions
Radio Cayman is the "Community's Station" we provides the islands with a 24 hour broadcast service daily, including BBC World Service Programming, between midnight and 6am on Radio Cayman One and a magical mix of music on Breeze FM. The station also delivers the most extensive and credible local, regional and international newscasts in the Cayman Islands.

<table>
<thead>
<tr>
<th>Location and hours</th>
<th>Matters handled</th>
</tr>
</thead>
<tbody>
<tr>
<td>Physical address: 71B Elgin Avenue,</td>
<td>Functions of Public Authority: Provides broadcast of current affairs, entertainment (music) and educational programmes to the people of the Cayman Islands</td>
</tr>
<tr>
<td>George Town, Grand Cayman.</td>
<td></td>
</tr>
<tr>
<td>Hours of Work: 8:30am to 5pm</td>
<td></td>
</tr>
</tbody>
</table>

Frequently Asked Questions:

- **When was Radio Cayman’s first broadcast?**
  
  Radio Cayman’s first official broadcast was on 12 December 1976, but testing began during Easter of 1976.

- **What are the frequencies of Radio Cayman?**
  
  The frequencies in Grand Cayman are Radio Cayman 1 89.9 and Breeze FM 105.3 on Cayman Brac and Little Cayman RC 1 is 93.9 and Breeze FM is 91.9

- **Where does Radio Cayman get its funding?**
  
  Radio Cayman is partially funded by the Government of the Cayman Islands and also earns revenue from commercial sales.

- **What forms of payment are accepted at Radio Cayman for commercial orders?**
  
  Radio Cayman accepts payment by Cash, cheque and Visa or Master debit and credit cards

- **What is the staff complement at Radio Cayman?**
  
  The staff complement at Radio Cayman is 22

- **How many songs are in Radio Cayman’s Music Library?**
Radio Cayman has approximately ten thousand CDs, six thousand LP albums, and ten thousand 45rpm records.

- What genre of music does Radio Cayman play?
  
  Mainly Pop, R&B, Soca, Calypso, Reggae, Country, Classical, and Jazz

STRATEGIC MANAGEMENT

Governance

- Information and Communication Technology Authority Law (2006 Revision)
- Radio Cayman’s Workplace Rules.

Copies can be obtained from Radio Cayman.

Corporate management

Radio Cayman’s plans for business continuity, hazard management and disaster recovery (Hard copy can be obtained from Radio Cayman)

FINANCE & ADMINISTRATION

Financial Management

Annual budget (Hard copy can be obtain from Radio Cayman or by logging on to www.gov.ky

Administration

Job vacancies; career opportunities
Job Opportunities

Staff pay and grading structures (hard copy can be obtained at Radio Cayman)

POLICIES & PROCEDURES

Complaints-handling procedure
Radio Cayman COMPLAINTS POLICY (Hard Copy available at Radio Cayman)

Operating policies and procedures; Standards of service
Radio Cayman’s Credit Policy (Hard Copy available at Radio Cayman)
OUR SERVICES

Radio Cayman provides news, information and music for the listeners of the Cayman Islands. Our services are available by calling Radio Cayman at 949-7799, email radiocayman@gov.ky or by logging on to our website at www.radiocayman.gov.ky.
1. **About the Publication Scheme**

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The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

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This publication scheme commits the Water Authority - Cayman to making information available to the public as part of its normal business activities.

Water Authority - Cayman will:

- specify the information held by the authority, which falls within the seven (7) categories below;
- proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
 describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
 list any fees charged for access to information described in this scheme;
 publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
 make this publication scheme available to the public;
 regularly review and update the information made available under this scheme.

2. Information that may be withheld

Water Authority - Cayman will generally not publish:
 information in draft form;
 information that is not held by the Water Authority - Cayman, or which has been disposed of in accordance with a legally authorised disposal schedule;
 information that is not readily-available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
 information which is exempt under the FOI Law or otherwise protected from disclosure – for example: personal information; or commercially sensitive information. Records containing exempt matter will be published in a redacted form, where ever it is practical to do so, indicating which exemptions apply.

In maintaining this publication scheme, our aim is to be as open as possible.

However, there may be limited circumstances where information will be withheld from one of the categories of information listed in section 7: Categories of information.

Information will only be withheld where the FOI Law expressly permits it.

For example: where disclosure would breach the law of confidentiality, infringe personal privacy, harm the Water Authority - Cayman’s commercial interests, or endanger the protection of the environment.

Whenever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to section 6: Complaints.

3. Methods of access

Information available under our publication scheme will usually be accessible through the methods described below.

Section 7: Categories of information provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.

1 A copy of the record, with the exempt matter deleted in accordance with the National Archive’s Redaction Standard.
Many of our documents are published electronically on our website and can be downloaded in PDF format. Where information is available online, a link within section 7: Categories of information will direct you to the relevant page or document.

If there is no link, or the link is broken, you can use our website’s “Search” facility at http://www.waterauthority.ky. If you are still having trouble locating information listed under our publication scheme, please contact the Information Manager, Wendy Whittaker at foi@waterauthority.ky or call (345) 949-2837 extension 2013.

If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You can email us at foi@waterauthority.ky to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

Documents listed in the publication scheme can also be requested by telephone. Please call Wendy Whittaker at (345) 949-2837, Ext. 2013 to request information.

All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to:

Wendy Whittaker
Information Manager
Water Authority – Cayman
P.O. Box 1104
Grand Cayman KY1-1102
Cayman Islands

In your request, please provide a name and an address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See section 4: Fees and charges for further details.)

In limited cases, you may be required to make an appointment to view information listed in the publication scheme. This will be clearly stated in section 7: Categories of information, and relevant contact details will be provided in that section.

If you experience any difficulty identifying the information you want to access, please contact the Information Manager, Wendy Whittaker at (345) 949-2837 extension 2013 or email at wendy.whittaker@waterauthority.ky or foi@waterauthority.ky.

The Water Authority – Cayman will adhere to its obligations under section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.
Information will be provided in the language in which it is held or in such other language that is legally required. Where the Water Authority – Cayman is legally required to translate any information, it will do so.

You can also access the Publication Scheme for Water Authority – Cayman on our website www.waterauthority.ky.

4. Fees and charges

The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. The Water Authority – Cayman strives to ensure that fees and charges are clearly explained and kept to a minimum.

Information which is published online, downloaded through a website, or sent to you by email will be provided free of charge.

Fees may be charged for providing information in paper copy or on computer disc. Charges will reflect the actual costs of reproduction and postage, as described below.

Reproduction costs
Where fees apply, photocopied information will be charged at a standard rate of $1.00 per page (black and white; any size) and $1.50 per page (color; any size).

Computer discs will be charged at a rate of $2 per disc.

Please refer to Freedom of Information (General) Regulations 2008, Schedule 3 for a complete list of fees.

Postage costs
Water Authority - Cayman will pass on to the requester the actual costs of postage or courier delivery.

Details of any individual charges which differ from the above policy are provided within section 7: Categories of information.

If a fee applies, you will be advised of the amount and how it has been calculated. Information will be provided when Water Authority - Cayman has received your payment.

5. Requests for information outside the Publication Scheme

Information held by Water Authority – Cayman that is not published under this scheme can be requested by writing to:

Wendy Whittaker
Information Manager
Water Authority-Cayman
13G Red Gate Road
PO Box 1104, Grand Cayman KY1-1102, Cayman Islands
Fax: (345) 949-0094
Email: wendy.whittaker@waterauthority.ky or foi@waterauthority.ky
Requests will only be accepted in writing and can be sent via fax, email, post or hand delivered. Please include a name, mailing or email address. Kindly indicate the format in which you wish to receive the information you have requested, e.g., photocopies or scanned copies. Your request will be considered in accordance with the provisions of the FOI Law.

6. Complaints

The Water Authority - Cayman aims to make the publication scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme you may contact our Information Manager who will try to resolve your complaint as quickly as possible. Also, if you are dissatisfied with our response, you are entitled to an internal review and to do so, please contact:

Wendy Whittaker  
Information Manager  
Water Authority – Cayman  
P.O. Box 1104  
Grand Cayman KY1-1102  
Cayman Islands  
Tel: (345) 949-2837 xtn 2013  
Fax: (345) 949-0094  
Email: wendy.whittaker@waterauthority.ky  
FOI email: foi@waterauthority.ky

You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are not satisfied with our response.

Information Commissioner’s Office,  
2nd Floor, Elizabethan Square, Building 1  
PO Box 1375  
Grand Cayman KY1-1108  
Cayman Islands  
Tel: (345) 747-5402  
Email: appeals@ico.gov.ky

7. Categories of information

- About Us
- Strategic Management
- Finance & Administration
- Policies & Procedures
- Decisions & Recommendations
- Lists & Registers
- Our Services
- List of Forms
- FOI Contact Details
ABOUT US

The Water Authority is a statutory body established under the Water Authority Law of 1982 and became a fully functioning statutory organization in 1990. The primary mission of the Authority is to provide public water supply and sewerage services; and, to protect and manage water resources, which includes the regulation of abstraction and disposal wells and the excavation of canals and quarries.

Ministry

The Water Authority is a statutory authority that falls under the portfolio of the Ministry of District Administration, Works Land and Agriculture. The Minister responsible for the portfolio:

Deputy Premier, Hon. Juliana Y. O’Connor-Connolly, JP, MLA
Address: 4th Floor, Gov’t Admin Bldg, 71A Elgin Avenue, George Town, Grand Cayman
Mailing Address: 4th Floor, Gov’t Admin Bldg, Grand Cayman, KY1-9000, CAYMAN ISLANDS
Tel: (345) 244-2412
Fax: (345) 945-2922
Email: Ministry.DAPAH@gov.ky

Principal Officer

Dr. Gelia Frederick-van Genderen, Cert Hon
Director
Office: (345) 949-2837 xtn 2000
Fax: (345) 949-0094
Email: gelia.frederickvangenderen@waterauthority.ky
13G Red Gate Road, PO Box 1104, Grand Cayman KY1-1102, Cayman Islands

Information Manager

Wendy Whittaker
Tel: (345) 949-2837 xtn 2013
Fax: (345) 949-0094
Email: wendy.whittaker@waterauthority.ky
FOI email: foi@waterauthority.ky
Website: www.waterauthority.ky
13G Red Gate Road, PO Box 1104, Grand Cayman KY1-1102, Cayman Islands

Information Manager (Designate)

Pat Bell
Chief Human Resources Manager
Tel: (345) 949-2837 xtn 2010
Fax: (345) 949-0094
Email: pat.bell@waterauthority.ky
FOI email: foi@waterauthority.ky
13G Red Gate Road, PO Box 1104, Grand Cayman KY1-1102, Cayman Islands
**Organisation & Functions**

**Mission Statement**
- To ensure that the entire population of the Cayman Islands has access to a pure, wholesome and affordable supply of potable water; and to regulate other entities who are licensed by the Government to provide water supplies.
- To protect and develop groundwater resources for the benefit of present and future populations of these islands.
- To provide for the collection, treatment and disposal of sewage within these islands in a manner that is safe, efficient and affordable.
- To operate in such a manner as to be financially self-sufficient, while contributing to the economy of these islands and achieving a reasonable and acceptable return on capital investments.

<table>
<thead>
<tr>
<th>Location and hours</th>
<th>Matters handled</th>
</tr>
</thead>
</table>
| **Main Administration Offices**  
P.O. Box 1104  
13G Red Gate Road, George Town  
Grand Cayman KY1-1102  
Cayman Islands  
Tel: (345) 949-2837  
Fax: (345) 949-0094  
8:30am to 5:00pm Monday to Friday | General Inquiries  
General Administration  
Customer Service  
Water Supply  
Sewerage  
Development Control  
Lab Analysis  
Permits & Licences |
| **Wastewater Treatment Works**  
Off Seymour Drive  
(Adjacent to the landfill)  
George Town  
Grand Cayman  
7:30am to 4:30pm Monday to Friday  
7:30am to 2:30pm Saturday & Sunday | Septage Deliveries |
| **Cayman Brac Operations Office**  
P.O. Box 240  
96 West End Cross Road  
Cayman Brac KY2-2002  
Cayman Islands  
Tel: (345) 948-1403  
Fax: (345) 948-1404  
8:30am to 5:00pm Monday to Friday | General Inquiries  
General Administration  
Customer Service  
Water Supply |
Boards and Committees

The Water Authority Board

Chairman: Mr. Tristan Hydes (Acting)
Members: Mrs. Ingrid Simms,
        Mr. Miguel Smith
        Mr. Otto Waller
        Mr. Corlan McLaughlin
        Mrs. Pearline McGaw-Lumsden
        Ms. Anne Owens
        Ms. Reshma Sharma
        Mr. Jerry Banks
Secretary: Dr. Gelia Frederick-van Genderen

Meetings:
Board meets every 3rd Wednesday of the month at Water Authority’s Red Gate Road location in the Board Room.

Minutes:
Minutes are only available in hard copy.

Plumber’s Examination Board

Chairman: Mr. Hendrik-Jan van Genderen
Members: Mr. James Smith
        Mr. James Merren
        Mr. Victor Yates
Secretary: Ms. Alisha Racz

Meetings:
Board meets on the 4th Thursday of every quarter at Water Authority’s Red Gate Road location.

Minutes:
Minutes are only available in hard copy.

Frequently asked questions

▪ What is a cubic metre?

One (1) cubic metre equals 1,000 litres or 264.2 US gallons. The scientific way to write cubic metre is m³.

▪ Where is my meter located?

All meters are located as close as possible to the front corner boundaries of each parcel.

▪ When my water is turned off, why do I have to pay the total bill before the current charges are due?

The Water Authority Law states that after the water is turned off, all outstanding charges for service must be paid before service can be restored. In addition, there is a reconnection service charge of $25.00 that has to be paid prior to restoration of service.

▪ Is the water safe to drink?
Absolutely. The Water Authority adheres to strict quality control standards for provision of drinkable water.

- **Why do I have to pay a minimum charge when I don't use my services?**
  All active accounts are billed for a minimum charge as stipulated in the Water Authority Law.

- **How are the rates determined?**
  Rates are viewed routinely to determine the cost of service. Rates are reviewed as necessary and adopted by the Ministry and submitted under Law Updates. Your rate pays for debt service, operations and maintenance costs. For a copy of the current rate schedule, click here or contact our office.

- **How can I pay my bill online?**
  Currently bills cannot be paid online. It is expected that in the near future you will be able to pay your bill online using our secure credit card facility (including debit cards with VISA or MasterCard). There are a number of bill payment options currently available to customers.

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**STRATEGIC MANAGEMENT**

The Water Authority – Cayman is committed to operating within the legal framework stipulated by the Cayman Islands Government. Our operations are governed by the Water Authority Law (18 of 1982) (1996 Revision) and the Water Authority Regulations (2007 Revision).

**Governance**

- Water Authority Law (18 of 1982) (1996 Revision)
- Water Authority Regulations (2007 Revision)
- Water Production & Supply Law (15 of 1979) (1996 Revision)

**Corporate Management**

- Annual Reports
- Business Plans
- Hurricane Preparedness Plan
- Contracts & Agreement Documents
- Tender Documents
- Capital Projects & Operations Reports

**FINANCE & ADMINISTRATION**

**Financial Management**

- Annual Budget
- Financial Statements
- Accounting Procedures
- Contracting Procedures
- Insurance
- Inventory
- Loans
- Management Accounts
- Policy and Procedures
- Salary and Pensions

Administration

- FOI
- Press releases, newsletters, other publications
- Job vacancies; career opportunities
- Staff pay and grading structures
- Human Resources
- Training & Development
- Health & Safety
- Benefits Administration
- Customer Accounts
- Operations Management
- Engineering
- New Works
- Quality Assurance
- Water Resources & Quality Control
- Information Technology

POLICIES & PROCEDURES

- Standard Operating Procedures
- Complaints-handling Procedure
- HR Policies and Procedures
- Labour Law (2007 Revision) & Regulations
- FOI Internal Procedures

DECISIONS & RECOMMENDATIONS

- Minutes of meetings
- Permits & licences
- Consultation Reports

LISTS & REGISTERS

- Register of Canal Works Permit
- Register of Cesspool Emptier’s Licence
- Register of Quarry Permits
- Register of Licenced Well Drillers
OUR SERVICES

The Water Authority of the Cayman Islands provides water and sewerage services to over 15,000 customers in the Grand Cayman districts of George Town, Bodden Town, East End, North Side and the Sister Island of Cayman Brac. Additionally, we carry out development control relating to water, wastewater and groundwater.

Water

The Water Authority provides piped potable water to over 14,700 customers in Grand Cayman service area in the districts of George Town, Bodden Town East End and North Side. In Cayman Brac the Authority provides piped potable water in the service area of West End and by truck to all areas of the Brac. Currently we do not operate a water supply system in Little Cayman.

Please visit our website for further information if you would like to apply for water services.

Sewerage

The West Bay Beach Sewerage System is operated by the Authority. Public sewerage is provided to all residences and developments along the West Bay Road, between the Walter’s Road area and up to Raleigh Quay, except those in the Canal Point, sections of Governor’s Harbour, and Snug Harbour developments.

Wastewater is collected in the Authority’s sewerage system and pumped to the Grand Cayman Wastewater Treatment Works situated at the end of Seymour Road, adjacent to the George Town Landfill.

Please visit our website for further information if you would like to apply for sewerage services.

Laboratory

The Water Authority’s Laboratory carries out testing of the Authority's potable water supplies and effluent of the Authority's wastewater treatment plant. The public can also use this service, provided the requests for testing can be accommodated by the Laboratory.

The Water Authority’s laboratory services include:

- Quality Control and Quality Assurance of Water Authority’s potable water supplies
- Quality Control of effluent disposed in the Cayman Islands
Analytical support for Water Authority’s groundwater monitoring programmes and monitoring of surface and marine water carried out in conjunction with Department of the Environment
Analytical service for the public (such as potable water quality monitoring for Cayman Water Company, private request to check water quality in cisterns and wells)
Compliance monitoring for permits issued by the Authority.

In May 2002 the Water Authority Laboratory received accreditation from the American Association for Laboratory Accreditation. The Laboratory is accredited for technical competency in the field of environmental testing in accordance with the ISO/IEC 17025-1999 standard.

Development Control

The Water Authority plays an important role in review of new development or changes to existing development. Under the Water Authority Law, the Authority is charged with the protection of groundwater and therefore it regulates development in respect of water supply, groundwater abstraction, wastewater treatment and disposal. The Authority also regulates excavation of canals and quarries and licenses well drillers and plumbers.

The Water Authority also carries out the following important functions relevant to developers:

- Public education regarding wastewater treatment and disposal
- Development and implementation of the Authority’s development control policies for wastewater treatment and disposal
- Monitoring of privately operated wastewater treatment plants
- Development of requirements and review of environmental impact assessments carried out by developers

Licencing & Permits

Under the Water Authority Law, specific activities that affect groundwater require a licence or permit from the Authority. Also certain trades and businesses are required to operate under a licence from the Authority. See below for a listing of the specific registers of permits and licences.

- Canal Works Permit
- Cesspool Emptier's Licence
- Disposal Permit
- Groundwater Abstraction Licence
- Plumber's Licence
- Quarry Permit
- Well Driller's Licence
- Water Plants

List of Forms

- Job application form
- Application form to apply for water service
- Application form to apply for sewerage service
- Water sampling request form
Canal Works Permit
Cesspool Emptiers Licence application form
Disposal Permit application form
Groundwater Abstraction Licence application form
Apprentice Plumber’s application Licence
Journeyman or Master Plumber Exam application form
Application from to renew an existing WAC Plumber’s Licence
Quarry Permit application form
Well Drilling Permit application form
Payment agreement application form
Report a problem
Request meter reading
Change billing address
Add tenant form
FOI form

Please refer to our website: www.waterauthority.ky for documents listed in the Publication Scheme or contact the Information Manager or her Designate between 8:30am and 4:30pm Monday to Friday.

Contact details:

Information Manager

Wendy Whittaker
Information Manager
Water Authority – Cayman
P.O. Box 1104
Grand Cayman KY1-1102
Cayman Islands
Tel: (345) 949-2837 xtn 2013
Fax: (345) 949-0094
Email: wendy.whittaker@waterauthority.ky
FOI email: foi@waterauthority.ky
Website: www.waterauthority.ky
Freedom of Information website: www.foi.gov.ky

Information Manager (Designate)

Pat Bell
Chief Human Resources Manager
Water Authority - Cayman
P.O. Box 1104
Grand Cayman KY1-1102
Cayman Islands
Tel: (345) 949-2837 xtn 2010
Fax: (345) 949-0094
Email: pat.bell@waterauthority.ky
FOI email: foi@waterauthority.ky
1. About the Publication Scheme
Every public authority covered by the Freedom of Information Law, 2007 has a legal duty to maintain a publication scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

The Publication Scheme lists the information which is readily available to the public. The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.

This Publication Scheme commits the NRA to making information available to the public as part of its normal business activities.

The NRA will:
- Specify the information held by the Authority, which falls into the categories below;
- Proactively publish or otherwise make routinely available, information which is held by the Authority and falls within the categories below;
- Describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
- List any fees charged for access to information described in this scheme;
- Publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
- Make this publication scheme available to the public;
- Regularly review and update the information made available under this scheme.

2. Information that may be withheld
The NRA will generally not publish:
• Information in draft form;
• Information that is not held by the NRA, or which has been disposed of in accordance with a legally authorized disposal schedule;
• Information that is not readily available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
• Information which is exempt under the FOI Law, or otherwise protected from disclosure – for example: personal information; or commercially sensitive information. Records containing exempt matter will be published in a redacted¹ form, where ever it is practical to do so, indicating which exemptions apply.

In maintaining this Publication Scheme, our aim is to be as open as possible.

However, there may be limited circumstances where information will be withheld from one of the categories of information listed in section 7: Categories of Information.

Information will only be withheld where the FOI Law expressly permits it.

For example: where disclosure would breach the law of confidentiality, infringe personal privacy, harm the NRA’s (or another organization’s) commercial interests, or endanger the protection of the environment.

Whenever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to section 6: Complaints.

3. Methods of access

Information available under our Publication Scheme will usually be accessible through the methods described below.

Section 7: Categories of information provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.

Online

Many of our documents are published electronically on the NRA website at www.caymanroads.com and can be downloaded in PDF format.

If you are still having trouble locating information listed using the NRA website, please contact the Information Manager Lois Hall-Vaughan at 946-7780 or email at lois.hall-vaughan@nra.ky or foi.nra@gov.ky.

¹ A copy of the record, with the exempt matter deleted in accordance with the National Archive’s Redaction Standard.
Email

If information is listed in our Publication Scheme but is not published on the website, we may be able to send it to you by email. You can email us at foi.nra@gov.ky to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

Phone

Documents listed in the Publication Scheme can be requested by telephone. Please call Lois Hall-Vaughan at 946-7780 or email at lois.hall-vaughan@nra.ky or foi.nra@gov.ky to request information.

Post

All information listed in the Publication Scheme will usually be available in hard copy. Requests may be addressed to:

Information Manager
National Roads Authority
342B Dorcy Drive
PO Box 10426
Grand Cayman KY1-1004

In your request, please provide your name and address, full details of the information or documents you would like to receive. Your may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See section 4: Fees and charges for further details).

Personal visits

In limited cases, you may be required to make an appointment to view information listed in the Publication Scheme. This will be clearly stated in section 7: Categories of information, and relevant contact details will be provided in that section.

Advice and assistance

If you experience any difficulty identifying the information you want to access, please contact Lois Hall-Vaughan Information Manager, at 946-7780 or email at lois.hall-vaughan@nra.ky or foi.nra@gov.ky.

The NRA will adhere to its obligations under section 10 of the FOI Law and any requirements relating to disability or discrimination, when providing information in accordance with this Publication Scheme.

Information will be provided in the language in which it is held or in such other language that is legally required. Where the NRA is legally required to translate any information, it will do so.

4. Fees and charges

The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. The NRA strives to ensure that fees and charges are clearly explained and kept to a minimum.
Information which is published online, downloaded through a website, or sent to you by email will be provided free of charge.

Fees may be charged for providing information in paper copy or on computer disc. Charges will reflect the actual costs of reproduction and postage, as described below.

**Reproduction costs**

Where fees apply, photocopied information will be charged at a standard rate of CI$1.00 per copy (black & white – 8 ½ X 11 & 8 ½ x 14) and CI$1.50 per copy (colored – 8 ½ x 11 & 8 ½ x 14) and computer discs at a rate of CI$2.00 per disc as per the FOI Law.

The NRA will charge CI$3.00 per copy (black & white – 11 x 17) and CI$3.50 per copy (colored – 11 x 17).

**Postage costs**

The NRA will pass on to the requester the actual costs of postage or courier delivery.

Deliveries of any individual charges which differ from the above policy are provided within section 7: Categories of information.

If a fee applies, you will be advised of the amount and how it has been calculated. Information will be provided when the NRA has received your payment.

5. **Requests for information outside the publication scheme**

Information held by the NRA that is not published under this scheme can be requested in writing. Your request will be considered in accordance with the provisions of the FOI Law by contacting the Information Manager Lois Hall-Vaughan at 946-7780 or email at lois.hall-vaughan@nra.ky or foi.nra@gov.ky to request information.

6. **Complaints**

The NRA aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this Publication Scheme, please contact Lois Hall-Vaughan at 946-7780 or email at lois.hall-vaughan@nra.ky or foi.nra@gov.ky and we will try to resolve your complaint as quickly as possible.

Further information about our complaints procedures can be obtained from Lois Hall-Vaughan at 946-7780 or email at lois.hall-vaughan@nra.ky or foi.nra@gov.ky.

You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

Information Commissioner’s Office
2nd Floor, Elizabethan Square, Building 1
George Town, Grand Cayman
7. Categories of Information

- About Us
  1. Ministry
  2. Organization & Function
  3. Laws & Regulations
  4. Board & Committees
  5. Permits Granted
- Policies and Procedures
- Strategic Management
  1. Governance
  2. Corporate Management
- Finance & Administration
  1. Financial Management
  2. Administration
- Our Services

ABOUT US

The NRA was created July 1st, 2004 by the National Roads Authority Law (2004). The NRA was created to administer, manage, control, develop and maintain the Cayman Islands public roads and related facilities such as signals, storm water facilities, roadway lighting, roadway directional signage, etc. It performs the following: collects information on the performance of the existing transportation system, forecasts future traffic demand, and identifies possible solutions to anticipated issues in system performance and deficiencies. The NRA will publish a long-term National Roads Plan (NRP) every four years to be updated annually. The NRP which is a general planning document will be the provision on which medium to long-term plans for road development will be identified. It also will be used to seek approval for funding of NRP projects that will be implemented according to the objectives of this long-term plan.

A Board of Directors governs the NRA and members of the Board are appointed by the Governor in Cabinet. The Managing Director oversees daily operations, supported by the Deputy Director.

According to the NRA Law, the Managing Director is charged with specifying a three-year public roads development plan that included construction programmes for new public roads.

Ministry

The NRA operates under the Deputy Premier Mrs. Juliana Connor-Connolly of the Ministry of District Administration, Works & Gender Affairs (DAW&GA), Government Administration Building, Grand Cayman, CAYMAN ISLANDS. The Ministry is responsible for the authority and may give general policy directions to the Board.
Board is then responsible for enacting NRA policy and the general affairs and business of the Authority.

Chief Officer
Mr. Kearney Gomez
Ministry of District Administration, Works & Gender Affairs
Government Building, George Town
Grand Cayman

Principal Officers

**Mr. Brian L. Tomlinson, P.E.**
Managing Director
National Roads Authority

**Mr. Edward Howard**
Deputy Managing Director
Administration & Planning
National Roads Authority

**Mr. Paul Parchment**
Actg. Deputy Managing Director
Engineer and Operations
National Roads Authority

**Mr. Michael Barnett**
Assistant Director
Finance
National Roads Authority

**Mr. Denis Thibeault**
Assistant Director
Transportation & Planning
National Roads Authority

Information Manager

Mrs. Lois Hall-Vaughan
Executive Secretary to the NRA Board of Directors/Information Manager
National Roads Authority
PO Box 10426
Grand Cayman KY1-1004
Tel # 1-345-946-7780
Fax # 1-345-946-4151
Email: lois.hall-vaughan@nra.ky
Website: www.caymanroads.com

Designate

Mrs. Aldene Kidd-Hylton
Executive Officer/Information Manager Designate
National Roads Authority
PO Box 10426
Grand Cayman KY1-1004
Tel # 1-345-946-7780
Fax # 1-345-946-4151
Website: www.caymanroads.com

Organization and Functions

The Mission of the NRA is to contribute to sustainable transport and land development in the Cayman Islands by building and maintaining a safe and efficient network of national roads, in partnership with Cabinet and the Private Sector, having regard to national and economic growth strategies.
The vision of the NRA is that commitment to our mission will enhance the quality of life, promote economic prosperity, and improve access and mobility for all residents and visitors to the Cayman Islands. We will be a recognized leader in the Caribbean for providing high quality roads and transport related infrastructure.

The NRA’s primary function is to secure the provision of a safe and efficient network of national roads. It has overall responsibility for the planning and supervision of construction and maintenance of national roads. In addition, the NRA has a number of specific functions under the National Roads Authority Law 2004, including:

- Provision of medium to long term plans for road development that makeup a National Roads Plan (updated every four (4) years)
- Implementation of a management system for planning, organizing, directing and controlling routine and periodic maintenance activities performed by employees of the Authority or through independent contractors
- Securing the carrying out of construction, improvement and maintenance works on national roads
- Carrying out on a permanent basis such necessary engineering traffic and economic studies that it may consider necessary for the maintenance and improvement of public roads
- Training, research or testing activities in relation to any of its functions.

National Roads Authority
PO Box 10426
Grand Cayman KY1-1004
CAYMAN ISLANDS
Website: www.caymanroads.com

National Roads Authority
Office location: 342B Dorcy Drive
Industrial Park (upstairs CAC Building)
George Town
Operating hours: Monday to Friday – 8:30am to 5:00pm

Laws and Regulations

- The National Roads Authority Law 2004
- The Roads Law 2005 (Revision)
- The Traffic Law & Regulations 2003

Board and Committees

The NRA Board of Directors
Mr. Colford Scott - Chairman
Mr. Troy Whittaker - Deputy Chairman

This Board meets once a month (or more if required). The Minutes are available on the NRA’s website and can also be obtained in a hard copy from the Information Manager. There are two (2) sub-committees of the Board, the Personnel Sub-Committee which reviews HR matters and the Finance Sub-Committee which reviews the finances of the NRA. Select members of the Board are members of both committees.
Members of the Senior Management of the NRA staff also sit on the following committees:

- The Traffic Advisory Committee
- The Aggregate Assessment Committee
- The Utilities Committee
- Hazard Management Cayman Islands
- The Development Planning Review Committee

Permits/Licences Granted

The NRA grants permits for the importation, transportation and storage of explosives and also grants licences to blasters in the Cayman Islands.

**POLICIES AND PROCEDURES**

The following are proposed policies and procedures of the NRA and are all in draft format:

- Absence Management
- Management of Leave
- Overtime Working, TOIL, Flexible Working, Flexible Hours
- Staff Development
- Capability
- Health & Safety
- Sickness Absence
- Recruitment Selection
- Promotion
- Performance Management
- Discipline & Dismissal
- Redundancy
- Talent Management & Success Planning
- Grievances
- Drug & Alcohol Abuse
- Complaints handling Procedure
- Information Management Policy
- Disposal schedule (records retention policy)
- Operating policies & procedures
- Standards of service

**STRATEGIC MANAGEMENT**

Administering the Authority’s operations at the organizational level; developing business plans and corporate policy; setting long-term goals and objectives; evaluating the authority’s overall performance and progress towards established targets; managing programs to improve business procedures and ensure consistent service delivery; preparing or revising laws and other regulatory instruments that affect the authority’s functions and responsibilities; obtaining legal advice from external sources.
Governance

- The Roads Law 2005 (Revision)
- The Traffic Law & Regulations (2003 Revision)
- The Labour Law (2007)
- The Public Management, Finance Law (2005 Revision)
- The National Archive & Public Records Law
- The Freedom of Information Law 2007

Corporate Management

- Corporate Plans
- Annual Reports
- Audit reports on overall operations and major projects
- Monthly NRA Management Report
- Compliance assessments; inspections; reviews; performance evaluations
- Statistics (collect traffic counts)
- Asset Management (pavement, street lights, storm water management, structure, traffic signs and signals)
- Plans for business continuity, hazard management and disaster recovery
- Access Management Plan (this details access points on primary arterial roads especially the newly constructed Esterley Tibbetts Highway & the East/West Arterial)
- Long-Range Transportation Plan

FINANCE & ADMINISTRATION

Administering the authority's internal functions and managing its resources efficiently and effectively. This includes the management of monetary resources; material resources; human resources; information resources; and relationships with clients, the public and other government agencies.

To finance the NRA, government created a ‘Road Fund’ with four (4) categories of revenue. These are:

- 20% of the duty collected motor gasoline imported into the Cayman Islands
- 16 2/3% of the duty collected upon diesel oil imported into the Cayman Islands, (excluding diesel used by Caribbean Utilities Co. Ltd.)
- 100% of the fees paid to the infrastructure fund, as outlined in the Development and Planning Law (2003 Revision)
- 80% of the fees paid in respect of the registration of motor vehicles under Part II of the Traffic Law (2003 Revision)

Financial Management

- Annual Budget
- Financial Statements; monthly reports
- Sources of revenue; payment of invoices
- Accounting procedures; contracting procedures
- Board members allowances and expenses
- List of current tenders, contracts or quotations; recently awarded contracts
Administration

- Insurance Policies
  1. Health Insurance for staff
  2. Motor Vehicle Insurance
  3. Property Insurance
  4. Liability Insurance (Risk Management)
- Press Releases
  1. Information regarding road projects
- Job vacancies
- Staff pay and grading structures
- Records management file plan or classification scheme

OUR SERVICES

The architecture of a country defines its culture; the efficiency of its transportation systems defines its intellect.

Roads are one of the first indicators of the stability and strength of any country's infrastructure. They are the avenues to social and economic growth, providing access to health centres, financial institutions, supermarkets and most importantly, to family and friends.

Not only does the NRA build and maintain roads, we also collect information on the performance of the existing transportation system; forecast future traffic demand; and identify possible solutions to anticipated issues in system performance and deficiencies.
ELECTRICITY REGULATORY AUTHORITY

PUBLICATION SCHEME

Produced in accordance with the Deputy Governor’s Code of Practice dated 11th November 2009

CONTENTS:
1. About the publication scheme
2. Information that may be withheld
3. Methods of access
4. Fees and charges
5. Requests for information outside the publication scheme
6. Complaints
7. Categories of information

1. ABOUT THE PUBLICATION SCHEME

Every public authority covered by the Freedom of Information Law 2007 has a legal duty to maintain a publication scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information and to develop a culture of openness and participation.

The publication scheme lists the information which is readily available to the public.

The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.

This publication scheme commits the Electricity Regulatory Authority to making information available to the public as part of its normal business activities.

The Electricity Regulatory Authority (hereafter referred to as “the ERA”) will:
- specify the information held by the Authority, which falls within the seven (7) categories below;
- proactively publish or otherwise make routinely available, information which is held by the Authority and falls within the categories below;
- describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
- list any fees charged for access to information described in this scheme;
- publish, or otherwise make information available, in accordance with the methods and fees stated in this scheme;
- make this publication scheme available to the public;
- regularly review and update the information made available under this scheme.
2. INFORMATION THAT MAY BE WITHHELD

The ERA will generally not publish:

- information in draft form;
- information that is not held by the ERA or information which has been disposed of in accordance with a legally authorized disposal schedule;
- information that is not readily-available – for example: information that is contained in files that have been placed in archive storage or is otherwise difficult to access;
- information which is exempt under the FOI Law, or otherwise protected from disclosure – for example: personal information; or commercially sensitive information as defined under the Freedom of Information Law, 2007 in Part 111, Exempt Records, section 21. Records containing exempt matter will be published in a redacted\(^1\) form, whenever it is practical to do so, indicating which exemptions apply.

In maintaining this publication scheme, our aim is to be as open as possible.

However, there may be limited circumstances where information will be withheld from one of the categories of information listed in section 7: Categories of information. Information will only be withheld where the FOI Law expressly permits it.

For example: where disclosure would breach the law of confidentiality, infringe personal privacy, harm the ERA’s (or another organization’s) commercial interests, or endanger the protection of the environment.

Whenever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to section 6: Complaints.

3. METHODS OF ACCESS

Information available under the ERA’s publication scheme will usually be accessible through the methods described below and Section 7: Categories of information provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.

On-line

Some of our documents are published electronically on the ERA website www.caymanera.com and can be downloaded in PDF format. Where information is available online, a link within section 7: Categories of information will direct you to the relevant page or document.

If you experience problems locating information listed on this publication scheme as being available on the ERA website www.caymanera.com, please contact general@caymanera.com or telephone the ERA Information Manager on (+1) 345 949 8372 (n.b. +1 345 949 8372 if you are telephoning from outside of the Cayman Islands).

\(^1\) A copy of the record, with the exempt matter deleted in accordance with the National Archive’s Redaction Standard.
E-mail

If information is listed in the ERA’s publication scheme but is not published on the website, we may be able to send it to you by e-mail. You can e-mail us in English at general@caymanera.com or foi.era@gov.ky to request information. Please provide a telephone number so that we can telephone you to clarify details if necessary.

Phone

Documents listed in the publication scheme can also be requested by telephone. Please telephone the ERA Information Manager on (+1) 345 949 8372 or e-mail general@caymanera.com to request information.

Post

Information listed in the publication scheme will usually be available in hard copy. Requests in English may be addressed to:

The Information Manager, Electricity Regulatory Authority,
P.O. Box 10189, Grand Cayman KY1-1002, CAYMAN ISLANDS

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number or e-mail address so that we can contact you quickly to clarify details if necessary. For faster processing, please also include any applicable fee. (See section 4: Fees and charges for further details.) Any fee submitted via mail should be in the form of a Banker’s Draft in Cayman Islands Dollars and not cash or personal cheques.

Personal visits

In limited cases, you may be required to make an appointment to view information listed in the publication scheme during normal business hours - which are 8:30 a.m. to 5:00 p.m. Monday through Friday (Bank Holidays excepted). If this is a requirement, it will be clearly stated in section 7: Categories of information. Appointments to view information may be made by contacting the ERA Information Manager by e-mail at general@caymanera.com or by telephone (+1) 345 949 8372

Advice and assistance

If you experience any difficulty identifying the information / records you want to access, please contact the ERA Information Manager by e-mail at general@caymanera.com or by telephone (+1) 345 949 8372

The ERA will adhere to its obligations under section 10 of the FOI Law and any requirements relating to disability or discrimination when providing information in accordance with this publication scheme. Please note that comprehensive access to guidance on the implementation of the Freedom of Information Law, 2007, can be obtained by visiting the website of the Freedom of Information unit at www.foi.gov.ky

The ERA will provide information in the language in which it is held or in such other language that is legally required. Where the ERA is legally required to translate any information, it will do so.
4. FEES AND CHARGES

The purpose of this publication scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. The ERA strives to ensure that fees and charges are clearly explained and kept to a minimum.

Information which is published on-line, downloaded through a website, or sent to you by e-mail will be provided free of charge.

Fees may be charged for providing information in paper copy or on computer disc or for translation into a language other than English. Charges will reflect the actual costs of reproduction, postage and translation, as described below.

There are no publications that the ERA offers for sale. Copies of relevant laws are available for purchase from the Laws Section, Legislative Assembly Building in George Town, Grand Cayman, Cayman Islands. (Please also see further details on access to copies of the relevant laws in section 7: Categories of information of this publication scheme under the title “Governance of the ERA”)

Contact details - Laws Section, Legislative Assembly Building, 33 Fort Street, Grand Cayman P.O. Box 890, Grand Cayman KY1-1103, CAYMAN ISLANDS

Telephone number (+1) 345 949 4236

E-mail contact indianna.watson@gov.ky

Reproduction costs

Where fees apply, photocopied information will be charged at a standard rate of Cayman Islands’ Dollars 1.00 per page (black and white; any size) and Cayman Islands’ Dollars 1.50 per page (colour; any size).

Computer discs will be charged at a rate of Cayman Islands’ Dollars 2.00 per disc.

Postage costs

The ERA will pass on to the person requesting the information the actual costs of postage or courier delivery.

Details of any individual charges which differ from the above policy are provided within section 7: Categories of information.

If a fee applies, you will be advised in writing of the amount and how it has been calculated. Information will be provided when the ERA has received your payment.

5. REQUESTS FOR INFORMATION OUTSIDE THE PUBLICATION SCHEME

Information held by the ERA that is not published under this scheme can be requested in writing. Requests will be considered and handled in accordance with the provisions of the Cayman Islands’ Freedom of Information Law, 2007, and accompanying Regulations.

Requests must be submitted in writing – this can be by letter, e-mail or facsimile or on the Freedom of Information Law 2007 Application Form. This form can be down-loaded from the Freedom of Information Unit’s web site www.foi.gov.ky or a printed copy of this form can be collected from the ERA’s offices between 8:30 a.m. and 5:00 p.m. Monday to Friday (Bank Holidays excepted).
Requests for records from the ERA made under the provisions of the Cayman Islands’ Freedom of Information Law, 2007, should be addressed in writing to the ERA Information Manager and can be submitted in any of the following ways:

- by mail to P.O. Box 10189, Grand Cayman KY1-1002, CAYMAN ISLANDS
- or faxed to (+1) 345 947 9598
- or e-mailed to general@caymanera.com
- or delivered to Suite 4, Grand Pavilion Suites, West Bay Road, Grand Cayman.

When making a request under the provisions of the Cayman Islands’ Freedom of Information Law, 2007, please be as specific as possible about exactly which record or records you are requesting as this will help in getting you a prompt response to your request. A daytime contact telephone number for you should be included in your request so that you can be contacted as soon as possible if it is necessary to clarify your request.

In your written request you need to state the following:

- Whether you wish to inspect or view the record or records or
- In which format you wish to receive a copy or copies of the record or records you ask for if you require a copy or copies - e.g. photocopy, compact disc, diskette, transcript - and
- The number of copies required for each record

More information detailing how to request information under the terms of the Cayman Islands’ Freedom of Information Law, 2007, can be found in the booklet “Your guide to THE FREEDOM OF INFORMATION LAW 2007 CAYMAN ISLANDS” published by the Cayman Islands’ Freedom of Information Unit in 2008 which is available from Government agencies in the Cayman Islands.

The following link to the “Freedom of Information” page of the ERA website will take you to the section in which how to make a request for information is outlined.

http://www.caymanera.com/Publications/hqi.pdf

6. COMPLAINTS

The ERA aims to make our publication scheme easy to use and to ensure our information is accessible to the public.

If you wish to make a complaint about any aspect of this publication scheme, please contact the ERA Information Manager in writing by e-mail to general@caymanera.com or by post to the Information Manager, Electricity Regulatory Authority, P.O. Box 10189 APO, Grand Cayman KY1-1002, CAYMAN ISLANDS and we will deal with your complaint as quickly as possible.

Further information about our complaints procedures and access to the ERA Complaint Form can be obtained from the ERA website at the following link:

http://www.caymanera.com/index-2.html

Printed copies of the document outlining the Complaints Procedure of the ERA and of the ERA Complaint Form are available for collection from the ERA offices during normal business hours or
may be requested by e-mail to general@caymanera.com or by post from the ERA Information Manager, P.O. Box 10189, Grand Cayman KY1-1002, CAYMAN ISLANDS or requests for copies could be faxed to the ERA Information Manager at (+1) 345 947 9598.

The ERA does not pursue anonymous complaints or complaints made by telephone.

You have legal rights to access information under this publication scheme, and a right to complain to the Information Commissioner if you are dissatisfied with the response you receive from the ERA Information Manager or the outcome of an internal review of that response carried out by the ERA.

If you are dissatisfied with the internal review of our decision, or an internal review was not available, you can seek an appeal from the Information Commissioner. The contact details for the Information Commissioner’s Office are as follows:

**Information Commissioner's Office,**
2nd Floor, Elizabethan Square, Building 1, George Town, Grand Cayman
PO Box 1375, Grand Cayman KY1-1108, CAYMAN ISLANDS

Telephone: (+1) 345 747 5402
E-mail: appeals@ico.gov.ky

More information on your Right of Appeal can be found on the ERA web site at

7. CATEGORIES OF INFORMATION

- About Us
  - Establishment of the ERA
  - Mission Statement of the ERA
  - Functions of the ERA
  - Organization of the ERA
  - Board and Committees of the ERA
  - Governance of the ERA

- ERA Operational Records

- ERA Administrative Records
  - Financial Management
  - Human Resources Management
  - Information Management Records
  - Secretariat Support
  - Strategic Management

- Policies and Procedures of the ERA
- Decisions and Recommendations of the ERA
- ERA Lists and Registers
- Services of the ERA
- Frequently asked questions submitted to the ERA

ABOUT US

The Electricity Regulatory Authority (ERA) is a Statutory Authority of the Government of the Cayman Islands and operates under the Ministry of District Administration, Works, Lands and Agriculture. A Board of Directors – appointed by the Governor in Cabinet of the Cayman Islands - directs the work of the ERA.

The ERA has three members of staff. The Managing Director – who is also the Secretary of the ERA Board - works full-time and was appointed in May 2005. The Deputy Managing Director works full-time and took up his post on November 23rd, 2009. The post of Freedom of Information Manager and Administrator was filled in April 2008 and is a part-time position.

Managing Director 
Mr. Philip Thomas, FCCA, NP
Contact pthomas@caymanera.ky

Deputy Managing Director
Mr. Louis Boucher
Contact lboucher@caymanera.ky

Information Manager and Administrator
Mrs. Lesley Lawrence
Contact general@caymanera.com or foi.era@gov.ky

Physical Office Address
Suites 2, 4 and 5 Grand Pavilion
West Bay Road, Grand Cayman

Mailing Address
Electricity Regulatory Authority, P.O. Box 10189, Grand Cayman KY1-1002, CAYMAN ISLANDS
Telephone number  (+1) 345 949 8372  
Fax number  (+1) 345 947 9598  
E-mail Address via ERA web site  general@caymanera.com  
For Contacting Us and for submitting Complaints  
E-mail Address  foi.era@gov.ky  
For Freedom of Information Requests  
ERA website Address  www.caymanera.com  
Office Hours  8:30 a.m. to 5:00 p.m. Monday to Friday  
(Bank Holidays excepted)  

Establishment of the ERA  
The Electricity Regulatory Authority (ERA) was formed by the passing of the Electricity Regulatory Authority Law, 2005 in the Legislative Assembly on the 2nd of March, 2005. This Law was published with Gazette No. 7 dated 4th April, 2005. It was revised on the 12th of July 2005 with the issue of the Electricity Regulatory Authority Law (2005 Revision) and further revised with the issue of the Electricity Regulatory Authority Law (2008 Revision) which was published with Gazette No. 13 dated 23rd June 2008.  

Mission Statement of the ERA  
The Electricity Regulatory Authority (ERA) is committed to protecting the rights of electricity consumers in the Cayman Islands to ensure that they receive dependable power supply at the lowest possible cost.  

The ERA is committed to the development of electricity from renewable resources to reduce the dependence of the Cayman Islands on diesel fuel.  

The ERA is committed - in consultation with other agencies - to the development of environmental and efficiency standards for electricity industry licensees in the Cayman Islands.  

Functions of the Electricity Regulatory Authority  
The principal functions of the Electricity Regulatory Authority (ERA) are defined under condition 9 (2) of the ELECTRICITY REGULATORY AUTHORITY LAW (2008 Revision).  

The ERA is committed to protecting the rights of electricity consumers in the Cayman Islands, and, under Section 9 (5) of the ERA Law (2008 Revision), the Authority shall have regard to the need to permit and promote the use of renewable or alternative forms of energy by consumers so as to reduce the load on any Transmission and Distribution system. The ERA has the power under Section 9 (6) of the ERA Law to establish environmental standards and to ensure that licensees comply with planning standards; and take effective measures to comply with safety and environmental standards.  

Section 92 (2) of the Electricity Regulatory Authority Law (2005 Revision) states:- “Notwithstanding subsection (1), nothing in this Law or any other law shall alter the terms of a licence granted prior to the 12th April, 2005 unless the Authority and the licensee agree in writing to such alteration or the licence is otherwise varied by operation of law.”
The result of Section 92 (2) was that the existing electricity providers, Caribbean Utilities Company Ltd. in Grand Cayman - whose licence was issued in January 1986 - and Cayman Brac Power & Light - whose licence was issued in December 2003 - were not subject to the regulations of the ERA Law.

The functions of the ERA at that time were therefore to assist the Cayman Islands Government in negotiating new licences with Caribbean Utilities Company Ltd.

The Electricity Regulatory Authority (Amendment) Law, 2008 was published with Extraordinary Gazette No. 4 dated 8 February 2008.

Two new licences were issued to Caribbean Utilities Company Ltd, on April 3rd, 2008. There is an Electricity Generation Licence and an Electricity Transmission and Distribution Licence. Copies of both licences are available for access on-line in the “Document Library” on the ERA website www.caymanera.com and can be accessed via the following link:

http://www.caymanera.com/index-4.html

The ERA now regulates the Caribbean Utilities Company Ltd. new licences under the Electricity Regulatory Law (2008 Revision) and Electricity Regulatory Authority (Amendment) Law, 2008. The ERA also conducts the solicitation process for future generating capacity for Grand Cayman, whilst encouraging competition in generation in Grand Cayman and the development of environmental standards and efficiency standards within the industry as required under the law.

Currently the ERA is monitoring three licences (two issued to Caribbean Utilities Company Ltd., Grand Cayman and one issued to Cayman Brac Power & Light Company, Cayman Brac).

**Organization of the ERA**

In accordance with the Electricity Regulatory (Amendment) Law (2009 revision), the Governor–in-Cabinet appointed the following persons to the Electricity Regulatory Authority Board to hold office from 13th August 2009 until 13th August 2012 – Mrs. Sherri Bodden as Chairperson, Mr. Kendal Ryan as Deputy Chairman, Mr. Charles Farrington, Mr. Kenneth Hay, Mr. Samuel Jackson, Mr. Darrel Rankine, Mr. Michael Herland, Mr. Samuel Young and Mr. Derrick Tibbetts.

A representative of the Ministry of District Administration, Works, Lands and Agriculture sits on the ERA Board as an Ex Officio member and Mr. Philip Thomas is the Managing Director of the ERA and Secretary of the Board. Technical and Legal Committees were appointed at the first meeting of the newly appointed Board which took place on 26th August, 2009. The members of the ERA Board and the Technical and Legal Committees are listed in the following table.
# Board and Committees of the ERA

<table>
<thead>
<tr>
<th>Name</th>
<th>Meetings</th>
<th>Minutes</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>ERA Board of Directors</strong></td>
<td>Meetings of the ERA Board of Directors are held once a month at an agreed location in Grand Cayman.</td>
<td>Minutes of Board Meetings are not available on-line. Application may be made in writing for hard copies of the minutes to: The Information Manager, ERA, P. O. Box 10189, Grand Cayman KY1-1002 CAYMAN ISLANDS</td>
</tr>
<tr>
<td>Mrs. Sherri Bodden Chairperson</td>
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<tr>
<td>Mr. Kendal Ryan Deputy Chairperson</td>
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<tr>
<td>Mr. Charles Farrington</td>
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<td>Mr. Kearney Gomez MBE, JP</td>
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<td>Mr. Kenneth Hay</td>
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<td>Mr. Samuel Young</td>
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<tr>
<td><strong>ERA Technical Committee</strong></td>
<td>Meetings of the ERA Technical Committee are generally held on a monthly basis at an agreed location in Grand Cayman.</td>
<td>Minutes of Technical Committee Meetings are not available on-line. Application may be made in writing for hard copies of the minutes to: The Information Manager, ERA, P. O. Box 10189, Grand Cayman KY1-1002 CAYMAN ISLANDS</td>
</tr>
<tr>
<td>Mr. Charles Farrington Chairperson</td>
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<tr>
<td>Mr. Derrick Tibbetts</td>
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<tr>
<td><strong>ERA Legal Committee</strong></td>
<td>Meetings of the ERA Legal Committee are held when necessary at an agreed location in Grand Cayman.</td>
<td>Minutes of the ERA Legal Committee Meetings are not available on-line. Application may be made in writing for hard copies of the minutes to: The Information Manager, ERA, P. O. Box 10189, Grand Cayman KY1-1002 CAYMAN ISLANDS</td>
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<tr>
<td>Mr. Samuel Young</td>
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</tbody>
</table>
Governance of the ERA

The Electricity Regulatory Authority is established under the ELECTRICITY REGULATORY AUTHORITY LAW (2008 Revision) which can be accessed on the ERA website via the following link: http://www.caymanera.com/Publications/eralaw08rev.pdf.

The major responsibilities of the ERA are defined in the ELECTRICITY REGULATORY AUTHORITY LAW (2008 Revision) and Regulations. Under Section 89 of this Law, the ERA has the authority to establish rules and procedures for licensees.

The ERA has responsibilities to comply with the terms of the ELECTRICITY LAW, 2008, the FREEDOM OF INFORMATION LAW, 2007 and the PUBLIC MANAGEMENT AND FINANCE LAW AND REGULATIONS which can be accessed on-line via the following link:


The ERA also has responsibilities to comply with the terms of THE NATIONAL ARCHIVE AND PUBLIC RECORDS LAW AND REGULATIONS, 2007 which can be accessed on-line via the following link:


Personnel Matters

All personnel matters affecting ERA personnel are dealt with under the terms of the PUBLIC SERVICE MANAGEMENT LAW (2009 REVISION) and THE PERSONNEL (AMENDMENT) REGULATIONS, 2009. Please follow the link below to access The Public Service Management Law (2009 Revision) and the Personnel (Amendment) Regulations, 2009, on-line which can be downloaded at no cost.


Please see the following tables for information on where to purchase printed copies of these Laws and Regulations and how to access them on-line.
<table>
<thead>
<tr>
<th>Laws under which the ERA operates</th>
<th>Printed Copy available</th>
<th>e-copy available</th>
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</thead>
<tbody>
<tr>
<td>Electricity Regulatory Authority Law (2008 Revision)</td>
<td>From the Legislative Assembly at a cost of Cayman Islands’ Dollars 14.40 per copy</td>
<td>On the ERA web site at <a href="http://www.caymanera.com/index-4.html">http://www.caymanera.com/index-4.html</a> No cost to download</td>
</tr>
<tr>
<td>Electricity (Amendment) Law, 2009</td>
<td>From the Legislative Assembly at a cost of Cayman Islands’ Dollars 1.60 per copy</td>
<td>On the ERA web site at <a href="http://www.caymanera.com/index-4.html">http://www.caymanera.com/index-4.html</a> No cost to download</td>
</tr>
<tr>
<td>The Freedom of Information Law, 2007</td>
<td>From the Legislative Assembly at a cost of Cayman Islands’ Dollars 6.40 per copy</td>
<td>On the Cayman Islands’ Government web site at FREEDOM OF INFORMATION LAW, 2007 No cost to download</td>
</tr>
<tr>
<td>The National Archive and Public Records Law, 2007</td>
<td>From the Legislative Assembly at a cost of Cayman Islands’ Dollars 4.00 per copy</td>
<td>On the Cayman Islands’ Government gazettes web site at the link shown above this table No cost to download</td>
</tr>
<tr>
<td>The National Archive and Public Records Regulations, 2007</td>
<td>From the Legislative Assembly at a cost of Cayman Islands’ Dollars 2.40 per copy</td>
<td>On the Cayman Islands’ Government gazettes web site at the link shown above this table No cost to download</td>
</tr>
<tr>
<td>The Public Management and Finance Law (2005 Revision) and The Financial (Amendment) Regulations, 2007</td>
<td>From the Legislative Assembly at a cost of Cayman Islands’ Dollars 14.40 per copy</td>
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<tr>
<td>The Public Service Management Law (2007 Revision)</td>
<td>From the Legislative Assembly at a cost of Cayman Islands’ Dollars 8.80 per copy</td>
<td>On the Cayman Islands’ Government gazettes web site at the link shown above under the title “Personnel Matters” No cost to download</td>
</tr>
<tr>
<td>The Public Service Management Personnel Regulations 2006</td>
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</table>

The contact details for the Legislative Assembly are as follows:

**The Laws Section**, Legislative Assembly Building, 33 Fort Street, Grand Cayman

P.O. Box 890, Grand Cayman  KY1-1103, CAYMAN ISLANDS

Telephone number    (+1) 345 949 4236

E-mail contact  indianna.watson@gov.ky
CLASSES OF INFORMATION HELD BY THE ERA

A Class of Information is a method of collecting together similar types of information. The ERA has grouped its Classes of Information into broad categories by function which reflect the ERA’s major areas of responsibility.

The main operational functions of the ERA are:

- Licensing of Electricity Generation and Transmission and Distribution companies

The ERA holds records relating to this function grouped alphabetically under the following headings:

Advising; Dispute Resolution; Enforcement; Granting Licences; Guidance; Monitoring of existing licences; Research and Development; Tendering

- Regulating of Electricity Generation and Transmission and Distribution licensees

The ERA holds records relating to this function grouped alphabetically under the following headings:

Advising; Complaints related to electricity providers licensed by the ERA; Enforcement; Guidance; Monitoring; Policy; Promoting the use of Renewables; Research and Development

Requests for access to ERA operational records held under the headings listed above may be made by e-mail to general@caymanera.com or sent by mail to the ERA Information Manager, P.O. Box 10189, Grand Cayman KY1-1002, CAYMAN ISLANDS or faxed to (+1) 345 947 9598.

The main administrative functions of the ERA on which the ERA holds records are as follows:

1. Financial Management
2. Human Resources Management
3. Information Management
4. Secretariat Support
5. Strategic Management
1. **FINANCIAL MANAGEMENT**

Records held by the ERA under this administrative function cover the following:

Administering the ERA’s monetary resources; managing funds allocated through Cabinet-purchased outputs, Regulatory Fees and other sundry revenues; establishing internal controls and procedures for financial management; operating accounting systems; financial planning and budget management.

These records are organized under the Activities and Records Series listed in the table below.

<table>
<thead>
<tr>
<th>Activity</th>
<th>Record Series</th>
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<tbody>
<tr>
<td>Accounting</td>
<td>Accounts payable</td>
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<td>Accounts receivable</td>
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<td>Banking</td>
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<td>Ledgers and Journals</td>
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<td>Financial Secretary</td>
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<td>Revenue Collection</td>
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<td>Acquisition</td>
<td>Asset Management</td>
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<td>Asset Register</td>
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<td>Depreciation Schedules</td>
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<td>Computer Services</td>
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<td>Budgeting</td>
<td>Budget 2006/7</td>
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<td>Budget 2007/8</td>
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<td>Budget 2008/9</td>
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<td>Budget 2009/10</td>
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<td>Budget 2010/11</td>
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<td>Funds Administration</td>
<td>Equity Investments</td>
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<tr>
<td>Policy</td>
<td>Financial Management Policies</td>
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<td>Financial Management Procedures</td>
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<td>Remuneration</td>
<td>Payroll</td>
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<td>Health Insurance</td>
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<td>Pensions</td>
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<tr>
<td>Reporting</td>
<td>Monthly FM Reports</td>
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<td></td>
<td>Annual FM exports</td>
</tr>
</tbody>
</table>
Requests for access to records held under the headings in the above table may be made by e-mail to general@caymanera.com or sent by mail to the ERA Information Manager, P.O. Box 10189, Grand Cayman KY1-1002, CAYMAN ISLANDS or faxed to (+1) 345 947 9598.

Documents relating to the administration of the Authority’s monetary resources – including budgeted income and expenditure are as follows:

- **Annual Budget 2010 / 2011** - available on the ERA website www.caymanera.com

Requests for access to copies of the annual budget documents for previous years – starting from 2005 – may be made by e-mail to general@caymanera.com or sent by mail to the ERA Information Manager, P.O. Box 10189, Grand Cayman KY1-1002, CAYMAN ISLANDS or faxed to (+1) 345 947 9598.

- **Annual Financial Statements** - Half-yearly financial reports (unaudited) are published on the ERA website www.caymanera.com


Requests for copies of the half-yearly financial reports (unaudited) and the Audited Financial Statements may be made by e-mail to general@caymanera.com or sent by mail to the ERA Information Manager, P.O. Box 10189, Grand Cayman KY1-1002, CAYMAN ISLANDS or faxed to (+1) 345 947 9598.
2. **HUMAN RESOURCES MANAGEMENT**

Records held by the ERA under this administrative function cover the Activities and Record Series listed in the table below.

<table>
<thead>
<tr>
<th>Activity</th>
<th>Record Series</th>
</tr>
</thead>
<tbody>
<tr>
<td>Development and Training</td>
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<tr>
<td>Internal Training</td>
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<tr>
<td>External Training</td>
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<tr>
<td>Performance Management</td>
<td>Agreement and Assessment</td>
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<tr>
<td>Planning</td>
<td>HR Plans</td>
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<tr>
<td>Policies and Procedures</td>
<td>HR Policies</td>
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<td>HR Procedures</td>
</tr>
<tr>
<td>Recruitment</td>
<td>Recruitment Exercises</td>
</tr>
<tr>
<td>Staff Administration</td>
<td>Staff Personnel Files</td>
</tr>
</tbody>
</table>

Requests for access to records held under the headings in the above table may be made by e-mail to general@caymanera.com or sent by mail to the ERA Information Manager, P.O. Box 10189, Grand Cayman KY1-1002, CAYMAN ISLANDS or faxed to (+1) 345 947 9598.

**Other documents relating to ERA Human Resources Administration include the following:**

- Insurance policies - Contents and Directors’ and Officers’ Liability Insurance
- Documents related to ERA staff vacancies; career opportunities

Details of any ERA staff vacancies are placed on the ERA website under the title “Employment Opportunity” at the following link: [http://www.caymanera.com/home.html](http://www.caymanera.com/home.html) and vacancies are advertised in accordance with the requirements of the Labour Laws of the Cayman Islands.

- Staff pay and grading structures

Requests for access to copies of these documents may be made in writing and e-mailed to general@caymanera.com or sent by mail to the ERA Information Manager, P.O. Box 10189, Grand Cayman KY1-1002, CAYMAN ISLANDS or faxed to (+1) 345 947 9598.
3. INFORMATION MANAGEMENT

Records held by the ERA under this administrative function cover the following:

Administering the ERA's information resources and systems; designing, procuring and implementing systems for managing and communicating business information, maintaining and disposing of software or hardware; creating or acquiring, storing and disposing of information resources; providing reference services and handling Freedom of Information requests; developing policies, tools and procedures for managing information. Administering communications with the Government and the public; contributing to formal inquiries or investigations; developing public relations through community events, media campaigns and official functions; designing and producing publications in any format including the ERA website.

These records are organized under the Activities and Records Series shown in the table below.

<table>
<thead>
<tr>
<th>Activity</th>
<th>Record Series</th>
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<tbody>
<tr>
<td>Communications</td>
<td></td>
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<tr>
<td></td>
<td>Press Releases</td>
</tr>
<tr>
<td></td>
<td>Promotional information about the ERA</td>
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<td></td>
<td>ERA Website</td>
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<tr>
<td></td>
<td>Gazetted hard copy Publication Scheme</td>
</tr>
<tr>
<td></td>
<td>CI Gazettes re the ERA</td>
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<tr>
<td>Handling FOI</td>
<td></td>
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<tr>
<td>Requests</td>
<td>Implementation guidance</td>
</tr>
<tr>
<td></td>
<td>Correspondence with the FOI unit</td>
</tr>
<tr>
<td></td>
<td>Requests for Information</td>
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<tr>
<td></td>
<td>Disclosure Log</td>
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<tr>
<td></td>
<td>Requests for FOI data from the Ministry</td>
</tr>
<tr>
<td></td>
<td>Communication with the FOI Information</td>
</tr>
<tr>
<td>Records</td>
<td>Commissioner's Office</td>
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<tr>
<td>Management</td>
<td></td>
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<td></td>
<td>File Plan</td>
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<td>Disposal Schedules</td>
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<tr>
<td></td>
<td>Electronic Records Management</td>
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<tr>
<td></td>
<td>Storage of Records</td>
</tr>
</tbody>
</table>

Requests for access to records held under the headings in the above table may be made by e-mail to general@caymanera.com or sent by mail to the ERA Information Manager, P.O. Box 10189, Grand Cayman KY1-1002, CAYMAN ISLANDS or faxed to (+1) 345 947 9598.
4. SECRETARIAT SUPPORT

Records held by the ERA under this administrative function cover the following:

Administering or providing administrative services to the ERA Board and ERA Committees. Includes records of the establishment of the Board and Committees, appointment of members, terms of reference, proceedings, agendas and minutes. This section also holds records relating to the Secretariat Support for the National Energy Policy Committee.

These records are organized under the Activities and Records Series shown in the table below.

<table>
<thead>
<tr>
<th>Activity</th>
<th>Record Series</th>
</tr>
</thead>
<tbody>
<tr>
<td>Advising</td>
<td>The Governor in Cabinet</td>
</tr>
<tr>
<td></td>
<td>ERA Board of Directors</td>
</tr>
<tr>
<td></td>
<td>ERA Technical Committee</td>
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<tr>
<td></td>
<td>ERA Legal Committee</td>
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<tr>
<td></td>
<td>Government Agencies</td>
</tr>
<tr>
<td></td>
<td>Inquiries from the public</td>
</tr>
<tr>
<td>Arrangements</td>
<td>Meetings</td>
</tr>
<tr>
<td></td>
<td>Accommodation</td>
</tr>
<tr>
<td></td>
<td>Catering</td>
</tr>
<tr>
<td></td>
<td>Travel</td>
</tr>
<tr>
<td></td>
<td>Insurance</td>
</tr>
<tr>
<td>Establishment</td>
<td>ERA Board of Directors</td>
</tr>
<tr>
<td></td>
<td>ERA Technical Committee</td>
</tr>
<tr>
<td></td>
<td>ERA Legal Committee</td>
</tr>
<tr>
<td></td>
<td>The National Energy Policy Committee</td>
</tr>
<tr>
<td>Proceedings</td>
<td>ERA Board of Directors Meetings</td>
</tr>
<tr>
<td></td>
<td>ERA Technical Committee Meetings</td>
</tr>
<tr>
<td></td>
<td>ERA Legal Committee Meetings</td>
</tr>
<tr>
<td></td>
<td>The National Energy Policy Committee</td>
</tr>
</tbody>
</table>

Requests for access to records held under the headings in the above table may be made by e-mail to general@caymanera.com or sent by mail to the ERA Information Manager, P.O. Box 10189, Grand Cayman KY1-1002, CAYMAN ISLANDS or faxed to (+1) 345 947 9598.
5. Strategic Management

Records held by the ERA under this administrative function cover the following:

Administering the ERA’s operations at the organizational level; developing business plans and policy; setting long-term goals and objectives; evaluating the ERA’s overall performance and progress towards established targets; managing programmes to improve business processes and ensure consistent service delivery; preparing or revising laws and other regulatory instruments that affect the ERA’s functions and responsibilities; obtaining legal advice from external sources. Includes executive support, internal policy development, planning and annual reporting activities; and obtaining advice from consultants.

These records are organized under the Activities and Records Series shown in the table below.

<table>
<thead>
<tr>
<th>Activity</th>
<th>Record Series</th>
</tr>
</thead>
<tbody>
<tr>
<td>Assessment</td>
<td></td>
</tr>
<tr>
<td>Complaints</td>
<td>HOD Reports to Ministry</td>
</tr>
<tr>
<td></td>
<td>Complaints Procedure re complaints about the ERA</td>
</tr>
<tr>
<td>Hazard Management</td>
<td>Hazard Management Plan</td>
</tr>
<tr>
<td>Planning</td>
<td>Obtaining Legal Advice</td>
</tr>
<tr>
<td></td>
<td>Portfolio and HOD Meetings</td>
</tr>
<tr>
<td></td>
<td>Obtaining Advice from Consultants</td>
</tr>
<tr>
<td></td>
<td>Setting short, medium and long term goals</td>
</tr>
</tbody>
</table>

Requests for access to records held under the headings in the above table may be made by e-mail to general@caymanera.com or in writing and posted to the ERA Information Manager, P.O. Box 10189, Grand Cayman KY1-1002, CAYMAN ISLANDS or faxed to (+1) 345 947 9598.

Policies and Procedures of the ERA

Current written protocols used by the ERA for carrying out functions, activities and delivering services include:

- Complaints-handling procedure – in accordance with the recommendations of the Office of the Complaints’ Commissioner.

Information on the ERA Complaints Procedure can be accessed on the “Complaints” page of the ERA website via the following link: http://www.caymanera.com/index-2.html.

Printed copies of the document outlining the Complaints Procedure of the ERA and of the ERA Complaint Form are available for collection from the ERA offices during normal business hours or may be requested by e-mail to general@caymanera.com or by post from the ERA Information Manager, P.O. Box 10189, Grand Cayman KY1-1002, CAYMAN ISLANDS or requests for copies could be faxed to the ERA Information Manager at (+1) 345 947 9598.
• HR policies and procedures – in accordance with the guidelines of the Portfolio of the Civil Service
• Records management policy – in accordance with the Chief Secretary’s Code of Practice on Record Management, the National Archive and Public Records Law, 2007 and the Freedom of Information Law, 2007.
• Disposal schedule (records retention policy) - in accordance with the regulations issued by the Cayman Islands National Archive.

DECISIONS and RECOMMENDATIONS of the ERA

Proposals, recommendations, resolutions and decisions are recorded in the minutes of the meetings of the ERA Board of Directors, the ERA Technical Committee and the ERA Legal Committee.

Minutes of the ERA Board Meetings and meetings of the ERA Technical and Legal Committees are not available on-line.

Application may be made in writing for hard copies of the minutes to:

The Information Manager, Electricity Regulatory Authority, P. O. Box 10189, Grand Cayman KY1-1002, CAYMAN ISLANDS

LISTS and REGISTERS of the ERA

• Asset Register

Requests for access to the ERA Asset Register may be made by e-mail to general@caymanera.com or sent by mail to the ERA Information Manager, P.O. Box 10189, Grand Cayman KY1-1002, CAYMAN ISLANDS or faxed to (+1) 345 947 9598.

• Register of Directors and Officers – published on the ERA website “About Us” page and in the Gazette at the following link:
  http://www.caymanera.com/Publications/ERA%20Board%20of%20Directors%20August%202009.pdf

• Freedom of Information disclosure log
  In compliance with the implementation guidance of the Freedom of Information Unit, the ERA maintains a Freedom of Information disclosure log which can be found on the ERA website at http://www.caymanera.com/Publications/dlog.pdf

SERVICES of the ERA

• Monitoring and Regulating of Licensees – These are the main functions of the ERA as defined under the ERA Law (2008 Revision)

• Licensing of Generators of electricity and Transmission and Distribution Suppliers in the Cayman Islands
The ERA is funded from two sources:

1. **Regulatory Fees** which are based on half of one percent of the gross revenues of the Grand Cayman Transmission and Distribution Licensee billed to consumers on a monthly basis as defined in the Transmission and Distribution Licence. A copy of this licence is on-line on the “Generation Solicitation / Publications” page of the ERA website [www.caymanera.com](http://www.caymanera.com) and can be accessed via the following link:


2. **Fees** billed to Cabinet for outputs provided in accordance with the purchase agreement signed with Cabinet. These are listed in the Government budgets for each year and can be accessed on-line on the Cayman Islands’ Government website at [www.gov.ky](http://www.gov.ky) at the following link:

   http://www.gov.ky/portal/page?_pageid=1142,1593653&_dad=portal&_schema=PORTAL

Documents relating to the monitoring and regulation of licensees can be found in the “Document Library” on the ERA website [www.caymanera.com](http://www.caymanera.com) at the following link:

http://www.caymanera.com/index-4.html

Solicitations for additional generating capacity are carried out by the ERA on an international basis based on a “Certificate of Need” supplied by the Transmission and Distribution supplier. All relevant documents related to the solicitation are published on the “Generation Solicitation / Publications” page of the ERA website [www.caymanera.com](http://www.caymanera.com) and can be accessed via the following link:

http://www.caymanera.com/index-4.html

Requests for copies of documents listed above as being published on-line on the ERA web site can be made by people who do not have internet access by e-mail to the ERA Information Manager at general@caymanera.com or sent by mail to the ERA Information Manager, P.O. Box 10189, Grand Cayman KY1-1002, CAYMAN ISLANDS or faxed to (+1) 345 947 9598.

**FREQUENTLY ASKED QUESTIONS submitted to the ERA**

Frequently asked questions are generally from companies and individuals requesting information on how they might become licensees to generate electricity in the Cayman Islands. Responses to such questions would refer the company or individual to the relevant section of the ERA Law (2008 Revision).
1. **About the Publication Scheme**

Every public authority covered by the Freedom of Information Law has a legal duty to maintain a publication scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

The publication scheme lists the information which is readily available to the public. The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.

This publication scheme commits the ICT Authority to making information available to the public as part of its normal business activities.

The ICT Authority will:

- specify the information held by the authority, which falls within the seven (7) categories below;
- proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
- describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
- list any fees charged for access to information described in this scheme;
- publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
- make this publication scheme available to the public;
- regularly review and update the information made available under this scheme.

2. Information that may be withheld

One exemption of particular relevance to the Authority and its Licensees is that covering commercially sensitive information. The Authority has handled commercially sensitive information in accordance with the Information & Communications Technology Authority (Confidentiality) Regulations ("the Confidentiality Regulations"). These Regulations state that any person submitting information to the Authority may request that such information be designated "confidential" provided it is accompanied by:

   a. a written justification for the claim of confidentiality, and
   b. either a redacted copy of the document, or a statement as to the existence and general nature of the document, for placing on the public record.

If there is no claim of confidentiality, the Authority may - and normally will - make the information publicly available by publishing it on this web site or providing copies to parties who request them.

The Authority itself, or any third party, may challenge the claim of confidentiality. The originator is given the opportunity to further justify its claim, and then the Authority makes a determination in accordance with the Regulations.

It is the Authority's understanding that, following the introduction of the FOI Law, information provided to the Authority under a confidentiality claim made in accordance with the Confidentially Regulations will continue to be handled in accordance with those Regulations. As before, information for which no such claim is made will be liable to disclosure and now will also be subject to the FOI Law. It should be noted that the FOI Law and the Confidentiality Regulations are very similar, and that both include a "public interest" test. Perhaps the biggest difference is that under the Confidentiality Regulations the ultimate decision on whether or not information should be disclosed is made by the Board of the Authority whilst under the FOI Law it is made by the Information Commissioner.

In addition, the ICT Authority will generally not publish:

- information in draft form;
- information that is not held by the ICT Authority, or which has been disposed of in accordance with a legally authorised disposal schedule;
- information that is not readily-available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
- information which is exempt under the FOI Law, or otherwise protected from disclosure – for example: personal information; or commercially sensitive
information. Records containing exempt matter will be published in a redacted form, where ever it is practical to do so, indicating which exemptions apply.

In maintaining this publication scheme, our aim is to be as open as possible.

However, there may be limited circumstances where information will be withheld from one of the categories of information listed in section 7: Categories of information.

Information will only be withheld where the FOI Law expressly permits it.

For example: where disclosure would breach the law of confidentiality, infringe personal privacy, harm the ICT Authority’s (or another organisation’s) commercial interests, or endanger the protection of the environment.

When ever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to section 6: Complaints.

3. Methods of access

Information available under our publication scheme will usually be accessible through the methods described below.

Section 7: Categories of information provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.

Online

Most of our documents are published electronically on our website at www.icta.ky and can be downloaded in various formats. Where information is available online, a link within section 7: Categories of information will direct you to the relevant page or document.

If there is no link, or the link is broken, you can use our website’s “Search” facility at www.icta.ky. If you are still having trouble locating information listed under our scheme, please contact our Information Manager, David Laliberté, at 946-4282 or foi@icta.ky.

Email

If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You can email us at foi@icta.ky to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

Phone

Documents listed in the publication scheme can also be requested by telephone. Please call our Information Manager, David Laliberté, on 946-4282 to request information.

Post

1 A copy of the record, with the exempt matter deleted in accordance with the National Archive’s Redaction Standard.
All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to:

David Laliberté  
Head of Licensing & Compliance and General Counsel  
PO Box 2502  
3rd Floor, Alissta Towers  
85 North Sound Road  
Grand Cayman KY1-1104  
Cayman Islands

Tel: +1 345 945 4282  
Fax: +1 345 945 8284  
Email: foi@icta.ky

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See section 4: Fees and charges for further details.)

**Personal visits**

In limited cases, you may be required to make an appointment to view information listed in the publication scheme. This will be clearly stated in section 7: Categories of information, and relevant contact details will be provided in that section.

**Advice and assistance**

If you experience any difficulty identifying the information you want to access, please contact our Information Manager, David Laliberté, on 946-4282.

The ICT Authority will adhere to its obligations under section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.

Information will be provided in the language in which it is held or in such other language that is legally required. Where the ICT Authority is legally required to translate any information, it will do so.

**4. Fees and charges**

The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. The ICT Authority strives to ensure that fees and charges are clearly explained and kept to a minimum.

Information which is published online, downloaded through a website, or sent to you by email will be provided free of charge.

Fees may be charged for providing information in paper copy or on computer disc. Charges will reflect the actual costs of reproduction and postage, as described below.

**Reproduction costs**

Where fees apply, photocopied information will be charged at a standard rate of $1.00 per page (black and white; any size) and $1.50 per page (colour; any size).

Computer discs will be charged at a rate of $2 per disc.
**Postage costs**

The ICT Authority will pass on to the requester the actual costs of postage or courier delivery.

If a fee applies, you will be advised of the amount and how it has been calculated. Information will be provided when the ICT Authority has received your payment.

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**5. Requests for information outside the Publication Scheme**

Information held by the ICT Authority that is not published under this scheme can be from our Information Manager whose details are given in Section 3 above. Your request will be considered in accordance with the provisions of the FOI Law.

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**6. Complaints**

The ICT Authority aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, please contact our Information Manager, and we will try to resolve your complaint as quickly as possible.

You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

Information Commissioner's Office,
2nd Floor, Elizabethan Square, Building 1
George Town, Grand Cayman

PO Box 1375
Grand Cayman KY1-1108
CAYMAN ISLANDS

Telephone: +1 345 747 5402
Email: appeals@ico.gov.ky

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**7. Categories of information**

The Authority has already published over 1,000 documents on its website (www.icta.ky); too many to list in this publication scheme. An alphabetical index, menus and a search engine are provided online. Anyone without Internet access may seek the assistance of the Authority's staff during normal working hours. The main categories of information are summarized below:

- About Us
- Policy
- Organisation
- Personnel
- Financial Management
- Development and Strategy
- Legislation
- Licensees
- Operations
ABOUT US

Name of public authority
Information and Communications Technology Authority

Minister
The Board of the ICT Authority reports to the Legislative Assembly through the Minister of District Administration, Works & Gender Affairs (DAW&GA).

Principle officer
David Archbold
Managing Director
PO Box 2502
3rd Floor, Alissta Towers
85 North Sound Road
Grand Cayman KY1-1104
Cayman Islands

Tel: +1 345 945 4282
Fax: +1 345 945 8284

Information Manager
David Laliberté
Head of Licensing & Compliance and General Counsel
PO Box 2502
3rd Floor, Alissta Towers
85 North Sound Road
Grand Cayman KY1-1104
Cayman Islands

Tel: +1 345 945 4282
Fax: +1 345 945 8284
Email: foi@icta.ky

Organisation and functions
The Information and Communications Technology Authority (ICTA) is an independent statutory Authority which was created by the ICTA Law, 2002 and is responsible for the regulation and licensing of Telecommunications, Broadcasting, and all forms of radio which includes ship, aircraft, mobile and amateur radio. The ICTA conducts the administration and management of the .ky domain, and also has a number of responsibilities under the Electronic Transactions Law 2000.

With the enactment of the Information & Communications Technology (ICT) Authority Law on 17th May 2002, the Cayman Islands became one of the first countries in the world to officially recognise the convergence of telephony, radio and broadcasting, the Internet and e-business.

Location and hours
Information and Communications Technology Authority
Board of Directors

ICT Authority Board members are appointed by the Governor in Cabinet and hold their office for not less than 3 years.

The Board of Directors is responsible for the policy and general administration of the affairs and business of the Authority.

The current Board of Directors was appointed on 15th September 2009 and consists of:

- Mr. Glen Daykin - Chairman
- Mr. George Berry - Director
- Mr. Alexander Bodden - Director
- Mr. Lyndhurst Bodden - Director
- Mr. J. Samuel Jackson - Director
- Dr. Joseph Jackman - Director
- Mrs. Pearlina McGaw-Lumsden - Director
- Mr. John Thompson - Director
- Mr Paul Tibbetts - Director
- Mr David Archbold - Managing Director

Frequently asked questions

The Authority has published a list of Frequently Asked Questions about the regulation of the ICT Sector (and their answers) on its web site at www.icta.ky/da_faqs.php.

POLICY

The policy for the Authority, relationships with Government, International Organisations and other jurisdictions. This topic includes:

- Directives to ICTA
- Hazard Management
- Correspondence with CI Government
Correspondence with Regional and International ICT organisations
Information on ICT Regulation in other jurisdictions

ORGANISATION

Office accommodation, office equipment, press releases, establishment, office miscellaneous. This topic includes:
- Establishment
- Accommodation
- Office Equipment
- File Index
- Press Releases
- Misc. Boards & Committees
- Office Miscellaneous

PERSONNEL

Personnel policy, recruitment, staff files, pensions, and training. This information is not available on-line but may be requested in accordance with the FOI Law. Topics include:
- Policy
- Job Descriptions
- Recruitment
- Pensions
- Work Permits
- Routine Correspondence
- Courses and Seminars
- Temp Staff & Consultants
- Staff Files

FINANCIAL MANAGEMENT

Documents relating to the administration of the authority’s monetary resources – including projected and actual income, including:
- Accounts Policy
- Asset Register
- Audit
- Bank
- Budgets
- Accounting Forms
- Financial Statements
- Government reporting
- Insurance
- Invoices
- Licence Fees
DEVELOPMENT AND STRATEGY

Research, development and statements of regulatory policy matters, including:

- Numbering
- Customs Duty Waiver
- Emergency Services 911
- Forms and Licences
- Information Security
- Internet Café Policy
- License Fees
- Disaster Communications
- Regulatory Structure
- Tech Standards & Certifications
- Access
- Testing
- Accounting Separation
- Bypass
- Payment Gateway
- Imputation Tests
- Directives
- Licensing General
- Ebusiness
- Price Caps
- Quality of Service
- Directories

LEGISLATION

Laws, Regulations, drafting instructions organised as follows:

- Data Protection
- Freedom of Information
- Hansard
- ICTA Law
- ICTA Regulations
- Intellectual Property Rights
- Notice Under s23(2)
- Other Cayman Laws
- Process Rules
- Public Authorities Bill
- Tobacco & Liquor Advertising
- Legal Opinions
LICENSEES

Matters between the Authority and a single licensee, licence documents and amendments, including:

- Applicants & Potential Licensees
- Archives of ex-Licensees and Applicants
- All current Licensees

OPERATIONS

The Authority’s day-to-day regulatory matters, complaints, fixed licences, ky domain, Board decisions, compliance, including:

- Complaints - General Public
- Complaints - Licensees
- Compliance
- Fixed Licences
- FAC Model
- ICT Decisions
- ICTA Board
- Interconnection
- KY Domain
- Public Consultations
- Spectrum Management
- Statistics and Financial Reports
- Type Approvals

PUBLIC REGISTERS

In addition to the above, the Authority publishes the following Registers on its web site:

- Licence Applications
- Licences Issued
- Number Ranges allocated to Licensees
- Spectrum Allocations and Assignments
Model Publication Scheme

Ministry of Education, Training and Employment Publication Scheme

Produced in accordance with the Deputy Governor’s Code of Practice

Information Manager: Janet Chisholm
CONTENTS:

1. About the publication scheme
2. Information that may be withheld

3. Methods of access

4. Fees and charges

5. Requests for information outside the publication scheme

6. Complaints

7. Categories of information
1. About the publication scheme

Every public authority covered by the Freedom of Information Law has a legal duty to maintain a publication scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

The publication scheme lists the information which is readily available to the public. The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.

This publication scheme commits the Ministry of Education, Training and Employment to making information available to the public as part of its normal business activities.

The Ministry of Education, Training and Employment will:
- specify the information held by the authority, which falls within the seven (7) categories below;
- proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
- describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
- list any fees charged for access to information described in this scheme;
- publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
- make this publication scheme available to the public;
- regularly review and update the information made available under this scheme.
2. Information that may be withheld

The Ministry of Education, Training and Employment will generally not publish:

- information in draft form;
- information that is not held by the Ministry of Education, Training and Employment, or which has been disposed of in accordance with a legally authorised disposal schedule;
- information that is not readily-available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
- information which is exempt under the FOI Law, or otherwise protected from disclosure – for example: personal information; or commercially sensitive information. Records containing exempt matter will be published in a redacted1 form, where ever it is practical to do so, indicating which exemptions apply.

In maintaining this publication scheme, our aim is to be as open as possible.

However, there may be limited circumstances where information will be withheld from one of the categories of information listed in section 7: Categories of information.

Information will only be withheld where the FOI Law expressly permits it.

For example: where disclosure would breach the law of confidentiality, infringe personal privacy, harm the Ministry of Education, Training and Employment's (or another organisation’s) commercial interests, or endanger the protection of the environment.

When ever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to section 6: Complaints.

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1 A copy of the record, with the exempt matter deleted in accordance with the National Archive’s Redaction Standard.
3. Methods of access

Information available under our publication scheme will usually be accessible through the methods described below.

Section 7: Categories of information provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.

Online

Many of our documents are published electronically on this website and can be downloaded in PDF format. Where information is available online, a link within section 7: Categories of information will direct you to the relevant page or document.

A. If there is no link, or the link is broken, you can use our website’s “Search” facility at – http://www.education.gov.ky

If you are still having trouble locating information listed under our scheme, please contact Janet Chisholm.

Email

If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You can email us at foi.meh@gov.ky to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

Phone

Documents listed in the publication scheme can also be requested by telephone. Please call (345) 244-2417 to request information.

Post

All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to:

Mrs. Janet Chisholm
Ministry of Education, Training and Employment
c/o Government Administration Building
3rd Floor, Royal Plaza, Cardinall Avenue
George Town, Grand Cayman
Cayman Islands

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide
a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See section 4: Fees and charges for further details.)

**Personal visits**

In limited cases, you may be required to make an appointment to view information listed in the publication scheme. This will be clearly stated in section 7: Categories of information, and relevant contact details will be provided in that section.

**Advice and assistance**

If you experience any difficulty identifying the information you want to access, please contact Janet Chisholm at (345) 244-3113.

The Ministry of Education, Training and Employment will adhere to its obligations under section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.

Information will be provided in the language in which it is held or in such other language that is legally required. Where the Ministry of Education, Training and Employment is legally required to translate any information, it will do so.

4. FEES AND CHARGES

The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. The Ministry of Education, Training and Employment strives to ensure that fees and charges are clearly explained and kept to a minimum.

Information which is published online, downloaded through a website, or sent to you by email will be provided free of charge.

Fees may be charged for providing information in paper copy or on computer disc. Charges will reflect the actual costs of reproduction and postage, as described below.

**Reproduction costs**

Where fees apply, photocopied information will be charged at a standard rate of $1.00 per page (black and white; any size) and $1.50 per page (colour; any size).

Computer discs will be charged at a rate of $2 per disc.

**Postage costs**
The Ministry of Education, Training and Employment will pass on to the requester the actual costs of postage or courier delivery.

Details of any individual charges which differ from the above policy are provided within section 7: Categories of information.

If a fee applies, you will be advised of the amount and how it has been calculated. Information will be provided when the Ministry of Education has received your payment.

5. Requests for information outside the publication scheme

Information held by the Ministry of Education, Training and Employment that is not published under this scheme can be requested in writing. Your request will be considered in accordance with the provisions of the FOI Law.

B. For further details please visit – http://www.education.gov.ky

6. Complaints

The Ministry of Education, Training and Employment aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, please contact Janet Chisholm at (345) 244-3113, and we will try to resolve your complaint as quickly as possible.

C. Further information about our complaints procedures can be obtained from http://www.education.gov.ky

You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

Information Commissioner’s Office,
2nd Floor, Elizabethan Square, Building 1
George Town, Grand Cayman

PO Box 10727,
Grand Cayman KY1-1007,
CAYMAN ISLANDS
Telephone: +1 345 747 5402
Email: appeals@ico.gov.ky

7. Categories of information
   - About Us
   - Strategic Management
   - Finance & Administration
   - Policies & Procedures
   - Decisions & Recommendations
   - Lists & Registers
   - Our Services

ABOUT US

Ministry
Ministry of Education, Training and Employment

Principle officer [or Key staff]

Hon Rolston M Anglin, MLA – Minister for Education, Training and Employment

Ms Mary Rodrigues – Permanent Secretary & Chief Officer

Vaughan Carter – Deputy Chief Officer (Business planning)

Mrs. Nicola Anderson-Wildman – Chief Financial Officer

Peter Beckford – Chief Human Resources Manager

Steve Durksen – ICT Manager

Christen Suckoo – Deputy Chief Officer, Finance, Administration and Special Units

Information Manager

Mrs. Janet Chisholm
Ministry of Education, Training and Employment
c/o Government Administration Building  
3rd Floor, Royal Plaza, Cardinall Avenue  
George Town, Grand Cayman  
Cayman Islands  

Telephone: 244-3113  
Email: janet.chisholm@gov.ky, foi.meh@gov.ky  
Fax: 949-9343

**Organisation and functions**

The ministry is primarily concerned with the Education, Training and Employment outcomes desired by Government, and delivers interventions to achieve these. The core ministry team’s main responsibilities are: i) provision of policy advice to the Ministry and Cabinet and ii) accountability for the output and ownership performance of the Ministry, including its departments.

**Address:**

Ministry of Education, Training and Employment  
c/o Government Administration Building  
3rd Floor, Royal Plaza, Cardinall Avenue  
George Town, Grand Cayman  
Cayman Islands  
Telephone: 244-2417  
Fax: 949-9343  
Email: education@gov.ky

<table>
<thead>
<tr>
<th>Location and hours</th>
<th>Matters handled</th>
</tr>
</thead>
</table>
| Ministry of Education, Training and Employment  
c/o Government Administration Building  
3rd Floor, Royal Plaza, Cardinall Avenue  
George Town, Grand Cayman  
Cayman Islands  | The ministry is primarily concerned with the Education, Training and Employment outcomes desired by Government, and delivers interventions to achieve these. The core ministry team’s main responsibilities are: i) provision of policy advice to the Ministry and Cabinet and ii) accountability for the output and ownership performance of the Ministry, including its departments. |
| **Education Standard & Assessment Unit**  
| 3rd Floor, Royal Plaza, Cardinall Avenue  
| George Town, Grand Cayman  
| Cayman Islands  
| **Mailing Address**  
| PO Box 10039APO, Grand Cayman, Cayman Islands  
| **Hours**: 8:30am to 5:00pm, Monday to Friday.  
| The Education Standards and Assessment Unit (ESAU) is the government body responsible for conducting independent evaluations of Cayman’s public and private schools.  

| **Education Services**  
| Thomas Russell Way, George Town, Grand Cayman  
| **Mailing Address**  
| Box 910GT, Grand Cayman, Cayman Islands  
| **Hours**: 8:30am to 5:00pm, Monday to Friday.  
| The Department of Education Services implements the transformation of education in the Cayman Islands while simultaneously ensuring the smooth day to day operation of the Government School System and the strategic development of the capacity of the system to effect further improvement.  

| **Employment Relations**  
| 2nd Floor, Royal Plaza, George Town, Grand Cayman  
| **Mailing Address**  
| Box 2257, Grand Cayman KY1-1107, Cayman Islands  
| **Hours**: 8:30am to 5:00pm, Monday to Friday.  
| The Employment Relations Office deals with ways of Preventing and resolving employment disputes; Resolving individual disputes over implement rights; Providing impartial information and advice on employment matters; Improving the understanding of employment relations in the Cayman Islands; Providing job placement services for Caymanians, and assisting small business in various ways.  

### National Pensions Office
Bermuda House, Dr. Roy’s Dr, George Town, Grand Cayman

**Mailing Address**
Box 2182 GT, Grand Cayman, Cayman Islands

**Hours**
8:30am to 5:00pm, Monday to Friday.

National Pensions Office is the regulatory body of private pension plans in the Cayman Islands, and proactively meet service delivery standards and address evolving needs while balancing the interests of employees, other beneficiaries, legislators, employers, and administrators.

### National Archive
37 Archive Lane (Crewe Rd. and Thomas Russell Way), George Town, Grand Cayman

**Mailing Address**
Gov’t Admin Bldg, George Town, Grand Cayman, Cayman Islands

**Hours**
8:30am to 5:00pm, Monday to Friday.

The National Archive has responsibilities to establish rules and procedures, as defined in The Financial Regulations section 43(2); The Personnel Regulations section 49(3); and The Freedom of Information Law section 52(3).

### Sunrise Centre
West Bay, Grand Cayman, Cayman Islands

**Mailing Address**
Box 100WB, Grand Cayman, Cayman Islands

**Hours**
8:30 to 5:pm, Monday to Friday

Sunrise Adult Training Centre is a government agency in the Cayman Islands that, provides training, support, and services for the empowerment, employment and independence of adults with disabilities through a team of dedicated and caring staff. Sunrise Adult Training Centre advocates for the rights of, and promotes public. Sunrise Adult Training Centre advocates for the rights of, and promotes public Acceptance of adults with disabilities as contributing members of society.
Public Libraries
68 Edward Street, George Town, Grand Cayman

Mailing Address
P. O. Box 1172, Grand Cayman, KY1–1102, CAYMAN ISLANDS

Hours
8:30 to 5:pm, Monday to Friday

The Cayman Islands Public Library is committed to encouraging life-long learning, literacy and the joy of reading within the population of the Cayman Islands

Boards and committees

<table>
<thead>
<tr>
<th>Name</th>
<th>Meetings</th>
<th>Minutes</th>
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<tbody>
<tr>
<td><strong>Education Council</strong></td>
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<td>Minutes are only available in hard copy and can be obtained by requesting a copy in writing from the Information Manager at the below address: Information Manager Janet Chisholm 3rd Floor Royal Plaza Cardinal Ave George Town, Grand Cayman, Cayman Islands Email: <a href="mailto:foi.meh@gov.ky">foi.meh@gov.ky</a></td>
</tr>
<tr>
<td>Chief Officer, Ministry of ETE</td>
<td>Deputy Chairman</td>
<td></td>
</tr>
<tr>
<td>Chief Education Officer</td>
<td>Member</td>
<td></td>
</tr>
<tr>
<td>Mrs. Levonne Ryan</td>
<td>Member</td>
<td></td>
</tr>
<tr>
<td>Ms Georgene Lazzari</td>
<td>Member</td>
<td></td>
</tr>
<tr>
<td>Ms Leonora Mendoza-Hydes</td>
<td>Member</td>
<td></td>
</tr>
<tr>
<td>Ms Pat Genao</td>
<td>Member</td>
<td></td>
</tr>
<tr>
<td>Mr. Chad Powell</td>
<td>Member</td>
<td></td>
</tr>
<tr>
<td>Ms Deirdre Seymour</td>
<td>Member</td>
<td></td>
</tr>
<tr>
<td>Ms Keisha Simms</td>
<td>Member</td>
<td></td>
</tr>
<tr>
<td>Ms Pearlina McGaw-Lumsden</td>
<td>Member</td>
<td></td>
</tr>
<tr>
<td>Ms Marjorie Ebanks</td>
<td>Member</td>
<td></td>
</tr>
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<td>Name</td>
<td>Meetings</td>
<td>Minutes</td>
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<td>-------------------------------------------------------------------------</td>
</tr>
<tr>
<td><strong>Investors in People Council</strong></td>
<td></td>
<td>Meeting are held monthly, or as needed.</td>
</tr>
<tr>
<td>Permanent Secretary ET&amp;E</td>
<td>Chairman</td>
<td>Minutes are only available in hard copy and can be obtained by requesting a copy in writing from the Information Manager at the below address:</td>
</tr>
<tr>
<td>Miss Sheena Glasgow</td>
<td>Member</td>
<td>Information Manager</td>
</tr>
<tr>
<td>Mr Mario Ebanks</td>
<td>Member</td>
<td>Janet Chisholm</td>
</tr>
<tr>
<td>Mr Wil Pineau</td>
<td>Member</td>
<td>3rd Floor Royal Plaza</td>
</tr>
<tr>
<td>Mr Graham Wood</td>
<td>Member</td>
<td>Cardinal Ave George</td>
</tr>
<tr>
<td>Ms Stacey VanDevelde</td>
<td>Member</td>
<td>Town, Grand Cayman</td>
</tr>
<tr>
<td>Mr Joey Ebanks</td>
<td>Member</td>
<td>Cayman Islands</td>
</tr>
<tr>
<td>Mrs Deborah Bergstrom</td>
<td>Member</td>
<td>Email: <a href="mailto:foi.meh@gov.ky">foi.meh@gov.ky</a></td>
</tr>
<tr>
<td>Mr Kevin Lloyd</td>
<td>Member</td>
<td></td>
</tr>
<tr>
<td>Mr Christopher Watler</td>
<td>Member</td>
<td></td>
</tr>
<tr>
<td>Ms Claudia Glawe-Haberland</td>
<td>Member</td>
<td></td>
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<td><strong>Tertiary Education Council</strong></td>
<td></td>
<td>Meeting are held monthly, or as needed.</td>
</tr>
<tr>
<td>Mrs. Berna Murphy (representing commerce)</td>
<td>Chairman</td>
<td>Minutes are only available in hard copy and can be obtained by requesting a copy in writing from the Information Manager at the below address:</td>
</tr>
<tr>
<td>Mr. Taron Jackman (representing the accounting profession)</td>
<td>Deputy-Chairman</td>
<td>Information Manager</td>
</tr>
<tr>
<td>Mrs. Mary Rodrigues (Minister’s representative)</td>
<td>Member</td>
<td>Janet Chisholm</td>
</tr>
<tr>
<td>Mr. Terrence Outar (Financial Secretary’s representative)</td>
<td>Member</td>
<td>3rd Floor Royal Plaza</td>
</tr>
<tr>
<td>Mr. Isaac Rankine (representing the telecommunications industry)</td>
<td>Member</td>
<td>Cardinal Ave George</td>
</tr>
<tr>
<td>Ms Krishan Welcome (representing the legal profession)</td>
<td>Member</td>
<td>Town, Grand Cayman</td>
</tr>
<tr>
<td>Ms Janet Farrington (HR professional)</td>
<td>Member</td>
<td>Cayman Islands</td>
</tr>
<tr>
<td>Dr Livingston Smith (Faculty representative)</td>
<td>Member</td>
<td>Email: <a href="mailto:foi.meh@gov.ky">foi.meh@gov.ky</a></td>
</tr>
<tr>
<td>Dr Alan Sprince (representing)</td>
<td>Member</td>
<td></td>
</tr>
</tbody>
</table>
Frequently asked questions

How do I make a FOI request?

An application must:-
Be made in writing (email, fax, letter or filling out an FOI request form), to the Ministry of Education, Training and Employment Office at the following address:

Address: c/o Government Administration Building, 3rd Floor, Royal Plaza, Cardinall Avenue, George Town, Grand Cayman, Cayman Islands.
Email: foi.meh@gov.ky
Telephone: 345-244-2417

FOI request cannot be made over the telephone.

Do I need to complete a form?
No, just write a letter or send an e-mail message with as much detail as possible about the records you want.

How long will it take the Ministry of Education, Training and Employment to respond to my request? Under FOI Law, agencies have 30 working days to answer a request.

How do I know if Ministry of Education, Training and Employment has withheld records from me?
The FOI Manager will tell you in its response letter if records or parts of records you requested have been withheld and which exemptions apply.

What happens if the Ministry of Education, Training and Employment does not have the records I want?
The FOI Manager will tell you in writing if they are unable to locate records you requested.
What are the fees for filing a FOI request?
There are no fees associated with FOI request made to the Ministry of Education, Training, and Employment at this time.

How can I reach the Ministry of Education, Training and Employment FOI Office?
The FOI Manager, Janet Chisholm can be reached by phone at (345) 244-2417.

The address is:
Address: c/o Government Administration Building, 3rd Floor, Royal Plaza, Cardinall Avenue, George Town, Grand Cayman, Cayman Islands.

Where is the Ministry’s Reading Room Located?
The Ministry of Education, Training and Employment FOI Reading Room is located at 3rd Floor, Royal Plaza, Cardinall Avenue, George Town.

What is the difference between the Ministry of Education and the Education Department?
The Education Department is a department within the Ministry of Education that delivers the education services to the people of the Cayman Islands. While the core ministry main responsibilities are: i) provision of policy advice to the Ministry and Cabinet and ii) accountability for the output and ownership performance of the Ministry, including its departments.

How do I apply for an Overseas Government Scholarship?
A complete application form must be submitted to the Ministry of Education, Training and Employment by March 31 prior to the start of programme. This application is accessible at www.education.gov.ky.

Can I get a scholarship for online study?
Scholarships for online study are only awarded for graduate programmes. Undergrad online programmes are not supported.

How much money can I get each year to study overseas?
For undergraduate programmes one need get up to CI$20,000 per annum for up to two years.
For Masters programmes one can get up to CI$25,000 per annum for up to 2 years.

After completion of studies oversea, does one have to return to the Islands and work for the Government?
One is bonded to the Cayman Islands in general not specifically to the government.
If I am not happy with the information that I have received from the Information Manager, the following are steps that needs to be taken:

1. appeal to the Personnel Secretary, if not satisfied,
2. appeal to the to the Information Commissioner who rehears the matter, and if still dissatisfied,
3. appeal by way of judicial review to Grad Court.

**STRATEGIC MANAGEMENT**

**Governance**

**Reports**

- Mathematics in Government Primary
- Pre-tender follow conference report
- New Cayman High School pre-tender conference
- Special Education Needs Report

The above reports can be found at: [http://www.education.gov.ky](http://www.education.gov.ky)

- Public Service Management Law, 2005 HR Law
- Public Service Management Law (2007 Revision)
- Freedom of Information Law (Law 10 of 2007)
- Freedom of Information (General) Regulations 2008

The above laws and regulations can be accessed from the Cayman Islands Legislative Assembly Office.

**Employment Information and Human Resources Activity Annual Report: (retrievable from the link below).**
Corporate management

**Annual reports** - [http://www.gov.ky](http://www.gov.ky)

**Audit reports on overall operations or major projects**

Plans for business continuity, hazard management and disaster recovery
Please contact Freedom of Information Manager at (345) 244-2417 for access to this document.

**FINANCE & ADMINISTRATION**

Financial management

**Financial management***

- Finance and Accounting
- Annual Budget
- Financial statements; quarterly reports/annually
- Annual plan & estimates
- Sources of revenue; Investments; Capital programme
- List of current tenders - recently-awarded contracts

Financial documents can be accessed by contacting the Information Manager at (345) 244-2417.

Administration

This documents can be accessed by contacting the Information Manager at (345) 244-2417

**The Public Service Management Law**

**Press releases**

**Job vacancies; career opportunities**
Staff pay and grading structures
http://www.gov.ky/pls/

Records management file plan or classification scheme
Available upon request from Information Manager at (345) 244-2417

POLICIES & PROCEDURES
INTERNAL COMPLAINTS PROCEDURES
EXTERNAL COMPLAINTS PROCEDURE
GENERAL COMPLAINTS FORM
Available upon request from Information Manager at (345) 244-2417

DECISIONS & RECOMMENDATIONS

- National Curriculum for Schools: Overview
- International Baccalaureate
- 2008 national Curriculum documents
- The national Consensus on the future of Education in the Cayman Islands.
- New Module for the Governance of Education Services.
http://www.education.gov.ky

LISTS & REGISTERS

List of public authorities
- Department of Education
- Department of Employment Relations
- Education Standards and Assessment Unit
- National Pensions Office
- Public Libraries
- Sunrise Centre
- National Archive

http://www.education.gov.ky
Asset Register
Retrievable from Information Manager at (345) 244-2417

FOI disclosure log
Available upon request from Information Manager at (345) 244-2417

OUR SERVICES
Inspecting; Investigating; Monitoring; Regulating Scholarships

Applications Registering

- Local application form
- Oversees Application form
- Priority Areas of Study 2007-08

Other Scholarship Opportunities

On occasion the Ministry of Education, Training, Employment, Youth, Sports & Culture is able to promote additional scholarship opportunities on behalf of a third-party.

- Scholarships Opportunities in the Maritime Sector
- Mediterranean Institute of Management (Cyprus) CFTC Scholarship
- OAM Paul F. Fenton Scholarship Award

http://www.education@gov.ky

Classes of Information

A Class of Information is a way of collecting together similar types of information. The Ministry of Education, has grouped its Classes of Information into broad categories (or functions) which reflect the Ministry's outputs. If you are intending to make a request, the following grouping of information should give you an indication of where the information may be found.
<table>
<thead>
<tr>
<th>Function</th>
<th>Description</th>
<th>Activity</th>
</tr>
</thead>
<tbody>
<tr>
<td>Administration</td>
<td>Business Service</td>
<td>Vendors</td>
</tr>
<tr>
<td>Administration</td>
<td>Information, Communication &amp; Technology (ICT).</td>
<td>Software, Networking, Video Conferencing Equipment</td>
</tr>
<tr>
<td>Finance</td>
<td>Budget &amp; Reports</td>
<td>Service Level Agreement, Invoices</td>
</tr>
<tr>
<td>Human Resources</td>
<td>Employee Relations</td>
<td>External Development Training, Human Resources Management</td>
</tr>
<tr>
<td>Administration</td>
<td>Departmental</td>
<td>Education, Pensions, Employment, Facilities, National Archive</td>
</tr>
</tbody>
</table>

All documents can be obtained by writing or calling our Information Manager the below address between the hours of 8:30am and 4:30pm, Monday to Friday.

Information Manager
Janet Chisholm
3rd Floor Royal Plaza
Cardinal Ave George Town
Grand Cayman, Cayman Islands

Email: foi.meh@gov.ky
Telephone: 244-2417 Fax: 949-9343
Published Scheme for the
Department of Employment Relations

Produced in accordance with the Deputy Governor’s Code of Practice

CONTENTS:

1. About the publication scheme
2. Information that may be withheld
3. Methods of access
4. Fees and charges
5. Requests for information outside the publication scheme
6. Complaints
7. Categories of information

1. About the publication scheme

The Department of Employment Relations covered by the Freedom of Information Law has a legal duty to maintain a publication scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

The publication scheme lists the information which is readily available to the public.

The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.
This publication scheme commits the Department of Employment Relations to making information available to the public as part of its normal business activities.

The Department of Employment Relations will:

- specify the information held by the authority, which falls within the seven (7) categories below;
- proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
- describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
- list any fees charged for access to information described in this scheme;
- publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
- make this publication scheme available to the public;
- Regularly review and update the information made available under this scheme.
2. Information that may be withheld

The Department of Employment Relations will generally not publish:

- information in draft form;
- information that is not held by the Department of Employment Relations, or which has been disposed of in accordance with a legally authorised disposal schedule;
- information that is not readily-available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
- Information which is exempt under the FOI Law or otherwise protected from disclosure – for example: personal information; or commercially sensitive information. Records containing exempt matter will be published in a redacted\(^1\) form, where ever it is practical to do so, indicating which exemptions apply.

In maintaining this publication scheme, our aim is to be as open as possible. However, there may be limited circumstances where information will be withheld from one of the categories of information listed in section 7: Categories of information.

Information will only be withheld where the FOI Law expressly permits it.

For example: where disclosure would breach the law of confidentiality, infringe personal privacy, harm the Department of Employment Relations’ (or another organization’s) commercial interests, or endanger the protection of the environment.

When ever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to section 6: Complaints.

\(^1\) A copy of the record, with the exempt matter deleted in accordance with the National Archive’s Redaction Standard.
3. Methods of access

Information available under our publication scheme will usually be accessible through the methods described below.

Section 7: Categories of information provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.

**Online**

Many of our documents are published electronically on this website and can be downloaded in PDF format. Where information is available online, a link within section 7: Categories of information will direct you to the relevant page or document.

If there is no link, or the link is broken, you can use our website’s “Search” facility at [www.employmentservices.gov.ky](http://www.employmentservices.gov.ky) if you are still having trouble locating information listed under our scheme, please contact

**The FOI Manager**

**Department of Employment Relations**

2nd Floor, Royal Plaza, Cardinal Avenue,

P.O. Box 2257

Grand Cayman KY1-1107

Cayman Islands

**Email**

If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You can email us at foi.der@gov.ky to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

**Phone**

Documents listed in the publication scheme can also be requested by telephone. Please call **(345)-945-3114** to request information.
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The FOI Manager  
Department of Employment Relations  
2nd Floor, Royal Plaza, Cardinal Avenue,  
P.O. Box 2257  
Grand Cayman KY1-1107  
Cayman Islands

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6. Complaints

The Department of Employment Relations aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, please contact foi.der@gov.ky and we will try to resolve your complaint as quickly as possible.

Further information about our complaints procedures can be obtained from

The FOI Manager
Department of Employment Relations
2nd Floor, Royal Plaza, Cardinal Avenue,
P.O. Box 2257
Grand Cayman KY1-1107
Cayman Islands

You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.
7. Categories of information

- About Us
- Mission and vision
- Strategic Management
- Finance & Administration
- Policies & Procedures
- Decisions & Recommendations
- Lists & Registers
- Our Services
ABOUT US

Department of Employment Relations
Ministry of Education, Employment and Training

Chief Officer
Mrs. Mary Rodrigues

Acting Director
Mrs. Jennifer Smith

Department of Employment Relations

Information Manager
Mr. Yoshneck Mutomba

Department of Employment Relations
2nd Floor, Royal Plaza, Cardinal Avenue,
P.O. Box 2257
Grand Cayman KY1-1107
Cayman Islands
Foi.der@gov.ky
www.foi.gov.ky
Organisation and functions

MISSION

The mission of the Department of Employment Relations (DER) is:

To develop a highly skilled, productive workforce able to compete effectively in the global economy through advising, educating and training and through the promotion of harmonious labour relations, while ensuring that the rights and dignity of both employers and employees are protected.

VISION

“National Development through People Development”

GUIDING VALUES

We seek to resolve conflicts, maximise agreement and encourage employment policies and practices that contribute to improvements in performance, organizational effectiveness and quality of working life. In helping employers and employees to develop positive ways of working together and promoting employee involvement, we will:

- Act independently, impartially and with integrity.
- Respect confidentiality.
- Be accessible to all and respond promptly to all requests for information or assistance.
- Use resources cost effectively within budgets.
- Continue to develop a highly motivated and committed workforce able to deliver our services courteously, efficiently and effectively.
ACTIVITIES

In working towards our mission we provide a number of key services as follows:

- Preventing and resolving employment disputes.
- Resolving individual disputes over implement rights.
- Providing impartial information and advice on employment matters.
- Improving the understanding of employment relations in the Cayman Islands.
- Providing job placement services for Caymanians.
- Assisting small business in various ways.

CONTACT INFORMATION

**Department of Employment Relations**

2<sup>nd</sup> Floor, Royal Plaza, Cardinal Avenue,
P.O. Box 2257
Grand Cayman KY1-1107
Cayman Islands
Telephone number: (345)-945-3114
Fax number: (345)-945-3115
Email address: der.jobs@gov.ky
Website address [www.employmentservices.gov.ky](http://www.employmentservices.gov.ky)

<table>
<thead>
<tr>
<th>Location and hours</th>
<th>Matters handled</th>
</tr>
</thead>
</table>
| 2<sup>nd</sup> Floor, Royal Plaza, Cardinal Avenue, | • Job Placement Programmes  
• Labour Market Research |
Opening hours: 8:30AM - 5:00PM

- Conciliation & Mediation
- Training and Development
- Labour Tribunals
- Labour Appeals Tribunals
- Occupational Health and Safety

Boards and committees

<table>
<thead>
<tr>
<th>Name</th>
<th>Meetings</th>
<th>Minutes</th>
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<tbody>
<tr>
<td>Labour Appeals Tribunal</td>
<td>Labour Tribunals are scheduled generally twice a week or when the members can convene.</td>
<td>Hearing are closed form the public</td>
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<td>Hearing are not open to the public.</td>
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Frequently Asked Questions

- **Am I entitled to vacation pay and if so, how much am I entitled to?**

  You are entitled to vacation pay as follows: For 1 to 4 years of service to the same employer, you are entitled to 2 weeks of pay; for 5 to 9 years, you are entitled to 3 weeks of pay; for 10 and more years, you are entitled to 4 weeks of pay.

- **Am I entitled to public holiday pay?**

  If you have worked on a public holiday, you are entitled to be paid at double time. If, however, you have not worked on a public holiday, but you have worked the shift before and after the holiday, you are entitled to be paid a straight wage for that holiday.

- **Am I entitled to overtime pay and if so, how is it computed?**

  If you have worked in excess of 9 hours a day, or 45 hours a week, you are entitled to overtime pay. The pay is computed based on time and one half for each hour of overtime work.

- **Am I entitled to maternity leave and if so, how much am I entitled to?**

  You are entitled to up to 12 weeks of maternity leave, with full pay for the first twenty working days (3 weeks), and half pay for the following 20 working days (3 weeks).

- **Am I entitled to sick leave and if so, how many days am I entitled to?**
entitled to?
You are entitled to sick leave after completing a probationary working period. The total entitlement is 10 days per year.

- **Can I file a complaint for unfair dismissal?**

  If you believe that you were terminated unfairly, you do have the right to file a complaint for unfair dismissal, providing you are not on probation.

- **What are the consequences of unfair dismissal?**

  If a complaint is taken to a Labour Tribunal and, and it is found that an employee was terminated unfairly, the employee will be awarded compensation.

- **What is severance pay and how is it computed?**

  Severance pay is awarded as an appreciation of an employee's years of service. The amount to be paid is calculated at a rate of one week's pay (based on the employee's current weekly pay) per year of service, up to a maximum of 12 weeks.

- **What is notice pay?**

  Should an employer desire to terminate an employee, that employer is obligated by law to give notice to the employee. Similarly, should an employee decide to leave, he or she is obligated by law to give notice to the employer. After giving notice, the employer then has the option to either allow the employee to work out the notice period, or the employer can pay the employee in lieu of working for the period. Correspondingly, the employee can either work for the period of notice, or pay the employer in lieu of working.
• **How much notice should one be given?**

The amount of notice is determined by the time interval between an employee's pay period. That is to say, for example, if the employee is paid weekly, there should be a week's notice given, or if he or she is paid monthly, there should be a month's notice given. If the employee is not paid on a set interval, the written notice should as specified in the employee's contract.

• **Can monies be deducted from one’s salary and what’s the maximum that can be deducted at any one time?**

Only monies authorized by the employee, such as pensions, insurance, and short falls in cash, can be deducted from his or her salary. The maximum deduction that can be made at any one time is one third of the employee's salary.

• **Does an employer have the right to suspend without pay?**

An employer can suspend an employee without pay only if the employee has been previously given a written warning.

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**Do I need to See a Labour Officer?**

You may seek advice regarding the Employment Relations Law, file a complaint and or an incident report for any of the following reasons:

• If you have been terminated and you're of the opinion that it was unfair.
If you're about to or have terminated an employee and you're not sure if you've followed the right procedures.

If you've been suspended with/without pay.

If you have completed a minimum of one year of employment and have been terminated without having been paid severance pay.

If you've worked on a public holiday and were not paid at double pay or if you've worked the schedule shift before and after the public holiday (despite not working on the holiday) and were not paid at straight wage for the holiday.

If you've completed a twelve-month period of employment and have not been paid vacation pay.

If you've worked in excess of nine hours per day or forty-five hours per week and have not been paid overtime pay.

If more than one third of your salary is being deducted to service a debt without your consent.

If you've been terminated or laid off without notice.

If you've given birth to a child and have not been paid partial/maternity leave.

If you've experienced a death to a family member (mother, father, spouse or child) and have not been given compassionate leave.

If you're of the opinion that you're being discriminated against in any way, shape, or form.
STRATEGIC MANAGEMENT

The key strategic goals and objectives Department of Employment Relations in the Cayman Islands are:

A. To develop a highly skilled, productive workforce that is built on the foundation of harmonious labour relations in the commitment to lifelong learning, while protecting the fundamental rights and dignity of workers.

B. To maximize the ability of unemployed Caymanians to find work.

C. To ensure people have the necessary skills to enter into and compete in the labour market.

D. To develop programs that meet the market need for skills training.

E. To prepare people for changes in the labour market.

F. To make high quality labour market information available.

G. To provide beneficial services, such as independent advice, assistant in training to business, as well as potential employers and employees.

H. To create the necessary framework for learning, training and improving qualifications.

I. To provide leadership across Government in the development of a labour market development strategy that addresses skills shortages and is linked to Government’s economic strategy.

J. To help individuals and businesses adapt to economic change.

K. To monitor and evaluate the impact of policies and strategies.

L. To develop programs those are integrally linked to the achievement of
broader economic performance, employment and social goals.

M. To contribute substantially to other policy measures directed towards sustaining a fundamentally sound economy that is able to adjust to external shocks and designed to decrease unemployment.

N. To promote the link between quality of workplace relations and business economic performance.

O. To have a positive impact on the community, organizations, businesses and individuals.

P. To promote the use of information technology to improve the efficiency of the labour market.

Q. To promote and maintain the highest degree of social, physical, and mental well being of all workers.

R. To prevent among workers adverse effects on health caused by working conditions.

S. To ensure a safe and healthy working environment for all workers.
Governance*

- Labour Law (2007 Revision) and Regulations
- Complaints-handling procedure
  - HR policies and procedures
  - Public Accountants Law (2009 Revision) - International Public Accounting Standards
  - Information management policy; Disposal schedule (records retention policy)
- Operating policies and procedures; Standards of service
  - Labour Law (2007 Revision) and Regulations
  - Public Service Management Law
  - National Archive and Public Records Law 2007
  - Freedom of Information Law 2007
  - Freedom of Information Regulations 2008
  - Electronic Transactions Law 2003 revision
  - Public Management and Finance Law (2005 Revision) and (Regulations 2007 Revision)
  - Public Service Management Law (2007 Revision) and Personnel Regulations (2006 Revision)
  - Workmen’s Compensation Law (1996 Revision)
  - Immigration Law (2006 Revision) and Regulations
  - Health Insurance Law (2005 Revision) and Regulations (2005 Revision)
  - National Pensions Law (2000 Revision) and Regulations
  - Other Local Laws and Regulations

*Copies can be obtained upon request from Information Manager*
**Corporate Management***

- Annual reports
- Audit reports on overall operations or major projects
- Compliance assessments; inspections; reviews; performance evaluations
- Statistics**
- Risk management assessments
- Hurricane Plan - Plans for business continuity, hazard management and disaster recovery: this is found in our Employee Manual

* Copies can be obtained upon request from Information Manager

** Specialized reports can be created to collate specific information when necessary

**FINANCE & ADMINISTRATION**

Administering the authority’s internal functions and managing its resources efficiently and effectively. Includes the management of monetary resources; material resources; human resources; information resources; and relationships with clients, the public and other government agencies. Principal accounting polices are adopted and are prepared in accordance with International Public Accounting Standards.

**Financial management***

- Finance and Accounting
- Annual Budget
- Financial statements; Half-yearly / quarterly reports
- Sources of revenue; Investments; Capital programme
- Accounting procedures; Contracting procedures
- Board members allowances and expenses

*Copies can be obtained upon request from Information Manager
**Administration**

- Job vacancies; career opportunities
- Staff pay and grading structures
- Records management file plan or classification scheme
- Training and Safety
- Information Technology
- Human Resources
- Staff pay and grading structures
- Records management file plan or classification scheme

*Copies can be obtained upon request from Information Manager*

**POLICIES & PROCEDURES**

- Labour Law (2007 Revision )

*Copies can be obtained upon request from Information Manager*

**DECISIONS & RECOMMENDATIONS**

- Board Meeting
- Minutes of meetings
- Evaluation procedures
- Assessment criteria

*Copies can be obtained upon request from Information Manager*

**LISTS & REGISTERS**

- Asset Register*
  - Register of interests
  - Schedule of Vehicles

*Copies can be obtained upon request from Information Manager*
OUR SERVICES*
As specified in our mission statement, The Department of Employment Relations Cayman Islands is responsible for Conciliation & Mediation and Arbitration, respectively.

**Conciliation:**
The act of reconciling or bringing together the parties in a dispute with the aim of moving forward to a settlement acceptable to all sides.

**Mediation:**
Acting as an intermediary in talking to both sides. The aim is for parties to resolve the problem between themselves but the mediator will make suggestions along the way.

The main activities of the Department, for an optimum harmonisation of employment relations in line with the Ministry’s policy, are, inter alia, to:

a) Effect preventative visits to enterprises and inquire into complaints of workers.
b) Advise in workers/employees and employers. Owners of enterprises on employment relations issues.
c) Assist in workers’ educations programs through delivery of lectures.
d) Provide a conciliation/mediation service for settlement of employment disputes.
e) Process cases for referent to the employment tribunal under Section 82 of the Employment Law.
f) Monitor stoppage of work and liaise with the Attorney General’s Office on legal issues.
g) Compile and submit statistical information to the Ministry regarding above activities.
h) Keep basic records on trade unions, non-union affiliated enterprises, labour force and profile of organizations/enterprises.
1. **About the Publication Scheme**

Every public authority covered by the Freedom of Information Law has a legal duty to maintain a publication scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

The publication scheme lists the information which is readily available to the public. The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.

This publication scheme commits the National Pensions Office to making information available to the public as part of its normal business activities.

The National Pensions Office will:

- specify the information held by the authority, which falls within the seven (7) categories below;
- proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
- describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
- list any fees charged for access to information described in this scheme;
- publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
- make this publication scheme available to the public;
- regularly review and update the information made available under this scheme.

2. Information that may be withheld

The National Pensions Office will generally not publish:

- information in draft form;
- information that is not held by the National Pensions Office or which has been disposed of in accordance with a legally authorised disposal schedule;
- information that is not readily available, for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
- information which is exempt under the FOI Law, or otherwise protected from disclosure – for example: personal information; or commercially sensitive information. Records containing exempt matter will be published in a redacted1 form, wherever it is practical to do so, indicating which exemptions apply.
- Information which under the National Pensions Law is not available to the general public

In maintaining this publication scheme, our aim is to be as open as possible.

However, there may be limited circumstances where information will be withheld from one of the categories of information listed in section 7: Categories of information.

Information will only be withheld where the FOI Law expressly permits it.

For example: where disclosure would breach the law of confidentiality, infringe personal privacy, harm the National Pensions Office’s (or another organisation’s) commercial interests, or endanger the protection of the environment.

Whenever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to section 6: Complaints.

3. Methods of access

Information available under our publication scheme will usually be accessible through the methods described below.

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1 A copy of the record, with the exempt matter deleted in accordance with the National Archive’s Redaction Standard.
Section 7: Categories of information provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.

**Online**

Many of our documents are published electronically on this website and can be downloaded in PDF format. Where information is available online, a link within section 7: Categories of information will direct you to the relevant page or document.

If there is no link, or the link is broken, you can use our website’s “Search” facility at www.npo.gov.ky. If you are still having trouble locating information listed under our scheme, please contact FOI Information Manager, Amy Wolliston or FOI Information Manager Designate, Dorcas Watson at 945-8960 or email foi.npo@gov.ky.

**Email**

If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You can email us at foi.npo@gov.ky to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

**Phone**

Documents listed in the publication scheme can also be requested by telephone. Please call Amy Wolliston or Dorcas Watson at 945-8960 to request information.

**Post**

All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to:

National Pensions Office  
P O Box 2182  
Grand Cayman KY1-1105

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See section 4: Fees and charges for further details.)

**Personal visits**

In limited cases, you may be required to make an appointment to view information listed in the publication scheme. This will be clearly stated in section 7: Categories of information, and relevant contact details will be provided in that section.

**Advice and assistance**

If you experience any difficulty identifying the information you want to access, please contact Amy Wolliston or Dorcas Watson at 945-8960 or email foi.npo@gov.ky.

The National Pensions Office will adhere to its obligations under section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.

Information will be provided in the language in which it is held or in such other language that is legally required. Where the National Pensions Office is legally required to translate any information, it will do so.
4. Fees and charges

The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. The National Pensions Office strives to ensure that fees and charges are clearly explained and kept to a minimum.

Information which is published online, downloaded through a website, or sent to you by email will be provided free of charge.

Fees may be charged for providing information in paper copy or on computer disc. Charges will reflect the actual costs of reproduction and postage, as described below.

Reproduction costs

Where fees apply, photocopied information will be charged at a standard rate of $1.00 per page (black and white; any size) and $1.50 per page (colour; any size).

Computer discs will be charged at a rate of $2 per disc.

Postage costs

The National Pensions Office will pass on to the requester the actual costs of postage or courier delivery.

Details of any individual charges which differ from the above policy are provided within Section 7: Categories of information.

If a fee applies, you will be advised of the amount and how it has been calculated. Information will be provided when the National Pensions Office has received your payment.

5. Requests for information outside the Publication Scheme

Information held by the National Pensions Office that is not published under this scheme can be requested in writing. Additional information on making a request can be found on our website, www.npo.gov.ky, under the FOI section. Your request will be considered in accordance with the provisions of the FOI Law by contacting FOI Information Manager, Amy Wolliston or FOI Information Manager Designate, Dorcas Watson at 945-8960 or foi.npo@gov.ky.

6. Complaints

The National Pensions Office aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, please contact FOI Information Manager, Amy Wolliston or Information Manager Designate, Dorcas Watson at 945-8960 or foi.npo@gov.ky and we will try to resolve your complaint as quickly as possible.

Further information about our complaints procedures can be obtained from our website, www.npo.gov.ky, under the FOI section.

You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

Information Commissioner's Office,
2nd Floor, Elizabethan Square, Building C
7. Categories of information

- About Us
- Strategic Management
- Finance & Administration
- Policies & Procedures
- Decisions & Recommendations
- Lists & Registers
- Our Services

ABOUT US

Name of public authority
The National Pensions Office is the regulatory body of private pension plans in the Cayman Islands; we proactively meet service delivery standards and address evolving needs while balancing the interests of employees, other beneficiaries, legislators, employers, and administrators.

Ministry

Chief Officer
Mrs. Mary Rodrigues,
Ministry of Education, Training & Employment,
3rd Floor, Royal Plaza, Cardinal Avenue,
George Town, Grand Cayman

Superintendent of Pensions: Ms. Amy Wolliston

Physical Address: Cayman Financial Centre Bermuda House Building #3, 36C Dr. Roy’s Drive

Mailing Address: P.O. Box 2182, Grand Cayman KY1-1205, Cayman Islands

Telephone: (345) 945-8960
Fax: (345) 945-8961
Email: npo@gov.ky
Website: www.npo.gov.ky
Hours: 8:30am to 5:00pm, Monday to Friday

Information Manager: Ms. Amy Wolliston
Information Manager Designate: Ms. Dorcas Watson

FOI Email Address: foi.npo@gov.ky

FOI Website: www.foi.gov.ky

Organisation and functions

Our Mission
The National Pensions Office’s mission is to ensure the effective and efficient administration, implementation and evolution of the National Pensions Law and Regulations.

Statutory Duty
The National Pensions Office, formerly the Office of the Superintendent of Pensions, was established by section 79 of the National Pensions Law (“the NPL”).

Section 79 (2) of the NPL, also establishes the responsibilities of the Superintendent and states: The Superintendent is the Chief Administrative Officer of the National Pensions Board and shall exercise the powers and perform the duties that are vested in or imposed upon the Superintendent by this Law and the regulations.

The National Pensions Board is established under section 78 of the NPL and has the following duties, under section 80 of the NPL:

The Board shall-
(a) administer this Law and the Regulations;
(b) promote the establishment, extension and improvement of pension plans throughout the Islands;
(c) advise the Minister in respect of the business of the Board; and
(d) make recommendations to the Minister in respect of pension plans.

<table>
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<tr>
<th>National Pensions Board</th>
<th>Meetings</th>
<th>Minutes</th>
</tr>
</thead>
</table>
| Mr. Orren Merren, Chairman  
Mr. Kimbert Solomon, Deputy Chairman  
Mr. William Adam, Member  
Mr. Vaughan Carter, Member  
Ms. Deloris Gordon, Member  
Miss Philippa McFarlane, Member  
Ms. Sherrilyn Bush, Member  
Mr. Eddie Bodden, Member  
Mr. John Pitcairn, Member | Meetings are usually held every month and are not open to the public. | Minutes are only available in hard copy and can be obtained by requesting a copy in writing from the Information Manager |
Frequently Asked Questions - General

- **As an employer, do I have to provide a pension plan for my employees?**
  
  Yes, participation in a pension plan is mandatory. Employers must provide a pension plan for those eligible employees and can be subject to a fine if they do not. Additional information is available on our website, www.npo.gov.ky

- **Who must participate?**
  
  An eligible employee is any employee or self-employed person between 18 and 60 years of age who is:
  - Caymanian,
  - A permanent resident, or
  - A non-Caymanian with 9 months of continuous employment.

  The only exceptions to providing pension coverage apply to:
  - Non-Caymanians who have not completed 9 months of continuous employment on the Islands (not necessarily with the same employer), or
  - Those employed to do housework in private residences

  Those working at more than one job must participate on all their jobs

- **Where can I find a pension plan for my employees?**
  
  Employers may register their own plan with the NPO or participate in one of the registered Multi-Employer Pension Plans.

- **Who offers a Pension Plan?**
  
  Employers may register their own plan with the NPO or participate in one of the following Multi-Employer Pensions Plans:
  - British American - (345) 949-5811
  - British Caymanian - (345) 949-8699
  - Cayman National Trust - (345) 640-9263
  - Chamber of Commerce - (345) 745-7630
  - Fidelity - (345) 949-7822
  - Silver Thatch - (345) 943-7770

- **As an employer, how much must I contribute?**
  
  At the minimum, an employer must contribute 5% of an employee’s earnings, up to the annual maximum pensionable earnings of $60,000. Self-employed persons must contribute a minimum of 10% of their pensionable earnings to a registered pension plan.
▪ **Does the employee have to contribute?**

In consultation with the employees, the employer selects the pension plan to be utilised. The employee may contribute a maximum of 5% of their earnings up to the annual maximum pensionable earnings of $60,000. Together, the employer and employee contributions must total at least 10% of pensionable earnings. Pensionable earnings are defined to include wages, salary, leave pay, commissions, bonus (with exceptions) and gratuities.

It is the employer’s responsibility to deduct and submit the pension contributions to the selected pension plan.

▪ **When are the contributions due and payable?**

Both the employer and employee contributions must be paid by the 15th of the month immediately following the month to which the contributions pertain. For example, any contributions deducted or collected in April must be paid by May 15.

Late payments are subject to interest which is calculated at the C.I. Prime Rate plus 5% (enshrined in the law). This interest calculation begins the day after the contributions are due, in our example that would be May 16.

In addition, if the Superintendent has directed an employer to pay arrears within two weeks and if they fail to comply, the employer may be liable to a fine of $500 for each day that the contributions are in arrears.

▪ **What is the retirement age?**

The normal retirement age under a pension plan submitted for registration under the National Pensions Law shall be within 12 months of attaining sixty years of age.

▪ **What if I change employers and they have a different pension plan?**

In this circumstance, you have the option of leaving the pension contributions in the original plan or subject to approval, you may have the money transferred into the new plan. Either way you will be required to join and begin contributing to the new plan.

▪ **When is an employee entitled to a refund?**

A member of a pension fund can be entitled to a refund if the following conditions are satisfied:
- A member’s employment is terminated.
- That member ceases to reside in the Islands.
- No contributions have been made to a pension plan by or on behalf of the member for a period of two years or more.
• **What will the refund include?**

Under a defined contribution plan, a lump sum payment of an amount equal to not less than the amount of contributions made on or behalf of a member and the investment earnings on the contributions made under the pension plan. In the case of a defined benefit plan, the amount is a commuted value based calculation.

**Frequently Asked Questions – Pensions Holiday**

- **Is it necessary for each employee to submit the documentation in order to participate in the pension holiday period?**

Yes. The pension holiday period is specific to the employer and that particular employee therefore if multiple employees want to participate then, each employee with that employer would have to submit the required documentation including the application, proof of nationality and the written agreement.

- **Can someone be forced to participate in the pension holiday period?**

No. Both the employer and the employee must voluntarily agree to participate in the holiday, which is documented in writing when each party signs the written agreement. If an employee feels that they were forced to sign the agreement, the employee should contact the National Pensions Office.

- **Is there a set timeframe to apply for the pension holiday?**

No. The employee and employer can apply for the pension holiday at anytime during the employee’s eligible period, which is 1 year (or until 25th April 2011) for Caymanians and 2 years (or until 25th April 2012) for non-Caymanians.

- **Does the pension holiday period apply to new employees as well as current employees?**

Yes. A new employee must voluntarily decide if they want to participate in the pension holiday period. If so, then that employee and the employer will submit the necessary documentation to the pension plan administrator. If the new employee or the employer don’t want to participate, then mandatory pension contributions would be required, as per the National Pensions Law (2000 Revision).

- **Where should an employer or employee direct any further questions?**

Further information can be obtained from your pension plan administrator or the National Pensions Office, which can be reached at 945-8960 or via email, npo@gov.ky.
STRATEGIC MANAGEMENT

Governance

- National Pensions Law (2000 Revision) ²
- National Pensions (Actuarial and Fund Management) Regulations (1998 Revision) ²
- National Pensions (Pension Fund Investments) Regulations (1998 Revision) ²
- National Pensions (General) Regulations (1998 Revision) ²
- Confidential Relationships (Preservation) Law (2009 Revision)

Corporate management

- National Hurricane Plan – National Pensions Office Hazard Management Plan ¹
- National Hurricane Plan – National Pensions Office Continuity of Operations ¹
- Mercer Final Report (March 2007) ²
- Cayman Islands Government Annual Reports ³
- Cayman Islands Government Annual Budgets ³

¹ - Information located at the National Pensions Office
² - Information can be found on National Pensions Office website: www.npo.gov.ky
³ - Information can be found on the Government website: www.gov.ky

FINANCE & ADMINISTRATION

Financial management

- Public Management and Finance Law (2010 Revision)
- Public Management and Finance Law, Financial Regulations (2010 Revision)
- Cayman Islands Government Annual Budgets ³

Administration

*Documents relating to other administrative functions carried out within the authority – including buildings, equipment & vehicles; communications; human resources; information & technology management.*

Human Resources

- Public Service Management Law (2007 Revision)
- Public Service Management Law, Personnel Regulations (2006 Revision)
- Public Servant Code of Conduct
- Salary Scale effective July 2010 -2011 ³
Record Management:

Office Equipment:
- Fixed Asset Register

Communication:
- Press Releases 2, 3
- Brochures

1 - Information located at the National Pensions Office
2 - Information can be found on National Pensions Office website: www.npo.gov.ky
3 - Information can be found on the Government website: www.gov.ky

POLICIES & PROCEDURES
- National Pensions Law (2000 Revision) 2
- National Pensions (Pension Fund Investments) Regulations (1998 Revision) 2
- National Pensions (General) Regulations (1998 Revision) 2
- Confidential Relationships (Preservation) Law (2009 Revision)
- National Pensions Office - Standard Operating Procedures 1
- Complaint Process 2
- Guidance Notes 1

DECISIONS & RECOMMENDATIONS
- Mercer Final Report (March 2007) 2
- National Pensions Board Meetings – Approved Minutes (available by FOI Request)

1 - Information located at the National Pensions Office
2 - Information can be found on National Pensions Office website: www.npo.gov.ky
3 - Information can be found on the Government website: www.gov.ky

LISTS & REGISTERS
- List of registered pension plans – available by making a FOI request 1
- Asset register – available by making a FOI Request 1
OUR SERVICES

As the regulatory body of private pension plans in the Cayman Islands, the National Pensions Office proactively meet service delivery standards and address evolving needs while balancing the interests of employees, other beneficiaries, legislators, employers, and administrators. We strive to ensure the effective and efficient administration, implementation and evolution of the National Pensions Law and Regulations.

General Forms: ²

- Employee & Employer General Information
- Internal Complaint Form
- Registration of Pension Plan
- Renewal of Registration of a Pension Plan
- Individual Transfer Request - Defined Contribution Plan
- Individual Transfer Request to a Retirement Savings Arrangement (RSA) – Defined Contribution
- Employer Questionnaire
- Non-Compliance Forms

¹ - Information located at the National Pensions Office
² - Information can be found on National Pensions Office website: www.npo.gov.ky
³ - Information can be found on the Government website: www.gov.ky

Classes of Information Held

A Class of Information is a way of collecting together similar types of information. The National Pensions Office has grouped its Classes of Information into broad categories, by functions which reflect its major areas of responsibility. If you are intending to make a request, the following Classes of Information will help you explain more precisely which records you are seeking, or where the information may be found:

Functions

- **Registration of Pension Plans**
  Registration and annual renewal of registration of all private sector pensions plans under the National Pensions Law. – access restricted by the National Pensions Law

- **Administration of the National Pensions Board**
  Provision of administrative services to the National Pensions Board

- **Compliance and Enforcement**
  Activities relating to the compliance and enforcement of the National Pensions Law

- **Administration of the National Pensions Law**
  Activities relating to the general administration of the National Pensions Law
- **Human Resources Management**
  Administering the public authority's human resources in accordance with the Public Service Management Law and internal Ministry and Government guidance.

- **Financial Management**
  Management of all departmental monetary resources allocated through Cabinet and other sources

- **FOI Requests**
  Requests made under the Freedom of Information Law.

- **General Office Administration**
  General Office Correspondence
1. **About the Publication Scheme**

Every public authority covered by the Freedom of Information Law has a legal duty to maintain a publication scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

The publication scheme lists the information which is readily available to the public. The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.

This publication scheme commits the ESAU to making information available to the public as part of its normal business activities.

The Education Standards and Assessment Unit will:

- specify the information held by the authority, which falls within the seven (7) categories of information below;
- proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
- describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
- list any fees charged for access to information described in this scheme;
- publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
- make this publication scheme available to the public;
- regularly review and update the information made available under this scheme.

2. **Information that may be withheld**

The ESAU will generally not publish:
- information in draft form;
- information that is not held by the ESAU, or which has been disposed of in accordance with a legally authorised disposal schedule;
- information that is not readily-available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
- information which is exempt under the FOI Law, or otherwise protected from disclosure – for example: personal information; or commercially sensitive information. Records containing exempt matter will be published in a redacted form, wherever it is practical to do so, indicating which exemptions apply.

In maintaining this publication scheme, our aim is to be as open as possible.

Information will only be withheld where the FOI Law expressly permits it.

Whenever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to Complaints – section 6.

3. **Methods of access**

Information available under our publication scheme will usually be accessible through the methods described below.

**Online**

Many of our documents are published electronically on the ministry’s website at www.education.gov.ky

**Email**

If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You can email us at foi.esa@gov.ky to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

**Phone**
Documents listed in the publication scheme can also be requested by telephone. Please call (345) 244-2295 to request information.

**Post**

All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to the FOI Manager, PO Box 10039, Grand Cayman, KY1-1001.

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary.

**Personal visits**

In rare circumstances, you may be required to make an appointment to view information listed in the publication scheme. This will be clearly stated.

**Advice and assistance**

If you experience any difficulty identifying the information you want to access, please contact our FOI Manager at (345) 244-2295 or email at foi.esa@gov.ky

The ESAU will adhere to its obligations under section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.

Information will be provided in the language in which it is held or in such other language that is legally required. Where the ESAU is legally required to translate any information, it will do so.

### 4. Fees and charges

The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. ESAU strives to ensure that fees and charges are clearly explained and kept to a minimum.

Information which is published online, downloaded through a website, or sent to you by email will be provided free of charge.

Fees may be charged for providing information in paper copy or on computer disc. Charges will reflect the actual costs of reproduction and postage.

If a fee applies, you will be advised of the amount and how it has been calculated. Information will be provided when ESAU has received your payment.

### 5. Requests for information outside the Publication Scheme

Information held by the ESAU that is not published under this scheme can be requested in writing.

Your request will be considered in accordance with the provisions of the FOI Law by contacting FOI Information Manager at 244-2295 or email at foi.esa@gov.ky
6. Complaints

The ESAU aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, please contact our FOI Manager at
(345) 244-2295 or email at foi.esa@gov.ky and we will try to resolve your complaint as quickly as possible.

You have legal rights to access information under the publication scheme, and a right to complain to the Information Commissioner (contact details below) if you are dissatisfied with our response.

Information Commissioner's Office,
2nd Floor, Elizabethan Square, Building 1
George Town, Grand Cayman
PO Box 1375
Grand Cayman KY1-1108
CAYMAN ISLANDS

Telephone: +1 345 747 5402
Email: appeals@ico.gov.ky

7. Categories of information

- About Us
- Strategic Management
- Finance & Administration
- Policies & Procedures
- Decisions & Recommendations
- Lists & Registers
- Our Services

ABOUT US

The mission of the Education Standards and Assessment Unit (ESAU) is to contribute to the continuous improvement of education in the Cayman Islands through rigorous independent evaluations and by providing high quality advice and research

Ministry
ESAU operates under the Ministry of Education, Training and Employment.

Head of ESAU - Mrs. Mary Bowerman, Director

Information Manager - Mrs Carmen Levy

Address (Location) - 3rd Floor, Royal Plaza, Cardinall Avenue, George Town

Mailing Address - PO Box 10039, Grand Cayman, KY1-1001, Cayman Islands

Telephone - (345) 244-2127
Frequently asked questions

▪ How often are school evaluations carried out?

  Generally, once every four years for a full evaluation.

▪ How long does an evaluation last?

  Evaluation visits last three to four days, depending on the size and age range of the school.

▪ Why do schools have evaluations?

  The Government has a responsibility to ensure that all children receive the best possible education, whether in government or private schools. External evaluations provide an independent, objective evaluation of the quality of teaching and learning and the standards that students are achieving.

▪ What happens after an evaluation?

  After the school has seen the draft report, the school has 40 working days to prepare an action plan (or to modify its existing improvement plan) that outlines the action it will take to address the areas for improvement noted in the report. Schools will generally involve all staff in developing this action plan.

▪ Who provides support for schools after an evaluation?

  The Department of Education Services (DES) provides support for government schools.

▪ Why are individuals who are not a part of ESAU sometimes included on evaluation teams?

  ESAU sometimes involves overseas and/or local evaluators who help to bring different perspectives to the team. They also bring subject expertise that complements that of the ESAU team.

▪ Does ESAU visit schools at other times, apart from a full evaluation?

  In addition to individual school evaluations, ESAU carries out surveys of particular subjects or aspects of educational provision. These surveys involve short (usually one
day) visits to a sample of schools across the Cayman Islands. ESAU also visits schools on a more informal basis to maintain an overview of provision and practice.

- **Are evaluation reports made public?**
  Reports are posted on the Ministry’s website www.brighterfutures.gov.ky

- **Can schools fail their evaluation?**
  There is no ‘pass’ or ‘fail’. The evaluation team makes an overall judgement on the quality of education provided by the school using a 1-4 scale where 1 is ‘very good’, 2 is ‘good’, 3 is ‘adequate’ and 4 is ‘unsatisfactory’. If a school receives a rating of ‘4’, there is cause for concern, and the school will be re-visited approximately one year later to check on progress.

**STRATEGIC MANAGEMENT**

Administering the authority’s operations at the organisational level; developing evaluation plans and policy; setting long-term goals and objectives; evaluating the agency’s overall performance and progress towards established targets; managing programmes to improve evaluation processes and ensure consistent service delivery; preparing or revising regulatory instruments that affect the authority’s functions and responsibilities.

ESAU’s strategic objectives are to:

- Continue to strengthen its contributions to school improvement
- Continue to widen the scope of and strengthen the contributions made to decision making and improvements in the education system at a national level
- Continue to strengthen ESAU’s planning and review of its work in order to enhance its efficiency and effectiveness
- Undertake research as required

**Governance for Civil Service**

- Public Service Management Law and Personnel Regulations, 2006
- Freedom of Information Law 2007 and Regulations 2008
- Personnel Reform and What it Means for Civil Servants, 2006
- Chief Secretary’s Code of Practice on Record Management
- National Archive and Public Records Law

**Corporate management***

- Strategic Plan
- Annual Reports

*Copies can be obtained upon request from Information Manager
Administering the ESAU’s internal functions and managing its resources efficiently and effectively includes the management of monetary resources; material resources; human resources; information resources; and relationships with clients, the public and other government agencies.

**Financial management**
Documents relating to the administration of the authority’s monetary resources – including projected and actual income and expenditure; tendering; procurement; and contracts.

- Annual budget see www.gov.ky/economy/budget
- Public Management and Finance Law and Regulation, 2005 Revisions

**Administration***
Documents relating to other administrative functions carried out within the authority.

- Complaints Form
- Budget

*Copies can be obtained upon request from Information Manager

**POLICIES & PROCEDURES**

Current written protocols used by ESAU for carrying out functions, activities and delivering services.

- The Education Standards and Assessment Handbook for the Evaluation of Educational Provision see www.education.gov.ky
- Protocol for the evaluation of government and private schools see www.education.gov.ky
- All evaluation reports are published on the website see www.education.gov.ky

**How we handle a complaint during an evaluation**

The Education Standards and Assessment Unit is committed to contributing to continuous improvement of education in the Cayman Islands, through rigorous independent evaluations and by providing high quality advice and research.

If you wish to express concern about an evaluation or another aspect of the work of the Education Standards and Assessment Unit, please follow the steps below or collect a complaint form from the ESAU office (see address below).

Write your complaint and discuss the matter with the head of the institution or the principal of the school being evaluated. If the incident occurred during the week of the evaluation, you should do this immediately after the action that gave rise to your concern. The head of institution or principal will seek a resolution by sharing the concern with the lead evaluator.

If you feel your complaint has not been resolved, you and the head of institution or principal...
should together speak with the lead evaluator about your concern.

If the complaint has still not been resolved then, the lead evaluator will pass this on to the director who will deal with the matter or inform the Chief Officer, should this become necessary.

You will receive a full response within 25 working days.

**How we handle a complaint outside of an evaluation**

If the incident is not related to an evaluation, complete the form provided or write to the Director at the ESAU office.

The director will acknowledge your complaint within five days. You will then receive a full response within 25 working days.

We also welcome suggestions for improvements and will take them seriously as a part of developing and improving our services.

Please be assured that confidentiality will be respected at all times. The information you provide will only be shared with those investigating/resolving the complaint.

**DECISIONS & RECOMMENDATIONS**

Information about proposals, resolutions, assessments and results, including decision-making processes.

- Recommendations to schools following an evaluation – attached to each evaluation report see [www.education.gov.ky](http://www.education.gov.ky)
- Criteria for evaluating private schools’ proposals for government funding and use of government funding see [www.education.gov.ky](http://www.education.gov.ky)

**LISTS & REGISTERS**

Information held in registers required by law and other lists or registers relating to the functions of the authority.

- Asset register
- FOI disclosure log

*Copies can be obtained upon request from Information Manager*
Publication Scheme

Produced in accordance with the Deputy Governor's Code of Practice on Publishing

CONTENTS:

1. About the Publication Scheme
2. Information that may be withheld
3. Methods of access
4. Fees and charges
5. Requests for information outside the publication scheme
6. Complaints
7. Categories of information
   - About Us
   - Strategic Management
   - Finance & Administration
   - Policies & Procedures
   - Decisions & Recommendations
   - Lists & Registers
   - Our Services

1. About the Publication Scheme

Every public authority covered by the Freedom of Information Law has a legal duty to maintain a publication scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

The publication scheme lists the information which is readily available to the public. The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.

This publication scheme commits the Sunrise Adult Training Centre to making information available to the public as part of its normal business activities.

The Sunrise Adult Training Centre (SRC) will:

- specify the information held by the authority, which falls within the seven (7) categories below;
proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
- describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
- list any fees charged for access to information described in this scheme;
- publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
- make this publication scheme available to the public;
- regularly review and update the information made available under this scheme.

2. Information that may be withheld

The Sunrise Adult Training Centre will generally not publish:
- information in draft form;
- information that is not held by the Sunrise Adult Training Centre, or which has been disposed of in accordance with a legally authorised disposal schedule;
- information that is not readily-available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
- Information which is exempt under the FOI Law or otherwise protected from disclosure – for example: personal information; or commercially sensitive information. Records containing exempt matter will be published in a redacted form, where ever it is practical to do so, indicating which exemptions apply.

In maintaining this publication scheme, our aim is to be as open as possible. However, there may be limited circumstances where information will be withheld from one of the categories of information listed in section 7: Categories of information.

Information will only be withheld where the FOI Law expressly permits it. For example: where disclosure would breach the law of confidentiality, infringe personal privacy, harm the Sunrise Adult Training Centre’s (or another organisation’s) commercial interests, or endanger the protection of the environment.

Whenever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to section 6: Complaints.

3. Methods of access

Information available under our publication scheme will usually be accessible through the methods described below.

Section 7: Categories of information provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.
Many of our documents are published electronically and can be accessed at the URL www.sunrise.gov.ky where information is available online, a link within section 7: Categories of information will direct you to the relevant page or document.

If you are still having trouble locating information listed using the Sunrise website, please contact the FOI Information Manager Glennis Solmon at 949-3330 or email at Glennis.Solmon@gov.ky, chanel.ebanks@gov.ky or foi.src@gov.ky

If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You can email us at foi.src@gov.ky to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

Documents listed in the publication scheme can also be requested by telephone. Please call Glennis Solmon or Chanel Ebanks at 949-3330 to request information.

All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to:

Mrs. Glennis Solmon
Information Manager
Sunrise Adult Training Centre
P.O.Box 100
Grand Cayman
Cayman Islands KY1-1301

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee.

In limited cases, you may be required to make an appointment to view information listed in the publication scheme. This will be clearly stated in section 7: Categories of information, and relevant contact details will be provided in that section.

If you experience any difficulty identifying the information you want to access, please contact Mrs. Glennis Solmon at 949-3330 or Ms. Chanel Ebanks at 949-3330.

The Sunrise Adult Training Centre will adhere to its obligations under section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.

Information will be provided in the language in which it is held or in such other language that is legally required. Where the Sunrise Adult Training Centre is legally required to translate any information, it will do so.
4. Fees and charges

The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. The Sunrise Adult Training centre strives to ensure that fees and charges are clearly explained and kept to a minimum.

Information which is published online, downloaded through a website, or sent to you by email will be provided free of charge.

Fees may be charged for providing information in paper copy or on computer disc. Charges will reflect the actual costs of reproduction and postage, as described below.

Reproduction costs

Where fees apply, photocopied information will be charged at a standard rate of $1.00 per page (black and white; any size) and $1.50 per page (color; any size).

Computer discs will be charged at a rate of $2 per disc.

Postage costs

The Sunrise Adult Training Centre will pass on to the requester the actual costs of postage or courier delivery.

Details of any individual charges which differ from the above policy are provided within section 7: Categories of information.

If a fee applies, you will be advised of the amount and how it has been calculated. Information will be provided when the Sunrise Adult Training Centre has received your payment.

5. Requests for Information outside the Publication Scheme

Information held by the Sunrise Adult Training Centre that is not published under this scheme such as summer activities schedule, your donation form etc. can be emailed to Glennis.Solmon@gov.ky or chanel.ebanks@gov.ky. Your request will be considered in accordance with the provisions of the FOI Law. If a requestor wishes to send a request by mail please see section 9 for mailing information. If the requestor wishes to fax the request, the applicant must have all necessary documents faxed to 949-3906, for email please send all request's to Foi.src@gov.ky or www.sunrise.gov.ky/FOI with your name and phone number and address present.

6. Complaints

The Sunrise Adult Training Centre aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, please contact Glennis Solmon Glennis.Solmon@gov.ky, Chanel Ebanks chanel.ebanks@gov.ky or 949-3330, and we will try to resolve your complaint as quickly as possible.

The Sunrise Adult Training Centre has a complaints procedure (effective May 2008). A complaint can be received from any member of the public. Once an SRC employee recognizes that a member of the public is not satisfied, they will inform her or him of the internal complaints procedure. The applicant is initially asked to complete an SRC complaints form and return it to
the office. If it is not possible for the complainant to complete the SRC Complaints Form, then the staff member will write the complaint’s details on the form and submit it to the Director. There is also a section for the staff member to note and observations and additional information about the complainant and complainant on the form. Once the SRC Complaints form is received by the receptionist, it is numbered and stamped with a date and forwarded to the Director. If the SRC complaints form was completed in person at the office, then the complainant would receive a photocopied and stamped form with their complaint number. If a complaint form is received via any other method, then a copy of the stamped complaint form with complaint number along with a written notification of receipt is sent to one of the complainant’s contact details. The SRC Complaints form, along with all written correspondences concerning the complaint, is filed in the SRC Complaints File (SRC/ADM/7) for 7 years. All complainants will be notified by a written response from the Director of the SRC addressing the complaint. This will be sent within 10 working days. The written correspondence will include remedies and apologies where appropriate. Should the complainant not be satisfied with the response from the Director, the complainant would be advised that they could report their complaint to the Office of the Complaints Commissioner. Additionally they would be informed that the matter will be brought to the attention of the Chief Officer of the Ministry of Education Training and Employment. All Complaints forms that are received along with the outcomes will be reviewed and discussed in a strictly confidential manner at monthly staff meetings as an effort to improve service delivery.

Further information about our complaints procedures can be obtained from www.Sunrise.gov.ky
You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

Information Commissioner's Office,
2nd Floor, Elizabethan Square, Building 1
George Town, Grand Cayman

PO Box 1375
Grand Cayman  KY1-1108
CAYMAN ISLANDS

Telephone: +1 345 747 5402
Email: appeals@ico.gov.ky

7. Categories of information

- About Us
- Strategic Management
- Finance & Administration
- Policies & Procedures
- Decisions & Recommendations
- Our Services

ABOUT US

Sunrise Adult Training Centre_ (SRC)
**Principle officer**
Roberta A Gordon Hon. B.A., B. Ed.
Director,
Sunrise Adult Training Centre
P.O.Box 100
Grand Cayman KY1-1301
Ph: 949-3330
Fax: 936-3906
Direct Line: 925-4998
Email: Roberta.gordon@gov.ky
FOI: foi.src@gov.ky
Website: www.Sunrise.gov.ky

Bonnie M Binns C.C.T.
Deputy Director
Sunrise Adult Training Centre
Grand Cayman KY1-1301
Ph: 949-3330
Fax: 946-3906
Direct Line: 925-4342
Email: bonnie.binns@gov.ky
FOI: foi.src@gov.ky
Website: www.Sunrise.gov.ky

**Information Managers**
Glennis Solmon
Accounts & Office Manager Information Manager
Sunrise Adult Training centre
P.O.Box 100
Grand Cayman KY1-1301
Ph: 949-3330
Fax: 946-3906
Direct Line: 939-6342
Email: Glennis.Solmon@gov.ky
FOI: foi.src@gov.ky
Website: www.Sunrise.gov.ky

Chanel Ebanks P.A.
Receptionist / Information Manager (designate)/ Compliants Officer
Sunrise Adult Training Centre
P.O.Box 100
Grand Cayman KY1-1301
Ph: 949-3330
Fax: 946-3906
Direct Line: 9394335
Email: chanel.ebanks@gov.ky
FOI: foi.src@gov.ky
Website: www.Sunrise.gov.ky
SRC Contact Details

Physical address:
Sunrise Adult Training Centre 181 Powery Road, Barkers, West Bay

Mailing Address:
P.O Box 100, Grand Cayman KY1-1301
Tel: 345-949-3330 Fax: 345-946-3906
Email: foi.src@gov.ky Website: www.Sunrise.gov.ky
Hours of Work: 8.30am-3pm, Monday-Thurs
Fri- 8:30am- 1:30pm.

Boards and Committees

<table>
<thead>
<tr>
<th>Sunrise Caring Association – Community and Staff Support Group</th>
<th>Meetings</th>
<th>Minutes</th>
</tr>
</thead>
<tbody>
<tr>
<td>AGM January Additional meeting as required</td>
<td>None Provided.</td>
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</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Committee Planning the Future for Persons with Disabilities</th>
<th>Meetings</th>
<th>Minutes</th>
</tr>
</thead>
<tbody>
<tr>
<td>As arranged by Ministry E.T.E</td>
<td>None Provided.</td>
<td></td>
</tr>
</tbody>
</table>

The Sunrise Care Association is a family, staff, and community support group providing an opportunity for family and interested people from the community to assist the centre in special projects, planning and fundraising.

The Committee Planning the Future for Persons with Disabilities is a Ministry sponsored committee set up to address issues surrounding persons with disabilities and working to development new legislation for their needs in the Cayman Islands. Minutes for the above mentioned associations should contact the individuals mentioned below.

The Sunrise Caring Association
Annisa Woods, President
Ph: 949-3237

The Committee Planning the Future for Persons with Disabilities
Kimberly Huggins
Ministry of Education, Training & Employment
3rd Floor, Royal Plaza, Cardinal Avenue, George Town, Grand Cayman
C/o Government Administration Building,
Grand Cayman, KY1-9000
CAYMAN ISLANDS
Ph: (345) 244-2417
Fax: (345) 949-9343
Website: brighterfutures@gov.ky
**Organisation and functions**
Sunrise Adult Training Centre is a government agency in the Cayman Islands that provides training, support, and services for the empowerment, employment and independence of adults with disabilities through a team of dedicated and caring staff.

Sunrise Adult Training Centre advocates for the rights of, and promotes public acceptance of adults with disabilities as contributing members of society.

**Frequently Asked Questions;**

- **Where are you located?**
  We are located at 181 Powery Road, West Bay. Directions: The last road on the right on Conch Point Rd, before you get to Pappagallo Restaurant, first building on left hand side.

- **How many Clients do you have?**
  On average we have a clientele of 59 individuals who participate in a variety of different programmes, including but not limited to; Outreach Programme for those clients who can not attend the centre on a daily basis, Vocational Placement Programme for those clients who are working in the community, and the Day Programme for those persons who come to the centre on a regular basis.

**STRATEGIC MANAGEMENT**

**SRC** operates under the Ministry of Education, Training & Employment.

The Ministry of E.T.E. administers the authority’s operations at the organizational level; developing business plans and corporate policy; setting long-term goals and objectives; evaluating the agency’s overall performance and progress towards established targets; managing programs to improve business processes and ensure consistent service delivery; preparing or revising laws and other regulatory instruments that affect the authority’s functions and responsibilities; obtaining legal advice from external sources using the laws that regulate the function of government entities.

**Governance**
The legislation that will affect the Sunrise Adult Training centre is currently under development at this time. There are currently no documents available. However Many other laws do apply to us and they are;

- (NAPRL) National Archive and Public records Law
- (PFML) Public Finance Management Law
- (PSML) Public service Management Law
- There are also relevant sections in:
  - The Mental Health Law
  - The Labour Law
FINANCE & ADMINISTRATION

The Ministry of E.T.E. administers the authority’s internal functions and facilitates the management of its resources efficiently and effectively. This includes the management of monetary resources; material resources; human resources; information resources; and relationships with clients, the public and other government agencies using the laws that regulate the function of government entities. The annual report of Sunrise Adult Training Centre is part of the annual report of the ministry and can only be accessed through them.

Ministry of Education, Training & Employment
3rd Floor, Royal Plaza
Cardinal Avenue
George Town, Grand Cayman
C/o Government Administration Building,
Grand Cayman, KY1-9000,
CAYMAN ISLANDS
Ph: (345) 244-2417
Fax: (345) 949-9343
Website: brighterfutures@gov.ky

POLICIES & PROCEDURES


Corporate management
High-level documents that plan and evaluate the work of the authority. The Sunrise Adult Training Centre’s Hazard management plan is a hazard–specific to detailed roles and responsibilities in connection with long, medium and short term plans, addressing, as appropriate, prevention, mitigation, preparedness, response and recovery. This document includes a list of personnel in the Sunrise Adult Training Centre (SRC), a list of any abbreviations used, procedures for alerting personnel, (‘telephone tree’) and general list of roles and responsibilities. This document can be viewed on our website; http://www.sunrise.gov.ky/pls/portal/url/page/srchome/foi/doclibrary

DECISIONS & RECOMMENDATIONS

Sunrise Adult Training Centre is supported by the Sunrise Caring Association and is a founding member and supporter of the Committee Planning the Future for Persons with Disabilities. See section (10)

OUR SERVICES

Life skills training, academic upgrading and computer assisted learning, prevocational training and assessment, and supervised job placement.

The Centre operates from September to July (closed for 3 weeks in August). Referrals welcome from individuals, families, health care or social agencies and friends.
Public Library Service Publication Scheme
Produced in accordance with the Deputy Governor’s Code of Practice

CONTENTS:
1. About the publication scheme
2. Information that may be withheld
3. Methods of access
4. Fees and charges
5. Requests for information outside the publication scheme
6. Complaints
7. Categories of information

1. About the publication scheme
Every public authority covered by the Freedom of Information Law has a legal duty to maintain a publication scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

The publication scheme lists the information which is readily available to the public. The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.

This publication scheme commits the Public Library Service to making information available to the public as part of its normal business activities.

The Public Library Service will:
- specify the information held by the authority, which falls within the seven (7) categories below;
- proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
- describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
- list any fees charged for access to information described in this scheme;
- publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
- make this publication scheme available to the public;
• regularly review and update the information made available under this scheme.

2. Information that may be withheld
The Public Library Service will generally not publish:
• information in draft form;
• information that is not held by the Public Library Service, or which has been disposed of in accordance with a legally authorised disposal schedule;
• information that is not readily-available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
• information which is exempt under the FOI Law, or otherwise protected from disclosure – for example: personal information; or commercially sensitive information. Records containing exempt matter will be published in a redacted\(^1\) form, where ever it is practical to do so, indicating which exemptions apply.

In maintaining this publication scheme, our aim is to be as open as possible. However, there may be limited circumstances where information will be withheld from one of the categories of information listed in section 7: Categories of information.

Information will only be withheld where the FOI Law expressly permits it.

For example: where disclosure would breach the law of confidentiality, infringe personal privacy, harm the Public Library Service’s (or another organisation’s) commercial interests, or endanger the protection of the environment.

When ever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to section 6: Complaints.

\(^1\) A copy of the record, with the exempt matter deleted in accordance with the National Archive’s Redaction Standard.
3. Methods of access

Information available under our publication scheme will usually be accessible through the methods described below.

Section 7: Categories of information provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.

**Online**

Many of our documents are published electronically on this website and can be downloaded in PDF format. Where information is available online, a link within section 7: Categories of information will direct you to the relevant page or document.

If there is no link, or the link is broken, you can use our website’s “Search” facility at www.cipl.gov.ky. If you are still having trouble locating information listed under our scheme, please contact our Information Manager on 949 7659 or email foi.lib@gov.ky.

**Email**

If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You can email us at foi.lib@gov.ky to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

**Phone**

Documents listed in the publication scheme can also be requested by telephone. Please call the Information Manager on 949 7659 to request information.

**Post**

All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to:

PO Box 1172
Grand Cayman
KY1-1102
Cayman Islands

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See section 4: Fees and charges for further details.)

**Personal visits**

In limited cases, you may be required to make an appointment to view information listed in the publication scheme. This will be clearly stated in
section 7: Categories of information, and relevant contact details will be provided in that section.

Advice and assistance

If you experience any difficulty identifying the information you want to access, please contact our Information Manager at 949 7659 or email foi.lib@gov.ky.

The Public Library Service will adhere to its obligations under section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.

Information will be provided in the language in which it is held or in such other language that is legally required. Where the Public Library Service is legally required to translate any information, it will do so.

4. Fees and charges

The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. The Public Library Service strives to ensure that fees and charges are clearly explained and kept to a minimum.

Information which is published online, downloaded through a website, or sent to you by email will be provided free of charge.

Fees may be charged for providing information in paper copy or on computer disc. Charges will reflect the actual costs of reproduction and postage, as described below.

Reproduction costs

Where fees apply, photocopied information will be charged at a standard rate of 25 cents per page.

Postage costs

The Public Library Service will pass on to the requester the actual costs of postage or courier delivery.

Details of any individual charges which differ from the above policy are provided within section 7: Categories of information.

If a fee applies, you will be advised of the amount and how it has been calculated. Information will be provided when the Public Library Service has received your payment.

5. Requests for information outside the publication scheme

Information held by the Public Library Service that is not published under this scheme can be requested in writing (see www.cipl.gov.ky, ‘Making a Request’). Your request will be considered in accordance with the provisions of the FOI Law.
6. Complaints

The Public Library Service aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, please contact our Information Manager on 949 7659 or email foi.lib@gov.ky, and we will try to resolve your complaint as quickly as possible.

Further information about our complaints procedures can be obtained from www.cipl.gov.ky, Complaints, and Right of Appeal for complaints regarding FOI requests.

You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

Information Commissioner's Office,
2nd Floor, Elizabethan Square, Building 1
George Town, Grand Cayman

PO Box 1375
Grand Cayman KY1-1108
CAYMAN ISLANDS

Telephone: +1 345 747 5402
email: appeals@ico.gov.ky

7. Categories of information

- About Us
- Strategic Management
- Finance & Administration
- Policies & Procedures
- Decisions & Recommendations
- Lists & Registers
- Our Services

ABOUT US

Name of public authority
Public Library Service
Ministry
Ministry of Education, Training and Employment

Key staff – Ministry of Education, Training and Employment
Ms Mary Rodrigues
Chief Officer
Tel: 244-2417

Key Staff – Public Library Service
Mrs Shirley Wahler
Chief Education Officer
Director, Public Library Service (acting – post currently vacant)
Department of Education
Tel: 244 1844

Ms. Juliet Lawson
Deputy Director (acting)
Public Library Service
Tel: 949 5159

Information manager
Dothlyn McFarlane
dothlyn.mcfarlane@gov.ky
Tel: 949 7659

Designate
Juliet Lawson
Juliet.Lawson@gov.ky
Tel: 949 5159

Visit the Freedom of Information website at www.foi.gov.ky

Organisation and functions
As a primary community destination, the Cayman Islands Public Library Service is committed to enriching the lives of and empowering every person in our community through the provision of services, programmes and resources in all formats to encourage and promote lifelong learning, literacy, the joy of reading and local culture within the population of the Cayman Islands.

**Scope of Activities**

- Provision of traditional and technological resources and materials that are easily accessible through the lending and reference services at all public library locations in the Cayman Islands
- Provision of services, programmes and workshops available to all members of the community
- Supporting and participating in literacy, cultural activities and community programmes
- Creating and strengthening reading habits in children from an early age
- Providing a gateway service to information in all formats for the community
- Provision of service points for the homebound, physically challenged and the disadvantaged

Mailing address
PO Box 1172
Grand Cayman
KY1-1102
Cayman Islands

Telephone number
949 5159

Fax number
946 5015

Email address
foi.lib@gov.ky

Website address
www.cipl.gov.ky

<table>
<thead>
<tr>
<th>Location and hours</th>
<th>Matters handled</th>
</tr>
</thead>
<tbody>
<tr>
<td>George Town Library</td>
<td>Item circulation</td>
</tr>
<tr>
<td>68 Edward Street George Town</td>
<td>Membership</td>
</tr>
<tr>
<td>949-5159</td>
<td>Reference/Information</td>
</tr>
<tr>
<td>Monday - Friday 10:00 AM - 6:00 PM</td>
<td>Programmes and outreach</td>
</tr>
<tr>
<td>Library</td>
<td>Address</td>
</tr>
<tr>
<td>-------------------------</td>
<td>-----------------------------------</td>
</tr>
<tr>
<td>West Bay Library</td>
<td>182 Rev Blackman Road West Bay</td>
</tr>
<tr>
<td>Bodden Town Library</td>
<td>69 Bodden Town Road Bodden Town</td>
</tr>
<tr>
<td>North Side Library</td>
<td>891 North Side Road North Side</td>
</tr>
<tr>
<td>East End Library</td>
<td>2739 Sea View Road East End</td>
</tr>
<tr>
<td>Cayman Brac Library</td>
<td></td>
</tr>
</tbody>
</table>
Boards and committees

The Library Management Committee meets periodically at different venues. If you would like to view the minutes of the meetings, please contact the Information Manager on 949 5159 or email foi.lib@gov.ky.

Committee members are as follows-

- Michael Pilling  Chairman
- Rayle Roberts  Member
- Andrew Reid  Member
- Dian Musson  Member
- Eve Flowers  Member
- Director, Public Libraries  Secretary

Frequently asked questions

**Who can join the library?**
Anyone living in the Cayman Islands can join the library.

**How do I join the library?**
Fill out the membership form and take it to your local library with identification showing you will be resident in the Cayman Islands for at least six months.

**How old do you have to be to join the library?**
You can join the library from any age.

**How much does it cost to join the library?**
For adults the cost is $2 per year, and for children there is no charge.

**How many books can I borrow from the library?**
Once you have received your library card, you can borrow as many books as you like (at the discretion of library staff). Children (5-16 years) may borrow up to 10 books at a time.

**How long can I borrow books for?**
You can borrow books for up to three weeks. Your books will each be stamped with a return date, so you know when the books are due to be returned to the library.

**What if I need the books for longer?**
You can renew your books once for another three weeks, unless they have been reserved by another patron.

**Can I use my CIPL membership card at any library?**
Yes, once you have your own library card, it can be used at any library in the Cayman Islands.

**Can I return my books to any library, even if I borrowed them from a different library?**
Please return your books to the branch that you borrowed them from. The Library service appreciates the prompt return of all stock to the library from which it was borrowed as this ensures other patrons have access to titles as soon as they are returned.

**Do you have any other materials besides books?**
Yes, CIPL stocks books on cassette tape and CD. We also have magazines, newspapers, DVDs, and videos. Holdings will vary in the branch libraries.

**Is there a library service available on the Sister Islands?**
There is a Public Library in Cayman Brac. Residents of Little Cayman are entitled to register to borrow books by mail. This is a free service. Books by Mail borrowers can be sent a maximum of five books at a time. Postal irregularities are taken into account when assessing fines.

**Does the library have IT facilities?**
All libraries have IT facilities, but these do vary. Please call your local library to find out what they have to offer.

**What are the fines for books returned late?**
Overdue items accrue fines daily as follows:

- Adult materials: 10 cents per day
- Maximum fine: $2.00

- Juvenile materials: 5 cents per day
- Maximum fine $1.00
Can I use the photocopier at the library?
There is a black and white photocopier at each CIPL. A member of staff will do your copying for you at a charge of 25c per sheet.

Does the library run programmes for adults and children?
Yes, there is a regular calendar of events and activities taking place in all districts. Programmes are designed to be of interest to adults and children of all ages. Please see local newspapers and check your local library for information of forthcoming events and programmes.

Volunteers
If you are interested in volunteering for the Library Service, please talk to a member of staff at your local library, or call 949 5159.
STRAEGIC MANAGEMENT

Governance
Administrative functions provide general support to our main service and activities. Administrative functions are common to all government entities and are governed by the same legislation across government departments. The laws which govern the Public Library Service can be viewed at GT Library or at www.gazettes.gov.ky. The laws which apply to the Public Library Service are listed below-

- Public Library Law (1998 revision)
- Public Service Management Law
- Freedom of Information Law
- National Archive and Public Records Law
- Public Holidays Law
- Public Management and Finance Law
- Public Service Pensions Law
- Labour Law
- Immigration Law

Corporate management
The Public Library Service plans its work and services in accordance with the functions and direction of the Ministry of Education, Training, and Employment. Annual reports may be viewed at George Town Public Library. Please contact our Information Manager at 949 7659 or by email at foi.lib@gov.ky.

FINANCE & ADMINISTRATION

Financial management
The following documents relate to the Public Library Service’s financial management. These are available at George Town Public Library. To view, please contact our Information Manager on 949 76 or email at foi.lib@gov.ky.

- Annual budget

Administration
The following documents relate to the Public Library Service’s management of other administrative functions. These are available at George Town Public Library. To view, please contact our Information Manager on 949 7659 or email at foi.lib@gov.ky.

- Organisational chart
- Job descriptions
- Job vacancies
- Pay and grading structures
- Press releases
- Records management file (in progress)

POLICIES & PROCEDURES
The following documents relate to the Public Library Service’s policies and procedures for carrying out its services and functions. These are available at George Town Public Library. To view, please contact our Information Manager on 949 7659 or email at foi.lib@gov.ky.

- Complaints Handling procedure
- Circulation policy (draft)
- Collection Development policy (draft)
- Computer and Internet Use policy (draft)
- Donations Policy (draft)
- CIPL rules and Regulations policy (draft)
- Use of Conference Room policy
- Opening and Closing Procedures
- George Town Parking regulations

DECISIONS & RECOMMENDATIONS
The following documents relate to the Public Library Service’s decision making processes and recommendations. These are available at George Town Public Library. To view, please contact our Information Manager on 949 7659 or email at foi.lib@gov.ky.

- Minutes and notes of meetings
LISTS & REGISTERS
The following lists are available at George Town Public Library. To view, please contact our Information Manager on 949 7659 or email at foi.lib@gov.ky.

- Asset register

OUR SERVICES
The Public Library Service is a vital community destination providing library and information services to all residents of the Cayman Islands, for recreation, education, life long learning and personal development. There are 6 branches of the service providing different levels of the same core service. The main Public Library is located in George Town, the rest are located in West Bay, Bodden Town, East End, North Side and Cayman Brac.

The Public Library Service continually strives to provide its patrons high quality materials and resources, as well supporting community cohesion through an ongoing calendar of outreach activities and programmes for all ages. The following documents support these functions and are available at George Town Public Library. To view, please contact our Information Manager on 949 7659 or email at foi.lib@gov.ky.

- Guide to Library Services
- CIPL membership form
- CIPL institutional membership form
- Welcome To Your Library (draft)
- Making the Most of George Town Library (draft)
- Monthly branch reports
- Circulation statistics
- Visitor statistics
- Booklists
- Summer Reading Programme support information
- Teen Read Week support information
- Library newsletters
- Press releases
Cayman Islands National Archive

Publication Scheme

Produced in accordance with the Deputy Governor’s Code of Practice on Publishing

CONTENTS:

1. About the Publication Scheme
2. Information that may be withheld
3. Methods of access
4. Fees and charges
5. Requests for information outside the publication scheme
6. Complaints
7. Categories of information
   ▪ About Us
   ▪ Strategic Management
   ▪ Finance & Administration
   ▪ Policies & Procedures
   ▪ Decisions & Recommendations
   ▪ Lists & Registers
   ▪ Our Services

1. About the Publication Scheme

Every public authority covered by the Freedom of Information Law has a legal duty to maintain a publication scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

The publication scheme lists the information which is readily available to the public. The list is divided into seven (7) different Categories of Information, to help you find the documents you are looking for.

This publication scheme commits CINA to making information available to the public as part of its normal business activities.

CINA will:

▪ specify the information held by the authority, which falls within the seven (7) Categories below;
▪ proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
▪ describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
▪ list any fees charged for access to information described in this scheme;
1. publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
2. make this publication scheme available to the public;
3. regularly review and update the information made available under this scheme.

2. Information that may be withheld

CINA will generally not publish:

- information in draft form;
- information that is not held by CINA, or which has been disposed of in accordance with a legally authorised disposal schedule;
- information that is not readily available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
- information which is exempt under the FOI Law (available on www.foi.gov.ky and www.gazettes.gov.ky), or otherwise protected from disclosure – for example: personal information; or commercially sensitive information
- Records containing exempt matter will be published in a redacted form, wherever it is practical to do so, indicating which exemptions apply.
- the private archival records of CINA, as referenced in the FOI Law, Section 5(e): (e) This Law does not apply to-
  
  (e) private holdings of the National Archives where the contract or other arrangements under which the holdings are held do not allow disclosure in the circumstances prescribed under this Law.

In maintaining this publication scheme, our aim is to be as open as possible.

However, there may be limited circumstances where information will be withheld from one of the categories of information listed in Section 7: Categories of Information. Information will only be withheld where the FOI Law expressly permits it.

For example: where disclosure would breach the law of confidentiality, infringe personal privacy, harm CINA’s (or another organisation’s) commercial interests, or endanger the protection of the environment.

Whenever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to Section 6: Complaints.

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1 A copy of the record, with the exempt matter deleted in accordance with the National Archive’s Redaction Standard.
3. **Methods of access**

Information available under our publication scheme will usually be accessible through the methods described below.

*Section 7: Categories of Information* provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.

**Online**

Many of our documents are published electronically on our FOI website www.cina.gov.ky and can be downloaded in PDF format. Where information is available online, a link within *Section 7: Categories of Information* will direct you to the relevant page or document.

If there is no link, or the link is broken, you can use our website’s “Search” facility at www.cina.gov.ky. If you are still having trouble locating information listed under our scheme, please contact Tammi Selzer, Information Manager at foi.cna@gov.ky.

**Email**

If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You can email us at foi.cna@gov.ky to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

**Phone**

Documents listed in the publication scheme can also be requested by telephone. Please contact Tammi Selzer, Information Manager at foi.cna@gov.ky or on +1-345-949-9809 to request information.

**Post**

All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to:

Cayman Islands National Archive  
c/o Government Administration Building  
Grand Cayman KY1-9000  
CAYMAN ISLANDS

Tel: +1-345-949-9809  
Fax: +1-345-949-9727  
Email: cina@gov.ky  
FOI Email: foi.cna@gov.ky  
FOI Website: www.cina.gov.ky

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number.
and/or email address so that we can contact you to clarify details, if necessary. For faster processing, please also include any applicable fee. (See Section 4: Fees and charges for further details.)

**Personal visits**

In some cases, you may be required to make an appointment to view information listed in the publication scheme. All information is to be accessed within CINA’s Reading Room, which is open Monday – Friday, 9:00am – 4:30pm, with the last available appointment at 3:30pm. Please contact us via email at cina@gov.ky or call +1-345-949-9809 and ask to speak to the Archivist on Duty to make an appointment. This will be clearly stated in Section 7: Categories of Information, and relevant contact details will be provided in that section.

**Advice and assistance**

If you experience any difficulty identifying the information you want to access, please contact Tammi Selzer, Information Manager at foi.cna@gov.ky.

CINA will adhere to its obligations under Section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.

Information will be provided in the language in which it is held or in such other language that is legally required. Where CINA is legally required to translate any information, it will do so.

4. **Fees and charges**

The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. CINA strives to ensure that fees and charges are clearly explained and kept to a minimum.

Information which is published online, downloaded through a website, or sent to you by email will be provided free of charge.

Fees may be charged for providing information in paper copy or on computer disc (CD). Charges will reflect the actual costs of reproduction and postage, as described below under Reproduction costs.

There are some publications which CINA offers for sale and they include books, maps and postcard sets. These publications are charged at the cover price, plus actual postage costs as charged by the Cayman Islands Postal Service at www.caymanpost.gov.ky. The list of publications is available online at CINA’s FOI website www.cina.gov.ky

**Reproduction costs**

Where fees apply, copies of information will be charged at the standard rates detailed in the National Archive and Public Records Regulations (2007), which are also listed on www.cina.gov.ky as CINA Reproduction Fees. All prices are listed in CI$. The fees for providing photocopies are as follows:-
PHOTOCOPY CHARGES

<table>
<thead>
<tr>
<th>Size</th>
<th>Black and white</th>
<th>Colour</th>
</tr>
</thead>
<tbody>
<tr>
<td>8.5&quot; x 11&quot; (letter)</td>
<td>$0.25</td>
<td>$0.50</td>
</tr>
<tr>
<td>8.5&quot; x 14&quot; (legal)</td>
<td>$0.25</td>
<td>$0.50</td>
</tr>
<tr>
<td>11&quot; x 17&quot; (ledger)</td>
<td>$0.50</td>
<td>$1.00</td>
</tr>
</tbody>
</table>

Postage costs

CINA will pass on to the requester the actual costs of postage or courier delivery as established by the Cayman Islands Postal Service at www.caymanpost.gov.ky.

Details of any individual charges which differ from the above policy are provided within Section 7: Categories of Information.

If a fee applies, you will be advised of the amount and how it has been calculated. The requested information will be provided once CINA has received your payment.

5. Requests for information outside the publication scheme

Information held by CINA that is not published under this scheme can be requested in writing as detailed below. In addition, please see the Making a Request section at www.cina.gov.ky. Your request will be considered in accordance with the provisions of the FOI Law.

FOI requests must be submitted in writing via email, postal mail, fax or by submitting an FOI application form. The application form can be obtained from CINA’s Reception Desk or by visiting the Making a Request section of the Freedom of Information Unit's website at www.foi.gov.ky

When making an FOI request, please be as specific as possible about the information you would like, as this will help us to provide a prompt response. In addition, it would be helpful to include a name and contact information (mailing address, telephone number and/or email address) so that you can be contacted if is necessary to further discuss your request.

6. Complaints

CINA aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, please contact us using the information listed below and we will try to resolve your complaint as quickly as possible.

Cayman Islands National Archive  
c/o Government Administration Building  
Grand Cayman KY1-9000  
CAYMAN ISLANDS  

Tel: +1-345-949-9809
Further information about our Complaints procedures and Complaint Form can be viewed on our website www.cina.gov.ky and/or by contacting us and requesting our Internal Complaints Policy, the Internal Complaints Process brochure and complaint form. This information is also listed in Section 7: Categories of Information – Policies and Procedures.

For information on CINA’s FOI Internal Review procedure, please see the Right of Appeal page on our website www.cina.gov.ky, or contact us via the mailing address or telephone/fax information directly above or via email at foi.cna@gov.ky

You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner at the contact information listed below, if you are dissatisfied with our response.

Information Commissioner’s Office,
2nd Floor, Elizabethan Square, Building 1
George Town, Grand Cayman

PO Box 1375
Grand Cayman KY1-1108
CAYMAN ISLANDS
Telephone: +1 345 747 5402
Email: appeals@ico.gov.ky

7. Categories of information

- About Us
- Strategic Management
- Finance & Administration
- Policies & Procedures
- Lists & Registers
- Our Services

ABOUT US

Public authority
Cayman Islands National Archive (CINA)

Ministry
Ministry of Education, Training & Employment
Mary Rodrigues, Chief Officer

c/o Government Administration Building
Grand Cayman KY1-9000
CAYMAN ISLANDS
organisation and functions
CINA provides two sets of services: one to the public and one to government. For members of the public, the Archive acquires, preserves and gives access to the historical heritage of the Cayman Islands; for government departments it supports a modern records management service ensuring that official records are properly managed from the moment of their creation until they are transferred into the Historical Collections or destroyed. The two services are closely linked: today’s records are tomorrow’s archives. Only with sound records management and meticulous preservation can records be carefully maintained for future generations.

The work of CINA focuses on 2 major outcomes:
To enable good recordkeeping practices across the Cayman Islands public sector, in support of Government accountability and efficiency; and
To manage, preserve and provide access to the documentary heritage of the Cayman Islands through its Historical Collections.

CINA comprises the following sections:
- Administration
- Archive
- Preservation
- Records Management

The three main functions of CINA are Archival Management, Government Records Management and Preservation Management; please see the Classes of Information section of our FOI website www.cina.gov.ky. Also, see Section 7: Categories of Information in this publication scheme.

Organisational Chart

Staff Directory
- Brenda Ebanks, Executive/Accounts Officer
- Carol Mascarenhas, Executive/Accounts Officer
- Charisse Morrison, Archivist
- Charlena Connor, Records Centre Officer
- Dennis Denton, Conservator (Special Media)
- Elizabeth Scholefield, Transcriber, Oral History
- Hamid Charles, Reprographic Technical Officer (Micrographics)
- Maylen Eden, Conservator
- Mishka Chisholm, Archivist-Trainee
- Paul Robinson-Troake, Senior Records Policy Advisor
- Tammi Selzer, National Archivist
- Tricia Bodden, Archivist
- Tyrone Yen, Records Assistant
### Location and hours

<table>
<thead>
<tr>
<th>CINA is open Monday-Friday, 8:30am - 5:00pm and is located at 137 Archive Lane, Shedden Road.</th>
<th>All matters and work processes relating to CINA are managed and performed at the one location.</th>
</tr>
</thead>
<tbody>
<tr>
<td>CINA Reading Room is open Monday-Friday, 9:00am - 4:30pm. We take our last appointment at 3:30pm. Appointments are recommended to ensure that time and space in the Reading Room is available.</td>
<td>The viewing of information listed in this publication scheme or records requested via FOI Requests to CINA, takes place in the Reading Room. To access the Historical Collections at CINA, a Reading Room visit is necessary. An Archivist will assist you by providing the resources needed to help answer your questions.</td>
</tr>
</tbody>
</table>

### Boards and committees

<table>
<thead>
<tr>
<th>Name</th>
<th>Meetings</th>
<th>Minutes</th>
</tr>
</thead>
</table>
| Records Advisory Committee, which in accordance with Section 5 of the National Archive and Public Records Law (2007), makes recommendations to the Governor in Cabinet concerning disposal schedules, any periods of public access restrictions to public records and the disposal of those records. The Committee consists of:-  
- Chairman (appointed by Deputy Governor)  
- Secretary to the Cabinet*  
- Attorney-General or a legal practitioner employed in his portfolio and nominated by him  
- Minister of Finance  
- Director of Internal Audit* | In accordance with Section 3 (1) of the National Archive and Public Records Regulations, (2007), the Records Advisory Committee meets as often as may be required, but not less than twice a year. The meetings are held in the Reading Room at CINA and are closed to the public. Refer to the Boards & Committees section on CINA’s FOI website www.cina.gov.ky | Minutes of the Records Advisory Committee can be obtained by visiting CINA’s Reception Desk, or by contacting us via telephone, email at cin@gov.ky or via postal mail. |
Frequently asked questions - also listed on our FOI Website; FAQs on www.cina.gov.ky.

- **What sorts of records is CINA interested in acquiring?**

  CINA is the official repository for records of the Cayman Islands Government that are deemed to be of enduring value. CINA also acquires private papers or business records by donation, or in exceptional circumstances by purchase. CINA’s collections contain a myriad of records including textual documents, photographs, maps, films and oral histories. Potential donations undergo an archival appraisal to determine how it might complement the present holdings and benefit researchers. Please contact the Archive at cina@gov.ky regarding potential donations.

- **Do I have to pay an entry fee to enter CINA’s Reading Room?**

  No, use of the Reading Room and CINA’s resources are open to the general public free of charge. Every user is required to register as a reader (see question 4), at which time presentation of identification may be requested. Certain fees do apply for reproduction and publication; see Section 4: Fees and charges of this scheme.

- **Can I see all records CINA holds?**

  No, access restrictions can apply. Time-limited restrictions may relate to specific records, such as; the 100-year rule for Government census return forms. Secondly, some private donors have requested access restrictions to donated records. Other records may also be closed for conservation reasons. If a record has become too fragile to be handled by the general public, CINA will make an effort to provide an access copy as resources permit.

- **How does the CINA’s Reading Room process work? What do I have to do to gain access to your historical resources?**

  All of CINA’s Historical Collections can be viewed in the Reading Room, however appointments are recommended; the Reading Room is open Monday to Friday, 9:00am until 4:30pm, with the last appointment at 3:30pm. To make an appointment, please telephone on +1-345-949-9809 and ask to speak to the Archivist on Duty or email cina@gov.ky.

  On entering the Archive, you will be asked to sign in using the Visitor’s Book. When you use the Reading Room for the first time, you will have to register as a new reader. This involves completing and signing a form with your personal data which indicates that you have read a copy of the Reading Room Rules. In return, you will receive a Reader’s Ticket for future use. One of our reference Archivists will then assist you with finding the...
right sources for your research, however they do not conduct research on your behalf – see question 6.

Many of the records have been described on databases, some of which you will have access to, while others the Reference Archivist will consult on your behalf to find pertinent sources. Finding aids to many other records may require you having to look through printed catalogues, inventories, lists, etc. in order to find the records of interest. Be prepared to schedule sufficient time to carry out your research and if you are working to a tight time schedule, do not wait until the last possible moment to visit the Reading Room with your questions. Please note that appointments may be necessary to view certain types of records, e.g. the records in CINA’s Photographic Collection.

It is important to note that the normal processing time for all photographic orders (prints or scans) is 2-3 weeks. Processing can at times be longer or shorter dependent upon the complexity of the job and the number of orders submitted for processing.

- **Can I borrow books from CINA?**

No. Besides comprehensive archival collections, CINA houses the collections of the Reference Library, consisting of thousands of published titles dealing with Caymanian and Caribbean history, geography, sociology, economy, and many other topics of research. These are open for consultation by the general public, however, since many of the books and serials in the collections are rare or unique CINA does not allow original material out of the building. Reproduction services may be available for a fee and subject to copyright provisions. *Section 4: Fees and charges* of this scheme.

- **What do you mean by "CINA Staff are not authorised to conduct research on the researcher’s behalf"?**

Archival sources are used for many different purposes, and readers approach CINA’s holdings from a huge variety of research angles, not all of which Archive staff may be familiar with. Once the reader is in the Reading Room and has become aware of the many sources, a simple question often transforms into a very complex, detailed or extensive quest for information. Under these circumstances the Reference Archivist on duty can provide the reader with sources, but ought not to be part of the interpretation of these sources. Therefore, when you visit the Reading Room, you should schedule sufficient time to do your research. It may be a good idea to call or make a preliminary visit in order to find out exactly which sources are available.

**History**

Following is a timeline on the establishment of CINA:

1985 Discussions about the establishment of an archive, which began with a report by a British Executive Services Overseas advisor, John Cantewell

1987 Mr. Cantewell returned and summed up that it was the same as when he was here last only worse

1988 Government made the decision that there was to be an archive

1988-1990 Dr Norman Reid – Archivist was hired as a consultant hired to set things up
and establish the archive

1991 The Cayman Islands National Archive opened in the Tower Building with an Archivist and Conservator

1991 The Institute of Caymanian Heritage Law was created but never Gazetted

1992 CINA moved into its current building and additional records staff member was hired. Initial focus was records management

1993/1994 Archive management work began

2007 The National Archive and Public Records Law was enacted.

For more information on the setting up of CINA, please contact CINA to view a report entitled “Establishment of Cayman Islands Archive & Record Centre: Report of BESO Adviser”, 24 October, 1987. BESO is British Executive Services Overseas and the Advisor was John Cantewell.

STRATEGIC MANAGEMENT

All items are (also) accessible by visiting CINA’s Reception Desk, or by contacting us via telephone, email at foi.cna@gov.ky or via postal mail, unless otherwise noted.

Governance

Governing Legislation and Regulations
The Cayman Islands National Archive is established under The National Archive and Public Records Law (2007)*. The major responsibilities of the National Archive are defined in this Law and the accompanying Regulations*.

CINA’s operation is also influenced by the following legalisation:-
1) The Cayman Islands Constitutional Order 2009 – accessible online at www.constitution.gov.ky
2) Public Service Management Law (2007 Revision)*
3) Public Service Management Law - Personnel Regulations (2006)*
4) Public Management and Finance Law (2005 Revision)*
7) Evidence Law (2007 Revision)*
8) Electronic Transactions Law (2003 Revision) – hardcopy accessible in CINA Reading Room (RR) and may be available for purchase from the Cayman Islands Legislative Assembly
9) Limitations Law (1996 Revision) – hardcopy accessible in CINA RR and may be available for purchase from the Cayman Islands Legislative Assembly

*Accessible online at www.gazettes.gov.ky
Corporate management

Work Plan
2010-2011 CINA Work Plan

Annual Reports
As CINA does not have its own individual annual report, information is included in the Government wide annual reports entitled Annual Reports and Official Handbook, 2004-2005 – online at www.gov.ky and in CINA’s RR.

Hazard Management and Disaster Recovery
1) 2010 Departmental Disaster Control Database – holds information on vital records for all public authorities
2) Continuity of Operations Plan 2010
3) Guidelines to the 2010 Hazard Management Plan for Records*
4) 2010 Hazard Management Plan for Records template*
5) Hazard Management Planning for Records bulletin*
   * Accessible online at www.cina.gov.ky

FINANCE & ADMINISTRATION

All items are (also) accessible by visiting CINA’s Reception Desk, or by contacting us via telephone, email at foi.cna@gov.ky or via postal mail, unless otherwise noted.

Financial Management
Annual Budget – online at 2010/2011 Budget or by visiting www.gov.ky and includes the following:

- Annual Budget Statements
- The Annual Plan and Estimates
- Ownership Agreements
- Purchase Agreements
- CINA Output Evidence Guide 2010-2011

Administration
- CINA File Plan and Disposal Schedule - in draft form, not accessible until approved
- Insurance Policies – Certificate of Insurance that covers two government-owned vehicles
- Job Vacancies/Career Opportunities – online at www.cina.gov.ky
- Press Releases- online at www.cina.gov.ky
- Salary Scales - Annual and Monthly Salary Scale for Salaried Staff and Hourly Rate for Wage Workers, 2010 – online at www.pocs.gov.ky

POLICIES & PROCEDURES

All items are (also) accessible by visiting CINA’s Reception Desk, or by contacting us via telephone, email at foi.cna@gov.ky or via postal mail, unless otherwise noted.

Complaint’s Handling Procedures
1) Complaints Process – procedures for handling complaints
2) Complaints* section of CINA FOI website and Complaint Form*
3) Internal Complaints Policy
4) Internal Complaints Process (brochure)

**Human Resources**
- The Public Servant’s Code of Conduct
- CINA Leave Request Application
- CINA Working Hours & Lunch Hour Application

**Information and Technology Management**
- Administrative File Plans and Disposal Schedules – in draft form, not accessible until approved
  - Financial Management
  - Human Resources*
  - Records of Boards and Committees
  - Buildings, Equipment and Vehicles Management (D)
  - Information and Technology Management (D)
  - Communications Management (D)
- Fact Sheets
  - Legal Admissibility
  - CINA Record Keeping Responsibilities (D)
- Information Management Policy for the Cayman Islands National Archive 2010 Revision (D)
- List of Public Authorities* (updated monthly)
- Help Desk Log – database used for tracking logs to Help Desk, Computer Services Department
- CINA Memo – Thru
- CINA Fact Sheet Template
- CINA Guidelines Template
- CINA Document Guide 2010
- Continuation Sheet Template
- File Minute Template
- Administrative Appraisal Reports
- Operational Appraisal Reports
- Private Donation/Community Records Appraisal Reports
- PowerPoint Presentation Slides
  *Accessible online at www.cina.gov.ky
  (D) – in draft form, not accessible until approved.

**Operating Policies and Procedures**
The policies and procedures listed below are used in carrying out functions, activities and the delivery of services as relating to the three functions of CINA.

**Archive Management**
- Appraisal Policy (D)
- Appraisal Procedures – Operational (D)
- Appraisal Procedures – Private donations/Community archives (D)
  (D) – in draft form, not accessible until approved.
Reading Room (RR)

- Policy on Photocopying
- Policy on Publication of Photographic Records
- Reading Room Rules*
- Procedures for Managing Reference Services

Oral History

- C.I. Memory Bank Transcribing Policy - hardcopy only
- Cayman Islands Memory Bank Handbook, 1990 – hardcopy only
- Cayman Islands National Archive Oral History Programme:
- Editing Guidelines for Transcribers
- Editing Policy
  * Accessible online at www.cina.gov.ky

Government Records Management

All items are (also) accessible by visiting CINA’s Reception Desk, or by contacting us via telephone, email at foi.cna@gov.ky or via postal mail, unless otherwise noted.

Internal Use

- Disposal scheduling based on operational file plans: Procedures for CINA staff
- Records Centre Procedures

For Public Authorities

- Conducting a Records Survey*
- Deputy Governor’s Code of Practice on Records Management Pursuant to Section 52 of the Freedom of Information Law, 2007*
- Government Use of E-mail (Administrative Circular No. 2 of 2006)*
- Records Management Checklist for FOI and e-Government* – key RM tools required by public authorities to meet their legislative requirements and support the use of new technology
- Records Management Policy for the Cayman Islands Government
- User Guide to the File Plans and Disposal Schedules for Common Administrative Functions
- Creation, Maintenance and Disposal Records Management Standard
- Guidelines
  - Destruction of Public Records
- Implementing the Financial Management File Plan and Disposal Schedule: An Explanatory Document
- Implementing the Human Resources Management File Plan and Disposal Schedule: An Explanatory Document*
- RM Mapping Tool
- Preservation Survey: Digital materials creation and use in public agencies
  *Accessible online at www.cina.gov.ky

Preservation Management

- The Cayman Islands National Archive Micrographics Programme – policy and procedures manual for the micrographics programme.
- Preservation Copying Policy (D)
- Mould Remediation
LISTS & REGISTERS

List of Public Authorities
The National Archive maintains a list of public authorities, responsible for managing records in accordance with the National Archive and Public Records Law, and responding to requests under the Freedom of Information Law. The List of Public Authorities can be viewed on the CINA’s FOI website www.cina.gov.ky or by contacting Tammi Selzer, Information Manager at foi.cna@gov.ky or on +1-345-949-9809.

FOI Disclosure Log

<table>
<thead>
<tr>
<th>Request Number</th>
<th>Request Details</th>
<th>Outcome</th>
</tr>
</thead>
<tbody>
<tr>
<td>22934</td>
<td>Applicant was interested in the costs for CINA training developed for FOI Implementation</td>
<td>Granted in Full</td>
</tr>
<tr>
<td>27777</td>
<td>1) A comprehensive itemized list of your CINA’s actual expenses for the Budget year ending June 2009 and the Budget year ending June 2008. 2) The total number of paid consultants on contract with CINA.</td>
<td>Granted in Full</td>
</tr>
</tbody>
</table>

Registers
Fixed Asset Register 2009-2010 – accessible at Reception Desk.

OUR SERVICES

Following is a list of the forms, newsletters, bulletins, databases, documents, finding aids, guidance notes that provide detailed information about the services offered and activities carried out by CINA, to fulfill its three high-level functions and responsibilities.

All documents are accessible by visiting CINA’s Reception Desk, (RR) and/or via email at foi.cna.@gov.ky, unless otherwise noted.

Archive Management
NB. * Accessible online at www.cina.gov.ky

Fee Schedules
- National Archive Publications: Retail and Student Price List (CI$)*
Reproduction Fees CI$* and US$ banks drafts – for photographs, audio-visual records, photocopies and microform.

Forms – For Public Use
- Application for Reader’s Tickets* and Reader’s Ticket – application and ticket to access CINA’s Historical Collections; accessible in Reading Room
- Donation Agreement - agreement between CINA and private donors concerning donations into Historical Collection
- Reproduction Request Form - work order request form for copies of all records from CINA’s Historical Collections; including photocopies, photographs, audiovisual, microfiche, etc.
- Photographic Publication Request Form* - application to publish photographic records & manage usage of images obtained from CINA’s Photographic Collections; accessible in Reading Room
- Photographic Disclaimer labels – labels restricting further reproduction; provided with all photographic print orders
- Audiovisual Publication Request Form

Forms – Internal Use
- Accession Information Sheet - records detailed information of private donations upon receipt
- Microfiche Sale Log - records sale of microfiche
- Microfiche Order - order form to replenish microfiche stock for sale
- CINA Photographic Order Forms - work order forms for the reproduction of archival records, as follows
  - Photographic Order Form
  - Audiovisual Order Form
  - Photographic Order Form for Textual Materials

Databases – For Public Use
- Class Description Database – links to Guide to Records Copied from The National Archives (England & Wales)
- Government Publications Listing - a catalogue listing published and non-published material from public authorities
- Guide to Records Copied from The National Archives (England & Wales) - a catalogue describing copied information pertaining to the Cayman Islands
- Index to Laws 1865-1962 - a catalogue indexing CI Laws in CINA’s Historical Collection
- Marriage Registrations - a catalogue listing the microfiche reference numbers of Marriage Registrations according to Marriage Officers, districts and dates
- Moving Image - a catalogue describing CINA’s film (reel-to-reel, VHS and DVD collection)
- Newstar - a catalogue summarising the main articles Newstar magazines
- Nor’wester - a catalogue summarising the articles in the Nor’wester magazines
- Oral History - a catalogue summarising oral history interviews
- Published Moving Images – links to Moving Image
- Photographic Collections - a catalogue of CINA’s Photographic Collections for public access only (copy)

Databases – Internal Use
- Accession Register - a catalogue briefly describing privately donated materials
Archival Acquisitions 2010-2011 - statistical log of materials acquired into the Historical Collection of the Cayman Islands

Central Registry - a catalogue describing Government’s historical documentary pre-1980’s

Commissioner’s Correspondence - a descriptive catalogue of letters to and from the Commissioners of the Cayman Islands

Government Notices - a catalogue indexing public notification of events by the CI Government; precursor to the Gazette

Image - a catalogue of CINA’s Photographic Collections

Index to Collections - a catalogue indexing CINA’s private Collections numerically

Legislative Assembly Sound Recordings - a catalogue listing sound recordings from the Legislative Assembly meetings

Maps - a catalogue describing CINA’s Maps collection

Reference Library - a catalogue listing one-off publications relating to the Cayman Islands and the Caribbean

Reference Library – Serials - a catalogue listing newspapers, magazines, journals, newsletters of the Cayman Islands primarily and the Caribbean

2010-2011 Reference Log - a statistical log of inquiries pertaining to access to historical information

Shelf - an obsolete location listing of CINA’s Historical Collections

Staff Library - a catalogue of staff reference material

**Electronic Finding Aids - For Public Use** (PDF and Microsoft Word files; printed copies also available)
- Alphabetical Index to Laws 1865-1962 - alphabetical listing of Cayman Islands Laws found in CINA’s Reference Library
- Birth Index – Microsoft Word files (also available on Microfiche) - partial alphabetical listing by district of birth registrations (also available by numerical certificate listing)
- Chronological Index to Laws 1865-1962 - chronological listing of Cayman Islands Laws found in CINA’s Reference Library
- Genealogical Records on Microfiche Available for Sale
- Nor’wester - searchable electronic copies of Nor’wester magazine

**Electronic Finding Aids – Internal Use** (Microsoft Word and Excel files; printed copies also available)
- Funeral Programmes - alphabetical listing
- Marriage Programmes - alphabetical listing
- Microfiche Collection by Holdings - a listing according to historical records of information available on microfiche
- National Trust Historic Site Inventory - detailed inventory of buildings (pre-1950) or sites recognized as having historical significance
  - Copy Negative Listing - a listing of inventory images
  - File List - a listing of historical sites in the Cayman Islands by district

**Printed Finding Aids – For Public Use**
- An Annotated Bibliography: The Presbyterian Church in the Cayman Islands - summary of copies of published sources from cultural institutions in Scotland
- Catalogue of Jamaica Original Correspondence 1831-1835 - a listing of copies of records from Jamaica relating to the Cayman Islands
• Catalogue of Memory Bank2 Tapes (to March 17, 2005) - listing of narrators, (persons interviewed) district, interviewer, date of interview and main subjects.
• CINA. Oral History Programme: Narrator List to June 2008 - listing of narrators by district.
• Guide to Moving Images - a descriptive list of CINA’s film (reel-to-reel, VHS and DVD) collection
• Guide to Records Copied from The National Archives (England & Wales)
• Index to Government Notices - catalogue indexing public notification of events by the CI Government; precursor to the Gazette
• Index to Laws - listing of all Cayman Islands Laws in the Reference Library
• Index to Notes on the History of the Cayman Islands by George S. S. Hirst – a name, subject and place index to the titled book
• Inventory to Selected Manuscripts of the Presbyterian Church in The Cayman Islands – summary of manuscript copies from cultural institutions in Scotland.
• Memory Bank: Index to Bound Volumes – numerical index to bound transcripts
• Memory Bank Glossary of Unfamiliar/Dialect Words as Used in Memory Bank Interviews: A work in progress

Printed Finding Aids – Internal Use
• National Trust Historic Site Inventory
  • Copy Negative Listing
  • File List
• Vertical Files - a list of the subject headings for the Vertical Files – miscellaneous information relating to the Cayman Islands donated by the public

Brochures, Pamphlets
• Genealogical Records: An aid to locating your ancestors - briefly describes the main genealogical records in the Historical Collections
• Our Nation’s Memory: Preserving Today for Tomorrow - a synopsis of CINA, briefly describing the main functions

Oral History Forms – Internal Use
• Interview Inventory - list of interviews by year includes reference code
• Narrator Agreement - agreement between CINA and interviewee
• Preservation of Tapes Removal - tracks movement of audio carriers during preservation work
• Transcribers Agreement - agreement between CINA and staff employed as transcribers transcribe oral history interviews
• Transcribing Record - records the progress of editing work on transcripts
• Videographer Agreement - agreement between CINA and staff employed to video oral history interviews
• Volunteer Work Sheet - records removal and return of oral history material
• Working Copy Removal - tracks movement of transcripts during editing process

Government Records Management (RM)

All documents are accessible by visiting CINA’s Reception Desk, (RR) and/or via email at recordscentre@gov.ky, unless otherwise noted as * which denotes that it is accessible online at www.cina.gov.ky

2 Renamed Oral History Programme
**Forms – For Public Authorities**
- File Plan and Disposal Schedule Template – used by Public Authorities in conjunction with RM Workbooks 1 and 2 (below) to create their file plan and disposal schedule
- Proof of Destruction Form – to document the destruction of records that have passed their minimum retention period, as set out in the disposal schedule
- Records Management System (RMS) User Manual – a manual for all Records Officer in public authorities in using RMS, an electronic system
- Records Management Workbook 1: Developing a Disposal Schedule*
- Records Management Workbook 2: Developing or Reviewing a File Plan*RMS - Records Management System – an electronic system for tracking the lifespan of government records
- Request for New RMS Username – Records Management System
- Using RMS – Registration Form (for staff of public authorities to register to attend CINA training session entitled “Using RMS")*
- Transfer Form – Template (template form for transferring records between Ministries)*
- Transfer Form - Example (completed example)*

**Forms – Internal Use**
- Verification Worksheet for Operational File Plan and Disposal Schedule - checklist

**Databases – Internal Use**
- Public Sector Provenance Database – historical and current information on the administrative structure of all public authorities
- 2010-2011 RM and RMS Inquiries Log – a statistical log of inquiries pertaining to RM and RMS
- Transfer Database – a descriptive summary of non-system (RMS) records obtained from public authorities

**Tools – For Public Authorities**
- General Guidance on the Migration of Records as Part of a Policy for the Disposal of Electronic Data Storage Containers
- Guidance on Implementing Email Policy*
- Guidance for Managing Electronic Records
- Managing Records During Administrative Change
- Records Management Bulletins*
- Records Management Glossary

**Preservation Management**

**Forms – Internal Use**
- CINA Preservation Site Visit Report template

**Databases – Internal Use**
- Conservation Treatment Database – records invasive/non-invasive treatment carried out on documents
- 2010-2011 Micrographics Stats Database – records the production of microfiche
- 2010-2011 Preservation Photographic Stats – records the production of photographic orders and scanning projects
1. **About the Publication Scheme**

Every public authority covered by the Freedom of Information Law has a legal duty to maintain a publication scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

The publication scheme lists the information which is readily available to the public. The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.

This publication scheme commits the University College of the Cayman Islands to making information available to the public as part of its normal business activities.

The University College of the Cayman Islands will:

- specify the information held by the authority, which falls within the seven (7) categories below:
• proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
• describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
• list any fees charged for access to information described in this scheme;
• publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
• make this publication scheme available to the public;
• regularly review and update the information made available under this scheme.

2. Information that may be withheld

The University College of the Cayman Islands will generally not publish:
• information in draft form;
• information that is not held by the University College of the Cayman Islands, or which has been disposed of in accordance with a legally authorised disposal schedule;
• information that is not readily-available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
• information which is exempt under the FOI Law, or otherwise protected from disclosure – for example: personal information; or commercially sensitive information. Records containing exempt matter will be published in a redacted1 form, where ever it is practical to do so, indicating which exemptions apply.

In maintaining this publication scheme, our aim is to be as open as possible.

However, there may be limited circumstances where information will be withheld from one of the categories of information listed in section 7: Categories of information.

Information will only be withheld where the FOI Law expressly permits it.

For example: where disclosure would breach the law of confidentiality, infringe personal privacy, harm the University College of the Cayman Island’s (or another organisation’s) commercial interests, or endanger the protection of the environment.

When ever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to section 6: Complaints.

3. Methods of access

Information available under our publication scheme will usually be accessible through the methods described below.

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1 A copy of the record, with the exempt matter deleted in accordance with the National Archive’s Redaction Standard.
**Section 7: Categories of information** provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.

**Online**

Many of our documents are published electronically on this website and can be downloaded in PDF format. Where information is available online, a link within section 7: **Categories of information** will direct you to the relevant page or document.

If there is no link, or the link is broken, you can use our website’s “Search” facility at http://www.ucci.edu.ky

If you are still having trouble locating information listed under our scheme, please contact:

FOI Information Manager Mrs. Lucille Kong 345-623-8224 or Direct line at 345-623-0563 or e-mail at lkong@ucci.edu.ky or at foi@ucci.edu.ky.

**Email**

If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You can email us at foi@ucci.edu.ky to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

**Phone**

Documents listed in the publication scheme can also be requested by telephone. Please call 345-623 8224 to request information.

**Post**

All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to: Lucille Kong at 345-949-9580 or email at Lkong@ucciedu.ky or foi@ucci.edu.ky to request information

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See section 4: **Fees and charges** for further details.)

**Personal visits**

In limited cases, you may be required to make an appointment to view information listed in the publication scheme. This will be clearly stated in section 7: **Categories of information**, and relevant contact details will be provided in that section.

**Advice and assistance**

If you experience any difficulty identifying the information you want to access, please contact Mrs. Lucille Kong at 345-623 8224 or direct line at 345-623-0563 or foi@ucci.edu.ky.

The University College of the Cayman Islands will adhere to its obligations under section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.
Information will be provided in the language in which it is held or in such other language that is legally required. Where the University College of the Cayman Islands is legally required to translate any information, it will do so.

4. Fees and charges

The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. The University College of the Cayman Islands strives to ensure that fees and charges are clearly explained and kept to a minimum.

Information which is published online, downloaded through a website, or sent to you by email will be provided free of charge.

Fees may be charged for providing information in paper copy or on computer disc. Charges will reflect the actual costs of reproduction and postage, as described below.

There are some publications which the University College of the Cayman Islands offers for sale. This includes: JUCCI Publication. These publications are charged at the cover price, plus actual postage costs as charged by the Cayman Islands Postal Service.

Reproduction costs

Where fees apply, photocopied information will be charged at a standard rate of $1.00 per page (black and white; any size) and $1.50 per page (colour; any size).

Computer discs will be charged at a rate of $2 per disc.

Postage costs

The University College of the Cayman Islands will pass on to the requester the actual costs of postage or courier delivery.

Details of any individual charges which differ from the above policy are provided within section 7: Categories of information.

If a fee applies, you will be advised of the amount and how it has been calculated. Information will be provided when the University College of the Cayman Islands has received your payment.

5. Requests for information outside the Publication Scheme

Information held by the University College of the Cayman Islands that is not published under this scheme can be requested in writing.

Your request will be considered in accordance with the provisions of the FOI Law by contacting FOI Information Manager, Mrs. Lucille Kong at 345-623 8224 or direct line 345-623-0563 or email at foi@ucci.edu.ky or lkong@ucci.edu.ky

6. Complaints

The University College of the Cayman Islands aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, please contact Mrs. Lucille Kong at 345-623 0563 or email at lkong@ucci.edu.ky or foi@ucci.edu.ky, and we will try to resolve your complaint as quickly as possible.
Further information about our complaints procedures can be obtained from Mrs. Lucille Kong at 345-949-9580 or direct line at 345-623-0563 or email lkong@ucci.edu.ky or foi@ucci.edu.ky

You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

Information Commissioner's Office,
2nd Floor, Elizabethan Square, Building 1
George Town, Grand Cayman

PO Box 1375
Grand Cayman KY1-1108
CAYMAN ISLANDS

Telephone: +1 345 747 5402
Email: appeals@ico.gov.ky

7. Categories of information

- About Us
- Strategic Management
- Finance & Administration
- Policies & Procedures
- Decisions & Recommendations
- Lists & Registers
- Our Services

ABOUT US

University College of the Cayman Islands

Ministry
Ministry of Education, Training, and Employment

Principal Officer
Minister of Education, Training & Employment
Hon. Rolston Anglin, MLA
Minister of Education, Training and Employment

Physical Address
3rd Floor, Royal Plaza,
Cardinal Avenue,
George Town, Grand Cayman
Telephone Number: 345-949-2417 Fax: 345-244-2417

Mailing Address
c/o Government Administration Building,
Grand Cayman, KY1-9000
Cayman Islands
Email: rolston.anglin@gov.ky
Chief Officer of Ministry of Education
Mrs. Mary Rodrigues

Physical Address
3rd Floor, Royal Plaza
Cardinal Avenue,
George Town, Grand Cayman
Email: mary.rodrigues@gov.ky

Mailing Address
  c/o Government Administration Building,
  Grand Cayman, KY1-9000
  Cayman Islands
  Email: mary.rodrigues@gov.ky

President of the University College of the Cayman Islands
Mr. J. A. Roy Bodden, J.P.

Physical Address
University of the Cayman Islands (UCCI)
168 Olympic Way,
George Town, Grand Cayman
Email: rbodden@ucci.edu.ky

Mailing Address
P.O. Box 702,
George Town, Grand Cayman KY1-1107
Telephone Number: 345-949-9580 Fax: 345-949-6781
Email: info@ucci.edu.ky

Dean University College of the Cayman Islands
Dr. Brian Chapell

Physical Address
University of the Cayman Islands (UCCI)
168 Olympic Way,
George Town, Grand Cayman
Email: bchapell@ucci.edu.ky

Mailing Address
P.O. Box 702, KY1-1107
George Town, Grand Cayman
Telephone Number: 345-949-9580 Fax: 345-949-6781
Email: info@ucci.edu.ky

Director of UCCI Brac Campus
Martin Keeley
Physical Address
Avistar Building
West End
Cayman Brac

Mailing Address
P.O Box 255
Stake Bay KY2-2101
Cayman Brac
Telephone Number: 345-948-8128 Fax: 345-948-8129
Email mkeeley@ucci.edu.ky

University College of the Cayman Islands Contact Details

Grand Cayman Office Address:

Physical Address
University of the Cayman Islands (UCCI)
168 Olympic Way,
George Town, Grand Cayman

Mailing Address
P.O. Box 702, KY1-1107
George Town, Grand Cayman
Telephone Number: 345-949-9580 Fax: 345-949-6781

UCCI Information Manager
Mrs. Lucille Kong at 345-623 8224 or direct line at 345-623-0563 or e-mail lkong@ucci.edu.ky
or foi@ucci.edu.ky

Organisation and functions

Mission:
The University College of the Cayman Islands is an institution of higher learning that contributes to the Caymanian society by advancing knowledge and developing creative graduates through its cultural, social, economic and environmental activities.

Administration:

University of the Cayman Islands (UCCI)
P.O. Box 702,
George Town KY1-1107
Grand Cayman
Telephone Number: 345-623 8224 Fax: 345-949-6781
Website: www.ucci.edu.ky
### Location and hours

<table>
<thead>
<tr>
<th>Location and hours</th>
<th>Matters handled</th>
</tr>
</thead>
</table>
| **University College of the Cayman Islands**  
**Administration Office**  
Opening hours Monday-Thursday 8:30am –5:30 pm  
Friday 8:30 am-4:30 pm | Application/registration for students and enquires from the public about our programmes. |
| **The Sam Basdeo Learning and Resource Centre**  
Opening hours Monday- Thursday 8:00 am-7:30 pm  
Friday 8:00 am-4:00 pm  
Sat 9:00 am-1:00 pm | Learning resources, books, proprietary database, staff expertise in research assistance and study facilities. |
| **Civil Service College of the Cayman Islands**  
Monday 8:00 am- Thursday 9:00 pm  
Friday 8:30 am – 4:30 pm | Application/registration special courses for Civil Servants and enquiries from the public about our programmes |

### Boards and Committees

<table>
<thead>
<tr>
<th>Name</th>
<th>Meetings</th>
<th>Minutes</th>
</tr>
</thead>
</table>
| **UCCI Board of Governors**  
Chairman: Mrs. Berna Thompson Cummins,  
Deputy Chairman: Mr. Taron Jackman  
Mr. Orren Merren  
Ms. Janet Farrington-Martinez  
Mr. Isacc Rankin  
Dr. Livingston Smith  
Mr. Gary Clark  
Mr. Bruce Blake  
Mr. Samuel Rose  
Sectary: Ms. Lucille Kong  
Ex-Officio: Mr. Roy Bodden  
Ms. Mary Rodrigues | Location: University College Of the Cayman Islands | Minutes may be requisitioned through a FOI request by contacting Mrs. Lucille Kong at foi@ucci.edu.ky |

### History

Government-sponsored tertiary education in the Cayman Islands began in 1975 when the Community College was established as a part-time institution. From 1976 to 1981 three other institutions - the Trade School, the Hotel School and the Marine School - were founded. These schools were located at different sites and were supervised either by the Ministry of Education or the Ministry of Tourism and Labour.
In 1985, the Government of the Cayman Islands decided to centralise the administration of all public post-secondary educational institutions on the islands. The Hotel Training School, the Marine & Trade Training School and the Secretarial/Business Studies Section of the Sixth Form of the Cayman Islands High School were amalgamated to form the Community College of the Cayman Islands.

In 1987, by an Act of the Legislative Assembly, the College was established as a semi-autonomous post-secondary educational institution.

In 2004, by an act of the Legislative Assembly, the name of the institution was changed from the Community College of the Cayman Islands to the University College of the Cayman Islands.

Governance of the College, as stipulated in the Community College Law, 1987, and in subsequent revisions of 2004, is the responsibility of a Board of Governors and an Academic and Advisory Committee.

Ministry
UCCI functions under the Ministry of Education, Training and Employment.

STRATEGIC MANAGEMENT

The Ministry of Education, Training and Employment administers the authority's operations at the organisational level; developing business plans and corporate policy; setting long term goals and objectives; evaluating the agency's overall performance and progress towards established targets; managing programmes to improve business processes and ensure consistent service delivery; preparing or revising laws and other regulatory instruments that affect the authority's functions and responsibilities; obtaining legal advice from external sources using the laws that regulate the function of government entities.

Governance
- University College Law (2005 Revision)
- Freedom of Information Law, 2007
- The National Archive and Public Records Law, 2007
- The Public Service Management Law (2007 Revision)
- Personnel Regulations, 2006
- The Public Management and Finance Law (2005 Revision)

NB: These are available from the UCCI, Sam Basdeo Learning and Resource Centre.
(Photocopying is $0.10 per page)

- Board of Governors Minutes (accessible through a Freedom of Information Request)

Corporate management
- Mission Statement
FINANCE & ADMINISTRATION

Financial management
- Budget
- Audit Reports
- Accounting Policies (still under review)
- Financial Statement
- Tender
- Contracts

Administration
- Examinations
- Insurance Policies
- Employment Contracts
- Petty Cash Vouchers
- Receipts
- Job Vacancies (http://www.ucci.edu.ky)
- File Plan (work in progress)

Human Resources
- Organizational Chart (electronic copy)
- Directory of Officers and Employee (http://www.ucci.edu.ky)
- Job Descriptions
- Dress Code

POLICIES AND PROCEDURES
- Internal Procedures for Identifying and Processing a Freedom of Information Request (FOI)
- Library Management System Procedural Document
- Bachelor Degree Regulation
- Learning Resources Centre Policy Document
- Student General Regulations
- Academic Regulations
- IT Policies
- Admin. and Support Staff
- New Faculty
- Refund Policy
- Tuition Payment Plans

Information and Technology
- Press Releases

DECISIONS AND RECOMMENDATIONS
- Committee Minutes (Electronic Record)
LIST AND REGISTERS

- FOI requests
- FOI Request handling

OUR SERVICES

- Transcript Request Forms (transcript cost $10 for the first one any additional will cost $5)
- Application forms
- Letter Request Forms ($10)
- Add and Drop Form ($10)
- Withdrawal Forms ($10)
- Student Records (Exemption under the freedom of information law section 23(1) Pg 87, but Students can access their personal records)
- Degree Plans
- Credit Transfer forms
- Challenge Exam Forms (cost $75)
- Grade Appeal Forms
- College Catalogue (http://www.ucci.edu.ky) electronic copy
- Forms/Leaflets (http://www.ucci.edu.ky) electronic copy

Learning Resource Centre Patron Services

- Library membership forms (individual membership $25+$100 deposit fee)
- Library membership (maximum of 5 persons membership $25 +$100 deposit fee)
- Lending Resources
- Providing Internet connectivity
- Assisting patrons in research techniques
- Providing research services

Brochures

- Certificate
- Associate Degree
- Bachelor Degree
- Bachelor of Science in Social Science
- Master Degree in Human Resource Management
- Legal Secretary
- Post Graduate Diploma in Education
- Master Degree in Business Administration
- University College Brochures
- Continuing Education
- Sam Basdeo Learning Resource Centre
- ILEX Diploma in Vocational Paralegal Studies
- Diploma in Education
Frequently Asked Questions

- **What are the degrees offered at UCCI?**
  The degrees offered are Associate, Bachelor and Master Degrees.

- **Do you offer certificate programmes?**
  Yes we do, such as accounting, computer technology, construction technology and electrical technology.

- **How long is the certificate programme?**
  The duration of these programmes is one (1) year.

- **What are the criteria for entry to the Associate degree?**
  The criteria is four (4) CXC/GCSE/IGCSE including English at General/Technical proficiency levels with grade 1-111 or a SAT score of 1425.

- **What is the cost of the application fee?**
  The cost of the application fee CI$25.00.
1. **About the Publication Scheme**

Every public authority covered by the Freedom of Information Law has a legal duty to maintain a publication scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

The publication scheme lists the information which is readily available to the public. The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.

This publication scheme commits the Ministry of Community Affairs, Gender and Housing to making information available to the public as part of its normal business activities.

The Ministry of Community Affairs, Gender and Housing will:

- specify the information held by the authority, which falls within the seven (7) categories below;
- proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
list any fees charged for access to information described in this scheme;
publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
make this publication scheme available to the public;
regularly review and update the information made available under this scheme.

2. Information that may be withheld

The Ministry of Community Affairs, Gender and Housing will generally not publish:

- information in draft form;
- information that is not held by the Ministry of Community Affairs, Gender and Housing, or which has been disposed of in accordance with a legally authorised disposal schedule;
- information that is not readily-available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
- information which is exempt under the FOI Law, or otherwise protected from disclosure – for example: personal information; or commercially sensitive information. Records containing exempt matter will be published in a redacted form, where ever it is practical to do so, indicating which exemptions apply.

In maintaining this publication scheme, our aim is to be as open as possible. However, there may be limited circumstances where information will be withheld from one of the categories of information listed in section 7: Categories of information.

Information will only be withheld where the FOI Law expressly permits it. For example: where disclosure would breach the law of confidentiality, infringe personal privacy, harm the Ministry of Community Affairs, Gender and Housing’s (or another organisation’s) commercial interests, or endanger the protection of the environment.

Whenever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to section 6: Complaints.

The exemptions and exceptions which relate specifically to the information that the Ministry of Community Affairs, Gender and Housing hold are:

- Seamen’s payroll register - Exempted by Section 23 of the FOI Law
- Ex-Servicemen’s payroll register - Exempted by Section 23 of the FOI Law
- Ministry personnel files - Exempted by Section 23 of the FOI Law
- Cabinet Papers – Exempted by Section 19 of the FOI Law
- Minutes of Cabinet Meetings - Exempted by Section 19 of the FOI Law

3. Methods of access
Information available under our publication scheme will usually be accessible through the methods described below.

Section 7: Categories of information provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.

Email
You can email us at foi.mcw@gov.ky to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

Phone
Documents listed in the publication scheme can also be requested by telephone. Please call 244-2424 to request information.

Post
All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to:

Information Manager
Ministry of Community Affairs, Gender and Housing
4th Floor Government Administration Building
71A Elgin Avenue, George Town
Grand Cayman, KY1-9000
CAYMAN ISLANDS

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See section 4: Fees and charges for further details.)

Personal visits
In limited cases, you may be required to make an appointment to view information listed in the publication scheme. This will be clearly stated in section 7: Categories of information, and relevant contact details will be provided in that section.

Advice and assistance
If you experience any difficulty identifying the information you want to access, please call us at 244-2424 or send an email to foi.mcw@gov.ky.

The Ministry of Community Affairs, Gender and Housing will adhere to its obligations under section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.

Information will be provided in the language in which it is held or in such other language that is legally required. Where the Ministry of Community Affairs, Gender and Housing is legally required to translate any information, it will do so.

4. Fees and charges
The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. The Ministry of Community Affairs, Gender and Housing strives to ensure that fees and charges are clearly explained and kept to a minimum.

Information which is sent to you by email will be provided free of charge.

Fees may be charged for providing information in paper copy or on computer disc. Charges will reflect the actual costs of reproduction and postage, as described below.

**Reproduction costs**

Where fees apply, photocopied information will be charged at a standard rate of $1.00 per page (black and white; any size) and $1.50 per page (colour; any size).

Computer discs will be charged at a rate of $2 per disc.

**Postage costs**

The Ministry of Community Affairs, Gender and Housing will pass on to the requester the actual costs of postage or courier delivery.

Details of any individual charges which differ from the above policy are provided within section 7: Categories of information.

If a fee applies, you will be advised of the amount and how it has been calculated. Information will be provided when the Ministry of Community Affairs, Gender and Housing has received your payment.

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5. Requests for information outside the Publication Scheme

Information held by the Ministry of Community Affairs, Gender and Housing that is not published under this scheme can be requested in writing to:

Information Manager  
Ministry of Community Affairs, Gender and Housing  
4th Floor Government Administration Building  
71A Elgin Avenue, George Town  
Grand Cayman, KY1-9000  
CAYMAN ISLANDS

Requests for information that is not published under this scheme can also be emailed to us at foi.mcw@gov.ky. Your request will be considered in accordance with the provisions of the FOI Law.

---

6. Complaints

The Ministry of Community Affairs and Housing aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, please contact us at 244-2424 or send an email to foi.mcw@gov.ky and we will try to resolve your complaint as quickly as possible.

Further information about our complaints handling procedures can be obtained from contacting 244-2424.
You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

Information Commissioner's Office,
2nd Floor, Elizabethan Square, Building 1
George Town, Grand Cayman
PO Box 1375
Grand Cayman KY1-1108
CAYMAN ISLANDS

Telephone: +1 345 747 5402
Email: appeals@ico.gov.ky

7. Categories of information

- About Us
- Strategic Management
- Finance & Administration
- Policies & Procedures
- Decisions & Recommendations
- Lists & Registers
- Our Services

ABOUT US

Name of Public Authority
Ministry of Community Affairs, Gender and Housing

Minister
Honourable Mike Adam, MBE, JP
4th Floor Government Administration Building
71A Elgin Avenue, George Town
Grand Cayman, KY1-9000
CAYMAN ISLANDS
Contact numbers: 345-244-2426

Principal Officer (Chief Officer)
Dorine B. Whittaker
Government Administration Building
71A Elgin Avenue, George Town
Grand Cayman, KY1-9000
CAYMAN ISLANDS
Contact number: 345-244-2424
Fax number: 345-949-3896

Information Manager and Designate
Tamara Y. Ebanks – Information Manager

Government Administration Building
71A Elgin Avenue, George Town
Grand Cayman, KY1-9000
CAYMAN ISLANDS
Contact number: 345-244-2443
Fax number: 345-949-3896

Leisa Welcome – Information Manager Designate

Government Administration Building
71A Elgin Avenue, George Town
Grand Cayman, KY1-9000
CAYMAN ISLANDS
Contact number: 345-244-2426
Fax number: 345-949-3896

**Organisation and functions**
The purpose of the Ministry of Community Affairs, Gender and Housing is to provide policy advice and administrative services for the Minister and Cabinet.

<table>
<thead>
<tr>
<th>Location and hours</th>
<th>Matters handled</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ministry of Community Affairs, Gender and Housing 71A Elgin Avenue, George Town Grand Cayman, KY1-9000 CAYMAN ISLANDS  Contact number: 345-244-2424  Fax number: 345-949-3896  Hours of Operation: 8:30am – 5:00pm Mondays to Fridays</td>
<td>Policy and Planning  Legislation  Administration  Human Resource Management  Freedom of Information  Complaints  Hazard Management  Application for transfer payments (Seamen Ex-gratia and Community Development Scholarships)  Community Development Action Committee grants</td>
</tr>
<tr>
<td>Ministry of Community Affairs, Gender and Housing Financial Unit Cricket Square 171 Elgin Avenue George Town, Grand Cayman CAYMAN ISLANDS  Ph: 345-945-6705  Fax: 345-945-1752  Hours of Operation: 8:30am – 5:00pm Mondays to Fridays</td>
<td>Accounts Payable  Accounts Receivable  Preparing Budget  Day to Day Operations  Processing transfer payments  Payroll  Capital Projects  Equity Injections  Executive Assets  Processing grants to Non-Governmental Organisations</td>
</tr>
</tbody>
</table>

**Boards and Committees**
<table>
<thead>
<tr>
<th>Board of Directors for the National Housing Development Trust</th>
<th>Meetings</th>
<th>Minutes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Edward S. McLaughlin, Chairman</td>
<td>The Board of Directors meets twice a month at the National Housing Development Trust in Cayman Centre. Meetings are not open to the public.</td>
<td>Please contact the Acting General Manager, Janet James at 945-7649.</td>
</tr>
<tr>
<td>Edlin Myles, Deputy Chairman</td>
<td></td>
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<tr>
<td>Allan Bush, Director</td>
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<td>Michael Godfrey, Director</td>
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<tr>
<td>Jan Boot, Director</td>
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<tr>
<td>Janet James, Director</td>
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<tr>
<td>Jaron Jackson, Director</td>
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<tr>
<td>Ann-Marie Powell, Director</td>
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<tr>
<td>Helen Smith, Director</td>
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<tr>
<td>T.E. McField Youth and Community Centre Management Committee</td>
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<tr>
<td>Chairman:</td>
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<tr>
<td>Mr. Paul Byles,</td>
<td></td>
<td></td>
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<tr>
<td>Members:</td>
<td></td>
<td></td>
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<tr>
<td>Mr. Dale Ramoon,</td>
<td></td>
<td></td>
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<tr>
<td>Ms. Katherine Whittaker</td>
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<tr>
<td>Secretary:</td>
<td></td>
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<tr>
<td>Mrs. Zemrie Thompson</td>
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<tr>
<td>Adoption Board – To be announced</td>
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<td>Cinematographic Board – To be announced</td>
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<tr>
<td>T.E. McField Youth and Community Centre Management Committee</td>
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<tr>
<td>Chairman:</td>
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<tr>
<td>Secretary:</td>
<td></td>
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<tr>
<td>Mrs. Zemrie Thompson</td>
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<tr>
<td>Children and Youth Services Foundation (CAYS)</td>
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</tbody>
</table>
The CAYS Foundation meets every other month (6 times a year) at the Dotcom Centre. Meetings are not open to the public.

Please contact the Chief Executive Officer, Angela Sealey at 946-2903.

Frequently Asked Questions

- **Can an applicant qualify for both the seafarer's and ex-servicemen's ex-gratia benefit?**
  
  No as both of these benefits are service related.

- **Can an applicant apply for Seamen's ex-gratia benefits and financial assistance?**
  
  Yes as long as their total household income is below $2,000.00 per month.

**STRATEGIC MANAGEMENT**

Administering the Ministry’s operations at the organisational level; developing business plans and corporate policy; setting long-term goals and objectives; evaluating the Ministry’s overall performance and progress towards established targets; managing programs to improve business processes and ensure consistent service delivery; preparing or revising laws and other regulatory instruments that affect the Ministry’s functions and responsibilities; obtaining legal advice from external sources.

**Governance**

- The Report on the Predisposing Factors to Criminality in the Cayman Islands (June 2006)
- Cabinet Papers – Exempted under Section 19 of the FOI Law
- Minutes of Cabinet Meetings - Exempted under Section 19 of the FOI Law
Governing Legislation and Regulations

- Personnel Regulations (2006)
- Public Service Management Law (2007 Revision)
- Public Management and Finance Law (2005 Revision)
- Financial Regulations (2008 Revision)
- Freedom of Information Law (2007 Revision)
- The Freedom of Information (General) Regulations (2008 Revision)
- The Cayman Islands Constitution Order (2009)
- Adoption of Children Law (2003 Revision)
- Poor Persons (Relief) Law (1997 revision)
- Companies Law (2004 Revision)
- Youth Justice Law (2005 Revision)
- Juveniles Law (1990)
- Adoption of Children Regulations (2003 Revision)
- The Children Law (2003 Revision)
- Protection from Domestic Violence Law (2010)

Legislation administered by the Ministry of Community Affairs, Gender and Housing; in development; or under review

- Poor Persons (Relief) Regulations
- Adoption of Children Law (Amendments)
- Adoption of Children Regulations (Amendments)
- The Children Law Regulations

Corporate management

- 2010 – 2011 Strategic Policy Statement
- Ministry of Community Affairs and Housing’s 2010 Hazard Management Plan
- Ministry of Community Affairs and Housing’s 2010 Continuity of Operations Plan

FINANCE & ADMINISTRATION

Administering the Ministry’s internal functions and managing its resources efficiently and effectively. Includes the management of monetary resources; material resources; human resources; information resources; and relationships with clients, the public and other government agencies.

Financial management

- 2010 – 2011 Strategic Policy Statement
- Budget 2010/11 Annual Plan & Estimates for Ministry of Community Affairs, Gender and Housing
- Budget 2010/11 Annual Budget Statement for Ministry of Community Affairs, Gender and Housing
- Tendering Instructions for the Ministry of Community Affairs, Gender and Housing
- Purchase and Ownership Agreements
Administration

Documents relating to other administrative functions carried out within the Ministry – including buildings, equipment & vehicles; communications; human resources; information & technology management.

Communications
- Press Releases
- Speeches

Human Resources
- Ministry Job Descriptions
- Directory of Ministry staff
- Performance Agreement Templates
- Job vacancies
- 2010 – Annual Salary Scale for Salaried staff and Hourly Rates for Bi-Weekly Employees
- Ministry’s Organisational Chart

Information and Technology Management
- Ministry of Community Affairs, Gender and Housing File Classification Index

Policies & Procedures

Draft policies and procedures:
- Complaints Handling Procedures
- Information Management Policy

Approved policies and procedures:
- Overtime, Comp Time/Time-off In-Lieu (TOIL) and Flexible and Additional Hours Policy

Decisions & Recommendations

- Assessment Criteria for Seamen’s Ex-gratia Benefits
- Assessment Criteria for Ex-Servicemen Ex-gratia Benefits
- Guidelines for Community Development Grants and Scholarships

Lists & Registers
- Fixed Asset Register
- FOI disclosure log
- Seamen’s payroll register - Exempted under Section 23 of the FOI Law
- Ex-Servicemen payroll register - Exempted under Section 23 of the FOI Law

OUR SERVICES

- Application Form for Community Development Scholarships
- Application Form for Caymanian Seamen’s Grant
- Application Form for Caymanian Seamen’s Grant (Spouse)
1. **About the Publication Scheme**

Every public authority covered by the Freedom of Information Law has a legal duty to maintain a publication scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

The publication scheme lists the information which is readily available to the public. The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.

This publication scheme commits the Department of Children & Family Services to making information available to the public as part of its normal business activities.

The Department of Children & Family Services will:
- specify the information held by the authority, which falls within the seven (7) categories below;
- proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;

list any fees charged for access to information described in this scheme;

publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;

make this publication scheme available to the public;

regularly review and update the information made available under this scheme.

2. Information that may be withheld

The Department of Children & Family Services will generally not publish:

- information in draft form;
- information that is not held by the Department of Children & Family Services, or which has been disposed of in accordance with a legally authorised disposal schedule;
- information that is not readily-available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
- information which is exempt under the FOI Law, or otherwise protected from disclosure – for example: personal information; or commercially sensitive information. Records containing exempt matter will be published in a redacted form, wherever it is practical to do so, indicating which exemptions apply.

In maintaining this publication scheme, our aim is to be as open as possible.

However, there may be limited circumstances where information will be withheld from one of the categories of information listed in section 7: Categories of information.

Information will only be withheld where the FOI Law expressly permits it.

For example: where disclosure would breach the law of confidentiality, infringe personal privacy, harm the Department of Children & Family Service’s (or another organisation’s) commercial interests, or endanger the protection of the environment.

When ever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to section 6: Complaints.

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Information available under our publication scheme will usually be accessible through the methods described below.

Section 7: Categories of information provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.

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1 A copy of the record, with the exempt matter deleted in accordance with the National Archive’s Redaction Standard.
Online

Some of our documents are published electronically on this website and can be downloaded in PDF format. Where information is available online, a link within section 7: Categories of information will direct you to the relevant page or document.

If there is no link, or the link is broken, you can use our website’s “Search” facility at www.dcf.gov.ky. If you are still having trouble locating information listed under our scheme, please contact Yvonne Evans, Information Manager or Millant Hydes-Brown, Information Manager Designate at (345)949-0290.

Email

If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You can email foi.chd@gov.ky, or yvonne.evans@gov.ky to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

Phone

Documents listed in the publication scheme can also be requested by telephone. Please call Ms. Yvonne Evans, Information Manager or Millant Hydes-Brown, Information Manager Designate at 949-0290 to request information.

Post

All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to:

Yvonne Evans  
Information Manager  
Department of Children & Family Services  
P.O. Box 10653  
Grand Cayman KY1-1006  
Cayman Islands

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See section 4: Fees and charges for further details.)

Personal visits

In limited cases, you may be required to make an appointment to view information listed in the publication scheme. This will be clearly stated in section 7: Categories of information, and relevant contact details will be provided in that section.

Advice and assistance

If you experience any difficulty identifying the information you want to access, please contact Information Manager, Yvonne Evans or Information Manager Designate, Millant Hydes-Brown at (345) 949-0290, or yvonne.evans@gov.ky or Millant.hydes-brown@gov.ky, or foi.chd@gov.ky.

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5. Requests for information outside the Publication Scheme

Information held by the Department of Children & Family Services that is not published under this scheme can be requested in writing. Your request will be considered in accordance with the provisions of the FOI Law.

Requests will be considered in accordance with the Freedom of Information Law and can be requested by contacting the Information Manager Yvonne Evans at 949-0290 or email foi.chd@gov.ky.

6. Complaints

The Department of Children & Family Services aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, please write or contact Yvonne Evans, Freedom of Information Manager, Department of Children & Family Services at 949-0290, and we will try to resolve your complaint as quickly as possible. If you do not have access to the internet, you may obtain a copy of our Complaints Procedure from any of our office locations between the hours of 8:30 a.m. and 5:00 p.m.
Further information about our complaints procedures can be obtained from Yvonne Evans at 949-0290 or email foi.chd@gov.ky, or yvonne.evans@gov.ky.

You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

Information Commissioner's Office,
2nd Floor, Elizabethan Square, Building 1
George Town, Grand Cayman

PO Box 1375
Grand Cayman KY1-1108
CAYMAN ISLANDS

Telephone: +1 345 747 5402
Email: appeals@ico.gov.ky

7. Categories of information

- About Us
- Strategic Management
- Finance & Administration
- Policies & Procedures
- Decisions & Recommendations
- Lists & Registers
- Our Services

ABOUT US

Name of public authority
Department of Children & Family Services

Ministry
Ministry of Community Affairs, Gender & Housing

Chief Officer
Ms. Dorine Whittaker, Ministry of Community Affairs & Housing, 4th Floor, Government Administration Building, Grand Cayman KY1-9000, Cayman Islands

Director
Mrs. Deanna Look Loy, Department of Children & Family Services, P.O. Box 10653 KY1-1006, 1st Floor, BritCay House, 236 Eastern Avenue, Grand Cayman, Cayman Islands

Deputy Director
Ms. Alicia (Jen) Dixon, Department of Children & Family Services, P.O. Box 10653 KY1-1006, 1st Floor, BritCay House, 236 Eastern Avenue, Grand Cayman, Cayman Islands

Information Manager
Ms. Yvonne Evans
Information Manager
Department of Children & Family Services
P.O. Box 10653
Grand Cayman KY1-1006
Cayman Islands

Telephone: (345) 949-0290
Facsimile: (345) 949-4167
Email: yvonne.evans@gov.ky
FOI Email: foi.chd.@gov.ky
Website: www.dcfs.gov.ky
Freedom of Information Website: www.foi.gov.ky

Information Manager Designate
Ms. Millant Hydes-Brown
Information Manager Designate
Department of Children & Family Services
P.O. Box 10653
Grand Cayman KY1-1006
Cayman Islands

Telephone: (345) 949-0290
Facsimile: (345) 949-4167
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FOI Email: foi.chd.@gov.ky
Website: www.dcfs.gov.ky
Freedom of Information Website: www.foi.gov.ky

Organisation and functions

The Department of Children & Family Services exists to enhance the ability of vulnerable individuals and families to function effectively as members of a caring society, and to enable them to realise their full potential. We will achieve this through preventative strategies, professional social work, and by encouraging social planning.

The aim of professional social work practice is to provide high quality social work services to individuals and groups who may encounter problems within their environment. The services are provided in a respectful and confidential manner. The professional Social Work Principles of the National Association of Social Workers, U.S.A. are used as the foundation for practice.
<table>
<thead>
<tr>
<th>Location and hours</th>
<th>Matters handled</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Department of Children &amp; Family Services</strong></td>
<td><strong>Financial and Administrative Matters</strong></td>
</tr>
<tr>
<td><strong>Administrative Office</strong></td>
<td><strong>Human Resources</strong></td>
</tr>
<tr>
<td>1st Floor BritCay House</td>
<td></td>
</tr>
<tr>
<td>236 Eastern Avenue</td>
<td></td>
</tr>
<tr>
<td>George Town</td>
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<tr>
<td>Grand Cayman</td>
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<tr>
<td>Cayman Islands</td>
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</tr>
<tr>
<td>8:30 a.m. to 5:00 p.m. Monday to Friday</td>
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<tr>
<td><strong>Department of Children &amp; Family Services</strong></td>
<td><strong>Financial and Administrative Matters</strong></td>
</tr>
<tr>
<td><strong>George Town District Office</strong></td>
<td><strong>Social Work</strong></td>
</tr>
<tr>
<td>2nd Floor, Mirco Center</td>
<td></td>
</tr>
<tr>
<td>George Town</td>
<td></td>
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<tr>
<td>Grand Cayman</td>
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<tr>
<td><strong>Department of Children &amp; Family Services</strong></td>
<td><strong>Financial and Administrative Matters</strong></td>
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<tr>
<td><strong>Eastern District Office</strong></td>
<td><strong>Social Work</strong></td>
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<tr>
<td>Brightdayz Plaza, Bodden Town</td>
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<tr>
<td>Grand Cayman</td>
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<td>Cayman Islands</td>
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<tr>
<td><strong>Department of Children &amp; Family Services</strong></td>
<td><strong>Financial and Administrative Matters</strong></td>
</tr>
<tr>
<td><strong>West Bay District Office</strong></td>
<td><strong>Social Work</strong></td>
</tr>
<tr>
<td>(Former Sunrise Training Centre -On compound of John A. Cumber Primary School)</td>
<td></td>
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<tr>
<td>Fountain Road</td>
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<tr>
<td>West Bay</td>
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<td>Grand Cayman</td>
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<tr>
<td><strong>Department of Children &amp; Family Services</strong></td>
<td><strong>Financial and Administrative Matters</strong></td>
</tr>
<tr>
<td><strong>Cayman Brac Office</strong></td>
<td><strong>Social Work</strong></td>
</tr>
<tr>
<td>District Administration Building</td>
<td></td>
</tr>
<tr>
<td>19 Kirkconnell Street</td>
<td></td>
</tr>
<tr>
<td>Cayman Brac</td>
<td></td>
</tr>
<tr>
<td>(*Kirkconnell Community Care Centre)</td>
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</tr>
</tbody>
</table>
Boards and committees

<table>
<thead>
<tr>
<th>Poor Relief Committee</th>
<th>Meetings</th>
<th>Minutes</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Chairperson:</strong> Mrs. Deanna Look Loy</td>
<td>Meets at least quarterly at the Department of Children &amp; Family Services, Administrative Office. The meetings are not open to the public.</td>
<td>Access to the information will be restricted as it relates to clients and is of a personal nature. Requests for minutes should be requested in writing and can be obtained from the Information Manager. Please refer to section: 3 - Methods of access.</td>
</tr>
<tr>
<td><strong>Secretary:</strong> Mrs. Norma Jackson</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Committee Members:</strong> Ms. Alicia (Jen) Dixon Ms. Donnette Scott-Powery Mrs. Deborah Webb-Sibblies</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Frequently asked questions

- **What do I have to do to get assistance?**

  Call and schedule an appointment with an Intake Officer if you do not have an assigned Social Worker. Contact should be made at the district office located in the area in which you reside. You will be interviewed and assessed to determine the need and eligibility for services being requested.

- **What are the criteria for services e.g. financial assistance, medical, etc.?**

  The Social Worker will interview and conduct a financial assessment to determine your level of need and if you are eligible for services. The interview and assessment must ascertain that you are unable to meet your basic needs. Support from family and friends must be identified. You will be required to provide proof of your income and expenditure. Information provided must be confirmed with relevant persons/employers and agencies prior to assistance being approved.

- **Why do I have to provide so much personal information to get help?**

  This is done to help determine the level of need and eligibility for the services being requested. The more information provided, the better it is to assess how best to help you. In addition, limited government funds are being used to provide the services; therefore the Department is accountable for how it is utilized and there must be justification for the services provided.

- **Why does the Department take children away?**
The DCFS has the legal mandate to protect children. The Department will remove children if it “has reasonable cause to suspect that the child is suffering or is likely to suffer significant harm”, for example physical, emotional and psychological, neglect sexual and other forms of abuse. The Department must have sufficient grounds and will remove children in these instances.

- **How old do I need to be to adopt a child?**

  The requirements outlined in the Adoption Law State a person must be 25 years of age but not over 65.

- **Do I have to be married to adopt a child?**

  Adoptive parents may be married or single, childless or already parenting other children. If married, they must have been married and living together for no less than three years. If a person is married but separated, he or she will need the written consent of his or her spouse in order to make an application.

- **Does DCFS provide caregivers to look after elderly people in their own homes?**

  This service is provided on a small scale through the Home Care Program in Cayman Brac. The service is no longer provided in Grand Cayman.

- **How do I get my family member placed in a DCFS home for the elderly?**

  Schedule an appointment to be interviewed by a Social Worker in the district in which the individual lives. The Social Worker will conduct a financial assessment and interview to determine eligibility based on indigence and genuine need for the service. A referral is then sent to the Adult Special Needs Supervisor who will conduct a home visit to assess the health care needs of the individual, the kinds of services needed and the number of hours that the Department will provide. In the event that the Department’s Home cannot provide accommodation, a placement will be sought in the NCVO Pines Retirement Home.

**STRATEGIC MANAGEMENT**

Administering the authority’s operations at the organisational level; developing business plans and corporate policy: setting long-term goals and objectives; evaluating the agency’s overall performance and progress towards established targets; managing programs to improve business processes and ensure consistent service delivery; preparing or revising laws and other regulatory instruments that affect the authority’s functions and responsibilities; obtaining legal advice from external sources.

**Governance**

- Children’s Law 2003
- Juveniles Law 1990
- Adoption of Children Law 2003 (Revision)
- Youth Justice Law 1995
- Poor Persons Relief Law 1997
- Complaints Procedure
- Public Accounts Law (2009 Revision)
- Labour Law (2007 Revision) and Regulations
- National Archive and Public Records Law 2007
- Freedom of Information Law 2007
- Freedom of Information Regulations 2008
- Public Management and Finance Law (2005 Revision)
- Public Management and Finance Regulations (2007 Revision)
- Immigration Law (2006 Revision)
- Immigration Law (Regulations)
- Public Service Management Law (2007 Revision)
- Personnel Regulations (2006 Revision)
- Health Insurance Law (2005 Revision)
- Health Insurance Regulations (2005 Revision)
- National Pensions Law (2000 Revision)
- National Pensions Regulations

**Corporate management**

- Audit Reports
- Hurricane Preparedness Plan
- Annual Reports

**FINANCE & ADMINISTRATION**

Administering the authority’s internal functions and managing its resources efficiently and effectively. Includes the management of monetary resources; material resources; human resources; information resources; and relationships with clients, the public and other government agencies.

**Financial management**

- Financial Statements
- Annual Budget
- Monthly Reports
- Quarterly Reports
- Annual Reports

**Administration**

Documents relating to other administrative functions carried out within the authority – including buildings, equipment & vehicles; communications; human resources; information & technology management.

- Press releases
- Job vacancies; career opportunities
- Staff pay and grading structures
- Records management file plan or classification scheme
- Human Resources
POLICIES & PROCEDURES

Current written protocols used by the authority for carrying out functions, activities and delivering services.

- Complaints Procedure
- Management of Child Abuse Referrals and Investigations in the Cayman Islands
- Hurricane Preparedness Manual

DECISIONS & RECOMMENDATIONS

Information about proposals, resolutions, assessments and results, including decision-making processes.

LISTS & REGISTERS

Information held in registers required by law and other lists or registers relating to the functions of the authority.

- FOI disclosure log

OUR SERVICES

This category provides detailed information about the services offered and activities carried out by the authority, to fulfil its high-level functions and responsibilities.

Preventive Services to Families: Prevention and intervention services to individuals and families via counselling, education and case management.

Services to the Elderly: Prevention and intervention services with a focus on promoting the welfare of elderly persons to enjoy a wholesome and meaningful life.

Home Care Services to the Elderly: Provision of an array of services to elderly persons who are unable to reside in their own private homes.

Special Needs Services for Adults & Children: Provision of residential services to persons who are physically and mentally challenged.

Rehabilitation Services: Intervention services for juveniles who have interacted with the Legal Court system.

Nutritional Assistance: Provision of school lunch support to school aged children who are in need of such services.

Placement for Children in Need of Care and Protection: Provision of alternative residential services to children who are in need of Foster Care Placement and or Residential Placement.

Temporary Financial Assistance: Provision of temporary financial services to persons who are deemed in need of such assistance.
**Permanent Poor Relief Assistance:** Provisions of permanent poor relief assistance to persons who are deemed indigent and in need of such assistance.

**Health Care Assistance:** Provisions of health insurance coverage to persons who have been deemed indigent.

**Protection for Children at Risk:** Provision of services to children who are deemed to be at risk of child abuse within the society.

**Pre-School Support Services:** Temporary financial assistance to parents with children under 3.9 years who are deemed to be in need of such assistance.

**Essential Relief & Disaster Services:** Provision of support services to persons who may be placed at risk during a natural disaster.

**Adoption Services:** Provision of assistance to the Judicial System in the preparation of relevant documentation and reports.

**Support towards Autonomy Retraining and Self Sufficiency:** Provision of support and retraining services to adults who may be in need of such assistance.

**Classes of Information Held:**

**Correspondence with other Government Departments**
All administrative correspondence e.g. letters, memoranda, facsimile, inter-office memoranda, e-mails etc., invoices dealing with the Budget.

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**Office Files (Staff Administrative Files)**
All administrative correspondence e.g. letters, memoranda, facsimile, inter-office-memoranda, clippings (newspaper) e-mails etc. dealing with staffing matters i.e. applications, recruitment, advertisements etc. with exception of personnel where individual files are kept for each member of staff.

**Office Files (Programme Files)**
All administrative correspondence e.g. letters, memoranda, facsimile, inter-office-memoranda, clippings (newspaper) e-mails etc. dealing with various programmes.

**Office Files (Internal Matters)**
All administrative correspondence e.g. letters, memoranda, facsimile, inter-office-memoranda, clippings (newspaper) e-mails etc.

**Inactive Juvenile Client Files (BritCay House and District Offices)**
These files are maintained by the Department of Children and Family Services on individuals who seek various services from the department and once the period of service is over, the files are considered inactive rather than closed as the client can return for further services and at that time the file is reopened instead of a new file being opened on behalf of the client.

**Inactive and Deceased Adult Client Files (BritCay House and District Offices)**
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**Forms:**
Forms can be accessed (viewed only) on the Department’s website www.dcfs@gov.ky.
Department of Counselling Services Publication Scheme  
Produced in accordance with the Deputy Governor’s Code of Practice

CONTENTS:
1. About the publication scheme  
2. Information that may be withheld  
3. Methods of access  
4. Fees and charges  
5. Requests for information outside the publication scheme  
6. Complaints  
7. Categories of information

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The exemptions and exceptions which relate specifically to the information that the Department of Counselling Services hold are:

Ministry personnel files - Exempted by Section 23 of the FOI Law
Client Files –Personal Information Clauses of the FOI Law apply.

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Department of Counselling Services
C/o Government Administration Building,
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KY1 – 9000
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Advice and assistance

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KY1 – 9000  
Cayman Islands

Requests for information that is not published under this scheme can also be emailed to us at counselling.services@gov.ky. Your request will be considered in accordance with the provisions of the FOI Law.
6. Complaints

The Department of Counselling Services aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, please contact the Administrative Manager, Department of Counselling Services and we will try to resolve your complaint as quickly as possible.

To receive a copy of our Confidentiality and Complaints Process, please contact us by telephone at 949-8789 or by e-mail at counselling.services@gov.ky.

You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

Information Commissioner's Office,
2nd Floor, Elizabethan Square, Building 1
George Town, Grand Cayman

PO Box 1375
Grand Cayman  KY1-1108
CAYMAN ISLANDS

Telephone: +1 345 747 5402
email: appeals@ico.gov.ky

7. Categories of information

- About Us
- Strategic Management
- Finance & Administration
- Policies & Procedures
- Decisions & Recommendations
- Lists & Registers
- Our Services

ABOUT US

Name of public authority
Department of Counselling Services

Ministry
Ministry of Community Affairs, Gender and Housing
4th Floor Government Administration Building
71A Elgin Avenue, George Town
Grand Cayman, KY1-9000
CAYMAN ISLANDS
**Key staff**

Chief Officer, Ministry of Community Affairs, Gender and Housing – Ms Dorine B. Whittaker

Director, Department of Counselling Services – Ms Judith Seymour

Deputy Director, Department of Counselling Services – Mr Donald Potkins

Administrative Manager, Department of Counselling Services – Ms Leah Feeny/Mrs. Vanessa Rivers

Clinical Supervisor, Caribbean Haven Residential Centre – Ms Esther Taylor

Clinical Supervisor, The Counselling Centre – Ms Susanne Clements

Information Manager, Administrative Manager – Ms Leah Feeny/Mrs. Vanessa Rivers

The Freedom of Information website [www.foi.gov.ky](http://www.foi.gov.ky)

**Organisation and functions**

The Department of Counselling Services provides high quality, cost-effective treatment services in the Cayman Islands. The Department is comprised of four distinct agencies: **The Counselling Centre** located at 3rd Floor, Flag Ship Building in George Town provides community-based counselling services to residents of Grand Cayman who may require assistance with a variety of life challenges including drug and alcohol issues, family and relationship difficulties or issues related to personal growth and development while **Brac Haven – Sister Islands Counselling Centre** provides these services to residents of the Sister Islands at their offices in Kirkconnell Commercial Centre on Cayman Brac; the **Family Resource Centre** facilitates family skills and educational programmes, delivers workshops and presentations, provides crisis intervention and advocacy to victims of family violence, and conducts public awareness campaigns to strengthen families and individuals and provide the foundation for a healthy society. **Caribbean Haven Residential Centre** located in Breakers, Grand Cayman offers intensive substance abuse treatment that is tailored to the needs of adult male and female clients is provided to all resident in the Cayman Islands.

**Mailing address:**

c/o Government Administration Building, George Town, Grand Cayman, Cayman Islands

**Telephone and Fax numbers**

The Counselling Centre (345) 949-8789 phone; (345) 949-0767 fax

The Family Resource Centre (345) 949-0006 (Phone); (345) 949-0767 fax

Caribbean Haven Residential Centre (345) 947-9992 phone; (345) 947-9892 fax

Brac Haven – Sister Islands Counselling Centre (345) 948-2354 phone; (345) 948-2374 fax
Email address: counselling.services@gov.ky
Website address: N/A

<table>
<thead>
<tr>
<th>Location and hours</th>
<th>Matters handled</th>
</tr>
</thead>
<tbody>
<tr>
<td>The Counselling Centre</td>
<td>Individual, Couples, Family &amp; Group Therapy</td>
</tr>
<tr>
<td>3rd Floor</td>
<td>Clinical assessments and reports</td>
</tr>
<tr>
<td>Flag Ship Building</td>
<td>Treatment Services to clients in Drug Rehabilitation Court</td>
</tr>
<tr>
<td>George Town</td>
<td>Policy Advice to the Minister of Community Affairs &amp; Housing</td>
</tr>
<tr>
<td>Hours of Operation: 8:30 a.m. to 5:00 p.m.</td>
<td>with additional opening hours for specific client services.</td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td>Caribbean Haven Residential Centre</td>
<td>Residential Treatment Programme for Men</td>
</tr>
<tr>
<td>2049 Bodden Town Road</td>
<td>Non-medical detoxification services</td>
</tr>
<tr>
<td>Breakers</td>
<td>Residential Treatment Programme for Women</td>
</tr>
<tr>
<td>Hours of Operation: 24 hours a day, 365</td>
<td></td>
</tr>
<tr>
<td>Personal visits by appointment only</td>
<td>days a year</td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td>The Family Resource Centre</td>
<td>Public Awareness Initiatives</td>
</tr>
<tr>
<td>3rd Floor</td>
<td>Family Programmes</td>
</tr>
<tr>
<td>Flag Ship Building</td>
<td>Workshops and Presentations Aimed to</td>
</tr>
<tr>
<td>George Town</td>
<td>Empower and Educate</td>
</tr>
<tr>
<td>Hours of Operation: 8:30 a.m. to 5:00 p.m.</td>
<td>Crisis Intervention &amp; Victim Advocacy</td>
</tr>
<tr>
<td></td>
<td>Case Management Services</td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td>Brac Haven – Sister Islands Counselling</td>
<td>Treatment Services &amp; Public Awareness activities to the Sister Islands</td>
</tr>
<tr>
<td>Centre</td>
<td></td>
</tr>
<tr>
<td>Hours of Operation: 8:30 a.m. to 5:00 p.m.</td>
<td>with additional opening hours for specific client services.</td>
</tr>
</tbody>
</table>
Frequently asked questions

- **Question:** What is Counselling?
  - **Answer:** Counselling helps you look at difficulties and issues that you may be experiencing in your daily life. Sharing thoughts and feelings in the context of a therapeutic relationship will enable you to understand more clearly what is happening in your life, and to define how you would like things to change. Our clients come for Counselling with a broad range of concerns, for example: anxiety, depression, suicidal feelings, mental health problems, past traumas, drug use, bereavement, issues concerning relationships, sexuality, family problems, self-harm and eating disorders. Whatever the issue is, or seems to be, you will be welcome.

- **Question:** What can I expect from Counselling?
  - **Answer:** You and your counsellor will discuss the issues which are causing you difficulty and develop a treatment plan that identifies the goals which you would like to work on. Your treatment plan will also identify any group counselling that may be relevant to support the work you do on an individual basis with your counsellor. As you continue in counselling you and your counsellor will review your progress on achieving your goals and discuss any changes which may be necessary.

- **Question:** What is the cost of receiving service from the Department of Counselling Services?
  - **Answer:** The Department of Counselling Services is a fully funded agency of the Cayman Islands Government; therefore we do not extend any fees to our clients. At the Residential Centre, clients are asked to make a donation towards the cost of their treatment once they become employed; however a client’s inability to make a donation will not hinder the accessibility of treatment.

- **Question:** What specific services does the Department offer?
  - **Answer:** Community-based services that are offered from The Counselling Centre & Brac Haven include: Individual, Couples & Family Therapy, Specialised Group Therapy, Alcohol & Drug Treatment and Prevention and Educational Workshops. The Family Resource Centre facilitates family skills and educational programmes, delivers workshops and presentations, provides crisis intervention and advocacy to victims of family violence, and conducts public awareness campaigns aimed at strengthening families and individuals in order to provide the foundation for a healthy society. Residential Services for persons experiencing difficulties with drug and alcohol misuse and abuse are offered from Caribbean Haven Residential Centre. These include: Non-medical Withdrawal Management, Long Term Residential Treatment for Men and Women, and a re-entry programme to assist clients to reintegrate back into their families and communities.

- **Question:** Are my visits to the Department confidential?
  - **Answer:** The privacy of your personal information is of paramount importance to us. As such, the Department has developed a Confidentiality & Internal Complaints Process Section 1.2 (Please see attached).
- **Question:** How do I access treatment or counselling for the first time?
  - **Answer:** If you are seeking community-based services, The Counselling Centre offers a walk-in Intake service Tuesday thru Thursday 9:00am to 4:00pm. Therefore no appointment is necessary for you to speak with a counsellor during these times. To access residential services, a visit to The Counselling Centre must be made during the intake service. You and your Counsellor will decide together if Residential Treatment is appropriate for you. If determined appropriate, arrangements will be made for your admission into the Residential Centre. If withdrawal management services are required, you may self refer at the Caribbean Haven Residential Centre.
  - At Brac Haven, the counsellor offers walk-in services on Mondays from 1:00 to 5:00 p.m. Alternatively, you may call 948-2354 to speak with the counsellor to set up an appointment at your convenience.
  - To contact staff from the Family Resource Centre or to discuss how their services may be helpful to you, your family, or an organisation in which you are involved, call 949-0006.

- **Question:** How long is the residential treatment programme at Caribbean Haven?
  - **Answer:** The length of the treatment programme varies according to the needs of the individual client, but on average the programme runs for a minimum of 23 weeks. A client's length of stay at the treatment centre is determined in collaboration with the staff and treatment community according to progress made towards achieving their goals identified within their treatment plan.

- **Question:** How long will it take before I can be admitted to residential treatment?
  - **Answer:** Upon completion of a comprehensive assessment with your counsellor, your admission to the treatment centre will be arranged. This process will be handled in as timely a manner as possible but could take up to four weeks to complete.

- **Question:** Does the residential treatment programme accept overseas referrals.
  - **Answer:** Services are provided only for residents of the Cayman Islands.

- **Question:** Are your Counsellors qualified to engage in clinical counselling?
  - **Answer:** Yes all of our counsellors are qualified to either a Master's or Bachelors degree level or hold certification in relevant disciplines. Additionally, counsellors receive clinical supervision on a weekly basis to ensure the quality of the services provided.
STRATEGIC MANAGEMENT
Administering the Department’s operations at the organisational level; developing business plans and Departmental policy; setting long-term goals and objectives; evaluating the Department’s overall performance and progress towards established targets; managing programs to improve business processes and ensure consistent service delivery; preparing or reviewing laws and other regulatory instruments that affect the Department’s functions and responsibilities; obtaining legal advice from external sources.

Governance
- The Report on the Predisposing Factors to Criminality in the Cayman Islands (June 2006)

Governing Legislation and Regulations
- Personnel Regulations (2006)
- Public Service Management Law (2007 Revision)
- Public Management and Finance Law (2005 Revision)
- Financial Regulations (2008 Revision)
- Freedom of Information Law (2007 Revision)
- The Freedom of Information (General) Regulations (2008 Revision)
- The Cayman Islands Constitution Order (2009)
- The Children Law (2003 Revision)

Corporate management
- 2009 – 2010 Strategic Policy Statement
- The Department of Counselling Services’ 2010 Hurricane Plan
- Ministry of Community Affairs, Gender and Housing’s 2010 Continuity of Operations Plan
- Annual reports link to http://www.gov.ky/portal/page?_pageid=1142,1591697&_dad=portal&_schema=PORTAL

FINANCE & ADMINISTRATION
Administering the Department’s internal functions and managing its resources efficiently and effectively. Includes the management of monetary resources; material resources; human resources; information resources; and relationships with clients, the public and other government agencies.

Financial management
- 2010 – 2011 Strategic Policy Statement
- Budget 2010/11 Annual Plan & Estimates for Ministry of Community Affairs, Gender and Housing
- Budget 2010/101Annual Budget Statement for Ministry of Community Affairs, Gender and Housing
- Tendering Instructions for the Ministry of Community Affairs, Gender and Housing
Administration

Communications
  ● Press Releases

Human Resources
  ● Ministry Job Descriptions
  ● Directory of Departmental staff
  ● Performance Agreement Templates
  ● Job vacancies
  ● 2010 – Annual Salary Scale for Salaried staff and Hourly Rates for Bi-Weekly Employees
  ● Department’s Organisational Chart

POLICIES & PROCEDURES

Draft policies and procedures:
  ● Clinical and Administrative Manual
  ● Ministry’s Human Resources Policies and Procedures Manual
  ● Ministry’s Information Management Policy

Approved policies and procedures:
  ● Confidentiality & Internal Complaints Process

LISTS & REGISTERS
  ● Fixed Asset Register
  ● FOI disclosure log

OUR SERVICES

The Department of Counselling Services is responsible for providing quality cost-effective, evidenced-based treatment services within the Cayman Islands.

The Counselling Centre & Brac Haven offer Community-based services which include: Individual, Couples & Family Therapy, Specialised Group Therapy, Alcohol & Drug Treatment and Prevention and Educational Workshops.

The Family Resource Centre facilitates family skills and educational programmes, delivers workshops and presentations, provides crisis intervention and advocacy to victims of family violence, and conducts public awareness campaigns aimed at strengthening families and individuals in order to provide the foundation for a healthy society.

Caribbean Haven Residential Centre provides Residential Services for persons experiencing difficulties with drug and alcohol misuse and abuse are offered from. These include: Non-medical Withdrawal Management, Long Term Residential Treatment for Men and Women, and a re-entry programme to assist clients to reintegrate back into their families and communities.
National Housing Development Trust

Publication Scheme

*Produced in accordance with the Chief Secretary’s Code of Practice*

**CONTENTS:**

1. About the Publication Scheme
2. Information that may be withheld
3. Methods of access
4. Fees and charges
5. Requests for information outside the publication scheme
6. Complaints
7. Categories of information
   - About Us
   - Strategic Management
   - Finance & Administration
   - Policies & Procedures
   - Decisions & Recommendations
   - Lists & Registers
   - Our Services

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1. **About the Publication Scheme**

Every public company covered by the Freedom of Information Law has a legal duty to maintain a publication scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

The publication scheme lists the information which is readily available to the public. The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.

This publication scheme commits the National Housing Development Trust to making information available to the public as part of its normal business activities.

The National Housing Development Trust will:
- specify the information held by the Trust, which falls within the seven (7) categories below;
proactively publish or otherwise make routinely available, information which is held by the Trust and falls within the categories below;

- describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
- list any fees charged for access to information described in this scheme;
- publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
- make this publication scheme available to the public;
- regularly review and update the information made available under this scheme.

2. Information that may be withheld

The National Housing Development Trust will generally not publish:

- information in draft form;
- information that is not held by the National Housing Development Trust, or which has been disposed of in accordance with a legally authorised disposal schedule;
- information that is not readily-available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
- information which is exempt under the FOI Law, or otherwise protected from disclosure – for example: personal information; or commercially sensitive information. Records containing exempt matter will be published in a redacted1 form, wherever it is practical to do so, indicating which exemptions apply.

In maintaining this publication scheme, our aim is to be as open as possible.

However, there may be limited circumstances where information will be withheld from one of the categories of information listed in section 7: Categories of information.

Information will only be withheld where the FOI Law expressly permits it.

For example: where disclosure would breach the law of confidentiality, infringe personal privacy, harm the National Housing Development Trust’s (or another organisation’s) commercial interests, or endanger the protection of the environment.

Whenever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to section 6: Complaints.

3. Methods of access

Information available under our publication scheme will usually be accessible through the methods described below.

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1 A copy of the record, with the exempt matter deleted in accordance with the National Archive’s Redaction Standard.
Section 7: Categories of information provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.

**Email**

If information is listed in our publication scheme, we may be able to send it to you by email. You can email us at foi.nhdt@gov.ky to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

**Phone**

Documents listed in the publication scheme can also be requested by telephone. Please call Ms. Janet James or Ms. Saralee Moore at (345) 945-7649 to request information.

**Post**

All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to:

- Ms. Janet James
- Information Manager
- National Housing Development Trust
- P.O. Box 2379
- George Town
- Grand Cayman KY1-1105
- CAYMAN ISLANDS

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See section 4: Fees and charges for further details.)

**Personal visits**

In limited cases, you may be required to make an appointment to view information listed in the publication scheme. This will be clearly stated in section 7: Categories of information, and relevant contact details will be provided in that section.

**Advice and assistance**

If you experience any difficulty identifying the information you want to access, please contact Ms. Janet James or Ms. Saralee Moore at (345) 945-7649.

The National Housing Development Trust will adhere to its obligations under section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.

Information will be provided in the language in which it is held or in such other language that is legally required. Where the National Housing Development Trust is legally required to translate any information, it will do so.

5. **Fees and charges**
The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. The National Housing Development Trust strives to ensure that fees and charges are clearly explained and kept to a minimum.

Information which is published online, downloaded through a website, or sent to you by email will be provided free of charge.

Fees may be charged for providing information in paper copy or on computer disc. Charges will reflect the actual costs of reproduction and postage, as described below.

**Reproduction costs**

Where fees apply, photocopied information will be charged at a standard rate of $1.00 per page (black and white; any size) and $1.50 per page (colour; any size).

Computer discs will be charged at a rate of $2 per disc.

**Postage costs**

The National Housing Development Trust will pass on to the requester the actual costs of postage or courier delivery.

Details of any individual charges which differ from the above policy are provided within section 7: Categories of information.

If a fee applies, you will be advised of the amount and how it has been calculated. Information will be provided when the National Housing Development Trust has received your payment.

5. **Requests for information outside the Publication Scheme**

Information held by the National Housing Development Trust that is not published under this scheme can be requested in writing. Your request will be considered in accordance with the provisions of the FOI Law.

*How do I make an FOI Request?*

If you wish to make a request for information then you should contact the Information Manager listed above or in her absence, the Information Manager Designate. Requests may also be made through our Government assigned email address foi.nhdt@gov.ky. Requests must be in writing (letter, email or facsimile) and must include your name and an address (either postal or e-mail). Please be as specific as possible about the information you would like, as this will help us to respond promptly. Where possible, please include a contact telephone number so we can call to discuss your request if necessary.

We will respond to your request immediately. The Law requires public authorities to respond within 30 calendar days, allowing an extension of an additional 30 calendar days if needed. We are obligated by law to always acknowledge receipt of all FOI requests made to the Information Manager and we are also obligated to let you know if there is a need to extend the deadline. For detailed advice on what sorts of information is exempt please see the FOI Unit website.

6. **Complaints**

The National Housing Development Trust aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.
If you wish to complain about any aspect of this publication scheme, please contact Mrs. Janet James at (345) 945-7649 or nhdt@gov.ky, and we will try to resolve your complaint as quickly as possible.

Below is an outline of how the public can make a complaint:

**How to make a complaint**

Formal complaints can be made in the form of a letter to the National Housing Development Trust in person, or by mail. As a matter of policy, the National Housing Development Trust will not accept complaints from third parties as issues of confidentiality may arise.

Written complaints must be clear and state the nature of the issue including individuals involved, dates, times, etc. Contact details (mailing address, telephone numbers, email, etc.) are required and all such complaints must be signed and dated in order to be processed as promptly as possible.

If the National Housing Development Trust is unclear about any part of the formal complaint at any point, clients may be contacted to provide further clarification before a full investigation can be conducted.

**You can make a complaint:**

1. **In writing to:**
   SaraLee Moore  
   Information Manager  
   P.O. Box 2379GT  
   Grand Cayman KY1-1105  
   CAYMAN ISLANDS

2. **Via email:** nhdt@gov.ky mailto:janet.james@gov.ky

**How National Housing Development Trust handles complaints**

When your complaint has been received it will be formally recorded and processed in the following manner:

- The matter will be investigated and a full response will be sent out within 30 business days of receiving the complaint

- Where a full response cannot be made within 30 business days, the client will be notified of the progress of the complaint and advised when a response can be expected.

- All parties involved will be given an opportunity to provide the National Housing Development Trust with the necessary information to resolve the issue. All information will be gathered as appropriate to the case.

- All attempts will be made to handle complaints with confidentiality and sensitivity. In exceptional circumstances it may not be possible to maintain confidentiality in order to resolve the issue. Should this be the case, the client will be consulted to discuss available options.
You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

Information Commissioner's Office,
2nd Floor, Elizabethan Square, Building 1
George Town, Grand Cayman

PO Box 1375
Grand Cayman KY1-1108
CAYMAN ISLANDS

Telephone: +1 345 747 5402
Email: appeals@ico.gov.ky

7. Categories of information

- About Us
- Strategic Management
- Finance & Administration
- Policies & Procedures
- Decisions & Recommendations
- Lists & Registers
- Our Services

ABOUT US

Name of public company
National Housing Development Trust

Ministry
Ministry of Community Affairs, Gender and Housing
4th Floor, Government Administration Building
George Town
Grand Cayman

Interim General Manager
Ms. Janet James
118 Dorcy Drive
Cayman Centre, Building E, Unit 4
P.O. Box 2379
Grand Cayman KY1-1105
CAYMAN ISLANDS

Information Manager
SaraLee Moore
Information Manager
P.O. Box 2379
Grand Cayman KY1-1105
CAYMAN ISLANDS
Designate
TBA

Organisation and functions
The National Housing Development Trust’s objects are the business of providing:

1. housing;
2. accommodation;
3. assistance to help house people;
4. associated facilities and amenities;
5. loans and advances and the giving of guarantees for the benefit of the people of the Cayman Islands.

Location and hours

<table>
<thead>
<tr>
<th>Location and hours</th>
<th>Matters handled</th>
</tr>
</thead>
<tbody>
<tr>
<td>National Housing Development Trust Cayman Centre, Building E, Unit 4 118 Dorcy Drive George Town Grand Cayman Opening hours: Mon – Fri 9:00am – 4:30pm</td>
<td>1. Assist low income Caymanian families to obtain home ownership via the New Affordable Housing Program – NAHI 2. Administer the Government Guaranteed Home Assisted Mortgage Program on behalf of the Cayman Islands Government.- GGHAM 3. Assist property owners with new construction of an affordable home on their property the Build on your own Property- BYOP 4. Assist low income Caymanian families to obtain rental accommodation via the Affordable Housing Initiative program.</td>
</tr>
</tbody>
</table>

Boards and committees

<table>
<thead>
<tr>
<th>Name</th>
<th>Meetings</th>
<th>Minutes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Board of Directors</td>
<td>NHDT Board Meetings are not open to public and are held at least twice a month.</td>
<td>Minutes are only available in hard copy and can be obtained by requesting a copy in writing from the</td>
</tr>
</tbody>
</table>
Tenders Sub-Committee
Mr. Edward McLaughlin (Chairman)
Mr. Edlin Myles
Mr. Michael Godfrey
Mr. Jaron Jackson
Mr. Allan Bush

NHDT Board Meetings are not open to public and are held at least once a week.
Minutes are only available in hard copy and can be obtained by requesting a copy in writing from the Information Manager.

GGHAM Sub-Committee
Ms Ann-Marie Powell
Ms Janet James
Ms Natacia McLaughlin

NHDT Board Meetings are not open to public and are held once a week.
Minutes are only available in hard copy and can be obtained by requesting a copy in writing from the Information Manager.

Frequently Asked Questions

▪ What is the Government Guaranteed Home Assisted Mortgage?

The Cayman Islands Government, working with the National Housing Development Trust and local private Banks to provide mortgages to Caymanian and Caymanian Status Holders.

▪ How does the GGHAM Work?

The Government Guaranteed Home Assisted Mortgage Scheme (GGHAM) is a great way to home ownership for people with the financial means to qualify for a mortgage from a private bank, but who lack the required capital injection (deposit) to achieve home ownership. Under this scheme, applicants can qualify for up to 100% of the loan amount, including closing costs, provided the total amount does not exceed the current market value of the home being purchased.

For more FAQ’s about the Government Guaranteed Home Assisted Mortgage programme please refer to the Government Guaranteed Home Assisted Mortgage brochure.

▪ How do I qualify for the Affordable Housing Program?

⇒ Be a first-time home owner
⇒ Not earn more than CI$30,000.00 per year (single applicant) or CI$45,000.00 (joint applicants).
⇒ Become the owner/occupier of the home being purchased
⇒ Be currently employed for at least one year or self-employed for two years or more.
⇒ Currently reside in Grand Cayman
⇒ Be Caymanian or hold Caymanian Status
⇒ Be within the age bracket required for repaying a mortgage.

▪ Can I apply for a home now?

Yes, Application packages can be collected from the NHDT office.

For more FAQ’s about the Affordable Housing Program please refer to the Building Partnerships for Affordable Housing brochure.

▪ How do I make an FOI Request?

If you wish to make a request for information then you should contact the Information Manager listed above or in her absence, the Information Manager Designate. Requests may also be made through our Government assigned email address foi.nhdt@gov.ky. Requests must be in writing (letter, email or facsimile) and must include your name and an address (either postal or e-mail). Please be as specific as possible about the information you would like, as this will help us to respond promptly. Where possible, please include a contact telephone number so we can call to discuss your request if necessary.

We will respond to your request immediately. The Law requires public authorities to respond within 30 calendar days, allowing an extension of an additional 30 calendar days if needed. We are obligated by law to always acknowledge receipt of all FOI requests made to the Information Manager and we are also obligated to let you know if there is a need to extend the deadline. For detailed advice on what sorts of information is exempt please see the FOI Unit website.

STRATEGIC MANAGEMENT

Administering the Trust’s operations at the organisational level; developing business plans and corporate policy; setting long-term goals and objectives; evaluating the agency’s overall performance and progress towards established targets; managing programs to improve business processes and ensure consistent service delivery; preparing or revising laws and other regulatory instruments that affect the Trust’s functions and responsibilities; obtaining legal advice from external sources.

Governance

▪ Development and Planning Law and Regulations
▪ Development and Planning Law Building Code Regulations
▪ Public Management and Finance Law and Regulations
▪ Public Accountants Law
▪ Labour Law and Regulations
▪ National Archive and Public Records Law 2007
▪ Freedom of Information Law and Regulations
Corporate management
- Inspections; reviews; performance evaluations
- Statistics

FINANCE & ADMINISTRATION

Administering the Trust's internal functions and managing its resources efficiently and effectively. Includes the management of monetary resources; material resources; human resources; information resources; and relationships with clients, the public and other government agencies.

Financial management
- Annual Budget
- Annual Financial statements
- Output Service Revenue
- Real Estate Investments
- Accounting procedures; Contracting Procedures
- Board members allowances and expenses

Administration
- Insurance Policies
- Press Releases
- Career Opportunities
- Staff pay and grading structures
- Human Resources
- Maintenance of real estate investments

POLICIES & PROCEDURES

- HR Employee Handbook
- Complaints Handling Procedure
- Customer Service Procedure
- Cash Management Policy

DECISIONS & RECOMMENDATIONS

- Minutes of meetings

LISTS & REGISTERS
OUR SERVICES

**Government Guaranteed Home Assisted Mortgage (GGHAM)**

The GGHAM scheme is a great way to home ownership for people with the financial means to qualify for a mortgage from a private bank, but who lack the required capital injection (deposit) to achieve home ownership.

Under this scheme, applicants can qualify for up to 100% of the loan amount, including closing costs, provided the total amount does not exceed the current market value of the home being purchased.

Complete the Mortgage Application Form and refer to the Application Document Checklist to apply for this service.

**Build on Your Own Property (BOYP)**

If you own your own land, the BOYP scheme offers interim construction financing to persons who want to build a home on their land. Under the BOYP scheme, the land owner can choose from the NHDT’s three floor plan styles or to build according to their own floor plan design.

Once the house is constructed and the Certificate of Occupancy is issued, the owner will then obtain financing from a commercial bank and have the construction loan with the trust refinanced by way of a traditional mortgage.

Complete the Mortgage Application Form and refer to the Application Document Checklist to apply for this service.

**Affordable Housing Initiative (AHI)**

The AHI provides Mortgage accommodation at an affordable cost to low income Caymanian.

Complete the Mortgage Application Form and refer to the Application Document Checklist to apply for this service.
1. About the Publication Scheme

Every public authority covered by the Freedom of Information Law has a legal duty to maintain a Publication Scheme.

The purpose of a Publication Scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

The Publication Scheme lists the information which is readily available to the public. The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.

This Publication Scheme commits the Children and Youth Services (CAYS) Foundation to making information available to the public as part of its normal business activities.

The CAYS Foundation will:

- specify the information held by the authority, which falls within the seven (7) categories below;
- proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
- describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
- list any fees charged for access to information described in this Scheme;
• publish or otherwise make information available, in accordance with the methods and fees stated in this Scheme;
• make this Publication Scheme available to the public;
• Regularly review and update the information made available under this Scheme.

2.  Information that may be withheld
The CAYS Foundation will generally not publish:
• information in draft form;
• information that is not held by the CAYS Foundation or which has been disposed of in accordance with a legally authorised disposal schedule;
• information that is not readily-available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
• Information which is exempt under the FOI Law or otherwise protected from disclosure – for example: personal information; or commercially sensitive information. Records containing exempt matter will be published in a redacted form, wherever it is practical to do so, indicating which exemptions apply.

In maintaining this Publication Scheme, our aim is to be as open as possible.
However, there may be limited circumstances where information will be withheld from one of the categories of information listed in section 7: Categories of information.

Information will only be withheld where the FOI Law expressly permits it.
For example: where disclosure would breach the law of confidentiality, infringe personal privacy, harm the CAYS Foundation (or another organization’s) commercial interests, or endanger the protection of the environment.

Whenever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to section 6: Complaints.

3.  Methods of access
Information available under our Publication Scheme will usually be accessible through the methods described below.

Section 7: Categories of information provides more details on the information available under the Scheme, along with additional guidance on how the information within each category may be accessed.

Online

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1 A copy of the record, with the exempt matter deleted in accordance with the National Archive’s Redaction Standard.
Many of our documents are published electronically on this website and can be downloaded in PDF format. Where information is available online, a link will direct you to the relevant page or document.

If there is no link, or the link is broken, you can use our website’s “Search” facility at www.cays.org.ky. If you are still having trouble locating information listed under our Scheme, please contact; Angela Sealey- ceo@cays.org.ky

If information is listed in our Publication Scheme but is not published on the website, we may be able to send it to you by email. You can email us at ceo@cays.org.ky to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

**Phone**

Documents listed in the Publication Scheme can also be requested by telephone. Please call 946-2446 to request information.

**Post**

All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to:

**P.O. Box 30718-Grand Cayman—KY1-1108**

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See section 4: Fees and charges for further details.)

**Personal visits**

In limited cases, you may be required to make an appointment to view information listed in the Publication Scheme. You may visit the CAYS Head Office Monday-Friday between 10:00am - 4:00pm or call to make an appointment. (946-2446)

**Advice and assistance**

If you experience any difficulty identifying the information you want to access, please contact: The Information Manager 946-2446 P.O. Box 30718 Grand Cayman KY1-1203, or at ceo@cays.org.ky

The CAYS Foundation will adhere to its obligations under section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this Publication Scheme.

Information will be provided in the language in which it is held or in such other language that is legally required. Where the CAYS Foundation is legally required to translate any information, it will do so.

For more information on Freedom of Information (FOI) on the Cayman Islands visit the Freedom of Information website at: www.foi.gov.ky

For more information on the Information Commissioner’s Office (ICO), visit website at: www.INFOCOMM.ky

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**4. Fees and charges**
The CAYS Foundation strives to ensure that fees and charges are clearly explained and kept to a minimum.

Information which is published online, downloaded through a website, or sent to you by email will be provided free of charge.

Fees may be charged for providing information in paper copy or on computer disc. Charges will reflect the actual costs of reproduction and postage, as described below.

There are some publications which the CAYS Foundation offers for sale. This includes: Annual Reports and Resident Handbooks. These publications are charged at the cover price, plus actual postage costs as charged by the Cayman Islands Postal Service.

**Reproduction costs**

Where fees apply, photocopied information will be charged at a standard rate of $1.00 per page (black and white: any size) and $1.50 per page (color, any size).

Computer discs will be charged at a rate of $2 per disc.

**Postage costs**

The CAYS Foundation will pass on to the requester the actual costs of postage or courier delivery.

Details of any individual charges which differ from the above policy are provided within section 7: Categories of information of the FOI regulations.

If a fee applies, you will be advised of the amount and how it has been calculated. Information will be provided when the CAYS Foundation has received your payment.

### 5. Requests for information outside the Publication Scheme

Information held by the CAYS Foundation that is not published under this Scheme can be requested in writing.

Your request will be considered in accordance with the provisions of the FOI Law, by contacting FOI Information Manager-Angela Sealey at 946-2446 or email at coe@cays.org.ky

**How to make a Request for Information**

If you want to request information from the CAYS Foundation, you should initially research the organisation where the information is held. This is best done by using the cays website (www.cays.org.ky) or you may contact the Information Manager (ceo.org.ky) or you may contact the FOI website at: www.foi.org.ky

You must submit your request in writing (letter, email or facsimile). Please be as specific as possible about the information you would like, as this will help a prompt response. Where possible, please include a contact telephone number so that you can be contacted if it is necessary to further discuss your request.

CAYS will respond to your request promptly and within 30 calendar days. The Law allows CAYS to extend this deadline for an additional 30 calendar days. CAYS will always acknowledge receipt of FOI requests made to the above address and will let you know if the deadline needs to be extended. For more information on procedures and timelines that apply to an information request, visit the FOI website (www.foi.gov.ky)
6. Complaints

If you wish to complain about any aspect of this Publication Scheme, please contact Angela Sealey at: 946-2446 or 925-2030 or email at ceo@cays.org.ky and we will try to resolve your complaint as quickly as possible.

Further information about our complaints procedures can be obtained from Angela Sealey at 946-2446 or email at ceo@cays.org.ky.

You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

The CAYS Foundation aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

Further information about our complaints procedures can be obtained from Angela Sealey, P.O.Box 30718, KY1-1203 or 946-2446 or visit our website at www.cays.org.ky.

You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

Information Commissioner’s Office,
2nd Floor, Elizabethan Square, Building 1
George Town, Grand Cayman
P.O. Box 1375
Grand Cayman KY1-1108
CAYMAN ISLANDS

Telephone: +1 (345) 747 5402
Email: appeals@ico.gov.ky

7. Categories of Information

- About Us
- Strategic Management
- Finance & Administration
- Policies & Procedures
- Decisions & Recommendations
- Lists & Registers
- Our Services

ABOUT US

Name of Authority

Children & Youth Services (CAYS) Foundation

Ministry
Ministry of Community Affairs, Gender & Housing

Location:
4th Floor, Government Administration Building
Grand Cayman KY1-90009
Chief Officer:
Ms. Dorine Whittaker

Location CAYS Foundation:
342A Dorcy Drive, Industrial Park
Dot Com Center, Unit #4

Mailing Address:
P.O.Box 30718
Grand Cayman KY1-1203
CAYMAN ISLANDS

Phone Contact numbers:
Tele: 1-(345) 946-2446
Cell: 1-(345) 925-2030

Fax:
Fax: 1-(345) 949-1280

Email Address:
Email: ceo@cays.org.ky
Website: www.cays.org.ky

Principal Officers
Ms. Angela Sealey
Chief Executive Officer
CAYS Foundation
342A Dorcy Drive, Industrial Park
Dot Com Center, Unit #4
P.O.Box 30718
Grand Cayman KY1-1203
CAYMAN ISLANDS
Tele: 1-(345) 946-2446
Fax: 1-(345) 949-1280
Cell: 1-(345) 925-2030
Email: ceo@cays.org.ky

Harcourt Wason
Programme Manager
CAYS Foundation
342A Dorcy Dive, Industrial Park
DotCom Center, Unit #4
P.O. Box 30718
Grand Cayman KY1-1203
CAYMAN ISLANDS
Tele: 1-(345) 946-2446
Fax: 1-(345) 949-1280
Cell: 1-(345) 925-0933
Email: progmgr@cays.org.ky

Ms. Maureen Jervis-Brooks
Care Manager
Frances Bodden Girls' Home
CAYS Foundation
P.O. Box 30718
Grand Cayman KY1-1203
CAYMAN ISLANDS
Tel: (345)-947-3202
Fax: (345)-947-6794
Cell: (345)-925-4899
Email: cmfbgh@cays.org.ky

Mr. Anthony Scott
Care Manager
Bonaventure Boys' Home
CAYS Foundation
103A Bonaventure Road, WB
P. O. Box 30718
Grand Cayman KY1-1203
CAYMAN ISLANDS
Tel: (345)-949-3569
Fax: (345)-949-6931
Cell: (345)-916-8216
Email: cmbbh@cays.org.ky

Information Manager

Ms. Angela Sealey
Information Manager
CAYS Foundation
342A Dorcy Drive, Industrial Park
Dot Com Center, Unit #4
P.O.Box 30718
Grand Cayman KY1-1203
CAYMAN ISLANDS
Tele: 1-(345) 946-2446
Fax: 1-(345) 949-1280
Cell: 1-(345) 925-2030
Email: ceo@cays.org.ky
Harcourt Wason  
**Designate Information Manager**  
CAYS Foundation  
342A Dorcy Drive, Industrial Park  
Dot Com Centre, Unit #4  
P.O Box 30718  
Grand Cayman KY1-1203  
CAYMAN ISLANDS  
Tel: (345)-946-2446  
Fax: (345)-949-1280  
Email: progmgr@cays.org.ky

For more information, visit the FOI website (www.foi.gov.ky)

**Organisation and functions**  
Children and Youth Services (CAYS) Foundation, was established as a Government owned company in December 2002, to manage and operate two (2) Residential Homes, namely (Bonaventure Boys' Home/ Frances Bodden Girls’ Home).

The two facilities cater to children and youth between the ages of 11 years through 17 years, who are at risk and deem to be in need of care and protection. The children are placed by the Court on various Court Orders, and could remain at the facility for a maximum period of two year, depending on a number of circumstances.

The Residential Programme offers 24 hours residential care to residents who have had traumatic experiences, exhibit behavioural and emotional problems, low self-esteem, poor coping skills, feelings of rejection, poor social skills, etc. With the support of other experienced professionals, the facilities deliver a number of Programmes for example; Social and Life Skills, Behaviour Modification, Tutoring, Vocational Skills, Semi-Independent Living, and a Pre-work Programme, to ensure that individual treatment needs are met for each resident.

**Contact Information**

<table>
<thead>
<tr>
<th>Location and hours</th>
<th>Matters handled</th>
</tr>
</thead>
</table>
| **Children and Youth Services (CAYS) Foundation**  
342A Dorcy Drive, Industrial Park  
Dot Com Centre, Unit #4  
Opening Hours: Monday to Friday - 8:30am-5:00pm | **Head Office**  
**Administrative Duties for the Organization** |
| **Bonaventure Boys’ Home**  
103 Bonaventure Road  
Northwest Point, West Bay  
949-3569  
Business Hours: Monday-Friday - 8:00am-5:00pm  
Call to make an appointment to visit the facility | **Residential Home for Boys’** |
Frances Bodden Girls’ Home
112 Lottery Road
Lower Valley
Opening Hours: Monday-Friday-8:00am-5:00pm
Call to make an appointment to visit the facility

Residential Home for Girls’

Boards Members

<table>
<thead>
<tr>
<th>Name</th>
<th>Meetings</th>
<th>Minutes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ormond Williams-Chairman</td>
<td>Meeting are held every second month at the CAYS Head Office located at: 342A Dorcy Drive, Industrial Park. Dot Com Centre, Unit #4</td>
<td>To obtain copies of the minutes or view the hard copy of the minutes contact the Information Manager at the Head Office. (946-2446) Viewing of the minutes is available between Monday-Friday, 10:00am - 4:00 pm at the CAYS Head Office.</td>
</tr>
<tr>
<td>Nicholas Freeland-Deputy Chairman</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Sean Parchment-Treasurer of the Board</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Dr. Ajit Amber-Member</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Jane Wareham-Member</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Jenny Manderson-Member</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Frequently Asked Questions
Below are some of the most frequently asked questions and the usual answers we respond with. If you have any further questions, please do not hesitate to contact us.

▪ How do I get my child into the Bonaventure Boys’ Home or the Frances Bodden Girls’ Home?

Children are Court Ordered to the Homes. An individual must first make contact with the Department of Children and Family Services, (DCFS) before a child can be admitted to one of the Homes.

▪ Have you got what it takes to be a mentor?

Being a mentor is a position of great responsibility. Your role is to be a person to look up to, a person that motivates young people and a person that is able to encourage those young people that may not have any one else that is fighting in their corner.

Annual Report
To view the CAYS Annual Report, visit the CAYS website at: www.cays.org.ky. Copies can also be obtained from the CAYS Head Office between the hours of 8:30am-4:00pm, Monday-Friday.
Budget

To view the Budget allocated to the CAYS Foundation, visit the CAYS website at: www.cays.org.ky
Copies can also be obtained from the CAYS Head Office between the hours of 8:30am-4:00pm, Monday-Friday.

STRATEGIC MANAGEMENT

The CAYS Foundation administering the authority’s operations at the organizational level; developing business plans and corporate policy; setting long-term goals and objectives; evaluating the agency’s overall performance and progress towards established targets; managing programs to improve business processes and ensure consistent service delivery; preparing or revising policy and other regulatory instruments that affect the authority’s functions and responsibilities; obtaining legal advice from external sources using the laws that regulate the function of government entities.

Governance

This section applies to the governance and management of the Foundation.
- Organization Chart
- Articles of Association of Children and Youth Services

Corporate Management
- Employees Hand Book
- Internal Complaints Process
- Annual Reports
- Audit Reports on overall operations
- Performance Evaluations

FINANCE & ADMINISTRATION

The CAYS Foundation administering the authority’s internal functions and manage its resources efficiently and effectively. This includes the management of monetary resources; material resources; human resources; information resources; and relationships with clients, the public and other government agencies using the laws that regulate the function of government entities.

Financial management
- Annual Budget
- Financial Statements; Half-Yearly / Quarterly Reports
- Sources of revenue
- CAYS Financial Procedure Manual

Administration and Human Resource Management
- Press releases
- Job vacancies
POLICIES & PROCEDURES

This category applies to written protocols for carrying out functions and delivery of services.
- Complaints procedure
- Residents Complaint procedure
- Operating policies and procedures
- Child Abuse Reporting Policy
- Food Service Policy
- Admission Policy
- Supervision Policy
- Safety and Security Policy

ORGANISATION AND FUNCTIONS

RESPONSIBILITIES & FUNCTIONS OF CAYS FOUNDATION

Bonaventure Boys’ Home
Provides residential care and supervision to at risk boys ages 11year to 17 years who are deemed to be in need of care and protection and placed to the Home on a Court Order.

Frances Bodden Girls’ Home
Provide residential care and supervision to at risk girls ages 11year to 17 years who are deemed to be in need of care and protection and placed to the Home on a Court Order.

DECISIONS & RECOMMENDATIONS

- Policy proposals; Recommendations; Minutes of meetings; Public consultations

OUR SERVICES

CAYS is designed as an intentional Care and Protection Programme. The programme provides a structured residential environment for youth and offers opportunities for personal growth, social development and responsible behaviour. The programme activities include: an in-school support to students education programme, vocational education, individual group and family counselling, behavioural management, community services, drug education and counselling, employment experiences, and structured recreational and leisure activities.

Operating Capacity:
- Bonaventure Boys' Home--16 Males (+2 emergency beds)
• Francis Bodden Girls’ Home—14 Females (+2 emergency beds)
• Ages 11 years - 17 years.
• Residents Admission Handbook
• Programmes
• Ceremonies; Events
• CAYS Pamphlet
• Forms
• Flyer
• Hurricane Preparedness Manual

Document Library

This section contains documents published by the CAYS Foundation:

• Annual Reports
• Regulations
• Press Releases
• Pamphlet
• Events
• Disclosure Log

This website outlines the CAYS Foundation e-publication scheme, developed in compliance with Section 5 of the FOI Law.

The Disclosure Log provides details of FOI requests which may have a significant public interest. The Disclosure Log is updated frequently by the Foundation.

It should be noted, the Disclosure Log does not list all the information that has been released under FOI. Where practicable, the documents concerned have been scanned and made available on the CAYS website at: www.cays.org.ky

In addition to a summary of the original request, the Log indicates whether or not the information was released and what exemptions, if any, were applied.

Where the actual reply has been reproduced, the applicant’s name and other personal details were deleted.

Disclosure Log
<table>
<thead>
<tr>
<th>Request No#</th>
<th>Request Details</th>
<th>Outcome</th>
</tr>
</thead>
</table>
| FOI-30307   | Location that is being rented  
The square footage of the space being rented  
The monthly rental and the expiration for the lease agreement | Access Granted |
| FOI/26457   | The salary scale of managers employed with the CAYS Foundation.                  | Access Granted |
| FOI/21165   | Compressive itemized list of the Public entities/authority’s expense for the budget year ending June 2008 and 2009.  
The total number of consultants on contract with the Public entity/authority. | Access Granted |

**Classes of Information**

A Class of Information is a way of collecting together similar types of information. The CAYS Foundation has grouped its Classes of Information into broad categories (or functions) which reflect the Foundations outputs.

If you plan to make a request, the following grouping of information should give you an indication of where the information may be found.

<table>
<thead>
<tr>
<th>Classes of Information</th>
<th>Restrictions &amp; Accessibility to information</th>
</tr>
</thead>
<tbody>
<tr>
<td>Youth Residential Case files</td>
<td>Access to information restricted to the relevant personal</td>
</tr>
<tr>
<td>Personal / Human Resource records</td>
<td>Access to information restricted to the relevant personnel.</td>
</tr>
<tr>
<td>Administration</td>
<td>Majority of information can be access by the public using the FOI Law. Access is restricted for personal information concerning clients</td>
</tr>
<tr>
<td>Operational</td>
<td>Majority of the information can be accessed by the public through the FOI Law.</td>
</tr>
<tr>
<td>Policy and Procedures</td>
<td>Majority of the information can be accessed by the public through the FOI Law.</td>
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1. **About the Publication Scheme**

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The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

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This publication scheme commits the Ministry of Health, Environment, Youth Sports and Culture to making information available to the public as part of its normal business activities.

The Ministry of Health, Environment, Youth, Sports and Culture will:
- specify the information held by the authority, which falls within the seven (7) categories below;
proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;

- describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
- list any fees charged for access to information described in this scheme;
- publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
- make this publication scheme available to the public;
- regularly review and update the information made available under this scheme.

2. Information that may be withheld

The Ministry of Health, Environment, Youth, Sports and Culture will generally not publish:

- information in draft form;
- information that is not held by the Ministry of Health, Environment, Youth, Sports and Culture, or which has been disposed of in accordance with a legally authorised disposal schedule;
- information that is not readily-available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
- information which is exempt under the FOI Law or otherwise protected from disclosure – for example: personal information; or commercially sensitive information. Records containing exempt matter will be published in a redacted form, wherever it is practical to do so, indicating which exemptions apply.

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Information available under our publication scheme will usually be accessible through the methods described below.

1 A copy of the record, with the exempt matter deleted in accordance with the National Archive’s Redaction Standard.
Section 7: Categories of information provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.

**Online**
The Ministry of Health, Environment, Youth, Sports and Culture is currently working on developing our website where many of our documents will be published electronically and can be downloaded in PDF format. Where information is available online, a link within section 7: Categories of information will direct you to the relevant page or document.

If you are still having trouble locating information listed under our scheme, please contact Daniell Rattan at 244-3170 or via email: daniell.rattan@gov.ky.

**Email**
If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You can email us at foi.mhs@gov.ky to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

**Phone**
Documents listed in the publication scheme can also be requested by telephone. Please call Daniell Rattan at 244-3170 to request information.

**Post**
All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to:

Mr. Daniell Rattan  
Ministry of Health, Environment, Youth, Sports and Culture  
Government Administration Building  
Elgin Avenue  
Grand Cayman KY1 – 9000

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See section 4: Fees and charges for further details.)

**Personal visits**
In limited cases, you may be required to make an appointment to view information listed in the publication scheme. This will be clearly stated in section 7: Categories of information, and relevant contact details will be provided in that section.

**Advice and assistance**
If you experience any difficulty identifying the information you want to access, please contact Daniell Rattan at 244-3170 or email daniell.rattan@gov.ky

The Ministry of Health, Environment, Youth, Sports and Culture will adhere to its obligations under section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.
Information will be provided in the language in which it is held or in such other language that is legally required. Where the Ministry of Health, Environment, Youth, Sports and Culture is legally required to translate any information, it will do so.

4. Fees and charges

The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. The Ministry of Health, Environment, Youth, Sports and Culture strives to ensure that fees and charges are clearly explained and kept to a minimum.

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5. Requests for information outside the Publication Scheme

Information held by the Ministry of Health, Environment, Youth, Sports and Culture that is not published under this scheme can be requested in writing. Your request will be considered in accordance with the provisions of the FOI Law.

Requests in writing can be done by mail, e-mail or fax or by filling a prescribed request form and sent to the Ministry of Health, Environment, Youth, Sports and Culture.

By mail

Mr. Daniell Rattan
Ministry of Health, Environment, Youth, Sports and Culture
Government Administration Building
Elgin Avenue, George Town. Grand Cayman, Cayman Islands, KY1 - 9000

By e-mail

foi.mhs@gov.ky

By fax

1 345 949 1790
6. Complaints

The Ministry of Health, Environment, Youth, Sports and Culture aims to make our publication scheme easy to use and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, please contact Daniell Rattan at 244-3170 or email daniell.rattan@gov.ky, and we will try to resolve your complaint as quickly as possible.

The Ministry has an internal complaints form that can be accessed at the Ministry’s reception desk with the policy guidelines on handling complaints. The form can be requested by e-mailing daniell.rattan@gov.ky or by fax at 1 345 949 1790.

You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

Information Commissioner’s Office,
2nd Floor, Elizabethan Square, Building 1
George Town, Grand Cayman

PO Box 1375
Grand Cayman KY1-1108
CAYMAN ISLANDS

Telephone: +1 345 747 5402
Email: appeals@ico.gov.ky

7. Categories of information

- About Us
- Strategic Management
- Finance & Administration
- Policies & Procedures
- Decisions & Recommendations
- Lists & Registers
- Our Services

ABOUT US

Name of public authority: Ministry of Health, Environment, Youth, Sports and Culture

Minister: Honourable Mark Scotland
Minister of Health, Environment, Youth, Sports and Culture

Principal Officer: Ms. Jennifer Ahearn
Permanent Secretary/Chief Officer
**Key Staff**

Deputy Chief Officer  
Mr. Stran Bodden

Chief Financial Officer  
Mr. Carrol Cooper

Senior Policy Advisor - Youth, Sports & Culture  
Mr. Joel Francis

Senior Policy Officer – Health  
Ms. Janett Flynn

Policy Officer – Environment  
Ms. Sheila Watler

Operations Human Resources Manager  
Ms. Marcia Murray

Telephone: (345) 949-7900 extension 2318  
Facsimile (345) 949-1790

**Information Manager**  
Mr. Daniell Rattan  
Compliance Officer / Information Manager  
Phone  244-3170  
Fax 345 949 1790  
Email: foi.mhs@gov.ky

**Organisation and functions**

The Ministry of Health, Environment, Youth, Sports & Culture is committed to empowering people in the Cayman Islands to achieve optimal well-being through strategic policies, innovative programmes and proactive services, governed by the highest principles of justice, personal and public integrity, and excellence of standards. The Ministry is divided into two sections. They are the Administrative section and the Finance Section. The Ministry’s Finance Section is located on the second floor of the Anderson square Building in George Town. The Finance section deals with budget and monetary matters. They produce the annual budgets and make payments on behalf of the Ministry. They pay all invoices and for outputs from the Statutory Authorities, Government Companies and Non government organisations. They also perform the monthly billing to Cabinet for the departments’ outputs to obtain funding for their activities.

The Ministry’s Administrative section is responsible for policy decisions and for providing administrative services to the Minister. It is also responsible for oversight of the statutory authorities, Government Companies and Non government Organisations that are under the Ministry. It also provides drafting instructions for the revision or creation of laws and Regulations.

The Ministry is located in the Government Administrative Building. The hours of operation of both the Administrative and Finance sections are Monday to Friday from 8.30am to 5.00pm.
Ministry's Physical address is:

 Ministry Of Health, Environment, Youth, Sports and Culture  
3rd Floor Government Administration Building  
Grand Cayman KY1-9000  
Tel (345) 949-7900 ext. 2318  
Fax (345) 949-1790

The Ministry of Health, Environment, Youth, Sports and Culture has under its umbrella a number of Departments, Statutory Authorities and Government Companies. Each one is a Public Authority by itself and each will maintain their own Publication Scheme.

The Boards and Committees listed below are all managed by another Public Authority and their records are accessed through their Information Manager as indicated. All requests for information should be directed to the Information Manager of the relevant Public authority.

The Departments, Statutory Authorities, Government Companies, Councils and Commissions that are under the Ministry are given below.

<table>
<thead>
<tr>
<th>Location and hours</th>
<th>Matters handled</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Cayman Islands Cadet Corps</strong></td>
<td>(a) to provide a formal, well-regulated and highly disciplined organisation operating within all sectors of the school and youth communities in the islands; (b) to attract as cadets, significant numbers of young people between the ages of eleven and nineteen; (c) to instil in cadets, spiritual, moral, national and humane values of honesty, justice, discipline and social responsibility; (d) to maximise in cadets, self-respect, self-confidence, self-reliance, self-discipline and loyalty; (e) to encourage in cadets, powers of leadership and the ability to work as team members; (f) to provide for cadets progressive training of a challenging and exciting nature in order to foster alertness, physical and mental endurance, and camaraderie; (g) to provide for cadets, military-style discipline, skills, achievements and values; and (h) to establish the highest possible standards in all areas of operation of the Cadet Corps</td>
</tr>
<tr>
<td><strong>Physical Location:</strong></td>
<td><strong>Mailing Address:</strong></td>
</tr>
<tr>
<td>195 old Crewe Rd.</td>
<td></td>
</tr>
<tr>
<td>George Town</td>
<td>[ ]</td>
</tr>
<tr>
<td><strong>Telephone No:</strong></td>
<td>**(a) to provide a formal, well-regulated and highly disciplined organisation operating within all sectors of the school and youth communities in the islands; (b) to attract as cadets, significant numbers of young people between the ages of eleven and nineteen; (c) to instil in cadets, spiritual, moral, national and humane values of honesty, justice, discipline and social responsibility; (d) to maximise in cadets, self-respect, self-confidence, self-reliance, self-discipline and loyalty; (e) to encourage in cadets, powers of leadership and the ability to work as team members; (f) to provide for cadets progressive training of a challenging and exciting nature in order to foster alertness, physical and mental endurance, and camaraderie; (g) to provide for cadets, military-style discipline, skills, achievements and values; and (h) to establish the highest possible standards in all areas of operation of the Cadet Corps</td>
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<tr>
<td>Cayman Islands Health Services Authority</td>
<td>Inpatient Services</td>
</tr>
<tr>
<td>----------------------------------------</td>
<td>------------------</td>
</tr>
<tr>
<td><strong>Physical Location:</strong></td>
<td>▪ Ambulatory Care / Oncology</td>
</tr>
<tr>
<td>#95 Hospital Road</td>
<td>▪ Critical Care Unit</td>
</tr>
<tr>
<td>George Town</td>
<td>▪ Maternity</td>
</tr>
<tr>
<td><strong>Mailing Address:</strong></td>
<td>▪ Medical Unit</td>
</tr>
<tr>
<td>Cayman Islands Health Services</td>
<td>▪ Mental Health</td>
</tr>
<tr>
<td>PO Box 915,</td>
<td>▪ Neonatal Intensive Care</td>
</tr>
<tr>
<td>Grand Cayman KY1-1103</td>
<td>▪ Nutrition Services</td>
</tr>
<tr>
<td>Cayman Islands</td>
<td>▪ Operating Theatre</td>
</tr>
<tr>
<td><strong>Telephone No:</strong></td>
<td>▪ Paediatrics</td>
</tr>
<tr>
<td>(345) 949-8600</td>
<td>▪ Surgical Unit</td>
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<tr>
<th>Cayman Islands National Insurance Company</th>
<th>Outpatient Services</th>
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<tr>
<td><strong>Physical Location:</strong></td>
<td>▪ Ambulance Services</td>
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<tr>
<td>Units 4 &amp; 5</td>
<td>▪ Accidental &amp; Emergency</td>
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<tr>
<td>Cayman Centre</td>
<td>▪ Community / Public Health Services</td>
</tr>
<tr>
<td>Dorcy Drive, Airport Rd.</td>
<td>▪ Dialysis</td>
</tr>
<tr>
<td>Grand Cayman</td>
<td>▪ Dental Services</td>
</tr>
<tr>
<td><strong>Mailing Address:</strong></td>
<td>▪ Eye Clinic</td>
</tr>
<tr>
<td>Cayman Islands National Insurance Company</td>
<td>▪ General Practice</td>
</tr>
<tr>
<td>P.O.Box 10112</td>
<td>▪ Laboratory Services</td>
</tr>
<tr>
<td>Grand Cayman Ky1-1001</td>
<td>▪ Nutrition Services</td>
</tr>
<tr>
<td>Cayman Islands</td>
<td>▪ Physiotherapy</td>
</tr>
<tr>
<td><strong>Telephone No:</strong></td>
<td>▪ Pharmacy</td>
</tr>
<tr>
<td>(345) 949-8101</td>
<td>▪ Radiology</td>
</tr>
<tr>
<td></td>
<td>▪ Recompression Chamber</td>
</tr>
<tr>
<td></td>
<td>▪ Specialist Clinic</td>
</tr>
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<td></td>
<td>▪ Women’s Health</td>
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</tbody>
</table>

**Overseas Treatment**

CINICO’s mission is to provide affordable health care coverage on the most cost effective basis possible, to ensure the wellness of residents of the Cayman Islands.
| Cayman Islands National Museum | The Cayman Islands National Museum is dedicated to the preservation, research and dissemination of all aspects of the Caymanian heritage for present and future generations.  
- Natural History  
- Cultural History |
|---|---|
| **Physical Location:** Harbour Drive  
George Town |  
| **Mailing Address:**  
Cayman Islands National Museum  
P.O. Box 2189  
Grand Cayman KY1-1105  
Cayman Islands |  
| **Telephone No:**  
(345) 949-8368 | |
| Cayman National Cultural Foundation | CNCF’s mission is to stimulate, facilitate and preserve cultural and artistic expression generally, particularly the preservation and exploration of Caymanian performing, visual and literary arts.  
- Arts and Culture |
| **Physical Location:** F.J. Harquail Cultural Centre  
17Harquail Drive  
George Town |  
| **Mailing Address:**  
Cayman National Cultural Foundation  
P.O. Box 30201  
Grand Cayman KY1-1201  
Cayman Islands |  
| **Telephone No:**  
(345) 949-5477 | |
| Department of Environment | The Department of Environment’s (DoE) role is to facilitate responsible management and sustainable use of the natural environment and resources of the Cayman Islands through various environmental protection and conservation programmes and strategies.  
- Protecting and conserving the natural environment  
- Researching, monitoring and assessing coral reefs, seagrasses, mangroves, beaches, marine water quality, marine turtles and locally important fishery resources  
- Managing marine parks and maintaining park signs, buoys and over 350 public moorings  
- Enforcing the Marine Conservation Law with routine patrols of all three islands as well as |
| **Physical Location:** Cayman Islands Environmental Centre  
580 North Sound Road  
George Town |  
| **Mailing Address:**  
Department of Environment  
P.O. Box 486  
Grand Cayman KY1-1106  
Cayman Islands |  
| **Telephone No:**  
(345) 949-8469 | |
other conservation legislation
- Responding to oil spills and marine pollution
- Administering and implementing international conservation agreements such as CITES and RAMSAR; functioning as CITES Scientific Authority
- Responding to CITES permit applications and enquiries (required for import or export of endangered species and their products, including conch and corals)
- Issuing speargun, seine net, fish pot and turtle fishing licenses on behalf of the Marine Conservation Board
- Conduction environmental impact reviews of coastal works and planning applications for the Cabinet and Central Planning Authority
- Providing aquaculture advice and extension services; investigating enhancement potential for locally important species

<table>
<thead>
<tr>
<th>Department of Health Regulatory Services</th>
<th>The mission of the Health Regulatory Services Department is to effectively monitor and regulate the health insurance and health care industry in the Cayman Islands. The Department also provides assistance to the public in resolving disputes regarding the provision of health insurance and health care services.</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Physical Location:</strong> 2nd Floor, Countryside Shopping Village 33 Hirst Road, Savannah Grand Cayman</td>
<td></td>
</tr>
<tr>
<td><strong>Mailing Address:</strong> Department of Health Regulatory Services P.O. Box 10128 Grand Cayman KY1-1002 Cayman Islands</td>
<td></td>
</tr>
<tr>
<td><strong>Telephone No:</strong> 946-2084</td>
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<thead>
<tr>
<th>Department of Sports</th>
<th>The department seeks to promote sports for all in the Cayman Islands. The goals of the Organization are:</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Physical Location:</strong> Truman Bodden Sports Complex Academy Way George Town</td>
<td></td>
</tr>
<tr>
<td><strong>Mailing Address:</strong> Department of Sports C/o Government Administration Bldg. Grand Cayman KY1-9000</td>
<td></td>
</tr>
</tbody>
</table>

- To use sports as a vehicle to encourage and promote good health, social integration and a well rounded disciplined society. In this regard special opportunities are to be made available to children, young people, senior citizens and the differently abled. |
| Cayman Islands | To promote sporting excellence a means of promoting National Pride, Patriotism, and enhance good will among nations.  
To encourage and provide for the fullest participation of women and girls in all areas of sports, consistent with the 1994 Brighton Declaration on Women in Sport.  
To maintain facilities at recreational and international standards to cater to the residents and promote the Cayman Islands as a premier sport destination.  
To promote and facilitate sport as an industry that will contribute to the national economy. |
| National Drug Council | The National Drug Council is an independent statutory body that promotes the co-ordination of anti-drug misuse measures in the Cayman Islands.  
- Advice on the development of drug abuse prevention  
- Rehabilitation policies and programmes  
- Public education on the dangers of drug abuse |
| National Gallery | The National Gallery of the Cayman Islands serves to promote and encourage the appreciation and practice of the visual arts, of and in the Cayman Islands. To this end, the National Gallery travels Caymanian art and artists abroad as well as having many fine international artists visit, exhibit and work in the Cayman Islands.  
- The Visual Arts |

**Boards and committees**
<table>
<thead>
<tr>
<th>Cayman Islands National Insurance Company Board</th>
<th>Meetings</th>
<th>Minutes</th>
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</thead>
<tbody>
<tr>
<td>Members: Dr. Scott Cummings&lt;br&gt;Mr. Seamus Tirvan&lt;br&gt;Mr. Godfrey McLean&lt;br&gt;Dr. Ruthlyn Pomares&lt;br&gt;Mr. Armando Ebanks&lt;br&gt;Mr. Carl Brown&lt;br&gt;Mrs. Darlee Ebanks&lt;br&gt;Ms. Jennifer Ahearn</td>
<td>Meetings: Monthly&lt;br&gt;Not open to the public</td>
<td>No link available&lt;br&gt;Contact IM</td>
</tr>
<tr>
<td>Website: <a href="http://www.cinico.ky">www.cinico.ky</a></td>
<td>Contact: Mark Frye (IM)</td>
<td></td>
</tr>
<tr>
<td>Telephone: (345) 949-8101</td>
<td></td>
<td></td>
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</tbody>
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<thead>
<tr>
<th>Cayman Islands National Museum Board of Control and Trustees</th>
<th>Meetings</th>
<th>Minutes</th>
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<tbody>
<tr>
<td>Members: Mr. Harris McCoy&lt;br&gt;Ms. Anita Ebanks&lt;br&gt;Mr. Taron Jackman&lt;br&gt;Mrs. Eziethamae Bodden&lt;br&gt;Ms. Patsy Ann Jackson&lt;br&gt;Mr. Omar McLean&lt;br&gt;Mr. Simon Palmer&lt;br&gt;Mrs. Berna Thompson-Cummins&lt;br&gt;Mr. William Forsythe&lt;br&gt;Capt. Paul Hurlston&lt;br&gt;Mr. Linton Tibbetts&lt;br&gt;Mrs. Angela Martins&lt;br&gt;Mr. Joel Francis</td>
<td>Meetings: Quarterly&lt;br&gt;Not open to the public</td>
<td>No link available&lt;br&gt;Contact IM</td>
</tr>
<tr>
<td>Website: <a href="http://www.museum.ky">www.museum.ky</a></td>
<td>Contact: Beckie Seymour-Carrazana (IM)</td>
<td></td>
</tr>
<tr>
<td>Telephone: (345) 949-8368</td>
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<tr>
<th>Cayman National Cultural Foundation</th>
<th>Meetings</th>
<th>Minutes</th>
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<tbody>
<tr>
<td>Members: Mr. Martyn Bould&lt;br&gt;Ms. Mary Rodrigues&lt;br&gt;Mr. Nick Holland&lt;br&gt;Mr. Morgan DaCosta&lt;br&gt;Ms. Helen Harquail&lt;br&gt;Mrs. Deanna Lookloy&lt;br&gt;Ms. Lorna Reid</td>
<td>Meetings: Six times per year&lt;br&gt;Not open to the public</td>
<td>No link available&lt;br&gt;Contact IM</td>
</tr>
<tr>
<td>Website: <a href="http://www.artscayman.o">www.artscayman.o</a></td>
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<th>Council for Professions Allied with Medicine</th>
<th>Meetings</th>
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<tr>
<td><strong>Members:</strong></td>
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<tr>
<td>Dr. Eugene Foley</td>
<td>Monthly</td>
<td>No link available</td>
</tr>
<tr>
<td>Dr. Clement Von Kirchenheim</td>
<td>Not open to the public</td>
<td>Contact IM</td>
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<tr>
<td>Mr. Stephen Duval</td>
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<tr>
<td>Ms. Helen Cronier</td>
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<td>Ms. Dorothy Scott</td>
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<td><strong>Website:</strong></td>
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<tr>
<td><a href="http://www.dhrs.ky">www.dhrs.ky</a></td>
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<td><strong>Contact:</strong></td>
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<tr>
<td>Davina Bennett-Wilson (IM)</td>
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<td>Angella Glidden (D)</td>
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<td><strong>Telephone:</strong></td>
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<td>(345) 949-2813</td>
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<th>Health Appeals Tribunal</th>
<th>Meetings</th>
<th>Minutes</th>
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<tr>
<td><strong>Members:</strong></td>
<td><strong>Meetings:</strong></td>
<td><strong>Minutes:</strong></td>
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<td>Outstanding</td>
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<td><strong>Contact:</strong></td>
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<td>(345) 946-2084</td>
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<td>Health Insurance Commission Board</td>
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<td><strong>Members:</strong></td>
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<tr>
<td>Mrs. Theresa Pitcairn</td>
<td>Monthly</td>
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<tr>
<td>Mrs. Jennifer Ahearn</td>
<td>Not open to the public</td>
<td>Contact IM</td>
</tr>
<tr>
<td>Dr. Gerald Smith</td>
<td><strong>Website:</strong></td>
<td></td>
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<tr>
<td>Mr. Mervyn Conolly</td>
<td><a href="http://www.dhrs.ky">www.dhrs.ky</a></td>
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<tr>
<td>Mrs. Carole Appleyard</td>
<td><strong>Contact:</strong></td>
<td></td>
</tr>
<tr>
<td>Dr. Louis Cona</td>
<td>Davina Bennett-Wilson (IM)</td>
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<tr>
<td>Ms. Letitia Solomon</td>
<td>Angella Glidden (D)</td>
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<tr>
<td>Richard Harris</td>
<td><strong>Telephone:</strong></td>
<td></td>
</tr>
<tr>
<td>Mr. Jennison Nunez</td>
<td>(345) 946-2084</td>
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<td><strong>Members:</strong></td>
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</tr>
<tr>
<td>Dr. Stephenson Tomlinson</td>
<td>Monthly</td>
<td>No link available</td>
</tr>
<tr>
<td>Dr. Tamer Tadros</td>
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<td>Contact IM</td>
</tr>
<tr>
<td>Ms. Vicki Ellis</td>
<td><strong>Website:</strong></td>
<td></td>
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<tr>
<td>Mr. Emerson Piercy</td>
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<tr>
<td>Ms. Rebecca Smith</td>
<td><strong>Contact:</strong></td>
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<td>Angella Glidden (D)</td>
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<td>(345) 949-2813</td>
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<th>Health Services Authority Board of Directors</th>
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<tr>
<td><strong>Members:</strong></td>
<td><strong>Meetings:</strong></td>
<td><strong>Minutes:</strong></td>
</tr>
<tr>
<td>Mr. Canover Watson</td>
<td>Monthly</td>
<td>No link available</td>
</tr>
<tr>
<td>Mr. Peter Young</td>
<td>Not open to the public</td>
<td>Contact IM</td>
</tr>
<tr>
<td>Ms. Wanda Ebanks</td>
<td><strong>Website:</strong></td>
<td></td>
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<tr>
<td>Mr. Tommy Ebanks</td>
<td></td>
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<tr>
<td>Ms. Racquel Solomon</td>
<td></td>
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<tr>
<td>Mr. Ryan Walrond</td>
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<tr>
<td><strong>Marine Conservation Board</strong></td>
<td><strong>Minutes</strong></td>
<td><strong>Meetings</strong></td>
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<tr>
<td><strong>Members:</strong>&lt;br&gt;Mr. Don Foster&lt;br&gt;Mr. Darvy Ebanks&lt;br&gt;Capt. Charles (Chucky) Ebanks&lt;br&gt;Mr. Kenny Ryan&lt;br&gt;Mr. Bruce Eldemire&lt;br&gt;Mr. Bernard Watson&lt;br&gt;Capt. Andrew Pierson&lt;br&gt;Capt. Bryan Ebanks&lt;br&gt;Mr. Richard Flowers</td>
<td><strong>Meetings:</strong>&lt;br&gt;Monthly&lt;br&gt;Not open to the public</td>
<td>No link available&lt;br&gt;Contact IM</td>
</tr>
<tr>
<td><strong>Website:</strong>&lt;br&gt;www.doe.ky</td>
<td><strong>Contact:</strong>&lt;br&gt;Margaret Buchanan (IM)&lt;br&gt;Tracy Galvin (D)</td>
<td><strong>Telephone:</strong>&lt;br&gt;(345) 949-8469</td>
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<tr>
<th><strong>Medical and Dental Council</strong></th>
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<tr>
<td><strong>Members:</strong>&lt;br&gt;Dr. Joseph Marzouca&lt;br&gt;Dr. Gerald Smith&lt;br&gt;Dr. Kantamneni Vivek&lt;br&gt;Dr. Sarah De Alvis&lt;br&gt;Clyde Allen&lt;br&gt;Dr. David Godfrey-co-opt member&lt;br&gt;Dr. Howard Ironstone-co-opt member</td>
<td><strong>Meetings:</strong>&lt;br&gt;Monthly&lt;br&gt;Not open to the public</td>
<td>No link available&lt;br&gt;Contact IM</td>
</tr>
<tr>
<td><strong>Website:</strong>&lt;br&gt;www.dhrs.ky</td>
<td><strong>Contact:</strong>&lt;br&gt;Davina Bennett-Wilson (IM)&lt;br&gt;Angella Glidden (D)</td>
<td><strong>Telephone:</strong>&lt;br&gt;(345) 949-2813</td>
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<tr>
<td><strong>National Drug Council</strong></td>
<td><strong>Meetings</strong></td>
<td><strong>Minutes</strong></td>
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<td><strong>Members:</strong></td>
<td><strong>Meetings:</strong></td>
<td>No link available</td>
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<tr>
<td>Mrs. Dorothy Crumbley, Chairman</td>
<td>Monthly</td>
<td>Contact IM</td>
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<tr>
<td>Mr. Rayle Roberts, Vice-Chairman</td>
<td></td>
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<tr>
<td>Ms. Margaret Ramsay-Hale</td>
<td>Not open to the public</td>
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<tr>
<td>Dr. Mark Lockhart</td>
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<tr>
<td>Mr. Mark C. Campbell</td>
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<td>Mrs. Theresa Echenique-Bowen</td>
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<tr>
<td>Ricardo Forbes</td>
<td></td>
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<tr>
<td>Mark Tibbetts</td>
<td></td>
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<tr>
<td>Chief Officer, Ministry of Health, Environment, Youth, Sports and Culture, Ex-Officio</td>
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<tr>
<td>Chief Officer, Ministry of Community Affairs and Housing, Ex-Officio</td>
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<tr>
<td>Chief Officer, Ministry of Education, Training and Employment, Ex-Officio</td>
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<tr>
<td>Minister of Finance or his representative, Ex-Officio</td>
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<tr>
<td>Commissioner of Police or his representative, Ex-Officio</td>
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<tr>
<td>National Drug Council Coordinator, Ex-Officio</td>
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<td></td>
<td><strong>Website:</strong></td>
<td><a href="http://www.ndc.ky">www.ndc.ky</a></td>
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<tr>
<td></td>
<td><strong>Contact:</strong></td>
<td>Simon Miller (IM)</td>
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<td></td>
<td></td>
<td>Luisa McLaughlin (D)</td>
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<tr>
<td></td>
<td><strong>Telephone:</strong></td>
<td>(345) 949-9000</td>
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<tr>
<th><strong>National Gallery of the Cayman Islands Management Board and Trustees</strong></th>
<th><strong>Meetings</strong></th>
<th><strong>Minutes</strong></th>
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<tbody>
<tr>
<td><strong>Members:</strong></td>
<td><strong>Meetings:</strong></td>
<td>No link available</td>
</tr>
<tr>
<td>Mr. Henry Hartford</td>
<td>Every 6 weeks</td>
<td>Contact IM</td>
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<tr>
<td>Mr. Desmond Kinch</td>
<td></td>
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<tr>
<td>Mr. Arthur Dzaghgouni</td>
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<tr>
<td>Ms. Monique Jackson</td>
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<td>Ms. Samantha Basdeo</td>
<td></td>
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<tr>
<td>Mr. Martyn Bould</td>
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<td>Mr. Carl Brown</td>
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<td>Ms. Sara Collins</td>
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<tr>
<td>Mrs. Ariane Dart</td>
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<td>Mr. John Doak</td>
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<td>Mrs. Lisa Flowers</td>
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<td>Mr. Hugh Hart</td>
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<td>Mr. John Hurlstone</td>
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<td>Mrs. Susan Olde</td>
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<td>Mr. Linton Tibbetts</td>
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<td>Mr. Andreas Ugland</td>
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<td>Mr. Joel Francis</td>
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<tr>
<td>Mrs. Natalie Coleman</td>
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<tr>
<td>Honorary Members</td>
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<tr>
<td></td>
<td><strong>Website:</strong></td>
<td><a href="http://www.nationalgallery.org.ky">www.nationalgallery.org.ky</a></td>
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<tr>
<td></td>
<td><strong>Contact:</strong></td>
<td>Mona Tatum-Watler</td>
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<tr>
<td></td>
<td><strong>Telephone:</strong></td>
<td>(345) 945-8111</td>
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<tr>
<td>National Sports Council</td>
<td>Meetings</td>
<td>Minutes</td>
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<tr>
<td><strong>Members:</strong> Outstanding</td>
<td><strong>Meetings:</strong> Not open to the public</td>
<td>Contact IM</td>
</tr>
<tr>
<td><strong>Website:</strong> <a href="http://www.departmentofsports.com">www.departmentofsports.com</a></td>
<td><strong>Contact:</strong> Collin Anglin (IM)</td>
<td></td>
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<tr>
<td><strong>Telephone:</strong> (345) 949-7082</td>
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<tr>
<th>National Trust</th>
<th>Meetings</th>
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<tbody>
<tr>
<td><strong>Members:</strong> Carla Reid Tessa Bodden Gary Redfern Lois Bumenthal Simon Barwick Tommie Bodden Andrea Bothwell Patricia Bradley Clarence “King” Flowers Jennifer Hunter Peter Milburn Janet Walker Estelle Stilling Debbi Truchan Suzan Merren Alice Mae Coe Debra Naused</td>
<td><strong>Meetings:</strong> Monthly Not open to the public</td>
<td>No link available Contact IM</td>
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<tr>
<td><strong>Website:</strong> <a href="http://www.nationaltrust.org.ky">www.nationaltrust.org.ky</a></td>
<td><strong>Contact:</strong> Frank Balderamos</td>
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<tr>
<td><strong>Telephone:</strong> (345) 949-0121</td>
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<td>National Youth Commission</td>
<td>Meetings</td>
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<td><strong>Members:</strong></td>
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<td>Mrs. Jenny Manderson</td>
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<td>Mr. Richard Christian</td>
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<td>Mr. Darren Dixon</td>
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<td>Ms. Cindy Adam</td>
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<td>Ms. Sherina Christie</td>
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<td>Pastor Felix Manzanares</td>
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<td>Ms. Dorothy Scott</td>
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<td>Ms. Sharon Martin</td>
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<td>Rev. Donovan Myers</td>
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<td>Mrs. Claudia Brady</td>
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<td>Mr. Patrick Beersingh</td>
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<td>Mr. James Myles</td>
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<td>Ms. Katherine Whittaker</td>
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<td>Mr. Luigi Moxam</td>
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<td>Ms. Laurel Ryan</td>
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<td>Mr. Lennon Christian</td>
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<td>Mr. Daryl Rankine</td>
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<td>Mrs. Joan West-Dacres</td>
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<td>Mr. Joel Francis</td>
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<td>Ms. Janett Flynn</td>
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<td>Ms. Debbie Ann Whittaker</td>
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<td><strong>Meetings:</strong></td>
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<td><strong>Website:</strong></td>
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<td><strong>Contact:</strong></td>
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<tr>
<td>Ms. Katherine Whittaker</td>
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<tr>
<td><strong>Telephone:</strong></td>
<td></td>
<td>(345) 946-6151</td>
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<tr>
<th>Nursing and Midwifery Council</th>
<th>Meetings</th>
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<tr>
<td><strong>Members:</strong></td>
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<tr>
<td>Mrs. Hyacinth Rose</td>
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<td>Ms. Andria Dilbert</td>
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<td>Ms. Abigail Parchment</td>
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<td>Ms. Donna Pryce</td>
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<tr>
<td>Mr. Noel Webb</td>
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<td><strong>Meetings:</strong></td>
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<td><strong>Contact:</strong></td>
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<tr>
<td>Davina Bennett-Wilson (IM)</td>
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<td>Angella Glidden (D)</td>
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<tr>
<td><strong>Telephone:</strong></td>
<td></td>
<td>(345) 949-2813</td>
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<thead>
<tr>
<th>Pharmacy Council</th>
<th>Meetings</th>
<th>Minutes</th>
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<tr>
<td><strong>Members:</strong></td>
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<tr>
<td>Mr. David Pellow</td>
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<tr>
<td>Mr. Donald McLean</td>
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<tr>
<td><strong>Meetings:</strong></td>
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<td><strong>Minutes:</strong></td>
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</tbody>
</table>
Ms. Samantha Conolly  
Mr. Colin Metford  
Mr. Hewiston Watler

Not open to the public

Website:

Contact:  
Davina Bennett-Wilson (IM)  
Angella Glidden (D)

Telephone:  
(345) 949-2813

Frequently asked questions

▪ **What Government Departments are under the Ministry of Health?**

  The government departments under the Ministry are:
  1) Department of Health Regulatory Services  
  2) Department of the Environment  
  3) Department of Sports  
  4) The Youth Services Unit  
  5) The Cayman Islands Cadet Corp

▪ **What Statutory Authorities and Government Companies are under the Ministry of Health?**

  The following statutory Authorities and Government Companies are under the Ministry:
  1) The Health Services Authority  
  2) The Cayman Islands National Insurance Company (CINICO)  
  3) The National Drug Council  
  4) The National Museum  
  5) The National Gallery  
  6) The National Trust  
  7) The Cayman National Cultural foundation

▪ **Who are the officers assigned to the various entities under the Ministry?**

  Policy officers are assigned to different subject areas. They are as follows:
  1) Ms. Janett Flynn – Policy Officer for Health  
  2) Ms. Sheila Watler – Policy Officer for the Environment  
  3) Mr. Joel Francis – Policy Officer for Youth, Sports and Culture

▪ **What are the current and proposed Laws that the Ministry is working on?**

  Currently the Ministry is working on the Pharmacy Law, the Health Insurance Law, and the National Conservation Law. The ministry proposes to make revisions to the Health practice Law and to review and update the National Cultural Foundation Law.
- **How are Boards and Commissions appointed?**
  Boards and Commissions are appointed by Cabinet on the advice of the Minister of Health.

- **Does the Ministry have direct Financial Management of HSA?**
  HSA has its own Board of Management and Finance Department with direct responsibility for the financial management and operations of the Authority.

- **Where can I go to make queries about invoices or payments?**
  Queries about payments or invoices can be made at the Finance section located on the 3rd Floor of the Government Administration Building.

- **If my employer refuses to offer me health insurance, whom can I contact?**
  You may contact the Health Insurance Commission located at the Department of Health Regulatory Services, 949-2813.

- **What is the name of the governing body which regulates the practice of health practitioners in the islands?**
  The Health Practice Commission, which constitutes four councils namely, Medical and Dental Council, Nursing and Midwifery Council, Pharmacy Council, and Council for Professions Allied with Medicine. The registrar for the councils may be contacted at 946-2084.

- **If I am unable to secure health insurance with a private insurer, what are my alternatives?**
  You may contact Cayman Islands National Insurance Company (CINICO) at 949-8101 for further assistance.

- **Does the Ministry provide wellness programmes for diseases such as diabetes, high blood pressure etc?**
  The Public Health Department at the Health Services Authority may be contacted at 244-2648 for further information.

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**STRATEGIC MANAGEMENT**

Administering the authority’s operations at the organizational level; developing business plans and corporate policy; setting long-term goals and objectives; evaluating the agency’s overall performance and progress towards established targets; managing programs to improve business processes and ensure consistent service delivery; preparing or revising laws and other regulatory instruments that affect the authority’s functions and responsibilities; obtaining legal advice from external sources.
Governance
The Minister, with the approval of Cabinet appoints Boards of Directors to administer the Statutory Authorities and Government Company under the Ministry at the Strategic Level. The Minister also appoints members of the Councils to administer the business of the Councils.

Laws & Regulations
- Public Service Management Law 2007 Revision
- Personnel Regulations 2006
- Freedom of Information law 2007
- FOI Regulations 2008
- Public Management & Finance Law (2005 Revision)
- Financial Regulations 2008

Corporate management
The Ministry uses several documents to its business activities

Documents
Ministry’s Strategic Plans
- Goals for 2009-10 and 2010-11 budget Years
- Organisation Chart
- Staff Directory and Contact details

Annual reports

Internal Audit reports on overall operations
- Audit of Use of corporate credit card
- Loans and Advances Audit
- Review of Funding Requisition from Equity Investment Audit
- Payroll Process Audit

HR Audit Reports
- Compliance Report for Chief Officers and HR Professionals – Oct 2007
- HR Report on Children & Family services Department

Office of the Complaints Commissioner
- Report on Own Motion on proper disposal of Electronic Data storage Devices

Performance evaluations

Statistics
- No of replies to correspondence
- Number of Cabinet papers
- Number of Press releases
- Number of replies to Parliamentary Questions
- Report of outputs produced

Plans for business continuity, hazard management and disaster recovery
The Ministry of HEYSAC administers the authority’s internal functions and managing its resources efficiently and effectively. It includes the management of monetary resources, which is administered by the Finance Unit which is headed by the Chief Financial Officer who manages the financial resources under the direction of the Chief Officer. It also includes the management of material resources under the direction of the Higher Executive Officer and the human resources under the direction of the Operations Human Resources Manager. It also manages information resources; and relationships with clients, the public and other government agencies.

**Financial management**
- The Public management and Finance Law 2005 revision and the Finance Regulations 2008 revision
- Annual Budget statement
- Annual Plan and Estimates
- Purchase Agreements
- Ownership Agreements
- Cabinet Invoicing
- Financial statements; Half-yearly / quarterly reports
- Capital Acquisition Budget
- Accounting Policies & Procedures
- Payment Batches and Invoices

**Administration**
- Insurance policies (Held by Risk Management Unit)
- Press releases
- Staff pay and grading structures
- Records management file plan or classification scheme

**POLICIES & PROCEDURES**
- Internal complaints Procedure
- HR policies and Procedure
- National Archives Law
- Administrative Circulars
- Creation, Maintenance and disposal standards
- Financial management Administrative Disposal Schedule
- Government’s e-mail Policy
- Chief Secretary’s Code of Practice on Records Management
- Public servants Code of Conduct
- PoCs advisory – Sick Leave Provisions
- Standard Terms of conditions of employment
- Employment agreements for Civil servants
- Declaration of secrecy for civil servants
- Remuneration Bands
- Leave and Vacation Policy
Overtime Policy
Attendance Policy

DECISIONS & RECOMMENDATIONS

Information about proposals, resolutions, assessments and results, including decision-making processes.

The Minister meets with senior staff on a regular basis to hold Post Cabinet updates and to gather information from subject areas advisors on current issues. The Chief Officer meets with senior staff on a bi-weekly basis to get updates on current work assignments of staff. Heads of Departments meetings are done on a monthly basis so that the Ministry can get an update on what is happening with the departments. The CFO of the Ministry sits on the finance committee of both the Health services Authority and CINICO and provides feedback to the Ministry. The Minister appoints the Boards and Councils under the Ministry to make strategic decisions over their business.

The decision process involves the discussion of issues and consultation with interested parties and then formulating policy or making the decision. The Ministry is currently on the provision of original and revised drafting instructions for revision or creation of the following laws:

- Cayman National Cultural Foundation Law
- Health Practice Law
- Tobacco Law and Regulations
- National Conservation Law

Documents:
- Policy proposals; Recommendations; Minutes of meetings; Public consultations
- Tobacco law and regulations
- National conservation Law – revision
- Health Practice law
- Cayman National Cultural Foundation law
- Evaluation procedures; Assessment criteria

LISTS & REGISTERS

Information held in registers required by law and other lists or registers relating to the functions of the authority.

This authority does not maintain any registers required by law. However the Health and Regulatory Services Department maintains four lists for the Councils whose members are appointed by the Minister. These Registers can be accessed through the Health and Regulatory services Department.

The Ministry however keeps a list and Registers of the following:
- Asset Register
- Attendance Register
- File Register
List of Complaints
List of payments
List of Cabinet papers
List of Leave taken
List of FOI requests
List of Public Authorities
List of Press Releases
List of Incoming and Outgoing mail
List of Employees and Phone numbers
Contact details for Heads of Entities within Ministry

OUR SERVICES

This category provides detailed information about the services offered and activities carried out by the authority, to fulfil its high-level functions and responsibilities.

General Nature of Activities
The Ministry of Health, Environment, Youth, Sports and Culture is responsible for a wide range of services critical to the well-being of the people of the Cayman Islands. The Ministry will ensure a healthy population through the development and implementation of strategic policies and legislation; it will ensure sustainable use of natural resources and the environment, as well as the development of the youth through innovative programmes.

The departments/units under the Ministry of Health, Environment, Youth, Sports and Culture include: Public Health, Environment, Youth, Sports, Cadet Corps and the Health Regulatory Services. These departments are generally under the direct purview of the Chief Officer of the Ministry.


The Ministry is responsible for providing funding for the activities of these agencies and get feedback reports of the outputs that they have produced. Policy decisions over these agencies are made by Boards who are appointed by the Minister and Cabinet in Council.

The types of information held by the Ministry are as follows:

- General Correspondence
- Press Releases
- Minutes of meetings
- Strategic Plan – Health
- Budget Addresses
- Audit reports and Correspondence
- Cabinet papers
- Circulars
- Legislative Drafting
- Parliamentary Questions
- Personnel files
- Disaster Preparedness
- Legal Matters
- FOI Requests and Responses
- Contracts
- Leave records

Please note that Cabinet papers, minutes of meetings and records on legal matters are exempt from disclosure under the FOI Law, and therefore will generally not be made public.
1. **About the Publication Scheme**

Every public authority covered by the Freedom of Information Law has a legal duty to maintain a publication scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

The publication scheme lists the information which is readily available to the public. The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.

This publication scheme commits the Department of Health Regulatory Services to making information available to the public as part of its normal business activities.

The Department of Health Regulatory Services will:
- specify the information held by the authority, which falls within the seven (7) categories below;
- proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
• describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
• list any fees charged for access to information described in this scheme;
• publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
• make this publication scheme available to the public;
• regularly review and update the information made available under this scheme.

2. Information that may be withheld

The Department of Health Regulatory Services will generally not publish:
• information in draft form;
• information that is not held by the Department of Health Regulatory Services, or which has been disposed of in accordance with a legally authorised disposal schedule;
• information that is not readily-available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
• information which is exempt under the FOI Law, or otherwise protected from disclosure – for example: personal information; or commercially sensitive information. Records containing exempt matter will be published in a redacted1 form, where ever it is practical to do so, indicating which exemptions apply.

In maintaining this publication scheme, our aim is to be as open as possible. However, there may be limited circumstances where information will be withheld from one of the categories of information listed in section 7: Categories of information.

Information will only be withheld where the FOI Law expressly permits it.

For example: where disclosure would breach the law of confidentiality, infringe personal privacy, harm the Department of Health Regulatory Service’s (or another organisation’s) commercial interests, or endanger the protection of the environment.

When ever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to section 6: Complaints.

3. Methods of access

Information available under our publication scheme will usually be accessible through the methods described below.

Section 7: Categories of information provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.

1 A copy of the record, with the exempt matter deleted in accordance with the National Archive’s Redaction Standard.
Online

Many of our documents are published electronically on this website and can be downloaded in PDF format. Where information is available online, a link within section 7: Categories of information will direct you to the relevant page or document.

If you are having trouble locating information listed under our scheme, please contact Davina Wilson, Information Manager or Dr. Angella Glidden, Information Manager Designate on 946-2084 or at foi.hrb@gov.ky

Email

If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You can email us at foi.hrb@gov.ky to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

Phone

Documents listed in the publication scheme can also be requested by telephone. Please call Dr. Angella Glidden or Mrs. Davina Wilson on 946-2084 to request information.

Post

All information listed in the publication scheme will usually be available in hard copy.

Requests may be addressed to:

Information Manager  
Department of Health Regulatory Services  
P.O. Box 10128  
Grand Cayman KY1-1002  
Cayman Islands

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See section 4: Fees and charges for further details.)

Personal visits

In limited cases, you may be required to make an appointment to view information listed in the publication scheme. This will be clearly stated in section 7: Categories of information, and relevant contact details will be provided in that section.

Advice and assistance

If you experience any difficulty identifying the information you want to access, please contact Mrs. Davina Wilson or Dr. Angella Glidden on 946-2084 or at foi.hrb@gov.ky.

The Department of Health Regulatory Services will adhere to its obligations under section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.

Information will be provided in the language in which it is held or in such other language that is legally required. Where the Department of Health Regulatory Services is legally required to translate any information, it will do so.
4. Fees and charges

The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. The Department of Health Regulatory Services strives to ensure that fees and charges are clearly explained and kept to a minimum.

Information which is published online, downloaded through a website, or sent to you by email (if the document does not already have a charge attached to it) will be provided free of charge.

Fees may be charged for providing information in paper copy or on computer disc. Charges will reflect the actual costs of reproduction and postage, as described below.

**Photocopies:**
Black & White copy (all sizes) - $1.00 per page;
Color copies (all sizes) - $1.50 per page.

**Fee for a copy of any part of register, for every sheet copied:**
- a) if certified - $10
- b) if uncertified - $7

**Computer Discs:**
$2.00 per disc

**Search & Inspection of Records:**
Health Practitioner Register - $5.00 for each record inspected.

An official search of documents held by the Health Practice Commission will be at a cost of $50 per hour or part thereof.

These publications are charged at the cover price, plus actual postage costs as charged by the Cayman Islands Postal Service.

**Reproduction costs**
Where fees apply, photocopied information will be charged at a standard rate of $1.00 per page (black and white; any size) and $1.50 per page (colour; any size).
Computer discs will be charged at a rate of $2 per disc.

**Postage costs**
The Department of Health Regulatory Services will pass on to the requester the actual costs of postage or courier delivery.

Details of any individual charges which differ from the above policy are provided within section 7: Categories of information.

If a fee applies, you will be advised of the amount and how it has been calculated. Information will be provided when the Department of Health Regulatory has received your payment.

5. Requests for information outside the Publication Scheme

Information held by the Department of Health Regulatory Services that is not published under this scheme can be requested in writing and emailed to foi.hrb@gov.ky or posted to P.O. Box 11765 Grand Cayman KY1-1002. For additional details you can also go on our website at
6. Complaints

The Department of Health Regulatory Services aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, please contact Ms. Davina Wilson or Dr. Angella Glidden, and we will try to resolve your complaint as quickly as possible.

Further information about our complaints procedures can be obtained from the Information Manager or Information Manager Designate. You may contact them on 946-2084 or email them at foi.hrb@gov.ky.

You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

Information Commissioner's Office,
2nd Floor, Elizabethan Square, Building 1
George Town, Grand Cayman

PO Box 1375
Grand Cayman KY1-1108
CAYMAN ISLANDS

Telephone: +1 345 747 5402
Email: appeals@ico.gov.ky

7. Categories of information

- About Us
- Strategic Management
- Finance & Administration
- Policies & Procedures
- Decisions & Recommendations
- Lists & Registers
- Our Services

ABOUT US

The Department of Health Regulatory Services (DHRS) was formed on the 1st July 2008 as a result of the merge between the Health Insurance Commission (HIC) and the Health Practice Commission (HPC). The Department of Health Regulatory Services monitors and regulates the health insurance and health care industries in the Cayman Islands. The Department also provides assistance to the public in resolving disputes regarding the provision of health insurance and health care services.

The principal officers of the DHRS are Mr. Mervyn Conolly, Director of the Department of Health Regulatory Services and Superintendent of Health Insurance. Dr. Angella Glidden is the Deputy
Director, Registrar and Information Manager Designate. The contact details for these two principal officers are listed below.

**Health Insurance Regulatory Services/Health Insurance Commission**
Mr. Mervyn Conolly
2nd Floor Countryside Shopping Village,
33 Hirst Road, Savannah, Grand Cayman
P.O. Box 10128
Grand Cayman KY1-1002
CAYMAN ISLANDS
946-2084 (P)
946-2845 (F)
Email: hic@gov.ky

**Health Practice & Facilities Regulatory Services/ Health Practice Commission**
Dr. Angella Glidden
P.O. Box 10215
Grand Cayman KY1-1002
CAYMAN ISLANDS
949-2815 (P)
946-2845 (F)
Email: hpusers@gov.ky

Freedom of Information website www.foi.gov.ky

Opening Hours: 8:30 am to 5:00 pm

**About the Ministry Health, Environment, Youth, Sports & Culture**

The Ministry of Health, Environment, Youth, Sports and Culture is committed to empowering people in the Cayman Islands to achieve optimal well-being through strategic policies, innovative programs, and proactive services governed by the highest principles of justice, personal and public integrity and excellence of standards.

The Chief Officer for the Ministry of Health, Environment, Youth, Sports and Culture is Mrs. Jennifer Ahearn. The contact details for the Ministry of Health, Environment, Youth, Sports and Culture is as follows:

3rd Floor, Government Administration Building
Grand Cayman KY1-9000,
CAYMAN ISLANDS
244-2318 (P)
949-1790 (F)
Opening Hours: 8:30am to 5:00pm, Monday to Friday

**Organisation and functions**

The mission of the of the Department of Health Regulatory Services is to effectively monitor and regulate the health insurance and health care industries in the Cayman Islands. The Department also provides assistance to the public in resolving disputes regarding the provision of health insurance and health care services.

The following Councils and Commissions are associated with the DHRS:

- Health Insurance Commission Board
- Health Practice Commission Board
- Medical & Dental Council
- Nursing & Midwifery Council
Pharmacy Council  
Council for Professions Allied with Medicine

The above councils and boards usually meet once per month at the Department of Health Regulatory Services Conference Room located at 33 Hirst Road, Countryside Shopping Village, Savannah. However, these meetings are not generally open to the public.

Functions of the Department of Health Regulatory Services

Function – Investigate and Resolve Complaints/Inquiries

Description of Function:

Complaints/inquiries are investigated and resolved based on the Health Insurance Commission’s policy and procedures.

Function – Public Education Campaign

Description of Function

A sustained public education campaign on health insurance and functions of the Health Insurance Commission in the Cayman Islands.

Function – Enforcement Issues Pertaining to the Health Insurance and Health Practice Law and Regulations

Description of Function:

- Investigation of all report on non-compliance with the Health Insurance and Health Practice Law and Regulations;
- Preparation of cases for legal action;
- Onsite inspections of approved insurers;
- Onsite inspections of health care facilities;
- Onsite inspections of employers.

Function – Collection of Segregated Insurance Fund

Description of Function:

- Collection of Segregated Insurance Fund Payments;
- Deposit of Segregated Insurance Fund Payments;
- Review reports on the number of insured persons;
- Monitor the number of indigent persons;
- Preparation of Segregated Insurance Fund financial statements for audit.

Function – Administrative Services

Description of Function:
• Contribution to Cabinet Papers, speeches, statements, responses to Parliamentary Questions, replies to correspondence and board minutes;
• Advise the Minister generally on any pertinent matter(s) relating to health insurance and health practice;
• Administrative services to the Board;
• Review and research Legislation;
• Development of budget reports (quarterly & annually) and invoices to the Ministry.

Function – Registration of Practitioners and Facilities

Description of Function:

• Registration of health care practitioners;
• Regulation of the professional conduct and discipline of registered practitioners;
• Regulation of the training requirements for both applicants and the purpose of practitioners retaining their registration;
• Promoting high standards of professional conduct and performance;
• Advising the Ministry on policy relating to health practice in the Islands including determining the type of health professions which should be permitted in the Islands.

Function – Facility Inspections

Description of Function:

• Inspection of healthcare facilities;
• Certification of healthcare facilities;
• Advising the Director of Planning on applications for the development of healthcare facilities.

Frequently Asked Questions

• Can a corporation be registered as a facility?

In section 4 (10) of the Health Practice Registration Regulations state that “Where an applicant is a non-Caymanian health practitioner (full-time resident or visiting) he shall provide written evidence at the date of application that he is or will be affiliated with a registered Caymanian health practitioner in the Islands or with one of the registered health care facilities in the islands.” Therefore, providing that the corporation has Caymanian ownership, consistent with the Health Practice Law (2005 Revision) and Trade and Business laws, then the application for registration will be accepted. Please click here for the Guidelines and Application for Facility Registration.

• How many Continuing Education Credit hours do I require for the retention of my registration?

Each Council is tasked with the duty to assign a minimum number of Continuing Education hours. Please check your Council for their requirements. Click your Council below to access the Continuing Education information for:
1. The Council for Professions Allied with Medicine – Continuing Education Information
   www.dhrs.ky/councils.php
2. The Medical and Dental Council – Continuing Education Information
   www.dhrs.ky/councils.php
3. The Nursing and Midwifery Council – Continuing Education Information
   www.dhrs.ky/councils.php
4. The Pharmacy Council – Continuing Education Information
   www.dhrs.ky/councils.php

▪ I want to practice in the Cayman Islands. What do I need to know right away?

You must be registered/licensed in one of the approved jurisdictions (i.e. Australia, Canada, Jamaica, New Zealand, South Africa, the United Kingdom, or the United States of America). In addition, you must provide a letter of good standing from the registering/licensing authority in the place where you are currently working. Please note that the letter of good standing can take up to 6 weeks to reach this office.

▪ How do I request a letter of good standing?

Please send your request to HPBUSERS@gov.ky. Include the Council you are registered with and the address that the certificate should be sent to. Most registering/licensing authorities request that the letter of good standing is sent directly to them from our office. Your request will take up to 5 business days to process. A fee of CI$ 25.00 (or US$ 31.00) is payable to the Cayman Islands Government by cheque or bank draft. Overseas and personal cheques are not accepted.

▪ How do I find work in the Cayman Islands?

The Health Practice Commission provides registration for the health care practitioners in the Cayman Islands. We cannot assist you with finding employment.

▪ I am a recent graduate of St Matthews University. What is required to obtain a letter of eligibility?

The Medical and Dental Council will require a copy of your current license/registration from one of the approved jurisdictions (i.e. Australia, Canada, Jamaica, New Zealand, South Africa, the United Kingdom, or the United States [US] of America). A request letter that states you are a St Matthews graduate.

▪ What if I need the letter of eligibility in order to obtain my license?

Some States in the US require this letter of eligibility in order to process your application for a license. In this event you are advised to register with another state that does not require a letter of eligibility from the jurisdiction that your medical school is located in.

▪ Where do I send the Z-Form?

The Texas State Board requires a Z-Form for their application process. The form should be filled in by the graduate and signed by the Permanent Secretary (or their
delegate) at the Ministry of Education in the Cayman Islands www.brighterfutures.gov.ky.

- I have decided not to work in the Cayman Islands. Can I receive a refund on my registration fee?
  
a. The registration fee is refundable prior to the Council's review or if the Council denies registration.
b. The registration fee is refundable if a mistake was made by the Health Practice Commission.
c. The registration fee is not refundable once the file reaches the Council and is subsequently approved for registration.

  The request for a refund of the registration fee must be made within 90 days of the date of the payment. Please note that the registration fee is unrelated to the duration of employment and is only prorated between the dates 10 October to 31 December when the upcoming renewal registration fee is due.

- What is the Standard Health Insurance Contract 1?

  The Standard Health Insurance Contract One (SHIC 1) is the minimum contract of prescribed health care benefits established in the Health Insurance Regulations (2005 Revision) and sold by approved health insurance companies.

- Who is responsible for providing health insurance coverage?

  Employers are responsible for providing health insurance for all of their employees, the employee's unemployed spouse and any of the employee's dependent children who reside in the Cayman Islands. The health insurance coverage must be obtained through an approved health insurance company. A self-employed person must provide their own cover with an approved health insurance company and their unemployed spouse and dependent children should also be covered.

- Who pays the premiums?

  The Health Insurance Law states that an employer shall be liable to pay the total cost of the premium of the Standard Health Insurance Contract One (SHIC1) but shall be entitled to recover directly from the salary, wage or other remuneration of each employee, 50% of the cost of the premium. The employer is not required to contribute to the premiums for the employee's dependent children or unemployed spouse and can deduct those amounts as arranged with the employee.

- What can I do if I cannot afford health insurance?

  If a person, because of limited or inadequate financial resources is unable to pay for their health care services or pay for health insurance cover, an assessment of their financial circumstances can be carried out by the Department of Children and Family Services to determine their eligibility for assistance.
What happens if an employee refuses the insurance coverage offered by an employer?

The Health Insurance Law requires that every person resident in the Cayman Islands have, at a minimum the Standard Health Insurance Contract One (SHIC 1). If an employee refuses health insurance provided by the employer, the employer should document the reasons why the employee refused the health insurance coverage and seek to verify if the employee has health insurance cover through another source. If the employer determines that the employee does not have other health insurance cover, the matter should be reported to the Health Insurance Commission.

Note: Under Section 10 (1) of the Health Insurance Law (2005 Revision) entitled "Employee to provide information to employer, every employee shall keep his employer informed of all facts related to the employer’s liability under section 5(2) of the law and any change of circumstances which would affect the employer’s liability under that section. An Employee who contravenes this section of the Law is liable to their employer for any expenses incurred by the employer for which he would otherwise not have been liable.

If I hire a new employee, when do I have to take out health insurance coverage on that employee?

Health Insurance coverage should be taken out immediately. An employer, within fifteen days after the commencement of an employee’s employment with that employer, shall give a written statement to the employee consisting of-

(a) the name and address of the approved insurer with whom the employee’s standard health insurance contract has been effected;
(b) the effective date of cover under the contract; and
(c) the insurance number of the health insurance contract.

The Health Insurance Commission recommends that the employer have the employee fill out the Health Insurance Enrollment Application (HIEA) form at the time of effecting the employment contract and submit the HIEA to the approved health insurance company on the first day that the employee commences employment.

Under the law, do I still have to pay for medical services in full and then submit my claims to my approved insurer?

The law makes it the responsibility of the health practitioner or the health care facility to submit claims to the approved health insurance company for payment. Patients are required to present their health insurance identification card at the time of seeking treatment and the patient will be responsible for paying any deductibles, coinsurance amounts and any charges exceeding the standard fees at the time of treatment.

My health insurance policy includes a deductible and coinsurance. What does this mean?

A deductible is the initial dollar amount you must pay out-of-pocket each calendar year before an insurance company pays its share. This is usually a flat dollar amount.
Coinsurance is the share or percentage of covered expenses you must pay after you have paid the deductible. For example, your policy may pay 80% of expenses after you have paid the deductible. You would then pay the remaining 20% as coinsurance until a maximum out-of-pocket expense is reached.

- **I am employed at two different places, who is responsible for my health insurance coverage?**

  If a person is employed by more than one employer, then insurance must be effected on his behalf by his principal employer. Where a person is employed by two or more employers, the principal employer of that person shall be deemed to be the employer who employs that person for the most hours each week. Where each employer employs him for a similar amount of hours a week, the principal employer shall be that employer which first retained the services of the employee.

- **What happens if a person is refused coverage?**

  If a person is refused health insurance coverage by two or more approved insurers, that person becomes an uninsurable person under the law. That person may then make an application for coverage with the Cayman Islands National Insurance Company (CINICO), an independent government-owned health insurance company, established to provide health insurance for those persons unable to obtain coverage either for health reasons or financial reasons. This person is still encouraged to seek coverage wherever possible to re-apply with their employer's group plan, if eligible, at a later date (for example: if a person is denied coverage due to being overweight and the extra weight is lost and kept off, the employee may usually reapply after a prescribed period of time).

- **What happens to my health insurance coverage upon termination of employment?**

  Your health insurance coverage terminates on the first day of the month following the date of termination of employment. If you remain resident in the Cayman Islands and if you do not become insured under any other employer, upon your request to your former employer, your coverage can continue for a period of three (3) months. In these circumstances, the employee will be responsible for the full amount of the premium. It is recommended that arrangements be made with your employer for payment of the premiums at the time of the termination of employment.

- **How much time do Healthcare facilities and doctors have to file a claim?**

  The law stipulates that health care providers and health care facilities must submit claims to the approved insurer within 180 days of the date of treatment. If the claim is not submitted within this 180 day time frame, the health care provider may be denied payment by the approved insurer and the provider cannot seek payment from the patient. The same time frame applies to individuals filing a claim on their own behalf.
STRATEGIC MANAGEMENT

Administering the authority’s operations at the organisational level; developing business plans and corporate policy; setting long-term goals and objectives; evaluating the agency’s overall performance and progress towards established targets; managing programs to improve business processes and ensure consistent service delivery; preparing or revising laws and other regulatory instruments that affect the authority’s functions and responsibilities; obtaining legal advice from external sources.

DHRS Laws & Regulations
The Department of Health Regulatory Services is governed by:

- Health Insurance Law, (2005 Revision).
- Health Insurance Regulations, (2005 Revision)
- Health Insurance Commission Law, 2003
- Health Practice Law (2005 Revision)
- Health Practice Regulations (2005 Revision)
- Pharmacy Law, 1979

FINANCE & ADMINISTRATION

This involves administering the Department of Health Regulatory Services’ internal functions and managing its resources efficiently and effectively as well as the management of monetary resources; material resources; human resources; information resources; and relationships with clients, the public and other government agencies.

Financial management
Documents relating to the administration of the Department of Health Regulatory Services' monetary resources – including projected and actual income and expenditure; tendering; procurement; and contracts.

- Public Finance & Management Law, 2005

Copies of the above document can be obtained from the Legislative Assembly.

Administration
Documents relating to other administrative functions carried out within our authority – including buildings, equipment & vehicles; communications; human resources; information & technology management.

- Public Service Management Law, 2007*
- Freedom of Information Law, 2007*
- National Archive & Public Records Law, 2007*
- Health Insurance Commission Law, 2003
- Health Insurance Law, (2005 Revision)
- Health Insurance Regulations, (2005 Revision)
- Health Practice Law, (2005 Revision)
- Health Practice Regulations, (2005 Revision)
Copies of these laws may be obtained from the Legislative Assembly. All other laws listed above may be obtained from the DHRS website www.dhrs.ky.

**POLICIES & PROCEDURES**

- Audit & Inspection Policy
- Complaint Resolution Policy
- Filing Policy
- Mail and Other Correspondence Policy
- Internal Complaint Policy
- Incoming FOI Request Policy

The Department of Health Regulatory Services' policies and procedures can be obtained upon your request to the Information Manager.

**DECISIONS & RECOMMENDATIONS**

Information about proposals, resolutions, assessments and results, including decision-making processes.

- Minutes of meetings

Copies of minutes may be obtained from the Information Manager when you make a FOI request. Please note that minutes of meetings may contain exempt matter that cannot be released. However applicants may still make their request and the Information Manager will make a formal decision as to whether the information can be released.

**LISTS & REGISTERS**

Information held in registers required by law and other lists or registers relating to the functions of the authority.

- List of registered practitioners*
- The FOI Disclosure Log (can be found at http://www.dhrs.ky/foi.php)

*The official list of registered practitioners in the Cayman Islands can be obtained for a fee from the Department of Health Regulatory Services.

**FORMS** – All forms can be obtained from our website at www.dhrs.ky, or by visiting our office at 33 Hirst Road, Countryside Shopping Village, Savannah.
MEDICAL and DENTAL COUNCIL (MDC)

New Applicants
1. MDC - Registration Application Form
2. MDC - Registration Guidelines

Renewal / Retention Registration
1. MDC - Registration Renewal Form
2. MDC - Administration Form
3. MDC - Continuing Education Form

Practice Guidelines
1. MDC - Code of Ethics

NURSING and MIDWIFERY COUNCIL (NMC)

New Applicants
1. NMC - Registration Application Form
2. NMC - Registration Guidelines

Renewal / Retention Registration
1. NMC - Registration Renewal Form
2. NMC - Administration Form
3. NMC - Continuing Education Form

Practice Guidelines
1. Coming soon.

PHARMACY COUNCIL (PC)

New Applicants
1. PC - Registration Application Form
2. PC - Registration Guidelines

Renewal / Retention Registration
1. PC - Registration Renewal Form
2. PC - Administration Form
3. PC - Continuing Education Form

Practice Guidelines
1. Coming soon.

COUNCIL for PROFESSIONS ALLIED with MEDICINE (CPAM)

New Applicants
1. CPAM - Registration Application Form
2. CPAM - Registration Guidelines
Renewal / Retention Registration
1. CPAM - Registration Renewal Form
2. CPAM - Administration Form
3. CPAM - Continuing Education Form

Practice Guidelines
1. Coming soon.

HEALTH INSURANCE COMMISSION FORMS

Complaint Intake Form
1. **About the Publication Scheme**

Every public authority covered by the Freedom of Information Law has a legal duty to maintain a publication scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

The publication scheme lists the information which is readily available to the public. The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.

This publication scheme commits the Youth Services Unit to making information available to the public as part of its normal business activities.

The Youth Services Unit will:

- specify the information held by the authority, which falls within the seven (7) categories below;
- proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
- list any fees charged for access to information described in this scheme;
- publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
- make this publication scheme available to the public;
- regularly review and update the information made available under this scheme.

2. Information that may be withheld

The Youth Services Unit will generally not publish:
- information in draft form;
- information that is not held by the Youth Services Unit, or which has been disposed of in accordance with a legally authorised disposal schedule;
- information that is not readily-available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
- Information which is exempt under the FOI Law, or otherwise protected from disclosure – for example: personal information; or commercially sensitive information. Records containing exempt matter will be published in a redacted form, where ever it is practical to do so, indicating which exemptions apply.

In maintaining this publication scheme, our aim is to be as open as possible.

However, there may be limited circumstances where information will be withheld from one of the categories of information listed in section 7: Categories of information.

Information will only be withheld where the FOI Law expressly permits it.

For example: where disclosure would breach the law of confidentiality, infringe personal privacy, harm the Youth Services Unit’s (or another organization's) commercial interests, or endanger the protection and development of young people.

When ever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to section 6: Complaints.

3. Methods of access

Information available under our publication scheme will usually be accessible through the methods described below.

Section 7: Categories of information provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.

Online

1 A copy of the record, with the exempt matter deleted in accordance with the National Archive’s Redaction Standard.
Some of our documents are published electronically on the YSU website at www.ysu.gov.ky and can be downloaded in PDF format.

If you are still having trouble locating information listed using the YSU website, please contact the FOI Information Manager James Myles at 943-1127 or email at james.myles@gov.ky or foi.ysu@gov.ky

**Email**

If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You can email us at foi.ysu@gov.ky to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

**Phone**

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**Personal visits**

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**Advice and assistance**

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Fees may be charged for providing information in paper copy or on computer disc. Charges will reflect the actual costs of reproduction and postage, as described below.

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Computer discs will be charged at a rate of $2 per disc.

**Postage costs**

The Youth Services Unit will pass on to the requester the actual costs of postage or courier delivery.

Details of any individual charges which differ from the above policy are provided within section 7: Categories of information of the FOI regulations.

If a fee applies, you will be advised of the amount and how it has been calculated. Information will be provided when the Youth Services Unit has received your payment.

5. **Requests for information outside the Publication Scheme**

Information held by the Youth Services Unit that is not published under this scheme can be requested in writing.

Your request will be considered in accordance with the provisions of the FOI Law by contacting FOI Information Manager James Myles at 943-1127 or email at james.myles@gov.ky or foi.ysu@gov.ky

6. **Complaints**

The Youth Services Unit aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, please contact James Myles at 943-1127 or email at james.myles@gov.ky or foi.ysu@gov.ky and we will try to resolve your complaint as quickly as possible.

Further information about our complaints procedures can be obtained from James Myles at 943-1127 or email at james.myles@gov.ky or foi.ysu@gov.ky

You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

Information Commissioner's Office,
2nd Floor, Elizabethan Square, Building 1
George Town, Grand Cayman

PO Box 1375
Grand Cayman KY1-1108
CAYMAN ISLANDS

Telephone: 1 345 747 5402
Email: appeals@ico.gov.ky
7. Categories of information

- About Us
- Strategic Management
- Finance & Administration
- Laws & Regulations
- Organization and Function
- Policies & Procedures
- Evaluations & Recommendations
- List of Information Held

ABOUT US

The Youth Services Unit (YSU) is a collaborative body that evaluates and develops youth service provision in accordance to the National Youth Policy.

MINISTRY

YSU operates under the Ministry of Health, Environment, Youth, Sports and Culture (HEYS&C)

STRATEGIC MANAGEMENT

The Ministry of HEYS&C administering the authority’s operations at the organizational level; developing business plans and corporate policy; setting long-term goals and objectives; evaluating the agency’s overall performance and progress towards established targets; managing programs to improve business processes and ensure consistent service delivery; preparing or revising laws and other regulatory instruments that affect the authority’s functions and responsibilities; obtaining legal advice from external sources using the laws that regulate the function of government entities.

FINANCE & ADMINISTRATION

The Ministry of HEYS&C administering the authority’s internal functions and managing its resources efficiently and effectively. This includes the management of monetary resources; material resources; human resources; information resources; and relationships with clients, the public and other government agencies using the laws that regulate the function of government entities.

FINANCIAL MANAGEMENT

- July 2008 - Annual Salary Scale for Salaried Staff and Hourly Rates for bi-weekly employees.
- 2008 Pay Schedule Monthly and weekly pay dates for 2008
- 2007 Pay Scales Annual Salary Scale for Salaried Staff - January 2007

ADMINISTRATION & HUMAN RESOURCE MANAGEMENT

- PSML (2007 Revision): Complete set of laws for the Cayman Islands Civil Service
- Schedule One of the Personnel Regulations: A document describing Employment Terms and conditions 05-Dec-2007
- Public Service Management Law, 2005 HR Law
- Public Servant Code of Conduct Code of Conduct for Civil Servants 05-Dec-2007

RECORDS MANAGEMENT
- Deputy Governor’s Code of Practice on Record Management
- Freedom of Information Law 2007
- National Achieve and Public Records Law

HEALTH, ENVIRONMENT, YOUTH, SPORTS & CULTURE (MINISTRY OF)
Minister: Hon Mark Scotland, JP
Permanent Secretary: Mrs. Jennifer Ahearn, JP
Address: 3rd Floor, Government Administration Building, 71A Elgin Avenue, George Town, Grand Cayman
Mailing Address 3rd Floor, Government Administration Building, Grand Cayman KY1-9000, CAYMAN ISLANDS
Telephone: (345) 244-2318 Fax: (345) 949-1790
Email: foi.mhs@gov.ky Website: www.mhs.gov.ky
Hours of Work: 8:30am to 5:00pm, Monday to Friday.

YSU Principle Officers
Ms. Katherine Whittaker
Head of Unit

Mr. James Myles
Youth Services Coordinator

YSU Contact Details
Office Address:
Physical address:
#6 F& J Plaza, Mary Street, Grand Cayman

Mailing Address:
3rd Floor Government Administration Building
71A Elgin Avenue KY1-9000

Tel: 345-943-1127 Fax: 345-943-1128
Email: foi.ysu@gov.ky Website: www.ysu.gov.ky
Hours of Work: 8.30am-5pm, Monday-Friday
YSU Information Manager

James Myles at 943-1127 or email at james.myles@gov.ky or foi.ysu@gov.ky

ORGANISATION AND FUNCTIONS

RESPONSIBILITIES & FUNCTIONS OF YSU

Monitoring and Evaluation of Youth Service Providers

- Regular visitations and recommendations
  - Monitoring visits of youth service providers that are funded partly by the Government. These visits are documented and recommendations are made for funding to continue or not
  - Advice is also given on ways to strengthen the programmes and collaborative arrangements are most times made to assist with the implementation of the NYP goals
  - Review of finances from last grant and assistance with forward planning offered

Youth Governance and Participation

- Youth Governance & Voice
  - Organize and run the Cayman Islands Youth Assembly
  - Organize and run the selection process of National Youth Ambassadors
  - Organize and produce a youth radio talk show [YouthFlex Radio Show]

- Youth Empowerment
  - Assist young people with Career guidance and paths
  - Assist young people with workplace preparation and interview tips
  - Assist young people with desk research and projects
  - Assist young people with job placement

- Youth Participation
  - Organize and run the Cayman Islands Youth Passport Programme

Fostering a Culture of Collaborative

- Collaborations with Youth Service Providers
  - Schools and Churches
  - Community Based youth groups and Youth Uniformed groups
  - National Youth Policy enhancement and implementation strategy using a collaborative framework
  - Sizzling Summer Series Camps in collaboration with private sector companies, service clubs and Government departments
Assist with collaborative community projects and events

YSU LAWS & REGULATIONS

The Youth Services Unit is not governed by any specific law, but its mandate is directed by the National Youth Policy, the Government Strategic Policy Statements from Cabinet and the laws and regulations that govern all Government Departments and Units.

YSU GUIDELINES

- Youth Services Unit FOI Policy
- FOI Complaints/Requests Procedure Guidelines
- Youth Group Assistance Guidelines

BOARDS AND COMMITTEES

Currently, (Dec 2009) there are no functioning committees within YSU; but YSU Officers are members of a number of boards and committees that function within government and the private sector. Frequently, YSU officers are asked to produce reports or recommendations from a youth development prospective.

YSU POLICIES & PROCEDURES

In addition to the laws and regulations listed above the following policies and procedures are used at YSU.

- Complaints-handling procedure
- Human Resource policies & procedures
- Hurricane Preparedness manual
- Youth Groups Assistance Criterion and procedures

List of Forms Used (External & Internal)

- Application Form – Cayman Islands Youth Assembly
- Application Forms – Cayman Islands Youth Passport Programme
- Application Form – Youth Group Assistance
- Application Form- YouthFlex Radio Show
- FOI Request Form
- FOI Complaints Form
- Registration Form – Sizzling Summer Series Camps

List of Publications at YSU

- The Advocate – YSU Quarterly Newsletter
- Youth Flex Radio Show Scripts
- Sizzling Summer Series Camps Manuals
PERMITS GRANTED

The Youth Services Unit do not issue any permits to date [Dec 2009].

This may change in the future but is not part of the functions of YSU to date.

EVALUATIONS & RECOMMENDATIONS

Evaluations by YSU staff are documented through visitation reports or recommendation based on their findings. Many of these reports or recommendations can be accessed by the public under the FOI law.

List of visitations and evaluations carried out by YSU

- Faith Based Youth Groups
  - Church Youth Groups
  - Church based After-School Programmes
- Youth Uniformed Groups
  - SDA Pathfinder Groups [Gideon & Lightbearers]
  - Cayman Islands Scouts Association
  - Cayman Islands Girls Brigade
  - Cayman Islands Girl Guides
- Sports Groups
  - Cayman Academy Sports Club
  - Future Football Club
- Community Groups
  - The New Self Help Community Foundation

CLASSES OF INFORMATION HELD

<table>
<thead>
<tr>
<th>Classes of Information</th>
<th>Restrictions &amp; Accessibility to information</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cabinet reports &amp; recommendations</td>
<td>FOI request concerning this type of information should be directed to the Cabinet Office or the Ministry of HEYS&amp;C.</td>
</tr>
<tr>
<td>Category</td>
<td>Description</td>
</tr>
<tr>
<td>-----------------------------------------</td>
<td>-----------------------------------------------------------------------------</td>
</tr>
<tr>
<td>Personal / Human Resource records</td>
<td>Access to information restricted to the relevant personnel.</td>
</tr>
<tr>
<td>Visitation records &amp; recommendations</td>
<td>Majority of information can be accessed by the public using FOI. Access is restricted for personal information concerning clients or private residents or if information is being used in an investigation.</td>
</tr>
<tr>
<td>Complaints</td>
<td>Majority of the information can be accessed by the public through FOI law. Access restricted for personal information concerning clients or private residents or if information is being used in an investigation.</td>
</tr>
<tr>
<td>Study Reports &amp; Publications</td>
<td>Majority of the information can be accessed by the public through without using the FOI law. Access restricted for personal information concerning clients or private residents or if information is being used in an investigation. Services paid for by private entities are the property of the payee unless the information is prejudiced to health &amp; human safety.</td>
</tr>
<tr>
<td>Financial information i.e. accounts, budget</td>
<td>Majority of the information can be accessed by the public through FOI law. Access restricted for personal information concerning clients or private residents or if information is being used in an investigation.</td>
</tr>
</tbody>
</table>
1. **About the Publication Scheme**

Every public authority covered by the Freedom of Information Law has a legal duty to maintain a publication scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

The publication scheme lists the information which is readily available to the public. The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.

This publication scheme commits the **Department of Sports** to making information available to the public as part of its normal business activities.

The Department of Sports will:

- specify the information held by the authority, which falls within the seven (7) categories below;
- proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
- describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
- list any fees charged for access to information described in this scheme;
- publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
- make this publication scheme available to the public;
- regularly review and update the information made available under this scheme.

2. Information that may be withheld

The Department of Sports will generally not publish:

- information in draft form;
- information that is not held by the Department of Sports, or which has been disposed of in accordance with a legally authorised disposal schedule;
- information that is not readily-available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
- information which is exempt under the FOI Law, or otherwise protected from disclosure – for example: personal information; or commercially sensitive information. Records containing exempt matter will be published in a redacted form, where ever it is practical to do so, indicating which exemptions apply.

In maintaining this publication scheme, our aim is to be as open as possible.

However, there may be limited circumstances where information will be withheld from one of the categories of information listed in section 7: Categories of information.

Information will only be withheld where the FOI Law expressly permits it.

For example: where disclosure would breach the law of confidentiality, infringe personal privacy, harm the Department of Sports' (or another organisation’s) commercial interests, or endanger the protection of the environment.

When ever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to section 6: Complaints.

3. Methods of access

Information available under our publication scheme will usually be accessible through the methods described below.

Section 7: Categories of information provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.

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1 A copy of the record, with the exempt matter deleted in accordance with the National Archive’s Redaction Standard.
Online

Many of our documents are published electronically on this website and can be downloaded in PDF format. Where information is available online, a link within section 7: Categories of information will direct you to the relevant page or document.

If there is no link, or the link is broken, you can use our website’s “Search” facility at http://www.departmentofsports.com. If you are still having trouble locating information listed under our scheme, please contact us at –foi.dsp@gov.ky.

Email

If information is listed in our publication scheme but is not published on the website. Please provide a telephone number so that we can call you to clarify details if necessary.

Phone

Documents listed in the publication scheme can also be requested by telephone. Please call 949-7082 to request information.

Post

All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to:

Department of Sports
P.O. Box 392, Ky1-1106
Cayman Islands

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See section 4: Fees and charges for further details.)

Personal visits

In limited cases, you may be required to make an appointment to view information listed in the publication scheme. This will be clearly stated in section 7: Categories of information, and relevant contact details will be provided in that section.

Advice and assistance

If you experience any difficulty identifying the information you want to access, please contact us at foi.dsp@gov.ky.

The Department of Sports will adhere to its obligations under section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.

Information will be provided in the language in which it is held or in such other language that is legally required. Where the Department of Sports is legally required to translate any information, it will do so.

4. Fees and charges
The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. The Department of Sports strives to ensure that fees and charges are clearly explained and kept to a minimum.

Information which is published online, downloaded through a website, or sent to you by email will be provided free of charge.

Fees may be charged for providing information in paper copy or on computer disc. Charges will reflect the actual costs of reproduction and postage, as described below.

These publications are charged at the cover price, plus actual postage costs as charged by the Cayman Islands Postal Service.

**Reproduction costs**

Where fees apply, photocopied information will be charged at a standard rate of $1.00 per page (black and white; any size) and $1.50 per page (colour; any size).

Computer discs will be charged at a rate of $2 per disc.

**Postage costs**

The Department of Sports will pass on to the requester the actual costs of postage or courier delivery.

Details of any individual charges which differ from the above policy are provided within section 7: Categories of information.

If a fee applies, you will be advised of the amount and how it has been calculated. Information will be provided when the Department of Sports has received your payment.

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**5. Requests for information outside the Publication Scheme**

Information held by the Department of Sports that is not published under this scheme can be requested in writing. Your request will be considered in accordance with the provisions of the FOI Law.

Requests for information must be made in writing and should be submitted via email, post or facsimile.

Cayman Islands Department Of Sports

Physical Address:
#44 Olympic Way
George Town, Grand Cayman

Mailing Address:
Department of Sports
P.O. Box 392, KY1-1106
Cayman Islands

Office Phone #: 1-345-949-7082
Fax #: 1-345-946-9161
Email: foi.dsp@gov.ky or sports@gov.ky

http://www.departmentofsports.com/foi.html
Your written request should include the following details:

1) A name (a real name is not mandatory; a fake name or pseudonym is acceptable).
2) A postal address and/or email address to which you want our response to be sent to you. This is also helpful in case the Department of Sports needs to contact you to clarify a aspect of your request.
3) Details of the records, including if you know, the period to which the information you are seeking relates; any dates relevant to the information being requested; the name or other identifying characteristics of the document; and,
4) The form of access you prefer such as electronic, photocopy, etc.

6. Complaints

The Department of Sports aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, please email us at foi.dsp@gov.ky, and we will try to resolve your complaint as quickly as possible.

Our complaints procedure and form can be obtained from:

You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

Information Commissioner's Office,
2nd Floor, Elizabethan Square, Building 1
George Town, Grand Cayman

PO Box 1375
Grand Cayman KY1-1108
CAYMAN ISLANDS

Telephone: +1 345 747 5402
Email: appeals@ico.gov.ky

7. Categories of information

- About Us
- Strategic Management
- Finance & Administration
- Policies & Procedures
- Decisions & Recommendations
- Lists & Registers
- Our Services

ABOUT US

The Department of Sports bases its function on the democratic principle of equality of opportunity and consequently is one that caters for all residents irrespective of race, colour, class, gender, age and physical or mental condition. Our Mission - “To Promote, encourage and
facilitate the active participation of all persons in physical and sporting activities consistent with their abilities."

The Department of Sports was created in 1987 in a response to a social demand and the vision of the then Government. The government decided to focus the majority of its financial resources on six "focus sports": Athletics, Basketball, Cricket, Football, Netball and Swimming. The Department provides technical assistance and expertise in the six focus sports through, community programs, after-school programs, school sessions, national programs, sports camps and provides maintenance to more than 20 different sports/recreational facilities; ensuring they are kept in a state of readiness and safety for public use. The Department also provides guidance on sport policy matters and monitors the development of sports in the Cayman Islands.

The goals of the Organization are:

1) To use sports as a vehicle to encourage and promote good health, social integration and a well rounded disciplined society. In this regard special opportunities are to be made available to children, young people, senior citizens and the differently abled.
2) To promote sporting excellence as a means of promoting National Pride, Patriotism, and enhance good will among nations.
3) To encourage and provide for the fullest participation of women and girls in all areas of sport, consistent with the 1994 Brighton Declaration on Women in Sport.
4) To maintain facilities at recreational and international standards to cater to the residents and promote the Cayman Islands as a premier sport destination.
5) To promote and facilitate sport as an industry that will contribute to the national economy.

Name of public authority

Cayman Islands Department of Sports
Physical Address: #44 Olympic Way, George Town, Grand Cayman

Mailing Address:
Department of Sports
P.O. Box 392, KY1-1106
Grand Cayman
Cayman Islands

Office Phone #: 1-345-949-7082
Fax #: 1-345-946-9161
Email: foi.dsp@gov.ky or sports@gov.ky

http://www.departmentofsports.com

Ministry

Health, Environment, Youth, Sports and Culture
3rd Floor, Government Administration Building
George Town Grand Cayman
Cayman Islands

http://www.departmentofsports.com/foi.html

Department Head
Collin Anglin – Director (Acting)
Mailing Address:
Department of Sports
P.O. Box 392, KY1-1106
Grand Cayman, Cayman Islands

Office Phone #: 1-345-949-7082
Fax #: 1-345-946-9161
Email: foi.dsp@gov.ky or sports@gov.ky

http://www.departmentofsports.com/foi.html

Information manager
Collin Anglin
Mailing Address:
Department of Sports
P.O. Box 392, KY1-1106
Grand Cayman
Cayman Islands
Office Phone #: 1-345-949-7082
Fax #: 1-345-946-9161
Email: foi.dsp@gov.ky or sports@gov.ky

Organisation and functions

The Department of Sports bases its function on the democratic principle of equality of opportunity and consequently is one that caters for all residents irrespective of race, colour, class, gender, age and physical or mental condition. Our Mission - “To Promote, encourage and facilitate the active participation of all persons in physical and sporting activities consistent with their abilities.”

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http://www.departmentofsports.com/aboutus.html
**Location and Hours**
Physical Address: #44 Olympic Way, George Town, Grand Cayman

Mailing Address:
Department of Sports
P.O. Box 392, KY1-1106
Grand Cayman
Cayman Islands

Office Phone #: 1-345-949-7082
Fax #: 1-345-946-9161
Email: sports@gov.ky
Hours Of Operation: 9:00 a.m. - 4:00 p.m.

**Boards and committees**
N/A
http://www.departmentofsports.com/foi.html

**Frequently asked questions**

- **How do I form a Non-Profit (NFP) Sporting Association?**

  1) Notify in writing your intention of forming a NFP Sport Organization to the
  2) Cayman Islands Olympic Committee (CIOC) and the Sports Department.
  3) Call for a meeting: This can be done through various media vehicles and the ad
     should include the meeting venue, date, time and contact information.
  4) Discuss the proposed Association's objectives to the meeting attendees.
  5) Identify possible association members among attendees/participants.
  6) Select at least 5 executive members for the Association: President, Vice-President, Secretary, Assistant Secretary and Treasurer.
  7) Take minutes of the meeting and send to all participants.
  8) Call for second meeting and present a motion to confirm the minutes. Send
     approved minutes to the COIC, Sports Department and proposed association members.
  9) Wait for a period of about 3 months for CIOC and Government Accreditation. Develop Association Articles and send them to Sports Department for Ministerial review.
  10) The Minister will then accept or reject recommendations and once accepted, the final document will be taken to the Legislative Assembly for approval.

- **Does the Sports Department control the associations?**

  No. The Sports Department doesn't have control over the Sports Associations.

- **What role does the Sports Department play with the associations?**

  The Department's role is to monitor and implement Ministerial policies among sporting associations in the Cayman Islands.

- **How can I reserve/book a facility for an event?**
Facilities can be booked by any individual and/or Organization officially recognized by the Ministry of Sports and the Cayman Islands Government. However, applications for any International Sport Event planned at a Government Facility must be received at least 1 month in advance for reservation purposes and Ministerial representation availability. Download the proper form from our "Forms" page, then fax or scan and email forms to us.

- **How do I report damage to a facility or if lights are inadvertently left on during the day?**

  Citizens are encouraged to be vigilant in helping us care for our facilities. Any damage, misuse, abuse, vandalism etc should be reported the the Department at 949-7082 or 926-7082.

- **Who is allowed to use the National Track?**

  National Athletes, National Teams and National Event Participants.

  http://www.departmentofsports.com/faqs.html

**History**

The Government has always been aware of the need to support the development of sports and recreation as an important element in the social and economic development of these islands. In 1935 Governor Cornwall organized the first regatta for Catboats and schooners both as a social event, and as a means of encouraging tourists visiting Jamaica to come to the Cayman Islands. In 1938 efforts were made by a school inspector to include physical drill as part of the education curriculum and in 1947 it was recommended that every school should have a “Sports Day”. In 1938 also saw the return of Timothy “Teacher” Mcfield and Mr. Vernon Jackson to Grand Cayman and both men began organizing football and other sports in the schools.

The first interschool sports were held in 1949. This trend, to better the organization of sport continued, and in 1976, the First Cayman Team participated in the Olympics in sailing. Since then the Cayman Islands have participated in CARIFTA, Central American and Caribbean Games, Pan American Games, the Commonwealth Games, Island Games, the Olympic Games, World Championships in Athletics, and the World Cup qualifiers in Football. In 1987 the Sports Office was created to assist the growing number of Associations with their planning and management, and to advise Government on Policy matters related to sport in the Cayman Islands. The then Minister for Health, Education and Social Services Mr. Benson Ebanks is quoted as saying that, he was "putting emphasis on Sport because it did two things for the country; It improved health and developed character".

In 1994, the then Minister for Sports, The Honourable Mckeeva Bush tabled in the Legislative Assembly a document entitled “Sports Development in the Cayman Islands-A National Policy Statement,” which outlined the benefits of Sports to the Cayman Islands, a course of action to be pursued as it is related to the provision of facilities, and which while recognizing the benefits of all sporting activities, indicated those sports which should receive greatest assistance from Government, since Government could not adequately satisfy the needs of the then 34 National Associations.
In 2008, after experiencing a massive destruction of nearly all facilities, the then Minister for Sport - Honourable Alden Mclaughlin - led a massive reconstruction of the major sporting facilities in the Cayman Islands in an effort to move the Islands forward in their quest to facilitate both local and International Events.

http://www.departmentofsports.com/aboutus.html

STRATEGIC MANAGEMENT

Governance
- Public Service Management Law
- Freedom of Information Law 2007
- Freedom of Information Regulations 2008
- Public Management and Finance Law (2005 Revision) and Regulations (2007 Revision)
- Immigration Law (2006 Revision) and Regulations
- National Pensions Law (2000) and Regulations
- Customs Law (2007 Revision) and Regulations
- Health Insurance Law (2005 Revision) and Regulations (2005 Revision)

Corporate management
- Inspections, reviews, performance assessments
- Statistics
- Hurricane Plan

*Copies may be obtained upon request from Information Manager

FINANCE & ADMINISTRATION

Financial management
- Finance and Accounting

Administration
- Press Releases
- Job vacancies; career opportunities
- Staff pay and grading structures
- Records management file plan or classification scheme
- Human Resources

*Copies may be obtained upon request from Information Manager

POLICIES & PROCEDURES
- Complaints-handling procedure;
- HR policies and procedures
- Information management policy; Disposal schedule (records retention policy)
- Risk Management
- Facility Management
- Code of Ethics
- Operating policies and procedures; Standards of service

**DECISIONS & RECOMMENDATIONS**

- Evaluation procedures; Assessment criteria

**LISTS & REGISTERS**

- Asset register;

**OUR SERVICES**

- Facility Reservation Forms
- Sports Grant Application Forms
- Summer Camp Forms

http://www.departmentofsports.com/forms.html

**Classes of information Held**

- Complaints
- Hurricane Plan
- Personnel, Human Resource Records
- Financial Information
- Contracts
1. **About the Publication Scheme**

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The publication scheme lists the information which is readily available to the public. The list is divided into different categories of information as described in Section 7 below, to help you find the documents you are looking for.

This publication scheme commits the Department of Environment to making information available to the public as part of its normal business activities.

The Department of Environment will:

- specify the information held by the authority, which falls within category 7 below;
- proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
• describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
• list any fees charged for access to information described in this scheme;
• publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
• make this publication scheme available to the public;
• regularly review and update the information made available under this scheme.

2. Information that may be withheld

The Department of Environment will generally not publish:

• information in draft form;
• information that is not held by the Department of Environment or which has been disposed of in accordance with a legally authorised disposal schedule;
• information that is not readily-available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
• information which is exempt under the FOI Law, or otherwise protected from disclosure – for example: personal information; or commercially sensitive information. Records containing exempt matter will be published in a redacted form, where ever it is practical to do so, indicating which exemptions apply.
• case-files as created and used by the Enforcement section. These may be available (subject to FOI law exemptions) by application to the Courts Office.
• Enforcement patrol schedules
• Scientific data collections prior to publication

In maintaining this publication scheme, our aim is to be as open as possible. However, there may be limited circumstances where information will be withheld from one of the categories of information listed in Section 7: Categories of information.

Information will only be withheld where the FOI Law expressly permits it.

For example: where disclosure would breach the law of confidentiality, infringe personal privacy, harm the Department of Environment’s (or another organisation’s) commercial interests, or endanger the protection of the environment.

Whenever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to Section 6: Complaints.

1 A copy of the record, with the exempt matter deleted in accordance with the National Archive’s Redaction Standard.
3. Methods of access

Information available under our publication scheme will usually be accessible through the methods described below.

Section 7: Categories of Information provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.

**Online**

Many of our documents are published electronically on our website and can be downloaded in PDF format, or members of the public can use our website “Search” facility at www.doe.ky. If you are still having trouble locating information listed under our scheme please contact Information Manager, Margaret Buchanan at the number below.

**Email**

If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You can email us at foi.env@gov.ky to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

**Phone**

Documents listed in the publication scheme can also be requested by telephone. Please call (345) 949-8469 to request information.

**Post**

All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to:

**Department of Environment**

PO Box 486
Grand Cayman KY1-1106
Cayman Islands

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See Section 4: Fees and charges for further details.)

**Personal visits**

In limited cases, you may be required to make an appointment to view information listed in the publication scheme. This will be clearly stated in Section 7: Categories of information, and relevant contact details will be provided in that section.

**Advice and assistance**

If you experience any difficulty identifying the information you want to access, please contact:

Margaret Buchanan, Admin & Finance Manager; Information Manager
CIG- Dept. of Environment
Tel: (345) 949-8469
Direct: (345) 244-5994
The Department of Environment will adhere to its obligations under Section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.

Information will be provided in the language in which it is held or in such other language that may be legally required. Where the Department of Environment is legally required to translate any information, it will do so.

4. Fees and charges

The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. The Department of Environment strives to ensure that fees and charges are clearly explained and kept to a minimum.

There are some publications which the Department of Environment offers for sale. Currently: “Threatened Plants of the Cayman Islands - The Red List” by Frederic J. Burton; $19.95 C.I.

Information which is published online, downloaded through a website, or sent to you by email will be provided free of charge.

Fees may be charged for providing information in paper copy or on computer disc. Charges will reflect the actual costs of reproduction and postage, as described below.

Schedule of Fees

1) Photocopy Black & White (all sizes) - $1.00 per page;
2) Photocopy Color (all sizes) - $1.50 per page
3) Photographs:
   a. (a)Black & White / Colour (digital photographic print from digital file, scanned
      hardcopy of existing negative);
      i) 8 _ x 11 (or smaller) - $5.00
      ii) 8 1/2 x 14 - $7.50
      iii) 11 x 17 - $10.00
   b. (b) Black and white (photocopy or standard print-out) - $1.00
   c. (c) Colour (photocopy or standard print-out) - $1.50
4) Conversion of an analogue audio or video record (e.g., tape or reel to reel) into digital
   MP3 or DivX file format; an amount that does not exceed the actual costs incurred by the
   authority, based on hourly rates of staff undertaking the conversion, plus the purchase
   cost of any carrier medium (compact disc or DVD).
5) Transcripts – an amount that does not exceed the actual costs incurred by the authority
   based on hourly rates of staff undertaking the transcription.
6) Blue print reproduction - $3.00 per sheet.
7) Maps and plans - $5.00 per page
8) Print-out of a digital document or database report Black & White copy (all sizes) - $1.00
   per page.
9) Provision of a digital record (text or image) in standard PDF, JPEG or TIF file format: (a)
    by email – no charge; (b) on compact disc or DVD - $2.00.
10) Conversion of a paper record (text or image) into PDF, JPEG or TIF file format; the actual costs incurred by the authority, based on hourly rates of staff undertaking the conversion, plus the purchase cost of any carrier medium (compact disc or DVD).

11) Digital text files converted to audio formats for visually impaired – the actual costs incurred by the Computer Services Department, based on hourly rates of staff undertaking the conversion, plus the purchase cost of any carrier medium.

12) Posting of record: Where access to the record to which the request relates is to be given in the form of the provision of a copy of the record and the copy provided is, at the request of the applicant, to be send by post or courier, a charge in respect of the posting or delivery of the copy not exceeding the actual cost of post or delivery.

13) Shipping costs – The Department of Environment will pass on to the requester the actual costs of postage or courier delivery chosen by applicant and a preparation charge of $20.00.

14) Expedited service: $50.00 non refundable payable on making application.

5. Requests for information outside the Publication Scheme

Information held by the Department of Environment that is not published under this scheme can be requested in writing. Your request will be considered in accordance with the provisions of the FOI Law.

Freedom of Information requests must be made in writing (letter, fax, prescribed form) including in electronic form. Email requests are also acceptable. You don’t have to give a reason why you want the information; however, your request should be specific. Remember that a public agency may not be able to respond to a vague or voluminous request if it may strain available resources. Specific requests will help you get what you want, so try to provide as much information as possible: what kind of document it is, what format is the information in, what date or year was it produced.

6. Complaints

The Department of Environment aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, please contact our Information Manager: (345) 949-8469: email: margaret.buchanan@gov.ky and we will try to resolve your complaint as quickly as possible.

Further information about our complaints procedures can be obtained by contacting a member of our Administrative staff at (345) 949-8469.

You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

Information Commissioner’s Office,
2nd Floor, Elizabethan Square, Building 1
PO Box 1375
Grand Cayman KY1-1108
CAYMAN ISLANDS

Telephone: +1 345 747 5402
Email: appeals@ico.gov.ky
7. Categories of information

- About Us
- Strategic Management
- Finance & Administration
- Policies & Procedures
- Decisions & Recommendations
- Our Services

ABOUT US

Department of Environment
Cayman Islands Environmental Centre
580 North Sound Road
PO Box 486
Grand Cayman KY1-1106
Cayman Islands
Telephone: (345) 949 8469
Web site: www.DOE.ky

Ministry
Ministry of Health, Environment, Youth, Sports & Culture

Minister
Hon. Mark Scotland

Chief Officer
Ms. Jennifer Ahearn
3rd Floor Government Admin. Building
George Town, Grand Cayman
Cayman Islands
Telephone: (345) 949 7900
Fax: (345) 949 1790

Director of the Department of Environment
Mrs. Gina Ebanks-Petrie

Deputy Director: Operations & Enforcement
Mr. Scott Slaybaugh

Deputy Director: Research & Assessment
Mr. Timothy Austin

Chief Conservation Officer
Mark Orr
contact: (345) 916 4271

Information manager
Margaret Buchanan
CIG- Dept. of Environment
Tel: (345) 949-8469
### Location and hours

<table>
<thead>
<tr>
<th>Location</th>
<th>Matters handled</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Grand Cayman:</strong></td>
<td></td>
</tr>
<tr>
<td>Dept. of Environment – Main Office</td>
<td>Main staff office &amp; admin</td>
</tr>
<tr>
<td>Cayman Islands Environmental Centre</td>
<td>Laboratories &amp; workshops</td>
</tr>
<tr>
<td>580 North Sound Road</td>
<td>Conference Rooms</td>
</tr>
<tr>
<td>George Town</td>
<td>Library (open by appointment)</td>
</tr>
<tr>
<td>8:30am to 5:00pm Monday to Friday</td>
<td>Fishing licences</td>
</tr>
<tr>
<td><strong>Little Cayman:</strong></td>
<td></td>
</tr>
<tr>
<td>Blossom Village</td>
<td>Marine Parks Office</td>
</tr>
<tr>
<td>(next to the public park)</td>
<td>Marine Enforcement</td>
</tr>
<tr>
<td>No scheduled hours – phone 916-7021</td>
<td>Visiting Scientist accommodation</td>
</tr>
<tr>
<td></td>
<td>Workshop</td>
</tr>
<tr>
<td><strong>Cayman Brac:</strong></td>
<td></td>
</tr>
<tr>
<td>Creek</td>
<td>Marine Enforcement Office</td>
</tr>
<tr>
<td>256 Creek Road</td>
<td>Marine Parks Office</td>
</tr>
<tr>
<td>No scheduled hours – phone 926-0136</td>
<td></td>
</tr>
</tbody>
</table>

### Organisation and functions

The Department of Environment (DoE), under the Ministry for Health, Environment, Youth, Sport and Culture (HEYS&C), is the main Government agency responsible for the management and conservation of the environment and natural resources.

The DoE works to facilitate responsible management and sustainable use of the natural environment and resources of the Cayman Islands through various environmental protection and conservation programmes and strategies.

The Department of Environment seeks to develop and support environmental citizenship by promoting awareness, understanding and appreciation of Cayman’s natural environment. Together with other government agencies, non-profit organizations and the private sector the DOE has contributed to the structure, programmes and funding of environmental education in the Cayman Islands.
Cayman Islands Environmental Project for the Tourism Sector (CEPTS) is a joint project between the Department of Environment and the Department of Tourism which works with the tourism sector to implement Environmental Management Systems with the goal of reducing facilities’ environmental impact through energy and water conservation, reduction of waste streams and . The first phase of the project involves guest accommodations with several facilities participating in a pilot programme. Subsequent phases will expand the project to other sectors of tourism businesses.

The Departmental Organisational Chart and job descriptions are available upon request.

**Boards and Committees**

**Technical Review Committee (TRC)**
The Department is charged with advising the Central Planning Authority (via the Planning Department) on land-based development applications and Cabinet (via the Ministry of Environment) on coastal works applications. The in-house Technical Review Committee (TRC) meets each week to review such applications and provide advice to the relevant agency in the form of a technical review. The TRC comprises the Director, the two Deputy Directors, the Senior Sustainable Development Officer (and the two officers from this unit being the Senior Sustainable Development Officer and the Environmental Assessment Officer) and the Manager, Terrestrial Ecology Unit. During these weekly sessions the TRC frequently meets with developers and applicants to give advice on mitigating environmental concerns associated with proposals or to outline the environmental assessment process prior to the submission of formal applications.

Coastal works reviews are undertaken by the TRC. Development along the coast is regulated by the Central Planning Authority when activities occur on land down to the Mean High Water Mark (MHWM). However, when activities extend from the MHWM seaward over seabed that is Crown property, such development falls under the jurisdiction of Cabinet. Projects such as docks, launching ramps, groynes and bulkheads built at or originating from mean high water, or dredging and filling works in open sea, would require approval from Cabinet in the form of a Coastal Works Licence. The purpose of the licence is two-fold: it grants permission by Cabinet to utilise Crown property and thereby avoid trespass issues; and it satisfies section 23 of the Marine Conservation Law which makes it an offence to cut, carve, injure, mutilate, remove, displace or break any underwater coral or plant growth or formation in Cayman waters unless licenced to do so. (More details on this process are on our website:  www.doe.ky )

**Marine Conservation Board**
The Marine Conservation Board (MCB) is a statutory authority, appointed under section 3 of the Marine Conservation Law that functions to generally administer the Marine Conservation Law and associated regulations, and to issue various licences as specified under the law. Members are appointed by the Governor with representation from Grand Cayman and the Sister Islands. Typically the Board convenes monthly. The meetings are not generally open to the public but persons may contact the MCB secretary if they wish to meet the Board members to discuss a matter of concern. The administrative work of the MCB is the responsibility of the DoE through the MCB Secretary and the department’s clerical staff.

Current Marine Conservation Board Members:
Mr. Don Foster    Chairman
Mr. Davy Ebanks    Acting Chairman
Mr. Richard Flowers   Member
Capt. Chuckie Ebanks Member
Capt. Bryan Ebanks   Member
Capt. Andrew Pierson   Member
Mr. Kenny Ryan    Sister Is. Member
Mr. Bruce Eldermire   Sister Is. Member
Mr. Bernard Watson   Sister Is. Member
Mr. Patrick Kenny   CITA Ad Hoc Member
Mr. Bill Christoffers   SITA Ad Hoc Member
Mrs. Gina Ebanks-Petrie Ex-Officio Member
Phil Bush   Secretary

Meeting minutes may be accessible by the public through FOI law.
Forms available upon request:

- Application for a Spear Gun Owners Licence
- Application for an Annual/Monthly Fishing Licence
- Application for a Fish Pot Licence
- Application for a Licence to take Turtles
- Renewal Application for a Seine Net Licence
- Application for a Wildlife Interaction Zone ‘Tourist Boat Licence’

Please note these licences command a fee. Some of the applications can only be processed upon production of a current personal Criminal Record issued by the Royal Cayman Islands Police Service. Please contact us for further information.

**Aggregate Advisory Committee**

The Aggregate Advisory Committee (AAC) is a multi-agency technical group consisting of members from National Roads Authority, Water Authority, Planning Department and Department of Environment. Each agency is an equal partner with DoE being the administrators at this time. The AAC functions to advise the Central Planning Authority on the provision of construction aggregate and fill material with the objective of ensuring that a sufficient supply remains available while reducing environmental impact from quarries, excavation and dredging. The AAC was formed in 2002 and meets monthly (or as necessary). As the AAC frequently reviews private business proposals the meetings are not open to the public. Copies of the Central Planning Authority’s Aggregate Policy, The Study for the Provision of Aggregate and Fill Material, and AAC Organisational Policy are available upon request.

**Beach Review and Assessment Committee**, and the **Environment and Coastal Zone Management Committee** are both defunct and therefore not sitting committees. Information about them and DOE’s participation on them can be found on our website.
**Frequently asked questions**

The most frequently asked questions at the Department of Environment are actually not for us at all and are the result of similarly named departments. We receive many calls regarding garbage collection: this is the responsibility of the Department of Environmental Health. Neither are we responsible for rodent issues; insect infestations; garden bonfires; derelict cars or strange odours. For any such enquiries please contact: evh@gov.ky or call 345 949 6696. Frequently asked questions which are relevant to this department are typically in respect of Fishing Seasons, and the island wide Marine Parks. We produce a leaflet titled: ‘Marine Park Regulations & Marine Conservation Laws Cayman Islands’. This is available from our offices; on-line via our website; or the information can be referenced in the current Cayman Islands Services Directory produced by Cable & Wireless.

- **When is lobster/conch season?**

  Lobsters: 1 March through 30 November. No one may take lobsters from Cayman waters during these months. No one may purchase, receive or possess lobsters taken from Cayman waters during these months.

  Conch: 1 May through 31 October. No one may take conch from Cayman waters during these months. No one may purchase, receive or possess conch taken from Cayman waters during these months.

- **May I take home a conch shell?**

  Conch shells, a popular tourist souvenir, are taken from Cayman waters as a by-product of local fishing for their meat. Because acquisition of the shell is incidental to this activity, and because there are currently laws in place to limit the amount of conch fished in Cayman waters, the export of a small number of shells (no more than three) by individuals as souvenirs does not require a CITES export permit. This is in line with the international policy formulated by the Parties to the Convention and the governing CITES Secretariat in Geneva.

- **Who may catch fish?**

  Unless licensed by the Marine Conservation Board, residents who do NOT possess Caymanian Status may not take or attempt to take, by any means, any marine life while he is on shore or in any part of Cayman waters in which he can stand.

  No license is required for catch and release fishing.

- **How do I make an FOI request?**

  If you wish to make a request for information then you should contact the Information Manager listed above. Requests may also be made through our Government assigned email address foi.env@gov.ky. Requests must be in writing (letter, email or facsimile) and must include your name and an address (either postal or e-mail). Please be as specific as possible about the information you would like, as this will help us to respond promptly. Where possible, please include a contact telephone number so we can call to discuss your request if necessary.
We will respond to your request as soon as possible upon receipt. The Law requires public authorities to respond within 30 calendar days, allowing an extension of an additional 30 calendar days if needed. We are obligated by law to always acknowledge receipt of all FOI requests made to the Information Manager and we are also obligated to let you know if there is a need to extend the deadline. For detailed advice on what type of information may be exempt, please see the FOI Unit website.

- **How is Climate Change being addressed by the CI Government?**

  **National Climate Change Working Group:** This working group, mainly comprised of public agencies but with some private sector partners, was created in and chaired by the DOE since 2007. Its purpose is administering the 3-year UK Department for International Development-funded Enhancing Capacity for Adaptation to Climate Change in the Caribbean UK Overseas Territories (ECACC) project. It has been working toward a **National Climate Change Policy** for the Cayman Islands.

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**STRATEGIC MANAGEMENT**

Administering the authority’s operations at the organisational level; developing business plans and corporate policy; setting long-term goals and objectives; evaluating the agency’s overall performance and progress towards established targets; managing programs to improve business processes and ensure consistent service delivery; preparing or revising laws and other regulatory instruments that affect the authority’s functions and responsibilities; obtaining legal advice from external sources.

**Governance: Legislation and International Conventions**

**Local Legislation**

- * Marine Conservation Regulations (2004 revision)
- * Marine Conservation (Marine Parks) Regulations (2007 revision)
- * Marine Conservation (Turtle Protection) Regulations (2008 revision)
- * Marine Conservation Directives (2003 revision)
- * Endangered Species Protection and Propagation Law (1999 revision)
- * Animals Law (2003 revision)
- * Merchant Shipping Law (2008 revision)
- * Merchant Shipping (Marine Pollution) Law , 2001 [available for view at DoE or purchase from the office of the Clerk of the Legislative Assembly]
- Draft National Conservation Law
- Endangered Species (Trade and Transport) Law, 2004 [not yet in force]
International Conventions for environmental conservation extended to the Cayman Islands

- International Convention on Oil Pollution Preparedness, Response and Co-operations (OPRC) http://fletcher.tufts.edu/multi/texts/BH981.txt
- International Convention on Civil Liability for Oil Pollution Damage (CLC) http://www.imo.org/Conventions/
- International Convention on the Establishment of an International Fund for Compensation for Oil Pollution Damage (Fund Convention) http://www.imo.org/Conventions/
- Convention on Wetlands of International Importance (Ramsar Convention) http://www.ramsar.org

FINANCE & ADMINISTRATION

Administration and Financial Management

Administering the authority’s internal functions and managing its resources efficiently and effectively: including the management of financial resources; material resources; human resources; information resources; and relationships with clients, the public and other government agencies.

Financial management*

- Finance and Accounting
- Annual Budgets
- Registry of Fixed Assets
- Grant funding
- Monthly Cabinet Output Invoices
- Financial statements; Half-yearly / quarterly reports
- Accounting procedures; Contracting procedures
- Board members allowances and expenses
- Ministerial expenditure
- List of current tenders, contracts or quotations; Recently-awarded contracts

**Administration***
- Insurance policies
- Job vacancies; career opportunities
- Records management file plan or classification scheme
- DoE Disaster Control Plan
- Training and Safety
- Human Resources
- Press Releases

*Copies can be obtained upon request from Information Manager

**Human Resource Management**
- Annual Salary Scale for Salaried Staff - July 2008
- Schedule One of the Personnel Regulations: A document describing Employment Terms and conditions 05-Dec-2007
- Public Servant Code of Conduct for Civil Servants 05-Dec-2007
- Public Management and Finance Law (2005 Revision) and (Regulations 2007 Revision)
- * Personnel Regulations (2006 Revision)

(* These laws/regulations are available for viewing at our offices by appointment.)

**CLASSES OF INFORMATION HELD FOR ADMINISTRATION SECTION**

<table>
<thead>
<tr>
<th>Classes of Information</th>
<th>Restrictions &amp; Accessibility to information</th>
</tr>
</thead>
<tbody>
<tr>
<td>CIG/Internal to Government Cabinet reports &amp; recommendations</td>
<td>FOI requests concerning this type of information should be directed to the Cabinet Office or the Ministry of Health, Environment, Youth, Sports &amp; Culture</td>
</tr>
<tr>
<td>Personnel / Human Resource records.</td>
<td>Access to personal information is restricted to the relevant personnel.</td>
</tr>
<tr>
<td>Financial information i.e. accounts, budget, Grant Agreements</td>
<td>The majority of this information can be accessed by the public through FOI law. Access is restricted for personal information or if information is being used for recommendations or investigation.</td>
</tr>
<tr>
<td>Vendor Files</td>
<td>The majority of this information can be accessed by the public.</td>
</tr>
</tbody>
</table>
Records Management
Under guidance from CINA, records are managed in accordance with:

- Chief Secretary's Code of Practice on Record Management
- Freedom of Information Law 2007
- National Achieve and Public Records Law

POLICIES & PROCEDURES
Policy documents may be obtainable upon request from Information Manager

- National Environmental Policy
- National Oil Spill Contingency Plan
- Coastal Works Policy
- Aquaculture Policy
- Internal Complaint Review Procedure
- *Diving Policy
- *Boating Operations and Workshop Policies

* Documents pending review and approval of Ministry

DECISIONS & RECOMMENDATIONS

- Marine Conservation Board – meeting minutes
- Fisheries Licencing permits
- TRC reviews & recommendations for Coastal Works and Planning applications
- Ocean Disposal Permit

OUR SERVICES

The Cayman Islands Department of Environment’s mission is to facilitate responsible management and sustainable use of the natural environment and resources of the Cayman Islands through a variety of environmental protection and conservation strategies and programmes.

With a permanent staff compliment of 37 employees the Department of Environment is divided into four (4) main sections.
**Administration Section**

The Administration Section handles much of the routine clerical work including accounting, filing, routing public inquires to the appropriate DOE staff, managing the front desk and providing secretarial to other members of staff.

**Enforcement Section**

The Enforcement Section works primarily with the enforcement of the Marine Conservation Law to ensure that Marine Park Regulations and other environmental laws are adhered to on a daily basis.

The Enforcement Section spends a significant proportion of their time conducting routine patrols of the marine environment. In cases of infractions of the law that require prosecution the Marine Enforcement Officers must assist in the preparation of case files for the Legal Department including collecting evidence, taking statements and attending Court.

The Marine Enforcement Section remains on standby 24 hours a day and is often called upon to assist in search and rescue operations for vessels or people in distress around Cayman waters.

**CLASSES OF INFORMATION HELD FOR ENFORCEMENT SECTION**

<table>
<thead>
<tr>
<th>Classes of Information</th>
<th>Restrictions &amp; Accessibility to information</th>
</tr>
</thead>
<tbody>
<tr>
<td>Case Files</td>
<td>The majority of this information can not be accessed by the public, even through FOI law, if it is being used for investigation/evidence purposes. Application to the Courts office may be made for closed files.</td>
</tr>
<tr>
<td>Log book copies</td>
<td>The majority of this information can not be accessed by the public, even through FOI law, if it is being used for investigation/evidence purposes; or if it contains details of surveillance schedules.</td>
</tr>
<tr>
<td>Public Relations – correspondence re Marine Law queries, etc.</td>
<td>The majority of this information can be accessed by the public upon request or through FOI law.</td>
</tr>
</tbody>
</table>

**Operations Section**

The Operations Section deals extensively with the day-to-day maintenance of the Cayman Islands’ Marine Parks System, including the installation and routine maintenance of over 350 Public Moorings, Marine Park boundary markers and signs.

The Operations Section is also primarily responsible for the maintenance of the Department’s vehicles, boats and other technical equipment employed in all aspects of DOE work. Additionally the Operations Section staff provides field and logistical support to DOE research projects as well as functioning as the primary marine pollution response team for oil spills and other pollution events.
### Classes of Information Held for Operations Section

<table>
<thead>
<tr>
<th>Classes of Information</th>
<th>Restrictions &amp; Accessibility to information</th>
</tr>
</thead>
<tbody>
<tr>
<td>Public Moorings</td>
<td>Lists of mooring provided for public use on each island is freely available</td>
</tr>
<tr>
<td>Marine Pollution</td>
<td>The majority of this information can be accessed by the public through FOI law. Access is restricted for personal information or if information is being used for recommendations or investigation.</td>
</tr>
</tbody>
</table>

### Research and Assessment Section

The Research and Assessment Section is comprised of three units: the Marine Resources Unit, the Terrestrial Resources Unit and the Sustainable Development Unit. The Marine Resources Unit is responsible for the design and implementation of the Department’s marine and coastal research agenda with a main emphasis on research projects that deal with local management issues such as the conservation of local fisheries or other natural resources, as well as providing aquaculture support and development services. The Terrestrial Resources Unit with a staff of two is a growing but dynamic unit. It focuses on the monitoring of key species and habitats on land and the conservation and protection of our unique biodiversity. The SDU’s focus is on providing advice and recommendations on environmentally sustainable (or “green”) development practices and procedures to the Cabinet, the Central Planning Authority and the general public. The Unit is also the focal point for Climate Change adaptation and mitigation planning and plays the leading role with respect to environmental assessment functions in the department’s Technical Review Committee.

The Sustainable Development Unit (SDU) at the DOE was set up in July 2006 to spearhead the formation of a national policy-level strategy for sustainable development. This was in reaction to the expanding advisory nature of the DOE on environmental best practices and obligations under various Multilateral Environmental Agreements that require integration of physical, economic, social and environmental development planning policies. To date the SDU has worked on a National Sustainable Development Framework, draft National Conservation Law, the draft Grand Cayman Development Plan, revised National Tourism Management Policy, Go East Initiative, National Assessment of Living Conditions study and Public Health Review, the Enhancing Climate Change Adaptation in the Caribbean (ECACC) project, implementation of the Kyoto Protocol, and continues to advise on planning and coastal works applications.

### SDU Newsletter:

The Sustainable Development Unit (SDU) at the Department of Environment produces a newsletter – “SDU News” – to promote the work of the SDU and sustainable development initiatives going on in the community, and make people aware of the sustainable development issues facing the Cayman Islands.

All issues of the newsletter can be found at http://www.doe.ky/about/sustainable-development-unit/.
### Classes of Information Held for Research Section

<table>
<thead>
<tr>
<th>Classes of Information</th>
<th>Restrictions &amp; Accessibility to information</th>
</tr>
</thead>
<tbody>
<tr>
<td>Aquaculture Policy and Files. Diversification. Water Quality/Pond surveys/Quarry pit monitoring. Fish kills. Conch surveys. Exotic aquatic imports.</td>
<td>The majority of this information can be accessed by the public upon request.</td>
</tr>
<tr>
<td>Environmental Impact Advice</td>
<td>FOI requests concerning this type of information may need to be directed to the Cabinet Office or the Ministry of Health, Environment, Youth, Sports &amp; Culture.</td>
</tr>
<tr>
<td>Marine Animal Sightings Project</td>
<td>The majority of this information can be accessed by the public upon request.</td>
</tr>
<tr>
<td>Sustainable Development Unit Files</td>
<td>The majority of this information can be accessed by the public upon request. Access may be restricted if information is being used for recommendations or investigation.</td>
</tr>
<tr>
<td>Technical Review Committee files</td>
<td>FOI requests concerning this type of information may need to be directed to the Cabinet Office or the Ministry of Health, Environment, Youth, Sports &amp; Culture.</td>
</tr>
<tr>
<td>Terrestrial Section Files</td>
<td>The majority of this information can be accessed by the public upon request.</td>
</tr>
<tr>
<td>Turtle Research General Educational Material</td>
<td>The majority of this information can be accessed by the public upon request.</td>
</tr>
</tbody>
</table>

The Department of Environment staff members work to produce a range of brochures, newsletters, reports and leaflets with the aim of providing general information to the public. These are normally available, free of charge, for pick-up at the DoE offices, or on line through links on our website.

**List of Brochures, Newsletters, Reports and Research Papers from the Department of Environment**

- National Climate Change Working Group
- Climate Change Workshop Report
- Darwin Initiative Newsletter
- Design and Construction Guidelines for Docks
- DoE – DEH. Do you know the difference?
- DOE Marine Research News
- DoE Sighting Program
- ECACC Project – Launch
- ECACC Project – Report
- Flicker *
- Guide to Submitting Application for Coastal Works
• ‘Flicker’ is aimed at promoting terrestrial environmental awareness in the Cayman Islands. Flicker will give people the opportunity to make their work publicly accessible and citable. Short communications, reviews, essays and notes are welcomed. Anyone undertaking research (students, interns, visiting scientists) is invited to submit their findings. Some overseas scientists, who have carried out work in Cayman, have already submitted papers. It’s a great way to communicate the results of small projects, which may be overlooked by large scientific journals, and helps promote conservation research in the Cayman Islands. Flicker already has a multinational readership, and interest is growing. Soon all issues will be made freely available on the web, increasing awareness and readership still further. Check www.doe.ky or www.caymanbiodiversity.com for further information.

SDU Newsletter
The Sustainable Development Unit (SDU) at the Department of Environment produces a newsletter – “SDU News” – to promote the work of the SDU and sustainable development initiatives going on in the community, and make people aware of the sustainable development issues facing the Cayman Islands.
All issues of the newsletter can be found at http://www.doe.ky/about/sustainable-development-unit/.
An update of the services offered by the SDU can be provided upon request.

Some recent editions of our literature are featured below as an example.

DoE Marine Research News: This brief newsletter outlines the work of the Department of Environment Marine Research Section.
Examples of available DOE Literature

- Marine Park Regulations & Marine Conservation Laws
- Design and Construction Guidelines for Docks
- Guide to Submitting Applications for Coastal Works
- DOE - DEH
- Marine Turtles & Lighting
- Wildlife Interaction Zones
- Climate Change Work Group
- Climate Change Workshop Report
- ECACC Project – Launch
ECACC Project – Report

Tyndall Center, Lessons Learned - Report

Tyndall Center, Natural Hazards – Report
1. About the Publication Scheme

Every public authority covered by the Freedom of Information Law has a legal duty to maintain a publication scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

The publication scheme lists the information which is readily available to the public. The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.

This publication scheme commits the Cayman Islands Cadet Corps to making information available to the public as part of its normal business activities.

The Cayman Islands Cadet Corps will:

- specify the information held by the authority, which falls within the seven (7) categories below (section 7);
- proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
list any fees charged for access to information described in this scheme;
publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
make this publication scheme available to the public;
regularly review and update the information made available under this scheme.

2. Information that may be withheld

The Cayman Islands Cadet Corps will generally not publish:
- information in draft form;
- information that is not held by the Cayman Islands Cadet Corps, or which has been disposed of in accordance with a legally authorised disposal schedule;
- information that is not readily-available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
- information which is exempt under the FOI Law, or otherwise protected from disclosure – for example: personal information; or commercially sensitive information. Records containing exempt matter will be published in a redacted form, where ever it is practical to do so, indicating which exemptions apply.

In maintaining this publication scheme, our aim is to be as open as possible.

However, there may be limited circumstances where information will be withheld from one of the categories of information listed in section 7: Categories of information.

Information will only be withheld where the FOI Law expressly permits it.

For example: where disclosure would breach the law of confidentiality, infringe personal privacy, harm the Cayman Islands Cadet Corps’s (or another organisation’s) commercial interests, or endanger the protection of the environment.

When ever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to section 6: Complaints.

3. Methods of access

Information available under our publication scheme will usually be accessible through the methods described below.

Section 7: Categories of information provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.

---

1 A copy of the record, with the exempt matter deleted in accordance with the National Archive’s Redaction Standard.
Online

Many of our documents are published electronically on www.cicadetcorps.com and can be downloaded in PDF format and some in MS Word. Where information is available online, a link within section 7: Categories of information will direct you to the relevant page or document.

If there is no link, or the link is broken, or if you are having trouble locating information listed under our scheme, please email foi.cad@gov.ky or call the Cadet Corps office at (+1 345) 946-9810.

Email

If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You can email us at foi.cad@gov.ky to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

Phone

Documents listed in the publication scheme can also be requested by telephone. Please call the Admin Officer or the Adjutant at 946-9810 to request information.

Post

All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to:

The Information Manager
Cayman Islands Cadet Corps
Government Administration Building
Grand Cayman KY1-9000
CAYMAN ISLANDS

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See section 4: Fees and charges for further details.)

Personal visits

In limited cases, you may be required to make an appointment to view information listed in the publication scheme. This will be clearly stated in section 7: Categories of information, and relevant contact details will be provided in that section.

Advice and assistance

If you experience any difficulty identifying the information you want to access, please contact the Admin Officer at 946-9810.

The Cayman Islands Cadet Corps will adhere to its obligations under section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.

Information will be provided in the language in which it is held or in such other language that is legally required. Where the Cayman Islands Cadet Corps is legally required to translate any information, it will do so.
4. Fees and charges

The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. The Cayman Islands Cadet Corps strives to ensure that fees and charges are clearly explained and kept to a minimum.

Information which is published online, downloaded through a website, or sent to you by email will be provided free of charge.

Fees may be charged for providing information in paper copy or on computer disc. Charges will reflect the actual costs of reproduction and postage, as described below.

**Reproduction costs**

Where fees apply, photocopied information will be charged at a standard rate of $1.00 per page (black and white; any size) and $1.50 per page (colour; any size).

Computer discs will be charged at a rate of $2 per disc.

**Postage costs**

The Cayman Islands Cadet Corps will pass on to the requester the actual costs of postage or courier delivery.

Details of any individual charges which differ from the above policy are provided within section 7: Categories of information.

If a fee applies, you will be advised of the amount and how it has been calculated. Information will be provided when the Cayman Islands Cadet Corps has received your payment.

5. Requests for information outside the Publication Scheme

Information held by the Cayman Islands Cadet Corps that is not published under this scheme can be requested in writing. Your request will be considered in accordance with the provisions of the FOI Law.

*For information on making a request, please see:*


6. About the Publication Scheme

The Cayman Islands Cadet Corps aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, please contact the Adjutant at adjutant@cicadetcorps.com, and we will try to resolve your complaint as quickly as possible.

Further information about our complaints procedures can be obtained from http://www.cicadetcorps.com/documents/ConductAndComplaint/cicc%20complaints%20procedure.doc.

You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response, forward appeals to:
7. Categories of information

- About Us
- Strategic Management
- Finance & Administration
- Policies & Procedures
- Decisions & Recommendations
- Lists & Registers
- Our Services

ABOUT US

Cayman Islands Cadet Corps

Ministry
Ministry of Health Environment Youth, Sports & Culture

Principal Officer & Other Key Staff
Commandant (HOD)
Lt. Col. Bobeth O’Garro,
Email: bobeth.o'garro@gov.ky
Mobile: (+1345) 938-8823

Adjutant Training Officer (Grand Cayman)
Capt Ricardo O. Henry
Email: ricardo.henry@gov.ky
Mobile: (+1345) 938-8821

Executive Officer (Cayman Brac Office)
Ms Lea Scott
Email: Lea.scott@gov.ky
Mobile: (+1345) 938-8824

Information manager
Lt. Col. Bobeth O’Garro,
Email: bobeth.o'garro@gov.ky
Web: www.cicadetcorps.com
Mobile: (+1345) 938-8823
Information Manager Designate
Capt Ricardo O. Henry
Email: ricardo.henry@gov.ky
Web: www.cicadetcorps.com
Mobile: (+1345) 938-8821

Freedom of Information website
www.foi.gov.ky

Organisation and functions
The Cayman Islands Cadet Corps (CICC) aims to inspire young people to achieve success in life with a spirit of service to God the Almighty, the Sovereign, the Cayman Islands and their community, and to develop in them the qualities required of a good citizen.

Mailing Address
Cayman Islands Cadet Corps
Government Administration Building
Grand Cayman KY1-9000
CAYMAN ISLANDS

Telephone number (+1345) 946-9810 (Grand Cayman) or 948-8824 (Cayman Brac)
Fax number (+1345) 946-811 (Grand Cayman) or 948-8000 (Cayman Brac)
Email address hq@cicadetcorps.com
Website address www.cicadetcorps.com

<table>
<thead>
<tr>
<th>Location and hours</th>
<th>Matters handled</th>
</tr>
</thead>
</table>
| Cadet Corps Headquarters  
195 Old Crewe Road  
George Town  
Grand Cayman  
opening hours 9am-5.30pm  
Cadet Training 3.30-7pm (Monday-Thursday) | Administering the Cadet Corps Army Cadet Proficiency (APC) Training, Leadership Training, Parades, Public Relations, Camping, Community Service, Recruitment, Emergency Activities, Social Behaviour Adjustment Programme, Regional & International Cadetting Activities |
| Cayman Brac Office  
Spott Bay  
Cayman Brac  
Opening Hours  
10am-6pm (Wednesdays & Fridays) | Administering the Cadet Corps Army Cadet Proficiency (APC) Training, Leadership Training, Parades, Public Relations, Camping, Community Service, Recruitment, Emergency Activities, Social Behaviour Adjustment Programme, Regional & International Cadetting Activities |
Boards and committees

<table>
<thead>
<tr>
<th>Name</th>
<th>Meetings</th>
<th>Minutes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cadet Advisory Committee (not constituted)</td>
<td></td>
<td>please refer to section 3: Methods of access (for future access)</td>
</tr>
</tbody>
</table>

Frequently asked questions

Please see http://www.cicadetcorps.com/faqs.html

STRATEGIC MANAGEMENT

The strategic internal management is overseen by the Senior Cadet Officers Team (SCOT). This committee is chaired by the most senior active officer (other than the commandant), Col. Phillip Hyre and consists of all officers Captain and above as well as the Cadet Admin Officer as Secretary. The members are as follows:

- Col. Phillip Hyre
- LtCol Bobeth O’Garro
- Maj Anderson White
- Capt Ricardo Henry
- Capt Robert Sutherland
- Capt Victor Hemans
- Capt Dave Thompson
- Capt Julius Jacky
- Lt Opal Stewart

Governance

- Cayman Islands Cadet Corps Law
- Cadet Corps Standing Orders

FINANCE & ADMINISTRATION

All finance and human resource issues are handled by the Ministry of Health, Environment, Youth, Sports & Culture. The Chief Financial Officer is Mr Carrol Cooper carrol.cooper@gov.ky and Human Resource Manager is Ms Marcia Murray Marcia.murray@gov.ky.

Financial management

- Annual budget
POLICIES & PROCEDURES

- Complaints-handling procedure; HR policies and procedures
- Cayman Islands Cadet Corps Firearms Policy

OUR SERVICES

The Cadet Corps offers the Army Cadet Proficiency Syllabus. Information on lessons is available from the following website:

1. About the Publication Scheme

Every public authority covered by the Freedom of Information Law has a legal duty to maintain a publication scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

The publication scheme lists the information which is readily available to the public. The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.

This publication scheme commits the Health Services Authority to making information available to the public as part of its normal business activities.

The Health Services Authority will:

- specify the information held by the authority, which falls within the seven (7) categories below;
- proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
- describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
- list any fees charged for access to information described in this scheme;
- publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
- make this publication scheme available to the public;
- regularly review and update the information made available under this scheme.

2. **Information that may be withheld**

The Health Services Authority will generally not publish:

- information in draft form;
- information that is not held by the Health Services Authority, or which has been disposed of in accordance with a legally authorised disposal schedule;
- information that is not readily-available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
- information which is exempt under the FOI Law, or otherwise protected from disclosure – for example: personal information; or commercially sensitive information. Records containing exempt matter will be published in a redacted form, wherever it is practical to do so, indicating which exemptions apply.

In maintaining this publication scheme, our aim is to be as open as possible. However, there may be limited circumstances where information will be withheld from one of the categories of information listed in **section 7: Categories of information**.

Information will only be withheld where the FOI Law expressly permits it.

For example: where disclosure would breach the law of confidentiality, infringe personal privacy, harm the Health Services Authority’s (or another organisation’s) commercial interests, or endanger the protection of the environment.

When ever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to **section 6: Complaints**.

3. **Methods of access**

Information available under our publication scheme will usually be accessible through the methods described below.

**Section 7: Categories of information** provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.

---

1 A copy of the record, with the exempt matter deleted in accordance with the National Archive’s *Redaction Standard*. 
Many of our documents are published electronically on this website and can be downloaded in PDF format. Where information is available online, a link within section 7: Categories of information will direct you to the relevant page or document.

The Health Services Authority will make every effort to provide information online, however, until the information you need is online, the physical document can be requested at the Health Services Authority by contacting:

**Information Manager:** Mrs. Sharaine Chin

**Address (Location):**
George Town Hospital
#95 Hospital Road
Corner Smith & Hospital Road
George Town
Grand Cayman

**Mailing Address:**
P.O. Box 915
Grand Cayman KY1-1103
Cayman Islands

**Telephone:** (345) 244 2857

**Fax:** (345) 244 2646

**Email:** foi@hsa.ky

If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You can email us at foi@hsa.ky to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

**Phone**

Documents listed in the publication scheme can also be requested by telephone. Please call (345) 244 2560 or (345) 244 2857 to request information.

**Post**

All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to:

Mrs. Sharaine Chin
Information Manager
Health Services Authority
P.O. Box 915
Grand Cayman KY1-1103
Cayman Islands

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See section 4: Fees and charges for further details.)
Personal visits

In limited cases, you may be required to make an appointment to view information listed in the publication scheme. Our reading room is located in the Freedom of Information Office located on the second floor, George Town Hospital. Appointments can be made by contacting the Information Manager (see details below).

Advice and assistance

If you experience any difficulty identifying the information you want to access, please contact:

Information Manager: Mrs. Sharaine Chin

Address (Location): George Town Hospital
#95 Hospital Road
Corner Smith & Hospital Road
George Town
Grand Cayman

Mailing Address: P.O. Box 915
Grand Cayman KY1-1103
Cayman Islands

Telephone: (345) 244 2857
Fax: (345) 244 2646
Email: foi@hsa.ky

The Health Services Authority will adhere to its obligations under section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.

Information will be provided in the language in which it is held or in such other language that is legally required. Where the Health Services Authority is legally required to translate any information, it will do so.

4. Fees and charges

The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. The Health Services Authority strives to ensure that fees and charges are clearly explained and kept to a minimum.

Information which is published online, downloaded through a website, or sent to you by email will be provided free of charge.

Fees may be charged for providing information in paper copy or on computer disc. Charges will reflect the actual costs of reproduction and postage, as described below.

There are some publications which the Health Services Authority will provide to you for a nominal fee. This includes: e.g., copies of medical records, hard copies of documents
requested as per the FOI Law. For a list of reproduction fees for documents requested under the Freedom of Information Law, please see the Freedom of Information Law, 2007 at www.foi.gov.ky.

Fees for clinical services as well as medical administrative fees are contained in the Chargemaster document. This document is available in its entirety at the Legislative Assembly.

**Medical Records Fees:**
- General Medical Reports - $132.00
- Insurance Reports - $132.00
- Miscellaneous Reports - $32.00
- Police Certificate Report - $22.00
- Copies of Records (Administration Fee) - $5.50
- Copies per page (medical records) - $.55
- Orthopaedic Specialist reports – vary from $350 - $3,500.

**Reproduction costs**
- Where fees apply, photocopied information will be charged at a standard rate of $1.00 per page (black and white; any size) and $1.50 per page (colour; any size) for requested hard copies made under the Freedom of Information Law, 2007.
- Computer discs will be charged at a rate of $2 per disc.
- Fees for the reproduction of Medical Records are charged at a separate rate set by the Health Services Authority.

**Postage costs**
- The Health Services Authority will pass on to the requester the actual costs of postage or courier delivery.

Details of any individual charges which differ from the above policy are provided within section 7: Categories of information.

If a fee applies, you will be advised of the amount and how it has been calculated. Information will be provided when the Health Services Authority has received your payment.

---

5. **Requests for information outside the Publication Scheme**

Information held by the Health Services Authority that is not published under this scheme can be requested in writing. Your request will be considered in accordance with the provisions of the FOI Law.

If you wish to make a request for information from the Health Services Authority, please visit our website http://www.hsa.ky and research whether the information you need is already published. All requests for information that are not currently available through our website must be in writing, which includes email and should include the contact details of the person requesting the information. We may need to contact you to ask you for further clarification to help us provide you with the information you have requested.

In compliance with the Freedom of Information Law H.S.A will aim to respond to all requests for information within 30 working days from the date we receive your written request.
The Health Services Authority will always attempt to provide the information in the format requested.

6. Complaints

The Health Services Authority aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, please see contact our Information Manager and we will try to resolve your complaint as quickly as possible:

A complaint may be made in person or in writing to the:

**Information Manager:** Mrs. Sharaine Chin

**Address (Location):**
George Town Hospital  
#95 Hospital Road  
Corner Smith & Hospital Road  
George Town  
Grand Cayman

**Mailing Address:**
P.O. Box 915  
Grand Cayman KY1-1103  
Cayman Islands

**Telephone:** (345) 244 2857

**Fax:** (345) 244 2646

**Email:** foi@hsa.ky

If you wish to make a general complaint regarding matters not related to the Publication Scheme, your complaint may be made in person or in writing to:

**The Patient Services Representative**  
Cayman Islands Health Services  
95 Hospital Road  
P.O. Box 915, Grand Cayman KY1-1103  
Cayman Islands

Further information about our complaints procedures can be obtained from our website http://www.hsa.ky

You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

**Information Commissioner's Office,**  
2nd Floor, Elizabethan Square, Building 1  
George Town, Grand Cayman
7. Categories of information

- About Us
- Strategic Management
- Finance & Administration
- Policies & Procedures
- Decisions & Recommendations
- Lists & Registers
- Our Services

ABOUT US

Cayman Islands Health Services Authority

Address (Location):
George Town Hospital
#95 Hospital Road
George Town
Grand Cayman
Cayman Islands

Mailing Address:
P.O. Box 915
Grand Cayman KY1-1103
Cayman Islands

Telephone: (345) 949-8600
Fax: (345) 949-2998

Ministry
Ministry of Health, Environment, Youth, Sports and Culture

Chief Executive Officer
Mrs. Lizzette Yearwood

Address (Location):
George Town Hospital
#95 Hospital Road
George Town
Grand Cayman
Cayman Islands
Mailing Address:
P.O. Box 915
Grand Cayman KY1-1103
Cayman Islands

Telephone: (345) 949-8600
Fax: (345) 949-2998

Freedom of Information
The Health Services Authority is committed to openness in regard to the information held within the Authority as required by the Freedom of Information Law 2007.

This document is the Health Services Authority’s publication scheme, developed in compliance with Section 5 of the FOI Law.

FOI Contact Information

Information Manager: Mrs. Sharaine Chin

Address (Location):
George Town Hospital
#95 Hospital Road
Corner Smith & Hospital Road
George Town
Grand Cayman

Mailing Address:
P.O. Box 915
Grand Cayman KY1-1103
Cayman Islands

Telephone: (345) 244 2857
Fax: (345) 244 2646
Email: foi@hsa.ky

Obtaining Hard Copies
Note: Should any member of the public require information shown in this publication scheme and that may be available on our website www.hsa.ky or at www.gov.ky the Health Services Authority can also provide this information in hard copy from the Freedom of Information Office. Please contact the Information Manager (contact details above). Standard FOI fees will apply for hard copies.

Organisation and functions

What the Health Services Authority does
The mission of the Cayman Islands Health Services Authority, the primary provider of high quality healthcare, is to optimize the wellness of all people in our islands, by delivering
accessible, cost-effective, patient-focused care through visionary leadership, operational efficiency and compassionate staff.

The Health Services Authority provides care through the 124-bed Cayman Islands Hospital (104 inpatient and 12 observation beds) and the 18-bed Faith Hospital on Cayman Brac. Ancillary services are offered at district health centres, and clinics for dental and eye care.

The Health Services Authority comprises the following sections:

- The Board of Directors
- Administration
- Human Resources
- Finance
- Facilities Management
- Forensics
- Mental Health
- Information Systems
- Materials Management
- Medical Records
- Overseas Referral
- Physiotherapy
- Public Health Administration
- Radiology
- Nursing Administration
- Ambulance
- Accident & Emergency
- Operating Theatre
- Hospital Wards
- Specialist Services
- Cardiology
- Dietary Services
- Dialysis Service
- District Health Centres
- Dental Services
- Hyperbaric Chamber
- Information Systems
- Laboratory
- Patient Services
- Physician Services
- Procurement
- & Purchasing
- Pharmacy
- Ophthalmology Services
- Faith Hospital, Cayman Brac
- Housekeeping
- General Practice
- Nursing School
- Little Cayman Clinic
<table>
<thead>
<tr>
<th>Location and hours</th>
<th>Matters handled</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>George Town</strong></td>
<td>Administration includes Human Resources, Finance, CEO’s office, Public Relations, Senior Managers offices, FOI Office, Medical Records, Nursing School, Nursing Administration, IT.</td>
</tr>
<tr>
<td>Administration: 9:00 a.m. – 5:00 p.m. weekdays</td>
<td>Specialist Clinics provides outpatient care with Specialist physicians.</td>
</tr>
<tr>
<td>Specialist Clinics: 8:30 a.m. – 5:30 p.m. weekdays &amp; 8:30 a.m. – 12:30 p.m. Saturdays (Paediatric &amp; Visiting Specialists only)</td>
<td>General Practice provides outpatient care with General Practitioners.</td>
</tr>
<tr>
<td>General Practice: 8:00 a.m. – 8:00 p.m. weekdays and 8:30 a.m. – 4:00 p.m. on Saturdays</td>
<td>Accident &amp; Emergency provides all emergency patient care.</td>
</tr>
<tr>
<td>Accident &amp; Emergency: 24 hours</td>
<td>Visiting Hours: 11:00 a.m. – 8:00 p.m., with the exception of Paediatrics - 8:00 a.m. – 8:00 p.m.</td>
</tr>
<tr>
<td><strong>Faith Hospital</strong></td>
<td>Administration, General Practice, Accident &amp; Emergency and Pharmacy Services</td>
</tr>
<tr>
<td>Stake Bay, Cayman Brac</td>
<td></td>
</tr>
<tr>
<td>Open 24 hours</td>
<td></td>
</tr>
<tr>
<td><strong>District Clinics</strong></td>
<td>General Practice and outpatient services</td>
</tr>
<tr>
<td><strong>West Bay</strong></td>
<td></td>
</tr>
<tr>
<td>M,T, Th, F –9:00 am–4:00 pm Wed. 9:00 am–8:00 pm</td>
<td></td>
</tr>
<tr>
<td><strong>Bodden Town</strong></td>
<td></td>
</tr>
<tr>
<td>M, Th–5:00 pm–8:00 pm Wed, Fri, 9:00 a.m. – 1:00 p.m.</td>
<td></td>
</tr>
<tr>
<td><strong>East End</strong></td>
<td></td>
</tr>
<tr>
<td>Mon – 2:00–4:00 p.m., Thurs 9:00 a.m. – 1:00 p.m.</td>
<td></td>
</tr>
<tr>
<td><strong>North Side</strong></td>
<td></td>
</tr>
<tr>
<td>Tues. 9:00 a.m. – 1:00 p.m., Fri 2:00 – 4:00 p.m.</td>
<td></td>
</tr>
<tr>
<td><strong>Prison</strong></td>
<td></td>
</tr>
<tr>
<td>M,T, Thu 2:00 – 4:00 p.m.</td>
<td></td>
</tr>
<tr>
<td><strong>Dental</strong></td>
<td>Routine Dental and emergency dental care provided.</td>
</tr>
<tr>
<td>Hours:</td>
<td></td>
</tr>
<tr>
<td>8:00 a.m. to 4:30 p.m. Monday – Friday</td>
<td></td>
</tr>
<tr>
<td>8:00 a.m. to 11:00 a.m. Saturdays Public Holidays (closed)</td>
<td></td>
</tr>
<tr>
<td><strong>Pharmacy</strong></td>
<td>Fills prescriptions written by HSA physicians.</td>
</tr>
<tr>
<td>Hours:</td>
<td></td>
</tr>
<tr>
<td>Weekdays: 8:00 a.m. – 9:30 p.m. Saturdays/Sundays: 8:00 a.m. – 7:30</td>
<td></td>
</tr>
<tr>
<td>Name</td>
<td>Meetings</td>
</tr>
<tr>
<td>----------------------------</td>
<td>----------------------</td>
</tr>
<tr>
<td>Board of Directors</td>
<td>Once per month</td>
</tr>
<tr>
<td>CINICO Agreement Meeting</td>
<td>Once per month</td>
</tr>
<tr>
<td>Finance Sub-Committee meeting</td>
<td>Once per month</td>
</tr>
<tr>
<td>Facilities Sub-Committee</td>
<td>Once per month</td>
</tr>
<tr>
<td>HR Committee</td>
<td>Once per month</td>
</tr>
<tr>
<td>IT Sub-Committee</td>
<td>Once per month</td>
</tr>
<tr>
<td>Risk Management</td>
<td>Quarterly</td>
</tr>
<tr>
<td>Maternity/NICU Perinatal Meeting/Review</td>
<td>Once per month</td>
</tr>
<tr>
<td>Maternity/NICU Staff meeting</td>
<td>Up to 3 times monthly</td>
</tr>
<tr>
<td>Accident &amp; Emergency Staff meeting</td>
<td>Quarterly or as needed</td>
</tr>
<tr>
<td>Dialysis Unit Staff meeting</td>
<td>Quarterly or as needed</td>
</tr>
<tr>
<td>Ambulatory Care Unit Staff Meeting</td>
<td>Quarterly or as needed</td>
</tr>
<tr>
<td>Facilities Management Committee Meeting</td>
<td>Twice per month</td>
</tr>
<tr>
<td>Maintenance staff meeting</td>
<td>Once per month</td>
</tr>
<tr>
<td>Facilities Management Supervisors meeting</td>
<td>Twice per month</td>
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<td>Security staff meeting</td>
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</tr>
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<td>Housekeeping staff meeting</td>
<td>Once per month</td>
</tr>
<tr>
<td>Medical Unit staff meeting</td>
<td>Once per month</td>
</tr>
<tr>
<td>Surgical Unit staff meeting</td>
<td>Once per month</td>
</tr>
<tr>
<td>Nurse Managers meeting</td>
<td>Twice per month</td>
</tr>
<tr>
<td>Paediatric Unit staff</td>
<td>Once per month</td>
</tr>
<tr>
<td>meeting</td>
<td>Frequency</td>
</tr>
<tr>
<td>---------------------------------------------</td>
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</tr>
<tr>
<td>Forensic Dept. Team meeting</td>
<td>Once per month</td>
</tr>
<tr>
<td>Forensic Dept. Quality meeting</td>
<td>Once per month</td>
</tr>
<tr>
<td>Specialist Clinic staff meeting</td>
<td>Quarterly</td>
</tr>
<tr>
<td>Physician Services Clinical Practice meeting</td>
<td>Once per month</td>
</tr>
<tr>
<td>Operating Room Committee meeting</td>
<td>Once per month</td>
</tr>
<tr>
<td>Medical Staff meeting</td>
<td>Once per month</td>
</tr>
<tr>
<td>Senior Managers meeting</td>
<td>Twice per month</td>
</tr>
<tr>
<td>Section Managers meeting</td>
<td>Once per month</td>
</tr>
<tr>
<td>Physician Services Ethics Committee Meeting</td>
<td>Once per month</td>
</tr>
<tr>
<td>Infection Control Committee</td>
<td>Once per quarter</td>
</tr>
<tr>
<td>Staff Welfare Committee meeting</td>
<td>Once per month</td>
</tr>
<tr>
<td>Patient Complaints Committee</td>
<td>Once per week</td>
</tr>
<tr>
<td>Radiology General Staff meeting</td>
<td>Once per month</td>
</tr>
<tr>
<td>Radiology Management meeting</td>
<td>Once per month</td>
</tr>
<tr>
<td>Radiology Front office staff meeting</td>
<td>As necessary</td>
</tr>
<tr>
<td>General Practitioners Meeting</td>
<td>Once per month</td>
</tr>
<tr>
<td>Flu Response Team Meeting</td>
<td>Once per week</td>
</tr>
<tr>
<td>Communicable Disease Surveillance meeting</td>
<td>Once per month</td>
</tr>
<tr>
<td>Public Health Clinic Staff Meeting</td>
<td>Once per quarter</td>
</tr>
<tr>
<td>Immunization Programme Committee meeting</td>
<td>Once per year</td>
</tr>
<tr>
<td>Finance Staff meeting</td>
<td>As necessary</td>
</tr>
<tr>
<td>Laboratory Staff meeting</td>
<td>As necessary</td>
</tr>
<tr>
<td>Pharmacy Drugs &amp; Therapeutics</td>
<td>Every other month</td>
</tr>
</tbody>
</table>
Committee | Frequency | Access
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Pharmacy Staff meeting | Once per quarter | Access through Freedom of Information Office
Health Information Management staff meeting | Once per month | Access through Freedom of Information Office
Health Information Management Coding staff meeting | Once per month | Access through Freedom of Information Office
Health Information management And Coding meeting | Quarterly | Access through Freedom of Information Office
Staff Welfare Association Membership meeting | Annually | Access through Freedom of Information Office
Dental staff meeting | Once per month | Access through Freedom of Information Office
HR Training Committee | Once per month | Access through Freedom of Information Office

Frequently asked questions

- **What medical facilities are available on the islands?**
  
  Yes. There are modern, well equipped Hospitals and General Practice services available to Residents and Visitors to the islands. These services are offered by both the Public and Private Health Care providers on the islands. Care is offered mainly at the primary and secondary level of care. Major cases such as multiple trauma, cardiac or neurology and other complex problems are normally stabilized and transferred overseas for further management. HSA works closely with private practitioners and other agencies to ensure adequate coverage for most concerns.

- **Will the Health Services accept overseas Health Insurance coverage?**
  
  No, but we do accept major credit cards and Insurance from Insurance Carriers on the island. If patients need admission we would require a sufficient deposit to cover the anticipated cost of the proposed care. We recommend persons traveling from their normal place of residence, acquire additional Health Insurance coverage, which would be acceptable to an overseas institution, such as insurance coverage from American Express.

- **Will Health Care institutions assist patients needing to obtain care off the islands?**
  
  Our institutions have a patient care service, which will assist the patient in making the necessary arrangement for an overseas transfer. Caymanian's requiring overseas care are normally referred to Baptist Hospital in Miami. Self-paying patients will be assisted to the institution of their choice. Emergency patients are normally flown off the island by an Air Ambulance.

- **Are there facilities in the hospital where family members may stay with their relatives if they so desire?**
No, however, depending on the seriousness of the patient's condition and the unit involved in the care of the patient, arrangements can be made as deemed necessary for the relatives to remain in the room.

▪ **How do I make an appointment to see a Doctor at the hospital?**

Appointments can be made 8:00 AM to 5:00 PM daily at the Specialist Clinic and the General Practice service. Please call the appointment clerk @244-2530 and 244-2800 respectively, or come in person to the hospital. Please note that appointments with the Specialists are normally done by a referral from another doctor.

▪ **Is there a procedure for handling complaints within the service?**

All HSA services welcome constructive concerns or suggestions from the public to enable us to improve our services. You may contact our Patient Services Representative at 244-2820 or 244-2508 daily. There is a Nursing Supervisor on duty around the clock who may be contacted for any problems or concerns. Please request for him/her to be contacted by any hospital worker, or you could page him/her by dialing 948-6478 if you are out of the hospital.

**STRATEGIC MANAGEMENT**

Administering the authority’s operations at the organisational level; developing business plans and corporate policy; setting long-term goals and objectives; evaluating the agency’s overall performance and progress towards established targets; managing programs to improve business processes and ensure consistent service delivery; preparing or revising laws and other regulatory instruments that affect the authority’s functions and responsibilities; obtaining legal advice from external sources.

**Governance**

The Health Services Authority’s Strategic Plan outlines the key strategic goals and objectives for The Health Services Authority for the financial year.

Documents:
- Strategic Plan
- Governing legislation and regulations

In relation to Health Services Authority matters, the responsibilities and functioning of the Authority are defined in the Health Services Authority Law. In addition, the following laws also guide the work of the Health Services Authority. These are available from our website www.hsa.ky:

- Health Services Authority Law, 2009
- Health Services Fees Law, 2008
- Health Insurance Law, 2009
- Health Practice Law, 2004
- Mental Health Law
- Pharmacy Law, 1991
- Prescription Law
- Public Health Law, 2002
- Freedom of Information Law, 2007
- Freedom of Information (General) Regulations, 2008

**Corporate management**
Documents:
- Audit reports – available on www.gov.ky
- Statistics
  - Vital Statistics – births “teenage mothers” as a proportion of all live births, all mothers.
  - Deaths – “Infant Mortality Rates” and “Deaths by Resident Status”
  - Core Health Data – “Selected hospital and Public Health Data”
  - Statistical Compendium – “HSA Annual summary of activities”

**Disaster Preparedness:**
- HSA Disaster Preparedness Plan
- HSA Hurricane Plan 2009

**FINANCE & ADMINISTRATION**

**Financial management**
- Annual budget - available on www.gov.ky
- List of open tenders and recently awarded tenders

**Administration**

**Press Releases** – All press releases are shown on our website – http://www.hsa.ky under “News and Media”.

**Human Resources** – Job Application Form and Vacancies are shown on our website – www.hsa.ky. The Human Resources Management Policies and Procedures Manuals specifies human resource policies and applying to staff of the HSA; and establishes the procedures to be used in managing human resource and personnel matter relating to HSA staff.

- HSA Current Pay Scale & Position Bands
- HSA Draft File Plan

**Training** - Information on Medical Conferences and Nursing Conferences held in Grand Cayman is available on our website – www.hsa.ky. In addition, you will find information on the Health Services Authority School of Nursing, including course descriptions.

- Parentcraft 2009 Calendar
POLICIES & PROCEDURES

- All HSA Policies and Procedures – (covering all departments within the organisation) –
  List attached at APPENDIX

Lists
- FOI disclosure log – available at www.hsa.ky

OUR SERVICES

Our full range of comprehensive inpatient and outpatient services are designed to meet the needs of patient surgeries, seriously ill patients, urgent medical care, general medical conditions, community health, dental and eye health, support for mental health issues, sick children, mothers expecting a new baby and much more. Our services are tailored to meet each patient's individual needs and goals.

These are also available on our website – www.hsa.ky:

- **Inpatient Services information**: Ambulatory Care/Oncology, Critical Care Unit, Maternity, Medical Unit, Mental Health, Neonatal Intensive Care, Nutrition Services, Operating Theatre, Paediatrics and Surgical Unit.
- **Outpatient Services information**: Ambulance Services, Accident & Emergency, Community/Public Health Services, Dialysis Unit, Dental Services, Eye Clinic, General Practice, Laboratory Services, Nutrition Services, Physiotherapy, Pharmacy, Radiology, Recompression Chamber, Specialist Clinics, Women’s Health.
- **Medical Treatment Overseas information**: The referral process, insurance coverage, preparing for travel, preparing to return to Cayman, returning to Cayman, Points to remember.
- **Newsletter** – HSA News and information.
<table>
<thead>
<tr>
<th>Administration</th>
<th>Administration</th>
<th>Policy Review Subcommittee Terms of Reference</th>
</tr>
</thead>
<tbody>
<tr>
<td>Administration</td>
<td>Disaster Plans</td>
<td>Employee Responsibility in Disaster Events</td>
</tr>
<tr>
<td>Administration</td>
<td>Disaster Plans</td>
<td>Fire Plan 2009</td>
</tr>
<tr>
<td>Administration</td>
<td>Disaster Plans</td>
<td>Hurricane Plan 2009</td>
</tr>
<tr>
<td>Administration</td>
<td>Disaster Plans</td>
<td>Personal Travel Time Before and After a Hurricane</td>
</tr>
<tr>
<td>Administration</td>
<td>FOI</td>
<td>Internal Procedures - All Staff</td>
</tr>
<tr>
<td>Administration</td>
<td>General</td>
<td>Documents and Control Systems for Policies and Procedures</td>
</tr>
<tr>
<td>Administration</td>
<td>General</td>
<td>Key Control Policy and Procedure</td>
</tr>
<tr>
<td>Administration</td>
<td>General</td>
<td>Patient Rights and Responsibilities</td>
</tr>
<tr>
<td>Administration</td>
<td>General</td>
<td>Standards for Policy and Procedure Manuals</td>
</tr>
<tr>
<td>Administration</td>
<td>Health and Safety</td>
<td>Health and Safety Training Policy</td>
</tr>
<tr>
<td>Administration</td>
<td>Health and Safety</td>
<td>Mandatory Health and Safety Training</td>
</tr>
<tr>
<td>Administration</td>
<td>Human Resources</td>
<td>HR Policies and Procedures Manual</td>
</tr>
<tr>
<td>Administration</td>
<td>Human Resources</td>
<td>Salary Advances</td>
</tr>
<tr>
<td>Administration</td>
<td>Human Resources - General HR Policies</td>
<td>Whistleblowing</td>
</tr>
<tr>
<td>Administration</td>
<td>Human Resources - Labour Relations/Staff Relations</td>
<td>Employment Rules, Disciplinary, and Grievance Procedures</td>
</tr>
<tr>
<td>Administration</td>
<td>Infection Control</td>
<td>Prevention and Control of Methicillin-Resistant Staphylococcus aureus (MRSA)</td>
</tr>
<tr>
<td>Administration</td>
<td>Public Relations</td>
<td>Conference and Special Event Planning</td>
</tr>
<tr>
<td>Administration</td>
<td>Public Relations</td>
<td>Employee Farewell</td>
</tr>
<tr>
<td>Administration</td>
<td>Public Relations</td>
<td>Fund Raising / Donations</td>
</tr>
<tr>
<td>Administration</td>
<td>Public Relations</td>
<td>Guest Relations</td>
</tr>
<tr>
<td>Administration</td>
<td>Public Relations</td>
<td>Information Boards - Posting Instructions</td>
</tr>
<tr>
<td>Administration</td>
<td>Public Relations</td>
<td>Media Information Policy</td>
</tr>
<tr>
<td>Administration</td>
<td>Public Relations</td>
<td>Press Release Policy</td>
</tr>
<tr>
<td>Administration</td>
<td>Public Relations</td>
<td>Public Relations</td>
</tr>
<tr>
<td>Administration</td>
<td>Risk Management</td>
<td>Employee Accident</td>
</tr>
<tr>
<td>Administration</td>
<td>Risk Management</td>
<td>Employee Accident</td>
</tr>
<tr>
<td>Administration</td>
<td>Risk Management</td>
<td>Incident Reporting</td>
</tr>
<tr>
<td>Administration</td>
<td>Risk Management</td>
<td>Medication Error Reporting</td>
</tr>
<tr>
<td>----------------</td>
<td>-----------------</td>
<td>---------------------------</td>
</tr>
<tr>
<td>Administration</td>
<td>Risk Management</td>
<td>Patient/Visitor Complaints</td>
</tr>
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<td>Risk Management</td>
<td>Personal Phone Calls/Cell Phone Usage at Work</td>
</tr>
<tr>
<td>Administration</td>
<td></td>
<td>Visiting Policy</td>
</tr>
<tr>
<td>Board of H.S.A.</td>
<td></td>
<td>Board Orientation Policies</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td></td>
<td>Forensics Standard Operating Procedure Table</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td>Forensics</td>
<td>of Contents</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td>Health Information Management</td>
<td>Change of Name</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td>Health Information Management</td>
<td>Clinical Information Access Policy</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td>Health Information Management</td>
<td>Court Summonses</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td>Health Information Management</td>
<td>Docket Cover Allowable Information</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td>Health Information Management</td>
<td>HIM / Coding Down Time Process</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td>Health Information Management</td>
<td>HIM Dress Code</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td>Health Information Management</td>
<td>HIM Orientation</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td>Health Information Management</td>
<td>HIM Patient &amp; Physician Deficiency Analysis (Quantitative Analysis)</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td>Health Information Management</td>
<td>HIM Tracking</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td>Health Information Management</td>
<td>NOK / Emergency Contact Policy</td>
</tr>
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<td>Clinical Support Services</td>
<td>Health Information Management</td>
<td>NOS- Medical Records Not on Shelf</td>
</tr>
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<td>Clinical Support Services</td>
<td>Health Information Management</td>
<td>Patient Financial Services - Administrative Internal Request for Clinical Information</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td>Health Information Management</td>
<td>Private Physicians Access to HIM Department</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td>Laboratory Services</td>
<td>Laboratory Protocol for Influenza Specimen Management</td>
</tr>
<tr>
<td>--------------------------</td>
<td>---------------------</td>
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<td>Clinical Support Services</td>
<td>Patient Dietary Services and Nutrition</td>
<td>Purchasing of Food</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td>Patient Dietary Services and Nutrition</td>
<td>Receiving of Food</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td>Patient Dietary Services and Nutrition</td>
<td>Safe Food Handling – Employee Eating &amp; Drinking in Workplace</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td>Patient Dietary Services and Nutrition</td>
<td>Safe Food Handling – Employee Health &amp; Personal Hygiene</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td>Patient Dietary Services and Nutrition</td>
<td>Safe Food Handling – Facility and Equipment</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td>Patient Dietary Services and Nutrition</td>
<td>Safe Food Handling – Food Distribution</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td>Patient Dietary Services and Nutrition</td>
<td>Safe Food Handling – Food Preparation</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td>Patient Dietary Services and Nutrition</td>
<td>Safe Food Handling – General</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td>Patient Dietary Services and Nutrition</td>
<td>Storage of Food</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td>Pharmacy</td>
<td>Fridge Alarm for Pharmacy Stores</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td>Pharmacy</td>
<td>General Rules for Dispensing</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td>Pharmacy</td>
<td>Outpatient Dispensing</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td>Pharmacy</td>
<td>Patients' Own Medication for Inpatient Use and Pharmacist Verification</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td>Pharmacy</td>
<td>Policy for Transferred Prescriptions</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td>Pharmacy</td>
<td>Standard Protocol for Refilling Prescriptions</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td>Pharmacy</td>
<td>Tranferring Refills from District Clinics to Hospital Pharmacy</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td>Pharmacy</td>
<td>Verbal Prescription Orders</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td>Pharmacy</td>
<td>Ward Return, Credits, Recycling, and Expired Drugs</td>
</tr>
<tr>
<td>---------------------------</td>
<td>----------</td>
<td>---------------------------------------------------</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td>Physiotherapy</td>
<td>Appointments</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td>Physiotherapy</td>
<td>General Departmental</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td>Physiotherapy</td>
<td>Infection Control</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td>Physiotherapy</td>
<td>On-Call Services</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td>Physiotherapy</td>
<td>Quality Control</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td>Physiotherapy</td>
<td>Record Keeping</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td>Physiotherapy</td>
<td>Safety</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td>Physiotherapy</td>
<td>Treatment of In-Patients</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td>Physiotherapy</td>
<td>Treatment of Out-Patients</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td>Physiotherapy</td>
<td>Treatment of Patients by Other Health Professionals</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td>Physiotherapy</td>
<td>Treatment of Prison Inmates</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td>Physiotherapy</td>
<td>Uniform</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td>Physiotherapy</td>
<td>Use of Gymnasium</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td>Radiology</td>
<td>After-Hours Radiology Services</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td>Radiology</td>
<td>Appointments</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td>Radiology</td>
<td>C-Arm Fluoroscopy - Boost Control</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td>Radiology</td>
<td>Consent for Diagnostic Examination which Require the Injection of a Contrast Medium</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td>Radiology</td>
<td>CT-Scan Request On-Call Policy</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td>Radiology</td>
<td>Film Disposal Policy</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td>Radiology</td>
<td>Maximum Permissible Dose</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td>Radiology</td>
<td>Nursing and Neonatal Intensive Care</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td>Radiology</td>
<td>Operation of Radiology Equipment</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td>Radiology</td>
<td>Personal Dosimeter Badges Policy</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td>Radiology</td>
<td>Portable X-Rays</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td>Radiology</td>
<td>Pregnant or Potentially Pregnant Patient</td>
</tr>
<tr>
<td>---------------------------</td>
<td>-----------</td>
<td>----------------------------------------</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td>Radiology</td>
<td>Protention of Nurses and Therapists</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td>Radiology</td>
<td>Radiation Communications Policy</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td>Radiology</td>
<td>Radiation Safety for Pregnant Employee</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td>Radiology</td>
<td>Radiation Safety General</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td>Radiology</td>
<td>Radiation Safety of Operating Room</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td>Radiology</td>
<td>Radiology Coverage and Level of Safety Policy</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td>Radiology</td>
<td>Radiology Down Time Procedures</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td>Radiology</td>
<td>Radiology Patient Saftey Policy</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td>Radiology</td>
<td>Radiology Security Policies</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td>Radiology</td>
<td>Request for Change of Shift/Duty</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td>Radiology</td>
<td>Staff and Patient Protection</td>
</tr>
<tr>
<td>Clinical Support Services</td>
<td>Radiology</td>
<td>Work Life</td>
</tr>
<tr>
<td>Eye Clinic</td>
<td></td>
<td>Appointment Scheduling</td>
</tr>
<tr>
<td>Eye Clinic</td>
<td></td>
<td>Coordination of Ophthalmology Surgical Bookings</td>
</tr>
<tr>
<td>Eye Clinic</td>
<td></td>
<td>Eye Clinic Down Time Procedures</td>
</tr>
<tr>
<td>Eye Clinic</td>
<td></td>
<td>Monthly Statistics</td>
</tr>
<tr>
<td>Eye Clinic</td>
<td></td>
<td>Patient Records</td>
</tr>
<tr>
<td>Eye Clinic</td>
<td></td>
<td>Protocols - Patient Conditions</td>
</tr>
<tr>
<td>Eye Clinic</td>
<td></td>
<td>Protocols - Patient Instructions</td>
</tr>
<tr>
<td>Eye Clinic</td>
<td></td>
<td>Protocols - Triage</td>
</tr>
<tr>
<td>Eye Clinic</td>
<td></td>
<td>Telephone Policy</td>
</tr>
<tr>
<td>Facilities Management Alarms</td>
<td></td>
<td>Freezer Temperature Control Alarm</td>
</tr>
<tr>
<td>Facilities Management</td>
<td>Laundry and Housekeeping</td>
<td>Blood / Body Fluid Clean-Up</td>
</tr>
<tr>
<td>Facilities Management</td>
<td>Laundry and Housekeeping</td>
<td>Cleaning Procedure for Nursing Stations</td>
</tr>
<tr>
<td>Facilities Management</td>
<td>Laundry and Housekeeping</td>
<td>Commode Cleaning</td>
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<td>Laundry and Housekeeping</td>
<td>Damp Mopping</td>
</tr>
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<td>Facilities Management</td>
<td>Laundry and Housekeeping</td>
<td>Defrosting Refrigerators</td>
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<td>Facilities Management</td>
<td>Laundry and Housekeeping</td>
<td>Discharge / Transfer Cleaning</td>
</tr>
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<td>Laundry and Housekeeping</td>
<td>Disinfecting Refrigerators / Freezers</td>
</tr>
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<td>Laundry and Housekeeping</td>
<td>Dry (Dust) Mopping</td>
</tr>
<tr>
<td>Facilities Management</td>
<td>Laundry and Housekeeping</td>
<td>Fire Extinguishers</td>
</tr>
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<td>Facilities Management</td>
<td>Laundry and Housekeeping</td>
<td>General Safety</td>
</tr>
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<td>Facilities Management</td>
<td>Laundry and Housekeeping</td>
<td>Housekeeper of the Year</td>
</tr>
<tr>
<td>Facilities Management</td>
<td>Laundry and Housekeeping</td>
<td>Housekeeping Closets</td>
</tr>
<tr>
<td>Facilities Management</td>
<td>Laundry and Housekeeping</td>
<td>Linen Distribution</td>
</tr>
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<td>Laundry and Housekeeping</td>
<td>Office Cleaning</td>
</tr>
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<td>Facilities Management</td>
<td>Laundry and Housekeeping</td>
<td>Pediculosis and Scabies</td>
</tr>
<tr>
<td>Facilities Management</td>
<td>Laundry and Housekeeping</td>
<td>Personal Protective Equipment</td>
</tr>
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<td>Laundry and Housekeeping</td>
<td>Pest Control</td>
</tr>
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<td>Facilities Management</td>
<td>Laundry and Housekeeping</td>
<td>Product Studies and Usage</td>
</tr>
<tr>
<td>Facilities Management</td>
<td>Laundry and Housekeeping</td>
<td>Purpose of the Department</td>
</tr>
<tr>
<td>Facilities Management</td>
<td>Laundry and Housekeeping</td>
<td>Reject Linen</td>
</tr>
<tr>
<td>Facilities Management</td>
<td>Laundry and Housekeeping</td>
<td>Scrubs</td>
</tr>
<tr>
<td>Facilities Management</td>
<td>Laundry and Housekeeping</td>
<td>Smoking Policy</td>
</tr>
<tr>
<td>Facilities Management</td>
<td>Laundry and Housekeeping</td>
<td>Soiled Linen Pick-up</td>
</tr>
<tr>
<td>Facilities Management</td>
<td>Laundry and Housekeeping</td>
<td>Telephone Cleaning</td>
</tr>
<tr>
<td>Facilities Management</td>
<td>Laundry and Housekeeping</td>
<td>Trash Collection</td>
</tr>
<tr>
<td>Facilities Management</td>
<td>Laundry and Housekeeping</td>
<td>Urinal Cleaning</td>
</tr>
</tbody>
</table>
Facilities Management
Laundry and Housekeeping: Water Fountain Cleaning

Facilities Management
Laundry and Housekeeping: Window Blind Cleaning

Facilities Management Security: Parking Lot Enforcement

Facilities Management Security: Security Duties

Finance Accounts Section: Accounts Reconciliations

Finance Accounts Section: Authorization for Payment Processing and Disbursement

Finance Accounts Section: Cash Count

Finance Accounts Section: Check Signatures and Check Printing Supplies

Finance Accounts Section: Expense Report

Finance Accounts Section: Issuing Patient Refunds and Clearing Credit Balances

Finance Accounts Section: Judgemental Estimates

Finance Accounts Section: Non-Payment Accounts Receivable

Finance Accounts Section: Recurring Check Request

Finance Accounts Section: Returned Merchandise

Finance Accounts Section: Unposted Cash and Clearing Accounts

Finance Materials Management: Deletions from Inventory and Item Master File

Finance Materials Management: External Mail Distribution

Finance Materials Management: Internal Mail Distribution

Finance Materials Management: Inventory Counts

Finance Materials Management: Inventory Issuing

Finance Materials Management: Inventory Overview

Finance Materials Management: Inventory Receiving

Finance Materials Management: Inventory Storage

Finance Materials Management: Mail Distribution - Courier Mail/Packages

Finance Materials Management: Mail Distribution - Mailman Duties

Finance Materials Management: Mail Distribution - Urgent Mail
<table>
<thead>
<tr>
<th>Finance</th>
<th>Patient Financial Services</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>New Product Authorization</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Administrative Adjustment Policy</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Administrative Adjustment Procedure</td>
<td></td>
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<tr>
<td></td>
<td>Bad Debt Payment</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Bad Debts Placement/Write-Off and Reserve Policy</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Billings</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Cashier Receipts - Clinics</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Cashier Receipts - Faith Hospital</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Charge Capture</td>
<td></td>
</tr>
<tr>
<td></td>
<td>CINICO Private Room Policy</td>
<td></td>
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<tr>
<td></td>
<td>CINICO Private Room Procedure</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Claim Resubmission Procedure</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Collections</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Credit Balance and Refund Policy</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Daily Work Quality</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Denial Procedure</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Financial Assistance - Guidelines for Financial Counselors</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Goal Setting</td>
<td></td>
</tr>
<tr>
<td></td>
<td>In Patient Pre-Registration, Pre-Authorization (Pre-Certification)</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Insurance Collection Follow-Up</td>
<td></td>
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<tr>
<td></td>
<td>Insurance Verification</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Interdepartmental Communication</td>
<td></td>
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<tr>
<td>Finance</td>
<td>Patient Financial Services</td>
<td>Telephone Etiquette</td>
</tr>
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</tr>
<tr>
<td>Finance</td>
<td>Payroll</td>
<td>Creation/Deletion of Employee Payroll Records and Salary/Wage Adjustments</td>
</tr>
<tr>
<td>Finance</td>
<td>Payroll</td>
<td>Processing of Payroll</td>
</tr>
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<td>Procurement</td>
<td>Capital Equipment</td>
</tr>
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</tr>
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<td>Procurement</td>
<td>Pharmacy and Dietary Purchases</td>
</tr>
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<td>Finance</td>
<td>Procurement</td>
<td>Purchasing Overview</td>
</tr>
<tr>
<td>Finance</td>
<td>Procurement</td>
<td>Purchasing Procedures Overview to Staff</td>
</tr>
<tr>
<td>Finance</td>
<td>Procurement</td>
<td>Routine and Non-Routine Supplies and Supply Agreements</td>
</tr>
<tr>
<td>Finance</td>
<td>Time and Attendance</td>
<td></td>
</tr>
<tr>
<td>Finance</td>
<td>Use of HSA Colonoscopy Equipment by Private Physician</td>
<td></td>
</tr>
<tr>
<td>Finance</td>
<td>Use of HSA Laser Equipment by Private Physicians</td>
<td></td>
</tr>
<tr>
<td>Information Systems</td>
<td>User Policies</td>
<td>Company Access to Computer Information and Hardware</td>
</tr>
<tr>
<td>Information Systems</td>
<td>User Policies</td>
<td>Electronic Mail - Restrictive</td>
</tr>
<tr>
<td>Information Systems</td>
<td>User Policies</td>
<td>Information Security</td>
</tr>
<tr>
<td>Information Systems</td>
<td>User Policies</td>
<td>Installation and Use of Software</td>
</tr>
<tr>
<td>Information Systems</td>
<td>User Policies</td>
<td>Internet Usage</td>
</tr>
<tr>
<td>Information Systems</td>
<td>User Policies</td>
<td>Physical Security of Computer Assets</td>
</tr>
<tr>
<td>Information Systems</td>
<td>User Policies / Windows Server Applications</td>
<td>Voicemail</td>
</tr>
<tr>
<td>Information Systems</td>
<td></td>
<td>Email Policies</td>
</tr>
<tr>
<td>Information Systems</td>
<td></td>
<td>Change Management Policy</td>
</tr>
<tr>
<td>Information Systems</td>
<td></td>
<td>IT Triage and Prioritization</td>
</tr>
<tr>
<td>Nursing</td>
<td>Accident &amp; Emergency</td>
<td>Admission of Patient from ER to Hospital</td>
</tr>
<tr>
<td>Nursing</td>
<td>Accident &amp; Emergency</td>
<td>Care of Multiple Trauma</td>
</tr>
<tr>
<td>Nursing</td>
<td>Accident &amp; Emergency</td>
<td>Emergency Department Policies and Procedures</td>
</tr>
<tr>
<td>Nursing</td>
<td>Accident &amp; Emergency</td>
<td>Emergency Protocol</td>
</tr>
<tr>
<td>Nursing</td>
<td>Accident &amp; Emergency</td>
<td>Emergency Situation in Absence of Physician</td>
</tr>
<tr>
<td>Nursing</td>
<td>Accident &amp; Emergency</td>
<td>Employee Accident</td>
</tr>
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<td>Nursing</td>
<td>Accident &amp; Emergency</td>
<td>Guidelines for Triage Nursing</td>
</tr>
<tr>
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<td>Accident &amp; Emergency</td>
<td>Infectious Disease Policy</td>
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<td>Accident &amp; Emergency</td>
<td>Injections</td>
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<td>Accident &amp; Emergency</td>
<td>Operations</td>
</tr>
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<td>Accident &amp; Emergency</td>
<td>Overdose (Intentional) and/or Accident</td>
</tr>
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<td>Overseas Referrals</td>
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<td>Accident &amp; Emergency</td>
<td>Patient Classification</td>
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<td>Accident &amp; Emergency</td>
<td>Patient with Pesticide Poisoning</td>
</tr>
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<td>Nursing</td>
<td>Accident &amp; Emergency</td>
<td>Prevention of Absorption - Acute Poisoning</td>
</tr>
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<td>Accident &amp; Emergency</td>
<td>Recording of Temperature, Pulse, and Respiration</td>
</tr>
<tr>
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<td>Accident &amp; Emergency</td>
<td>Referrals to Medical Social Services</td>
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<td>Accident &amp; Emergency</td>
<td>Releasing Information to the Police</td>
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<td>Accident &amp; Emergency</td>
<td>Room Sanitizing, Transport, Transfer and Discharge of Patient</td>
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<td>Nursing</td>
<td>Accident &amp; Emergency</td>
<td>Standard of Care for the Emergency Room</td>
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<td>Accident &amp; Emergency</td>
<td></td>
</tr>
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<td>Nursing</td>
<td>Critical Care Unit</td>
<td>Changing PCA Syringe</td>
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<td>Critical Care Unit</td>
<td>Critical Care Guidelines for Admission</td>
</tr>
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<td>Nursing</td>
<td>Critical Care Unit</td>
<td>Discharge / Transfer Criteria - Critical Care</td>
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<td>Nursing</td>
<td>Critical Care Unit</td>
<td>IV Site Management</td>
</tr>
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<td>Dialysis</td>
<td>Administration of Intravenous Gentamicin with Haemodialysis</td>
</tr>
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<td>Dialysis</td>
<td>Administration of IV Mannitol 25% during Haemodialysis</td>
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<td>Dialysis</td>
<td>Administration of Protamine Sulfate</td>
</tr>
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<td>Dialysis</td>
<td>Air Embolism during Dialysis</td>
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<td>Dialysis</td>
<td>Clamp and Cut or Clamp and Cap Procedures Dialysis</td>
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<td>Dialysis</td>
<td>Guideline for Vancomycin Resistant Enterococcus</td>
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<td>Dialysis</td>
<td>Infection Control Precautions - Heptitias B</td>
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<td>Nursing</td>
<td>General Nursing Policies</td>
<td>Discharge Planning</td>
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<td>Fall Risk Assessment and Prevention Policy</td>
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<td>General Ward Nursing Policy Manual</td>
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<td>Medication Administration</td>
<td></td>
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<td>Maternity</td>
<td>Labour Ward Protocol</td>
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</tr>
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<td>Mental Health</td>
<td>Admission Policy for Mental Health Unit</td>
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</tr>
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<td>Mental Health DRAFT Nursing Documentation Policy</td>
<td></td>
</tr>
<tr>
<td>Mental Health</td>
<td>Seclusion Policy</td>
<td></td>
</tr>
<tr>
<td>Nursing Administration</td>
<td>Last Offices</td>
<td></td>
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<tr>
<td>Nursing Administration</td>
<td>Nursing Documentation</td>
<td></td>
</tr>
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<td>Nursing Administration</td>
<td>Patient Absconding</td>
<td></td>
</tr>
<tr>
<td>Nursing Administration</td>
<td>Patient Admission</td>
<td></td>
</tr>
<tr>
<td>Nursing Administration</td>
<td>Self Discharge / Against Medical Advice (AMA)</td>
<td></td>
</tr>
<tr>
<td>Operating Theatre</td>
<td>Access to the Operating Room for Critical Patients</td>
<td></td>
</tr>
<tr>
<td>Operating Theatre</td>
<td>Assignment of Operating Room Personnel</td>
<td></td>
</tr>
<tr>
<td>Operating Theatre</td>
<td>Competencies of Operating Room Personnel</td>
<td></td>
</tr>
<tr>
<td>Operating Theatre</td>
<td>Consent for Surgery (Informed)</td>
<td></td>
</tr>
<tr>
<td>Operating Theatre</td>
<td>Controlled Drug Distribution and Administration</td>
<td></td>
</tr>
<tr>
<td>Operating Theatre</td>
<td>Counting of Sponges, Instruments and Needles</td>
<td></td>
</tr>
<tr>
<td>Operating Theatre</td>
<td>Delivery of Care Methodology</td>
<td></td>
</tr>
<tr>
<td>Operating Theatre</td>
<td>Dress Code for the Operating Room</td>
<td></td>
</tr>
<tr>
<td>Operating Theatre</td>
<td>Electrosurgical Equipment use and Operation</td>
<td></td>
</tr>
<tr>
<td>Operating Theatre</td>
<td>Environmental Controls (Air Quality and Ventilation)</td>
<td></td>
</tr>
<tr>
<td>Operating Theatre</td>
<td>Family Viewing of Expired Patient</td>
<td></td>
</tr>
<tr>
<td>Operating Theatre</td>
<td>Foreign Body Removal</td>
<td></td>
</tr>
<tr>
<td>Nursing Operating Theatre</td>
<td>Handling and Storage of Blood and Blood Components</td>
<td></td>
</tr>
<tr>
<td>---------------------------</td>
<td>---------------------------------------------------</td>
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</tr>
<tr>
<td>Nursing Operating Theatre</td>
<td>Hazardous Waste Disposal</td>
<td></td>
</tr>
<tr>
<td>Nursing Operating Theatre</td>
<td>Infection Control Services</td>
<td></td>
</tr>
<tr>
<td>Nursing Paediatrics</td>
<td>Accessing and Deaccessing an Implanted Port Policy</td>
<td></td>
</tr>
<tr>
<td>Nursing Paediatrics</td>
<td>Accessing and Deaccessing an Implanted Port Procedure</td>
<td></td>
</tr>
<tr>
<td>Nursing Paediatrics</td>
<td>Admission to the Paediatric Unit</td>
<td></td>
</tr>
<tr>
<td>Nursing Paediatrics</td>
<td>Discharge Policy</td>
<td></td>
</tr>
<tr>
<td>Nursing Paediatrics</td>
<td>Discharge Procedure</td>
<td></td>
</tr>
<tr>
<td>Nursing Paediatrics</td>
<td>Gastroscopy Tube, Neonatal, and Paediatric Policy</td>
<td></td>
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<tr>
<td>Nursing Paediatrics</td>
<td>Gastroscopy Tube, Neonatal, and Paediatric Procedure</td>
<td></td>
</tr>
<tr>
<td>Nursing Paediatrics</td>
<td>Infant Formula Preparation</td>
<td></td>
</tr>
<tr>
<td>Nursing Paediatrics</td>
<td>Nursing Documentation Paediatrics</td>
<td></td>
</tr>
<tr>
<td>Nursing Paediatrics</td>
<td>Paediatric Nurses/Nursing Assistants Uniform Policy</td>
<td></td>
</tr>
<tr>
<td>Nursing Paediatrics</td>
<td>Phototherapy Policy</td>
<td></td>
</tr>
<tr>
<td>Nursing Paediatrics</td>
<td>Phototherapy Procedure</td>
<td></td>
</tr>
<tr>
<td>Nursing Surgical Unit</td>
<td>Administration of an Intermittent Intraspinal Top-up</td>
<td></td>
</tr>
<tr>
<td>Nursing Surgical Unit</td>
<td>Administration of IV Mannitol</td>
<td></td>
</tr>
<tr>
<td>Nursing Surgical Unit</td>
<td>Administration of IV Phenytoin</td>
<td></td>
</tr>
<tr>
<td>Nursing Surgical Unit</td>
<td>Assisting with Insertion of an Intraspinal Catheter</td>
<td></td>
</tr>
<tr>
<td>Nursing Surgical Unit</td>
<td>Assisting with Insertion of Central Line</td>
<td></td>
</tr>
<tr>
<td>Nursing Surgical Unit</td>
<td>Assisting with Lumbar Puncture</td>
<td></td>
</tr>
<tr>
<td>Nursing Surgical Unit</td>
<td>Care of Patient with a Tracheostomy</td>
<td></td>
</tr>
<tr>
<td>Nursing Surgical Unit</td>
<td>Central Line Removal</td>
<td></td>
</tr>
<tr>
<td>Nursing Surgical Unit</td>
<td>Chest Tube - Insertion of Chest Tube and Maintenance of Underwater Seal Drainage Unit</td>
<td></td>
</tr>
<tr>
<td>Nursing Surgical Unit</td>
<td>Initiation of a Continuous Intraspinal Infusion / Epidural Catheter</td>
<td></td>
</tr>
<tr>
<td>Nursing Surgical Unit</td>
<td>Insertion of Fine Bore Feeding Tubes</td>
<td></td>
</tr>
<tr>
<td>Nursing Surgical Unit</td>
<td>Nursing Documentation Surgical</td>
<td></td>
</tr>
<tr>
<td>Nursing Surgical Unit</td>
<td>PCA Procedures</td>
<td></td>
</tr>
<tr>
<td>Nursing Surgical Unit</td>
<td>Peripheral Intravenous Line</td>
<td></td>
</tr>
<tr>
<td>Nursing Surgical Unit</td>
<td>Suctioning</td>
<td></td>
</tr>
<tr>
<td>Nursing Surgical Unit</td>
<td>Medication Administration</td>
<td></td>
</tr>
<tr>
<td>Nursing</td>
<td>General Nursing Policies</td>
<td>Nursing Dress Code</td>
</tr>
<tr>
<td>---------</td>
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</tr>
<tr>
<td>Physicians</td>
<td>Accident &amp; Emergency</td>
<td>Arsenic Poisoning Management</td>
</tr>
<tr>
<td>Physicians</td>
<td>Accident &amp; Emergency</td>
<td>Arsenic Poisoning Literature</td>
</tr>
<tr>
<td>Physicians</td>
<td>Accident &amp; Emergency</td>
<td>Criteria for the Determination of Brain Death in Adults</td>
</tr>
<tr>
<td>Physicians</td>
<td>Accident &amp; Emergency</td>
<td>Do Not Resuscitate</td>
</tr>
<tr>
<td>Physicians</td>
<td>Accident &amp; Emergency</td>
<td>Emergency Management of Croup</td>
</tr>
<tr>
<td>Physicians</td>
<td>Accident &amp; Emergency</td>
<td>Emergency Treatment of Poisoning</td>
</tr>
<tr>
<td>Physicians</td>
<td>Accident &amp; Emergency</td>
<td>Guidelines for Investigation and Management of Angina and Myocardial Infarction</td>
</tr>
<tr>
<td>Physicians</td>
<td>Accident &amp; Emergency</td>
<td>HIV Post Exposure Assessment &amp; Prophlaxis (PEP) Guidelines</td>
</tr>
<tr>
<td>Physicians</td>
<td>Accident &amp; Emergency</td>
<td>Management of Diabetic Ketoacidosis</td>
</tr>
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<td>Medications for Sedation and Pain Control in Children</td>
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<td>Obstetric Ambulance Call Protocol 2006</td>
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<td>Overdose (Poisoning), Intental and or Accidental</td>
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<td>Protocol for Use of Phenylephrine for Priapism</td>
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Physicians Paediatrics Admitting Policy to N.I.C.U.
Physicians Physician Administration Management of Head Injury
Physicians Physician Administration Patient Related Policy
Physicians Physician Administration Policy for Transfer of Patients between the Cayman Islands or Faith Hospitals and the Chrissee Memorial Hospital
Physicians Physician Administration Pre-Registration, Pre-Authorization
Physicians Physician Services - EMS EMS Policy and Procedure Manual 1
Physicians Physician Services - EMS EMS Policy and Procedure Manual 2
Physicians Physicians Administration Cayman Islands Governement Policy on AIDS
Physicians Surgery Surgical Pre-operative Requirements
Public Health Community Health Service Home Visit Policy
Public Health Diseases / Anthrax Handling Of Suspected Anthrax & Other Biological Agent Threats
Public Health General Public Health Policies Guidelines for the Care of Patients on Parenteral Nutrition
Public Health General Public Health Policies Programme Document for Child Health
Public Health Genetics Program Genetics Program Purpose
Public Health Immunization Expanded Program on Immunization
Public Health Immunization Immunization Defaulters Policy
Public Health Immunization National Immunization Registry DRAFT
Public Health School Health Drug Testing Policy
Public Health School Health Medication in the School Health Service
Public Health School Health Policy & procedure for Conducting School Entry Screening
Public Health School Health School Health Policies & Procedures update
Public Health STD HIV AIDS HIV AIDS Program Precaution and Control
Public Health STD HIV AIDS HIV AIDS Programme Policy Draft
Public Health Traveler's Clinic Travel Clinic
Specialist Clinics Scheduling Policy
Women's Health Antenatal Care - Policy and Procedure Manual
1. About the Publication Scheme

Every public authority covered by the Freedom of Information Law has a legal duty to maintain a publication scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

The publication scheme lists the information which is readily available to the public. The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.

This publication scheme commits the National Drug Council to making information available to the public as part of its normal business activities.

The National Drug Council will:

- specify the information held by the authority, which falls within the seven (7) categories below;
- proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
• describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
• list any fees charged for access to information described in this scheme;
• publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
• make this publication scheme available to the public;
• regularly review and update the information made available under this scheme.

2. Information that may be withheld

The National Drug Council will generally not publish:
• information in draft form;
• information that is not held by the National Drug Council, or which has been disposed of in accordance with a legally authorised disposal schedule;
• information that is not readily-available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
• information which is exempt under the FOI Law, or otherwise protected from disclosure – for example: personal information; or commercially sensitive information. Records containing exempt matter will be published in a redacted form, where ever it is practical to do so, indicating which exemptions apply.

In maintaining this publication scheme, our aim is to be as open as possible. However, there may be limited circumstances where information will be withheld from one of the categories of information listed in section 7: Categories of information. Information will only be withheld where the FOI Law expressly permits it.

For example: where disclosure would breach the law of confidentiality, infringe personal privacy, harm the National Drug Council’s (or another organisation’s) commercial interests, or endanger the protection of the environment.

When ever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to section 6: Complaints.

3. Methods of access

Information available under our publication scheme will usually be accessible through the methods described below.

Section 7: Categories of information provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.

1 A copy of the record, with the exempt matter deleted in accordance with the National Archive’s Redaction Standard.
Online

Many of our documents are published electronically on this website and can be downloaded in PDF format. Where information is available online, a link within section 7: Categories of information will direct you to the relevant page or document.

If there is no link, or the link is broken, you can use our website’s “Search” facility at www.ndc.ky. If you are still having trouble locating information listed under our scheme, please contact (345) 949-9000.

Email

If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You can email us at foi@ndc.ky to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

Phone

Documents listed in the publication scheme can also be requested by telephone. Please call (345) 949-9000 to request information.

Post

All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to:

P.O Box 10007
Grand Cayman KY1-1001
Cayman Islands

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See section 4: Fees and charges for further details.)

Personal visits

In limited cases, you may be required to make an appointment to view information listed in the publication scheme. This will be clearly stated in section 7: Categories of information, and relevant contact details will be provided in that section.

Advice and assistance

If you experience any difficulty identifying the information you want to access, please contact Simon Miller on (345) 949-9000 or at foi@ndc.ky.

The National Drug Council will adhere to its obligations under section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.

Information will be provided in the language in which it is held or in such other language that is legally required. Where the National Drug Council is legally required to translate any information, it will do so.
4. **Fees and charges**

The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. The National Drug Council strives to ensure that fees and charges are clearly explained and kept to a minimum.

Information which is published online, downloaded through a website, or sent to you by email will be provided **free of charge**.

Fees may be charged for providing information in paper copy or on computer disc. Charges will reflect the actual costs of reproduction and postage, as described below.

There are some publications which the National Drug Council offers for sale. This includes: Policy and Procedure Manual and National Anti-Drug Strategy. These publications are charged at the cover price, plus actual postage costs as charged by the Cayman Islands Postal Service.

**Reproduction costs**

Where fees apply, photocopied information will be charged at a standard rate of $1.00 per page (black and white; any size) and $1.50 per page (colour; any size).

Computer discs will be charged at a rate of $2 per disc.

**Postage costs**

The National Drug Council will pass on to the requester the actual costs of postage or courier delivery.

Details of any individual charges which differ from the above policy are provided within section 7: *Categories of information*.

If a fee applies, you will be advised of the amount and how it has been calculated. Information will be provided when the National Drug Council has received your payment.

5. **Request for information outside the Publication Scheme**

Information held by the National Drug Council that is **not** published under this scheme can be requested in writing. Your request will be considered in accordance with the provisions of the FOI Law.

As a statutory body set up under the National Drug Council Law 1997, the National Drug Council is committed to openness, transparency and serving the public interest in compliance with the Freedom of Information Law, 2007. This Law was implemented on 05 January, 2009 and gives the public a right of access to all types of records held by public authorities but also sets out some exemptions from that right.

If you would like to request information from the National Drug Council, you should first visit our website (www.ndc.ky) to see if the information you seek has already been published.

**Submitting a request**

If you wish to make a request for information then you should contact the Information Manager either via mail, facsimile or email (see below contact information for either). Additionally, a request can be made by visiting the National Drug council and filling out the FOI Request form (available at the Receptionist desk).
**Information Manager**
Simon Miller

**Address**
#17 & 18 Caymanian Village,
Grand Cayman,

**Mailing Address**
P.O Box 10007
Grand Cayman, KY1-1001
Cayman Islands

**Telephone**
Ph: (345) 949-9000
Fax: (345) 949-6264
Email: foi@ndc.ky

**How to make a request**
Your FOI request must:
- Be in writing (letter, email or facsimile)
- Include your name and an address (either postal or e-mail)
- Where possible, include a contact telephone number
- Be as specific as possible about the information you are seeking (this will help us to respond promptly to your request)

**6. Complaints**
The National Drug Council aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, please contact Simon Miller on (345) 949-9000 or at foi@ndc.ky, and we will try to resolve your complaint as quickly as possible.

Further information about our complaints procedures can be obtained via email: foi@ndc.ky or in writing:

P.O Box 10007
Grand Cayman KY1-1001
Cayman Islands.

You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

Information Commissioner's Office,
2nd Floor, Elizabethan Square, Building 1
George Town, Grand Cayman
7. Categories of information

- About Us
- Strategic Management
- Finance & Administration
- Policies & Procedures
- Decisions & Recommendations
- Lists & Registers
- Our Services

ABOUT US

Name of public authority
National Drug Council

Ministry
Ministry of Health, Environment, Youth, Sports & Culture

Principal Officer [or Key staff]
Joan West-Dacres
Executive Director
(345) 949-9000
jwest-dacres@ndc.ky

Information manager

Simon Miller
Information Manager
(345) 949-9000
simonmiller@ndc.ky
www.foi.gov.ky

Luisa McLaughlin
Information Manager Designate
(345) 949-9000
lmclaughlin@ndc.ky
www.foi.gov.ky

Organisation and functions
The National Drug Council (NDC) is an independent statutory body set up under the National Drug Council Law, 1997 to co-ordinate anti-drug measures in the Cayman Islands. The National Drug Council consists of 13 council members and an office which serves as the secretariat.
Functions

- To keep under review the situation in the islands with respect to the abuse of drugs.
- To formulate and develop drug prevention and rehabilitation policies and programmes.
- To advise the Minister on drug prevention and rehabilitation policies and programmes; the licensing and operation of treatment and rehabilitation centres; drug supply control measures; and law reform relating to the misuse of drugs.
- To educate the public, particularly the young, on the dangers of drug abuse, and to initiate, sponsor and support conferences, seminars, and meetings related to drug abuse.
- To promote and support training in the field of Drug Abuse Prevention and Rehabilitation.
- To promote and encourage the establishment of a system to coordinate the treatment and rehabilitation of drug abusers and the care of persons associated with drug abusers.
- To establish and operate treatment centres.
- To conduct research into, and develop and maintain a database of information on drug abuse in the islands.

National Drug Council
Unit's #17 and #18 Caymanian Village
PO Box 10007 Grand Cayman KY1-1001
CAYMAN ISLANDS
Ph: (345) 949-9000
Fax: (345) 949-6264
Email: info@ndc.ky
Website: www.ndc.ky

<table>
<thead>
<tr>
<th>Location and hours</th>
<th>Matters handled</th>
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<tbody>
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<td>National Drug Council Unit’s #17 and #18 Caymanian Village Business Hours: Monday – Friday 8:30am to 5:00pm</td>
<td>Keep under review the situation in the islands with respect to the abuse of drugs. Formulate and develop drug prevention and rehabilitation policies and programmes. Advise the Minister on drug prevention and rehabilitation policies and programmes; the licensing and operation of treatment and rehabilitation centres; drug supply control measures; and law reform relating to the misuse of drugs. Educate the public, particularly the young, on the dangers of drug abuse, and to initiate, sponsor and support conferences, seminars, and meetings related to drug abuse. Promote and support training in the field of Drug Abuse Prevention and Rehabilitation. Promote and encourage the establishment of a system to coordinate the treatment and rehabilitation of drug abusers and the care of persons associated with drug abusers. We encourage and support the operation of treatment centres. Conduct research into, and develop and maintain a database of information on drug abuse in the islands.</td>
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Boards and committees

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<tr>
<th>Name</th>
<th>Meetings</th>
<th>Minutes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mrs. Dorothy Scott-Crumbley - Chair of Council</td>
<td></td>
<td>Meetings are held as determined by the Chair and are closed to the public.</td>
</tr>
<tr>
<td>Mr. Rayle Roberts - Vice-Chair of Council</td>
<td></td>
<td>Minutes are only available in hard copy – requested in writing.</td>
</tr>
<tr>
<td>Mrs. Jennifer Ahearn - Ex-Officio, Ministry of H,E, Y, S &amp; C</td>
<td></td>
<td></td>
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<tr>
<td>Mrs. Dorrine Whittaker - Ex-Officio, Ministry of CA, G &amp; H</td>
<td></td>
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<tr>
<td>Mrs. Mary Rodriques - Ex-Officio, Ministry of E, T &amp; E</td>
<td></td>
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<tr>
<td>Mr. Carson Ebanks - Ex-Officio, Minister of Finance (Rep)</td>
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<tr>
<td>Comm. David Baines - Ex-Officio, RCIPS</td>
<td></td>
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<tr>
<td>Mrs. Joan West-Dacres - Ex-Officio, NDC Coordinator</td>
<td></td>
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<tr>
<td>Ms. Margaret Ramsay-Hale - Member, Judiciary</td>
<td></td>
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<tr>
<td>Dr. Mark Lockhart - Member, Medical</td>
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<tr>
<td>Mr. Mark C. Campbell - Member, Pharmacy</td>
<td></td>
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<tr>
<td>Mrs. Teresa Echenique-Bowen - Member, DC Rehabilitation</td>
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<tr>
<td>Mr. Mark Tibbetts Member - CB Representative</td>
<td></td>
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Frequently asked questions

- Who are the Board (Council Members) Members of the National Drug Council?

  Mrs. Dorothy Scott-Crumbley - Chair of Council
  Mr. Rayle Roberts - Vice-Chair of Council
  Mrs. Jennifer Ahearn - Ex-Officio, Ministry of H,E, Y, S & C
  Mrs. Dorrine Whittaker - Ex-Officio, Ministry of CA, G & H
  Mrs. Mary Rodriques - Ex-Officio, Ministry of E, T & E
  Mr. Carson Ebanks - Ex-Officio, Minister of Finance (Rep)
  Comm. David Baines - Ex-Officio, RCIPS
  Mrs. Joan West-Dacres - Ex-Officio, NDC Coordinator
  Ms. Margaret Ramsay-Hale - Member, Judiciary
  Dr. Mark Lockhart - Member, Medical
  Mr. Mark C. Campbell - Member, Pharmacy
  Mrs. Teresa Echenique-Bowen - Member, DC Rehabilitation
Who is the Staff of the National Drug Council?

- Joan West-Dacres - Executive Director
- Simon C. Miller - Prevention Officer
- Luisa McLaughlin - Research and Information Officer
- Kimberlee McLean - Administrative Finance Officer
- Ruby McLaughlin - Administrative Assistant

What are the lines of authority and responsibility of the National Drug Council?

Organisational Chart

- National Drug Council (Board Members)
  - Sub-committees of the Board
  - Executive Director
    - Prevention Officer (Acts in the absence of ED)
    - Research and Information Officer
  - Administrative/Finance Officer
    - Receptionist/Secretary
What is the salary of the staff of the National Drug Council?

### Salary Scale 2008/9

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<th>Alpha Code</th>
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**A Scale**
- National Drugs Co-ordinator/ Executive Director

**C Scale**
- Prevention Specialist
- Research Officer

**D Scale**
- Administrative Finance Officer

**F Scale**
- Administrative Personnel

Research Officer

The above information can also be found on our website. [http://www.ndc.ky/file/resource/misc/quick_faqs_about_the_ndc.pdf](http://www.ndc.ky/file/resource/misc/quick_faqs_about_the_ndc.pdf)
STRATEGIC MANAGEMENT

Governance
The National Drug Council Law (2003 Revision) – All persons seeking copies of the Law should contact the Legislative Assembly at:

Address
Legislative Assembly, 33 Fort Street, George Town, Grand Cayman

Mailing Address
Box 890, Grand Cayman KY1-1103, CAYMAN ISLANDS

Telephone (345) 949-4236
Fax (345) 949-9514

National Anti-Drug Strategy 2009-2013 – Available online. A Hard copy of this document can be requested from the National Drug Council for a fee.

The National Anti-Drug Strategy 2009-2013 is the blueprint for the Cayman Islands’ response to the misuse and abuse of both illicit and illegal drugs, including alcohol, tobacco and prescription drugs.

Corporate management
NDC Annual Reports - Available online. Hard copies of these documents can be requested from the National Drug Council.

NDC Disaster Plan - Request in writing. A hard copy of this document can be requested from the National Drug Council.

This plan addresses the NDC response to disaster conditions related to the impact of disasters including hurricanes, severe storms, fires and floods. The second element of the plan includes the preservation of records and procedures to safeguard government’s ‘Vital Records’.

FINANCE & ADMINISTRATION

Financial management
Ownership Agreement – Request in writing. Hard copies of these documents can be requested from the National Drug Council.

The Ownership Agreement documents the ownership performance that the Cabinet and the Board of National Drug Council have agreed that National Drug Council will seek to achieve during the financial year.

Purchase Agreement - Request in writing. Hard copies of these documents can be requested from the National Drug Council.

The Purchase Agreement details the outputs that the Cabinet of the Government of the Cayman Islands (Cabinet) and the National Drug Council have agreed that the National Drug Council will deliver, and the Cabinet will purchase, during the financial year.
Quarterly Invoices - Request in writing. Hard copies of these documents can be requested from the National Drug Council.

Quarterly Invoices are billed to Government for services rendered for the quarter as agreed by the Purchase Agreement for that fiscal year.

Administration
Press releases - Available online. Hard copies of these documents can be requested from the National Drug Council.

POLICIES & PROCEDURES

NDC - Policy and Procedure Manual - Request in writing. A hard copy of this document can be requested from the National Drug Council for a fee.
This manual provides clear policies and procedures for the operations of the NDC Secretariat (office) and its employees.

DECISIONS & RECOMMENDATIONS

Minutes of Council meetings - Request in writing. Hard copies of these documents can be requested from the National Drug Council.

NDC - Performance Agreement and Assessment - Request in writing. Hard copies of these documents can be requested from the National Drug Council.
This Performance Agreement details the performance to be achieved by the staff member concerned during the financial year. The purpose of the document is to ensure that the performance expected is clearly understood and agreed to by both parties to the agreement: the staff member and the manager to whom the staff member reports.

LISTS & REGISTERS
Asset register - Request in writing. A hard copy of this document can be requested from the National Drug Council.

OUR SERVICES
About us - Available online. www.ndc.ky/about.html
Mission
To formulate, coordinate, monitor and evaluate the implementation of the National Anti-Drug Strategic Plan based on proactive, creative and research driven strategies in collaboration with public and private sector organisations and in accordance with the provisions of the NDC Law.

Goal
To have the resident population of the Cayman Islands, free from all drug, alcohol and other substance abuse/misuse and their ill-effects.

Staff - Available online. http://www.ndc.ky/about.html

Executive Director – Joan West-Dacres’ role includes responsibility for the day-to-day operations of the NDC’s Office.

She initiates and maintains contact with all designated community organisations as a representative of the NDC, resulting in increased understanding of and support for the NDC mission.

She encourages and initiates contact with and exchanges of up-to-date information between local, regional and international organisations.

Administrative Assistant - Ruby McLaughlin provides secretarial support to the Office of the NDC. She is responsible for file management and conducts searches and retrieves records as necessary.

In collaboration with the Administrative Finance Officer, she ensures that all the accounts are paid in a timely manner and assists with the preparations for Council meetings each month.

Prevention Officer – Simon Miller’s role includes the provision of prevention, education and training services to schools, community groups, business and industry, parents, local government and the recovery community in both private and public agencies and organisations.

This is combined with the development, design and implementation of specific interventions with partner and stakeholder agencies and through coordination of the dissemination of prevention education information to key leaders, schools, youth service providers, and the public.

Luisa McLaughlin is primarily responsible for establishing and maintaining a database consisting of substance abuse indicators intended to keep under the review the situation with respect to drug abuse in the Islands, interfacing with field operators and the wider community; collecting and analysing data collected from reliable sources; and documenting results.

She implements specific research initiatives of NDC, facilitates access to information by assisting members of the public to formalise their request requirements.

Kimberlee McLean’s role is the preparation of and implementation of the NDC’s annual budgetary processes. She is responsible for ensuring that the office and financial records management systems are effectively coordinated in accordance with established policies and procedures under the guidance of the Finance Review Committee.
She is also responsible for assisting in Council duties and facilitating the efficient flow of HR processes.


The National Drug Council provides ongoing information to the public with the aim of bringing greater awareness to issues related to substance abuse and its ill-effects, and to prevent or reduce the harm associated with substance misuse and abuse.

- National Inhalants & Poisons Awareness Week
- Alcohol Awareness Month
- World No Tobacco Day
- International Day Against Drugs
- National Recovery Month
- Designated Driver Campaign

Monitoring/Research – Available online. www.ndc.ky/research.html. Hard copies of these documents can be requested from the National Drug Council.

The Cayman Islands Student Drug Use Survey (CISDUS) describes the extent and patterns of alcohol and other drug use among students in grades 7-12 across the Cayman Islands.

The Cayman Islands Drug and Alcohol Survey (CIDAS) describes the extent and patterns of alcohol and other drug use among individuals 15 years of age and older in the Cayman Islands.

The Cayman Islands Drug Free Workplace Survey describes the nature and extent of substance use and misuse in workplaces of the Cayman Islands (Grand Cayman).

The National Drug Information Network (NDIN) is a group of people who, represent either themselves or an agency, and collect, analyse and disseminate information on drugs for the purpose of monitoring trends, developing policies, and implementing appropriate programmes and responses to assist those persons impacted by substance use, misuse and abuse in our communities.

Prevention – Training/Courses/Presentations

The National Drug Council provides prevention training, courses, presentations and speaking engagements at community and school events on the harmful effects of alcohol and other drugs on the individual and the community.

**NDC Brochures** - Available online. www.ndc.ky/resources.html. Hard copies of these documents can be requested from the National Drug Council.

- Together we can talk about Alcohol: A guide for parents.
- Marijuana / Ganja Info for Parents
- Truth about Marijuana: *Get the Facts about Marijuana*
- Truth about Alcohol: *Get the Facts about Alcohol*


Cayman Islands National Insurance Company
(CINICO)
Publication Scheme
Produced in accordance with the Deputy Governor’s Code of Practice

CONTENTS:
1. About the publication scheme
2. Information that may be withheld
3. Methods of access
4. Fees and charges
5. Requests for information outside the publication scheme
6. Complaints
7. Categories of information

1. About the publication scheme

Every public authority covered by the Freedom of Information Law has a legal duty to maintain a publication scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

The publication scheme lists the information which is readily available to the public. The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.

This publication scheme commits CINICO to making information available to the public as part of its normal business activities.

CINICO will:
- specify the information held by the authority, which falls within the seven (7) categories below;
- proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
- describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
- list any fees charged for access to information described in this scheme;
- publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
- make this publication scheme available to the public;
- regularly review and update the information made available under this scheme.
2. Information that may be withheld

CINICO will generally not publish:

- information in draft form;
- information that is not held by CINICO, or which has been disposed of in accordance with a legally authorised disposal schedule;
- information that is not readily-available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
- information which is exempt under the FOI Law, or otherwise protected from disclosure – for example: personal information; or commercially sensitive information. Records containing exempt matter will be published in a redacted form, where ever it is practical to do so, indicating which exemptions apply.

In maintaining this publication scheme, our aim is to be as open as possible.

However, there may be limited circumstances where information will be withheld from one of the categories of information listed in section 7: Categories of information.

Information will only be withheld where the FOI Law expressly permits it.

For example: where disclosure would breach the law of confidentiality, infringe personal privacy, harm CINICO (or another organisation’s) commercial interests, or endanger the protection of the environment.

When ever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to section 6: Complaints.

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1 A copy of the record, with the exempt matter deleted in accordance with the National Archive’s Redaction Standard.
3. Methods of access

Information available under our publication scheme will usually be accessible through the methods described below.

Section 7: Categories of information provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.

**Online**

Some of our documents are published electronically on the CINICO website (www.cinico.ky) and can be downloaded in PDF format.

If you are still having trouble locating information listed under our scheme, please contact FOI Manager, Mark Frye at 949-8101 or direct line 815-7326, or email at mfrye@cinico.ky or foi.cin@cinico.ky.

**Email**

If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You can email us at foi.cin@cinico.ky to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

**Phone**

Documents listed in the publication scheme can also be requested by telephone. Please call Mark Frye at 815-7326 to request information.

**Post**

All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to: Mark Frye, Information Manager, CINICO, P.O. Box 10112, Grand Cayman, Cayman Islands, or email at mfrye@cinico.ky or foi.cin@cinico.ky.

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See section 4: Fees and charges for further details.)

**Personal visits**

In limited cases, you may be required to make an appointment to view information listed in the publication scheme. This will be clearly stated in section 7: Categories of information, and relevant contact details will be provided in that section.

**Advice and assistance**

If you experience any difficulty identifying the information you want to access, please contact Mark Frye at 949-8101 or direct line 815-7326, or email at mfrye@cinico.ky or foi.cin@cinico.ky.

CINICO will adhere to its obligations under section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.

Information will be provided in the language in which it is held or in such other language that is legally required. Where CINICO is legally required to translate any information, it will do so.
4. Fees and charges

The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. CINICO strives to ensure that fees and charges are clearly explained and kept to a minimum.

Information which is published online, downloaded through a website, or sent to you by email will be provided free of charge.

Fees may be charged for providing information in paper copy or on computer disc. Charges will reflect the actual costs of reproduction and postage, as described below.

Reproduction costs

Where fees apply, photocopied information will be charged at a standard rate of $1.00 per page (black and white; any size) and $1.50 per page (colour; any size).

Computer discs will be charged at a rate of $2 per disc.

Postage costs

CINICO will pass on to the requester the actual costs of postage or courier delivery.

Details of any individual charges which differ from the above policy are provided within section 7: Categories of information.

If a fee applies, you will be advised of the amount and how it has been calculated. Information will be provided when CINICO has received your payment.

5. Requests for information outside the publication scheme

Information held by CINICO that is not published under this scheme can be requested in writing.

Your request will be considered in accordance with the provisions of the FOI Law. For further details please visit www.cinico.ky, FOI/Making a Request.

6. Complaints

CINICO aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, please contact Mark Frye at 949-8101 or direct line 815-7326, or email at mfrye@cinico.ky or foi.cin@cinico.ky, and we will try to resolve your complaint as quickly as possible.

Further information about our complaints procedures can be obtained from Mark Frye at 949-8101 or direct line 815-7326, or email at mfrye@cinico.ky or foi.cin@cinico.ky.

You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

Information Commissioner's Office,
2nd Floor, Elizabethan Square, Building 1
P.O. Box 1375
George Town, Grand Cayman
Grand Cayman KY1-1108, CAYMAN ISLANDS
1-345-747-5402
email: appeals@ico.gov.ky
7. Categories of information

- About Us
- Strategic Management
- Finance & Administration
- Policies & Procedures
- Decisions & Recommendations
- Lists & Registers
- Our Services

ABOUT US

Cayman Islands National Insurance Company (CINICO)

Ministry

Health, Environment, Youth, Sports & Culture

Chief Officer

Carole Appleyard, General Manager

Information Manager

Mark Frye
Information Officer
Cayman Centre, 1st. Floor
Airport Road
P.O. Box 10112
Grand Cayman, KY1-1001
Cayman Islands

Organisation and functions

Cayman Islands National Insurance Company (CINICO) was formed in 2003 as a government-owned insurance company that provides health insurance to the civil servant population, their eligible dependents, Seaman & Veterans, and residents that have difficulty in obtaining health insurance coverage through their employer or the private insurance market that are categorized as low income, health impaired, or elderly. In addition we also provide administrative services for Indigent and Advanced patients.

Our goal is to deliver affordable healthcare coverage on the most cost effective basis possible from a stable source of primary health insurance provided by a company operated wholly in accordance with sound business and actuarial principles.

CINICO
Cayman Centre, Airport Road
1st Floor, P.O. Box 10112
Grand Cayman, KY1-10112
Cayman Islands
(345) 949-8101, (345) 949-8226 (fax)
www.cinico.ky
Location and hours

CINICO
Cayman Centre, Airport Road
1st Floor
George Town, Grand Cayman
Monday to Friday 9:00am to 4:30pm
(345) 949-8101
(345) 949-8226
www.cinico.ky

Matters handled

All employee functions & responsibilities are performed at the only office location. They include administrative & operational concerns, overseas patient referrals, member eligibility & benefit administration & verification, member claims management, marketing & public relations activities.

Boards and committees

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<th>Name</th>
<th>Meetings</th>
<th>Minutes</th>
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<td>Monthly meetings and is not open to the public</td>
<td>Minutes are only available in hard copy and can be obtained by making an FOI request to the FOI Manager by fax 345-949-822 or <a href="mailto:mfrye@cinico.ky">mfrye@cinico.ky</a> <a href="mailto:foi.cin@cinico.ky">foi.cin@cinico.ky</a></td>
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<tr>
<td>Mr. Scott Cummings – Chairman</td>
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<td>Mr. Seamus Tivnan – Deputy Chairman</td>
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<td>Dr. Ruth Pomares – member</td>
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<td>Mr. Armando Ebanks – member</td>
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<td>Mr. Godfrey McClain – member</td>
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<td>Mr. Carl Brown – member</td>
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<td>Mrs. Darlee Ebanks – member</td>
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<tr>
<td>Mrs. Jennifer Ahearn – Chief officer, Ministry of Health</td>
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<td><strong>Risk &amp; Appeals Committee</strong></td>
<td>Monthly meetings and is not open to the public</td>
<td>Minutes are only available in hard copy and can be obtained by making an FOI request to the FOI Manager by fax 345-949-822 or <a href="mailto:mfrye@cinico.ky">mfrye@cinico.ky</a> <a href="mailto:foi.cin@cinico.ky">foi.cin@cinico.ky</a></td>
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<td>Carole Appleyard – Chairperson</td>
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<td>Dr. Ruth Pomares – member</td>
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<td>Dr. Gerald Smith – member</td>
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<tr>
<td>Dr. John Vlitos – member</td>
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<tr>
<td><strong>Finance Committee</strong></td>
<td>Meetings every 3 months and is not open to the public</td>
<td>Minutes are only available in hard copy and can be obtained by making an FOI request to the FOI Manager by fax 345-949-822 or <a href="mailto:mfrye@cinico.ky">mfrye@cinico.ky</a> <a href="mailto:foi.cin@cinico.ky">foi.cin@cinico.ky</a></td>
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<td>Seamus Tivan - Chairperson</td>
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<tr>
<td>Frank Gallippi – CFO CINICO</td>
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<tr>
<td>Carol Cooper – CFO, Ministry of Health</td>
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Frequently Asked Questions

Who is CINICO?
Cayman Islands National Insurance Company Ltd. (“CINICO”).

Can I visit any Doctor or Hospital?
No. Without a Chief Medical Officer (CMO) referral from Health Services Authority (HSA), you can only use services provided by the HSA. This would include the George Town Hospital, the District Clinics, and Faith Hospital on Cayman Brac.

How are my services covered if I use an HSA provider?
All medically necessary services, up to policy limitations, are covered in full as long as HSA providers perform care.

If my HSA provider wants to refer me to a private practice provider within the Cayman Islands, will I be covered?
Yes, if the Cayman Island’s Chief Medical Officer (CMO) determines it necessary.

What happens if I go directly to a non-HSA provider without CMO approval?
If you elect to see a non-HSA provider, the services will be at your own expense.

What is a Case Management Co-ordinator?
CINICO has contracted with overseas Third Party Administrators (TPA) who provides Case Management Co-ordinators that work in conjunction with the HSA to determine the most appropriate treatment for you and your family.

Why does CINICO have a Case Management Co-ordinator?
The Case Management Co-ordinators have access to hundreds of hospitals and thousands of physicians in the United States. Not only does the Case Management Co-ordinator assist a patient in coping with the financial burden of being overseas, but they also negotiate preferred rates at overseas facilities. In some instances, the Case Management Co-ordinator works with the Chief Medical Officer (CMO) of the HSA to determine if a referral is appropriate.

How does a Case Management Co-ordinator work?
After reviewing the information submitted by your physician, the Case Management Co-ordinator determines the need to access non-HSA care. For example, if the medically necessary specialty services are not available through the HSA, the Case Management Co-ordinator will approve off island care at an appropriate medical facility. The telephone number for the Case Management Co-ordinator will be on the back of your CINICO I.D. Card.

How are benefits paid if I require emergency treatment and I cannot be treated at a HSA hospital or HSA physician?
Life threatening emergencies/sudden and serious onset of illness will be covered in full. Please call the CINICO Care Coordinator before, during or within 48 hours of the emergency visit to acquire a Care Coordinator approved referral.

Non life threatening emergencies without CINICO Case Management Co-coordinator referral will NOT be covered.
What do I do in an emergency?
A medical emergency means a sudden onset of a condition with acute symptoms requiring immediate medical care and includes such conditions as heart attacks, cardiovascular accidents, poisonings, loss of consciousness or respiration, convulsions or other such acute medical conditions. Use appropriate judgment and go to the hospital emergency room! Emergencies both on island and off island will be treated the same way.

What happens if I am travelling outside the Cayman Islands?
If you travel to the United States, you will be covered subject to the CINICO Case Management Co-ordinator approval.

- In the United States, you can take advantage of CINICO’s US based network of preferred providers. You can call the TOLL FREE NETWORK HOTLINE listed on the back of your CINICO health insurance benefit card. Remember, off island care must be approved by the CINICO Case Management Co-ordinator.
- Outside the Cayman Islands or United States, medical care is also covered. However, you will be required to pay the charge in full and then submit a claim to CINICO for reimbursement.

Note: non-emergency services not approved by CINICO Case Management Co-ordinator will not be covered.

What is the definition of a child?
A child, as defined under the Health Insurance Law (2003 Revision), means a person who is:

- Under 18 years of age; or
- Over 18 and under 23 years of age and a full-time student at a University or other educational institution.

My child is full time student in the United States. Is my child covered?
The only services covered would be for a life-threatening emergency/sudden and serious onset of illness. All other services must be provided by the Health Services Authority in order to be covered under the plan. You will want to schedule routine check-ups with HSA while your child is home during school breaks and holidays.

If your child sees a provider in the United States, for a non-life threatening condition, the cost will be your responsibility.

Is SHIC coverage only available to Caymanians?
No, all legal residents of the Cayman Islands who can provide evidence that they satisfy the eligibility criteria may obtain coverage from CINICO.

What is a SHIC Open Enrolment Window?
The Open enrolment Window is a period which a person can enroll into the CINICO SHIC Health Insurance Plan. There will be public announcements when these windows are available.

Why is there an Enrolment Window?
Basically, it is an underwriting control put in place in order for CINICO to provide for the most cost-effective and extensive benefits possible without subjecting the elderly and health impaired participant to pre-existing condition exclusions, and without subjecting low-income participants to high premiums.
What SHIC benefits will I receive?
Benefits are defined under the Health Insurance Law (2003 Revision) as SHIC Plan 1 and SHIC Plan 2. CINICO benefits are exactly the same as those defined within the Health Insurance Law (2003 Revision). See Benefits Covered page for SHIC Benefit Fee Schedules. The Participant will initially only be able to choose benefits for SHIC Plan 1 (a.k.a. Standard Health Insurance Contract #1.)

Will I be able to switch to better Health Coverage later on?
CINICO recognizes that the benefits provided under SHIC 1 may not be adequate for everyone. Therefore, once a Participant is enrolled in SHIC 1 for 12 continuous months, the Participant can apply at the next Enrolment Window for consideration to participate in SHIC 2. However, this election is available one time only, irrevocable and no future changes will be allowed.

Will I be subject to pre-existing condition limitations?
With the exception of low-income participants, the CINICO program provides coverage for all conditions, subject to plan limitations. If you currently have a medical condition, services for that condition will not be excluded from the plan.

For low-income participants, pre-existing conditions of 24 months (as defined under the Health Insurance Law [2003 Revision]) will be excluded.

When is my SHIC premium due?
Premiums are due in advance of the first day of that month’s coverage.

What happens if I don’t pay my premium on time?
If you fail to pay premiums within 45 days of the due date, your policy will be terminated and you will NEVER be eligible for re-enrolment under any condition.

What evidence do I need to provide in order to prove I am eligible as an SHIC Elderly Participant?
You will need to complete an enrolment form and return it with photographic evidence of birth (e.g. Passport or Drivers License).

What evidence do I need to provide in order to prove I am eligible as a SHIC Health Impaired Participant?
You will need to complete an enrolment form and return it within 60 days of being rejected by one insurance company classified as “Approved Providers” under the Health Insurance Law (2003 Revision). You must also provide copies of the letter of rejection with the enrolment form.

What evidence do I need to provide in order to prove I am eligible as a SHIC Low-Income Participant?
You will need to complete an enrolment form and return it with evidence from both your Employer AND your spouse’s Employer, of your annual salaries. CINICO will then make a determination as to whether you have a combined family income of less than CI$30,000.

Are vaccinations a CINICO covered benefit?
The benefit is limited to children over the age of 6 and adults.

Vaccinations are provided free for resident children of the Cayman Islands up until their sixth birthday at the H.S.A. Hospital Public Health Department.
STRATEGIC MANAGEMENT

CINICO’s strategic business plan encompasses local repatriation of presently outsourced claims adjudication/reimbursement service provision and the expansion of in-house expertise in the areas of claims management and case management through the pursuit of the lease or purchase of a claims adjudication system in addition to the transition of CINICO case management from present commercially outsourced position. We are able to accomplish this by the development/establishment of CINICO’s own exclusive provider networks locally and overseas which are secured and ready to implement once approved by the Board of Directors. The effects on costs to the Company and the Cayman Islands Government will be overall reduction in overseas care referrals due to medical staffing shortages at the CIHSA. This can be achieved with the telemedicine approach and peer review network and the peer-to-peer CINICO direct referral system in lieu of commercial third party “pay to play” access fees, monthly maintenance fees and percentage of savings fees. Additionally, the CINICO proprietary network is built upon all inclusive case rates structure which effect best financial outcomes and deliver ease of claims adjudication and reimbursement administration functions. These efforts would continue to improve our relationship with our reinsurer and lower our premium rates into the future. CINICO looks forward to commencing rollout of various components of this plan in the 2010/11 fiscal year.

On the local Cayman Islands provider network, we proudly report that during the previous six months we have been working on the development of an on-line eligibility and claims access portal (HealthX) for our local provider network/membership to be able to log into 24/7 and 365 days a year in order to better serve our membership and local provider network around the clock in matters of checking their eligibility for healthcare benefits and checking on reimbursement claims due to them. CINICO tested this enhanced service on the local vision providers whose feedback was 100% improvement and satisfaction in the provision of this enhanced service. Health-X is now ready to roll out to our 13,000 membership after a successful test period and it will be launched at the beginning of 2011.

It is CINICO Senior Management’s intent to continue to progress with strategic objectives and goals which enhance Company operations and cost effective delivery of all aspects of benchmark of excellence proven leadership in controlling spiralling healthcare costs and in continual provision of enhanced service delivery of the overall healthcare member healthcare plans on behalf of, and in partnership with, the Company shareholder, our most valued membership and provider networks.
Governance

Health Insurance Law (2005 Revision) and Regulations (2005 Revision)
Public Management and Finance Law (2005 Revision) and (Regulations 2007 Revision)
Public Service Management Law (2007 Revision) and Personnel Regulations (2006 Revision)
National Pensions Law (2000 Revision) and Regulations
National Archive and Public Records Law 2007
Labour Law (2007 Revision) and Regulations
Freedom of Information Law 2007
The Companies Commission Law 2004 Revision
Companies Commission Law 2006 Revision
Immigration Law (2006 revision) and Regulations
Workman’s Compensation Law (1996 Revision)
Freedom of Information Regulations 2008

Corporate Management *

CIMA Business plan
Annual Reports
Audit reports on overall operations
Statistics**
Risk Management assessments
Disaster Plan and Recovery

* Copies can be obtained upon request from Information Manager

** Specialized reports can be created to collate specific information when necessary
**FINANCE & ADMINISTRATION**

Administering CINICO’S internal functions and managing its resources efficiently and effectively. Includes the management of monetary resources; material resources; human resources; information resources; and relationships with clients, the public and other government agencies.

**Financial management** *

Accounting: accounts payable, accounts receivable, banking, Ledgers & Journals, Revenue & Revenue Collection

Acquisition: asset register, contracts, tendering exercises

Auditing: internal audit, external audit

Budgeting: annual ownership agreement, purchase agreement

Remuneration: director fees

Reporting & Analysis: monthly/half year/annual reports, monthly expense variance analysis, monthly review of underwriting income to budget, annual & quarterly reserve analysis, Cayman Islands Monetary Authority (CIMA) quarterly & annual return

Annual Budget

List of current tenders and contracts

* Copies can be obtained upon request from Information Manager

**Administration** *

*CINICO Policy & Procedures

Staff pay

Employee Health Insurance

Employee Pension

* Copies can be obtained upon request from Information Manager
POLICIES & PROCEDURES *
Current written protocols used by the authority for carrying out functions, activities and delivering services.
CINICO Policy & Procedures manual

* Copies can be obtained upon request from Information Manager

DECISIONS & RECOMMENDATIONS *
Board meeting
Minutes of meetings
Committee meetings
Minutes of meetings

* Copies can be obtained upon request from Information Manager

REGISTERS *
General Companies
CINICO Member
Asset
Medical Provider
Client
Vendor

* Copies can be obtained upon request from Information Manager
<table>
<thead>
<tr>
<th>LIST of Forms Used (external)</th>
</tr>
</thead>
<tbody>
<tr>
<td>[Microsoft Word Document]</td>
</tr>
<tr>
<td><strong>SHIC Enrolment Eligibility – Elderly, Health Impaired, Low Income</strong></td>
</tr>
<tr>
<td>[Microsoft Word Document]</td>
</tr>
<tr>
<td><strong>Enrolment Eligibility – Government Entities</strong></td>
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<tr>
<td>[Microsoft Word Document]</td>
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<tr>
<td><strong>Enrolment Eligibility – Seaman &amp; Veterans</strong></td>
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<tr>
<td>[Microsoft Word Document]</td>
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<tr>
<td><strong>Civil Servant Change of Circumstance</strong></td>
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<tr>
<td>[Microsoft Word Document]</td>
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<tr>
<td><strong>Government Entities Change of Information</strong></td>
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<td>[Microsoft Word Document]</td>
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<tr>
<td><strong>SHIC Member Change of Information</strong></td>
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<tr>
<td>[Microsoft Word Document]</td>
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<tr>
<td><strong>Health Questionnaire – Health Impaired</strong></td>
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<td>[Microsoft Word Document]</td>
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<tr>
<td><strong>Application for Direct Deposit</strong></td>
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<td>[Microsoft Word Document]</td>
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<tr>
<td><strong>Health Insurance Claim Form</strong></td>
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<tr>
<td>[Microsoft Word Document]</td>
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<tr>
<td><strong>Request for replacement of member card</strong></td>
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<tr>
<td>[Microsoft Word Document]</td>
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<tr>
<td><strong>Request for replacement of member card Form</strong></td>
</tr>
<tr>
<td>[Microsoft Word Document]</td>
</tr>
<tr>
<td><strong>SHIC Member Enrolment packages (Elderly, Health Impaired, Plan 1 Low Income, Plan 2 Low Income)</strong></td>
</tr>
<tr>
<td>Brochures</td>
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<tr>
<td>------------------------------------------------------------------------</td>
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<tr>
<td><img src="image1.png" alt="Microsoft Word Document" /></td>
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<tr>
<td><img src="image2.png" alt="Microsoft Word Document" /></td>
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<tr>
<td><strong>Cayman Islands Civil Servant Medical Plan Benefits</strong></td>
</tr>
<tr>
<td><strong>Cayman Islands Seamans &amp; Veterans Medical Plan Benefits</strong></td>
</tr>
</tbody>
</table>
OUR SERVICES

The purpose of CINICO is to control spiralling healthcare costs incurred by the Shareholder; empower medical professionals over healthcare financing decisions; help people who reside in the Cayman Islands gain access to affordable, quality healthcare; and maintain reinsurance for catastrophic events.

CINICO’s principal activity is the provision of health insurance for Government insured’s including civil servants, pensioners, other Government entities, Seamen & Veterans and their dependents (“Government Insured”), as well as residents of the Cayman Islands who have low income, impaired health status, or who are elderly (“Privately Insured”). CINICO employees are also insured by the Company. The Company also provides Administrative Services Only (“ASO”) for indigents, advance patients and, effective July 1, 2007 ASO coverage for the Seamen & Veterans overseas benefits.

The Company has contracted with a Third Party Administrator (“TPA”), CBCA Administrators Inc., to provide claims administration services for local claims. On August 1, 2005, the Company contracted with Care Management Network Inc. (“CMN”) to provide claims administration and case management services for insured’s requiring overseas medical treatment. CINICO's contract with CMN provides its insured’s with access to a large network of facilities throughout the United States and other countries at discounted costs.

The Company maintains reinsurance coverage with Presidio Excess Insurance Services, Inc. (“Presidio”), an underwriting agent of the Lloyds of London, which provides specific excess loss reinsurance coverage on a per coverage person basis.

CINICO provides the Cayman Islands Government with a management infrastructure (since the Company has its own Board of Directors), management team and service providers all experienced in managing the risks related to health insurance plans. As a separate entity writing insurance business, the Company is regulated by the Cayman Islands Monetary Authority (“CIMA”), audited by internal Government auditors and external auditors. Accordingly, each of these bodies will be evaluating the performance of the Company and its products.

Insurance Plans:

- Standard Health Insurance Plan 1 & 2 (SHIC) benefits;
- Cayman Islands Civil Servant Medical Plan Benefits;
- Cayman Islands Seamans & Veterans Medical Plan Benefits

Health Insurance Claim form

Member Change of Information form

Request for replacement of member card

Application for Direct Debit payment for SHIC members

Health Care Coverage Enrolment & Eligibility Forms
Classes of Information

A class of information is a way of collecting together similar types of information. CINICO has grouped its Classes of Information into broad categories (or functions) which reflect CINICO’s outputs. If you intend to make a request, the following grouping of information should give you an indication of where the information may be found.

<table>
<thead>
<tr>
<th>Function</th>
<th>Activity and Restrictions &amp; Accessibility to information</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Finance &amp; Administration</strong></td>
<td>Financial administration, Business operations and plans, Administration of Service Level Agreements, Communications, Budgeting</td>
</tr>
<tr>
<td>Applies to internal support functions relating to finance, personnel and business operations</td>
<td>Majority of the information can be accessed by the public through FOI law. Access restricted for personal information concerning clients or member records.</td>
</tr>
<tr>
<td><strong>Operational support &amp; advice</strong></td>
<td>Policy development and support, Management Services Operations (ex. Coordination of Government IRIS and NHIS system for member eligibility, overseas patient referrals, member eligibility &amp; benefit verification, member claims management), marketing &amp; public relations activities, utilization statistics, personnel records, Financial services and support</td>
</tr>
<tr>
<td>Applies to the provision of services and support to clients, members, medical providers, and stakeholders</td>
<td>Majority of the information can be accessed by the public through FOI law. Access restricted for personal information concerning clients or member records.</td>
</tr>
</tbody>
</table>
1. About the Publication Scheme

Every public authority covered by the Freedom of Information Law has a legal duty to maintain a publication scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

The publication scheme lists the information which is readily available to the public. The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.

This publication scheme commits the Cayman National Cultural Foundation (CNCF) to making information available to the public as part of its normal business activities.

CNCF will:
- specify the information held by the authority, which falls within the seven (7) categories below;
- proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
• describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
• list any fees charged for access to information described in this scheme;
• publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
• make this publication scheme available to the public;
• regularly review and update the information made available under this scheme.

2. Information that may be withheld

CNCF will generally not publish:
• information in draft form;
• information that is not held by CNCF or which has been disposed of in accordance with a legally authorised disposal schedule;
• information that is not readily-available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
• information which is exempt under the FOI Law, or otherwise protected from disclosure – for example: personal information; or commercially sensitive information. Records containing exempt matter will be published in a redacted form, indicating which exemptions apply.

In maintaining this publication scheme, our aim is to be as open as possible. However, there may be limited circumstances where information will be withheld from one of the categories of information listed in section 7: Categories of information.

Information will only be withheld where the FOI Law expressly permits it. For example: where disclosure would breach the law of confidentiality, infringe personal privacy, harm CNCF’s (or another organisation’s) commercial interests, or endanger the protection of the environment.

Whenever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to section 6: Complaints.

3. Methods of access

Information available under our publication scheme will usually be accessible through the methods described below.

Section 7: Categories of information provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.

1 A copy of the record, with the exempt matter deleted in accordance with the National Archive’s Redaction Standard.
Online

Some of our documents are published electronically on this website: www.artscayman.org and can be downloaded in PDF format. Where information is available online, a link within section 7: Categories of information will direct you to the relevant page or document.

If there is no link, or the link is broken, you can go directly to our website at http://www.artscayman.org/. Then click on Home to find the relevant page. If you are still having trouble locating information listed under our scheme, please contact Rita Estevanovich, the Information Manager Designate.

Email

If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You can email us at foi.ncf@gov.ky to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

Phone

Documents listed in the publication scheme can also be requested by telephone. Please call Charles Glidden or Rita Estevanovich at 345-949-5477 to request information.

Post

All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to:

Rita Estevanovich  
Cayman National Cultural Foundation  
PO Box 30201  
Grand Cayman KY1-1201  
Cayman Islands  

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See section 4: Fees and charges for further details.)

Personal visits

In limited cases, you may be required to make an appointment to view information listed in the publication scheme. This will be clearly stated in section 7: Categories of information, and relevant contact details will be provided in that section.

Advice and assistance

If you experience any difficulty identifying the information you want to access, please contact Charles Glidden or Rita Estevanovich at 345-949-5477. You can also contact them by sending an email to foi.ncf@gov.ky.

CNCF will adhere to its obligations under section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.

Information will be provided in the language in which it is held or in such other language that is legally required. Where CNCF is legally required to translate any information, it will do so.
4. **Fees and charges**

The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. CNCF strives to ensure that fees and charges are clearly explained and kept to a minimum.

Information which is published online, downloaded through a website, or sent to you by email will be provided **free of charge**.

Fees may be charged for providing information in paper copy or on computer disc. Charges will reflect the actual costs of reproduction and postage, as described below.

**Reproduction costs**

Where fees apply, photocopied information will be charged at a standard rate of $1.00 per page (black and white; any size) and $1.50 per page (colour; any size).

Computer discs will be charged at a rate of $2 per disc.

**Postage costs**

CNCF will pass on to the requester the actual costs of postage or courier delivery.

Details of any individual charges which differ from the above policy are provided within section 7: **Categories of information**.

If a fee applies, you will be advised of the amount and how it has been calculated. Information will be provided when CNCF has received your payment.

5. **Requests for information outside the Publication Scheme**

Information held by CNCF that is not published under this scheme can be requested in writing. For information on how to make a request in writing go this page on our website: http://www.artscayman.org/index.php?option=com_content&view=article&id=5&Itemid=6

If you are without access to the internet, the essential elements of an FOI request are that it is made in writing, includes a name and return address, a description of the information sought and the kind of format (e.g. CD, hardcopy) in which you want to receive the information. The request can be submitted using an FOI application form or written in your own words. The request may be sent via post, fax, email or by hand.

Your request will be considered in accordance with the provisions of the FOI Law. For information on the FOI Law to can go the Freedom of Information website at: http://www.foi.gov.ky/portal/page?_pageid=1206,1&_dad=portal&_schema=PORTAL

6. **Complaints**

CNCF aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, please contact the Information Manager Charles Glidden or Information Manager Designate Rita Estevanovich at 949-5477, and we will try to resolve your complaint as quickly as possible.

Further information about our complaints procedures can be obtained at our reception desk or by going to this page on our website:
If you do not have access to the internet you may collect a copy of our Complaints Policy from our office at 17 Harquail Drive.

You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

Information Commissioner's Office,
2nd Floor, Elizabethan Square, Building 1
George Town, Grand Cayman

PO Box 1375
Grand Cayman KY1-1108
CAYMAN ISLANDS

Telephone: +1 345 747 5402
Email: appeals@ico.gov.ky

7. Categories of information

- About Us
- Strategic Management
- Finance & Administration
- Policies & Procedures
- Decisions & Recommendations
- Lists & Registers
- Our Services

ABOUT US

Name of public authority:
Cayman National Cultural Foundation

Ministry:
Ministry of Health, Environment, Youth, Sports and Culture

Chief Officer:
Jennifer Ahearn, Ministry of Health, Environment, Youth, Sports and Culture
3rd Floor, Government Administration Building, Grand Cayman KY1-9000, Cayman Islands

Principal Officers:
Managing Director: Marcia Muttoo
Artistic Director: Henry Muttoo
PO Box 30201
PO Box 30201
Grand Cayman KY1-1201
Grand Cayman KY1-1201
Cayman Islands
Cayman Islands
Phone: 345-9495477
Phone: 345-9495477
Email: mailto:cncf@candw.ky
Email: director@candw.ky
Information Manager: Rita Estevanovich
PO Box 30201
Grand Cayman KY1-1201
Cayman Islands
Phone: 345-9495477
Email: mailto:foi.ncf@gov.ky
Website: www.artscayman.org

Information Manager Designate: n/a

For more information on the Freedom of Information Law visit the Freedom of Information website at www.foi.gov.ky

Organisation and functions

Our Mission
“To stimulate, facilitate and preserve cultural and artistic expression generally, particularly the preservation and exploration of Caymanian performing, visual and literary arts.”

Cayman National Cultural Foundation (CNCF) is a non-profit organization created and governed by the Cayman National Cultural Foundation Law, 1984.

The Ministry of Health, Environment, Youth, Sports and Culture is CNCF’s governing Ministry. The Chief Officer in this Ministry is Jennifer Ahearn.

An Artistic Director, Henry Muttoo and a Managing Director, Marcia Muttoo head the management structure. A Programmes & Public Education Officer, two Programmes Managers, an Administrative Assistant, and a Caretaker of the Cultural Centre support them. Further support comes from volunteers. The Director of Marketing and Technical Director posts are currently vacant.

CNCF is funded by an annual government grant from the Ministry of Health, Environment, Youth, Sports and Culture. Additional funding comes from corporate sponsorship, ticket sales to events and rental of the Harquail Theatre and Studio Theatre.

The work of the Cultural Foundation incorporates arts and cultural preservation, cultural festivals, the National Theatre, artistic development, youth arts, and special projects. These are in fact the outputs that are funded by the Ministry of Education, Training, Employment, Youth, Sports, & Culture. CNCF’s activities cover the full scope of artistic disciplines… Theatre… Dance… Music… Visual… Literary and Culinary Arts.

Mailing Address:
P.O. Box 30201
Grand Cayman KY1-1201
CAYMAN ISLANDS

Telephone number:
345-949-5477
Fax number: 345-949-4519

Email address: admincncf@candw.ky

Website address: www.artscayman.org

Staff Directory:
- Artistic Director: Henry Muttoo; Email: director@candw.ky
- Managing Director: Marcia Muttoo; Email: cncf@candw.ky
- Programmes & Public Education Officer: Lorna Bush; Email: marketcncf@candw.ky
- Technical Director - Position Vacant
- Programmes Manager 1: Donna Reid; Email: projcncf@candw.ky
- Programmes Manager 2: Rita Estevanovich; Email: cayfest@candw.ky
- Administrative Officer: Virginia Foster; Email: volunteercncf@candw.ky
- Technical Assistant: Isaac Rankine; Email: bstgl@candw.ky
- Cultural Centre Caretaker: Edward Herd; Email: cncf@candw.ky

Postal Address and Telephone contact for all managers and staff:
P.O. Box 30201
Grand Cayman  KY1-1201
CAYMAN ISLANDS

Telephone number: 345-949-5477

Fax number: 345-949-4519
| **Office of the Artistic Director**  
| 17 Harquail Drive  
| Grand Cayman  
| Opening Hours: Monday-Friday 9:00am – 5:00pm | Programme Development  
| Overseeing Production  
| Design  
| Setting standards and direction of CNCF |
| **Office of the Managing Director**  
| 17 Harquail Drive  
| Grand Cayman  
| Opening Hours: Monday-Friday 9:00am – 5:00pm | General Administration  
| Human Resources  
| Finance  
| Accounting  
| Theatre Rentals |
| **Public Education**  
| 17 Harquail Drive  
| Grand Cayman  
| Opening Hours: Monday-Friday 9:00am – 5:00pm | Advertising  
| Public Relations  
| Collateral Development  
| Website Maintenance |
| **Technical**  
| 17 Harquail Drive  
| Grand Cayman  
| Opening Hours: Monday – Friday 9:00am – 5:00pm | Lighting  
| Sound  
| Set Building  
| All technical matters |
| **Programmes Management**  
| 17 Harquail Drive  
| Grand Cayman  
| Opening Hours: Monday – Friday 9:00am – 5:00pm | Production  
| Special Projects  
| Awards and Grants  
| Freedom of Information |
| **Library**  
| 17 Harquail Drive  
| Grand Cayman  
| Opening Hours: Monday, Tuesday, Thursday, Friday 9am – 1:00pm | Cataloguing, storage and maintenance of books, video & audio tapes, CDs and DVDs  
| Monitoring use of reference materials |
| **Volunteer Coordination**  
| 17 Harquail Drive  
| Grand Cayman  
| Opening Hours: Monday, Tuesday, Thursday, Friday 9am – 1:00pm | Recruiting Volunteers  
| Scheduling & Supervising Volunteers |
Boards and Committees

<table>
<thead>
<tr>
<th>CNCF Board of Directors</th>
<th>Meetings</th>
<th>Minutes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Martyn Bould – Chairman</td>
<td>Meetings held six times annually normally at 17 Harquail Drive.</td>
<td>Available on request in hard copy only. See section 3: Methods of Access for contact addresses. Request in writing should be to the Information Manager or Information Manager Designate.</td>
</tr>
<tr>
<td>Mary Elizabeth Rodrigues – Deputy Chair</td>
<td></td>
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<tr>
<td>Morgan DaCosta</td>
<td></td>
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<tr>
<td>Helen Harquail</td>
<td></td>
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<tr>
<td>Deannna Look Loy</td>
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<tr>
<td>Lorna Reid</td>
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<tr>
<td>Liz Scholefield</td>
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<tr>
<td>Marcia Muttoo – Secretary</td>
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</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Grants &amp; Awards Committee</th>
<th>Meetings</th>
<th>Minutes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Morgan DaCosta – Chairman</td>
<td>Meetings held quarterly at 17 Harquail Drive</td>
<td>Available on request in hard copy only. See section 3: Methods of Access for contact addresses. Request in writing should be to the Information Manager or Information Manger Designate.</td>
</tr>
<tr>
<td>Lorna Reid</td>
<td></td>
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<tr>
<td>Mary Elizabeth Rodrigues</td>
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<tr>
<td>Horacio Esteban</td>
<td></td>
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<tr>
<td>Donna Reid-Secretary</td>
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</tr>
</tbody>
</table>

Frequently asked questions

- **Why is the Cultural Centre named F.J. Harquail Cultural Centre?**
  
  F. J. Harquail was a Canadian businessman and the husband of Helen Harquail. Mrs. Harquail, who took up residence in the Cayman Islands, donated the land on which the Cultural Centre is located and funded the building of the Harquail Theatre as a gift to the people of Cayman. She stipulated that the centre must be named in memory of her late husband.

- **Did any Caymanians contribute to the building of the Cultural Centre?**
  
  Businessman Lawrence Thompson donated land which enables access from Lawrence Blvd. to the site donated by Mrs. Harquail.

- **Can we book a tour of the Harquail?**
  
  Tours of the Harquail Theatre and Harquail Studio are given to school groups, community groups and people interested in renting the theatre. Call 949-5477 to book a tour.

- **Who is eligible for a financial grant?**
  
  Please click here to go to the Grants page on our website. Or you can go to www.arstscayman.org click on Home then click on Grants. You may also contact the Secretary to the Grants & Awards Committee Donna Reid at projcnf@candw.ky or 949-5477.
STRATEGIC MANAGEMENT

Administering the authority’s operations at the organisational level; developing business plans and corporate policy; setting long-term goals and objectives; evaluating the agency’s overall performance and progress towards established targets; managing programs to improve business processes and ensure consistent service delivery; preparing or revising laws and other regulatory instruments that affect the authority’s functions and responsibilities; obtaining legal advice from external sources.

Governance

- Cayman National Cultural Foundation Law 1984* – Available at the Legislative Assembly Building.
- Public Management and Finance Law (2005 Revision) **
- Freedom of Information Law 2007 **

Corporate Management

High-level documents that plan and evaluate the work of the authority.

- Emergency Management and Business Continuity Plan *
- CNCF Hurricane Preparedness Check List *
- Plan for Miss Lassie’s House *
- Brief for a Business Plan for Miss Lassie House *
- Plan for Cayfest 2010 *
- Sponsorship Plan *

FINANCE & ADMINISTRATION

Financial management

- Financial Statements; Half-yearly / quarterly reports *
- Accounting Procedures *
- Budget Allocation*

Administration

- Staff Salary Scales*
- Insurance Policies – Available at Cayman Island Government Risk Management
- Records File Plan*
- Harquail Theatre Valuation*
- Miss Lassie’s House Valuation*
- Gladwyn K. Bush Art Collection Catalogue*

POLICIES & PROCEDURES

- CNCF Cultural Policy*
- Employee Handbook*
- Theatre & Equipment Operating Policy & Procedures*
  - Animals Policy*

DECISIONS & RECOMMENDATIONS

*Information about proposals, resolutions, assessments and results, including decision-making processes.*

- Minutes of the Board of Directors*
- Minutes of Staff Meetings*
- Cayfest Reports*
- Dr. Elisa Serrano’s report on Miss Lassie’s House*
- “Engendering Creativity” proposal by Henry Muttoo*

LISTS & REGISTERS

- Assets Register*
- Freedom of Information Disclosure Log*

OUR SERVICES

  - Save Miss Lassie’s House*
  - Grants Criteria*
  - Playwriting Competition Criteria*
  - Volunteer Forms*
  - Summer Camp Registration Form* -- available at

- Cayfest Registration Forms*
- Complaint Form*


- Harquail Theatre Rental Rates & Terms* -- available at
- Studio Theatre Rental Rates & Terms* -- available at


- Directions to the F.J. Harquail Cultural Centre – available at


- Calendar of Events – available at

http://www.artscayman.org/index.php?option=com_eventlist&view=categoryevents&id=1&Itemid=12

*Available at the CNCF office. Fees described in section 4 apply unless expressly waived. Contact the Information Manager or his Designate.

** Available at the Legislative Assembly Building
1. **About the Publication Scheme**

Every public authority covered by the Freedom of Information Law has a legal duty to maintain a publication scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

The publication scheme lists the information which is readily available to the public. The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.

This publication scheme commits the National Gallery of the Cayman Islands to making information available to the public as part of its normal business activities.

The National Gallery of the Cayman Islands will:

- specify the information held by the authority, which falls within the seven (7) categories below;
• proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
• describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
• list any fees charged for access to information described in this scheme;
• publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
• make this publication scheme available to the public;
• regularly review and update the information made available under this scheme.

2. Information that may be withheld

The National Gallery of the Cayman Islands will generally not publish:
• information in draft form;
• information that is not held by the National Gallery of the Cayman Islands or which has been disposed of in accordance with a legally authorised disposal schedule;
• information that is not readily-available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
• information which is exempt under the FOI Law, or otherwise protected from disclosure – for example: personal information; or commercially sensitive information. Records containing exempt matter will be published in a redacted1 form, wherever it is practical to do so, indicating which exemptions apply.

In maintaining this publication scheme, our aim is to be as open as possible.

However, there may be limited circumstances where information will be withheld from one of the categories of information listed in section 7: Categories of information.

Information will only be withheld where the FOI Law expressly permits it.

For example: where disclosure would breach the law of confidentiality, infringe personal privacy, harm the National Gallery of the Cayman Island’s (or another organisation’s) commercial interests, or endanger the protection of the environment.

When ever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to section 6: Complaints.

3. Methods of access

Information available under our publication scheme will usually be accessible through the methods described below.

1 A copy of the record, with the exempt matter deleted in accordance with the National Archive’s Redaction Standard.
Section 7: Categories of information provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.

**Online**

Many of our documents are published electronically on the website www.nationalgallery.org.ky and can be downloaded in PDF format.


If there is no link, or the link is broken, or if you are still having trouble locating information listed under our scheme, please contact Mona Watler on communications.ng@candw.ky

**Email**

If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You can email Mona Watler at communications.ng@candw.ky to if necessary.

**Phone**

Documents listed in the publication scheme can also be requested by telephone. Please call (345) 945-8111 to request information.

**Post**

All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to:

Mona Watler

P.O. Box 10197, Grand Cayman, KY1-1002

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See section 4: Fees and charges for further details.)

**Personal visits**

In limited cases, you may be required to make an appointment to view information listed in the publication scheme. This will be clearly stated in section 7: Categories of information, and relevant contact details will be provided in that section.

**Advice and assistance**

If you experience any difficulty identifying the information you want to access, please contact Anne Goulden admin.ng@candw.ky

The National Gallery of the Cayman Islands will adhere to its obligations under section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.

Information will be provided in the language in which it is held or in such other language that is legally required. Where the National Gallery of the Cayman Islands is legally required to translate any information, it will do so.
4. Fees and charges

The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. The National Gallery of the Cayman Islands strives to ensure that fees and charges are clearly explained and kept to a minimum.

Information which is published online, downloaded through a website, or sent to you by email will be provided free of charge.

Fees may be charged for providing information in paper copy or on computer disc. Charges will reflect the actual costs of reproduction and postage, as described below.

There is one publication which the National Gallery of the Cayman Islands offers for sale. This includes the children’s book *This is Cayman, Dis is Paradise*. This publication is charged at the cover price of CI$15.00, plus actual postage costs as charged by the Cayman Islands Postal Service.

*Reproduction costs*

Where fees apply, photocopied information will be charged at a standard rate of $1.00 per page (black and white; any size) and $1.50 per page (colour; any size).

Computer discs will be charged at a rate of $2 per disc.

<table>
<thead>
<tr>
<th>Service Description</th>
<th>Price</th>
</tr>
</thead>
<tbody>
<tr>
<td>Blue Print reproduction</td>
<td>$3.00</td>
</tr>
<tr>
<td>Conversion of Video or Audio into MP3 or Div/X format</td>
<td>$ -</td>
</tr>
<tr>
<td>Convert paper record to digital PDF/JPEG/TIF on CD/DVD</td>
<td>$ -</td>
</tr>
<tr>
<td>Digital record PDF/JPEG/TIF via email</td>
<td>$ -</td>
</tr>
<tr>
<td>Digital record PDF/JPEG/TIF via CD/DVD</td>
<td>$2.00</td>
</tr>
<tr>
<td>Maps and Plans</td>
<td>$5.00</td>
</tr>
<tr>
<td>Photocopy - B/W</td>
<td>$1.00</td>
</tr>
<tr>
<td>Photocopy - Colours</td>
<td>$1.50</td>
</tr>
<tr>
<td>Photograph Print BW/Colour or STD printout</td>
<td>$1.00</td>
</tr>
<tr>
<td>Photograph Print BW/Colour from digital photo/scanned/negative (size 8 1/2 x 11)</td>
<td>$5.00</td>
</tr>
<tr>
<td>Photograph Print BW/Colour from digital photo/scanned/negative (size 8 1/2 x 14)</td>
<td>$7.50</td>
</tr>
<tr>
<td>Photograph Print BW/Colour from digital photo/scanned/negative (size 11 x 17)</td>
<td>$10.00</td>
</tr>
<tr>
<td>Photograph Print Colour (photocopy or STD printout)</td>
<td>$1.50</td>
</tr>
<tr>
<td>Text to audio for visual impair by Computer Services at cost</td>
<td>$ -</td>
</tr>
</tbody>
</table>

*Postage costs*

The National Gallery of the Cayman Islands will pass on to the requester the actual costs of postage or courier delivery.

Details of any individual charges which differ from the above policy are provided within *section 7: Categories of information*.

If a fee applies, you will be advised of the amount and how it has been calculated. Information will be provided when the National Gallery of the Cayman Islands has received your payment.
5. Requests for information outside the Publication Scheme

Information held by the National Gallery of the Cayman Islands that is not published under this scheme can be requested in writing. Your request will be considered in accordance with the provisions of the FOI Law.

6. Complaints

The National Gallery of the Cayman Islands aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, please contact Mona Watler, and we will try to resolve your complaint as quickly as possible.

Further information about our complaints procedures can be obtained from NGCI Complaints Policy and Procedures.

You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

Information Commissioner's Office,
2nd Floor, Elizabethan Square, Building 1
George Town, Grand Cayman

PO Box 1375
Grand Cayman KY1-1108
CAYMAN ISLANDS

Telephone: +1 345 747 5402
Email: appeals@ico.gov.ky

7. Categories of information

- About Us
- Strategic Management
- Finance & Administration
- Policies & Procedures
- Decisions & Recommendations
- Lists & Registers
- Our Services

ABOUT US

Name of public authority
National Gallery of the Cayman Islands

Ministry
Ministry of Health, Environment, Youth, Sports and Culture
Principal Officer [or Key staff]
Jennifer Ahearn, Permanent Secretary/Chief Officer
Ministry of Health, Employment, Youth, Sports and Culture
3rd Floor, Government Administration Building,
Grand Cayman KY1-9000,
Cayman Islands.

Natalie Urquhart, Director
National Gallery of the Cayman Islands
Ground Floor, 103 Harbour Place, S. Church Street
Grand Cayman KY1-1002,
Cayman Islands.

Information Manager
Mona L. Tatum-Watler, Communications & Marketing Manager,
National Gallery of the Cayman Islands
Ground Floor, Harbour Place
103 South Church Street
George Town

Email: communications.ng@candw.ky
Freedom of Information website: www.foi.gov.ky

Organisation and functions
The National Gallery of the Cayman Islands serves to promote and encourage the appreciation and practice of the visual arts, of and in the Cayman Islands. To this end, the National Gallery travels Caymanian art and artists abroad as well as having many fine international artists visit, exhibit and work in the Cayman Islands.

National Gallery of the Cayman Islands
Ground Floor, Harbour Place
103 South Church Street
George Town
P.O. Box 10197
Grand Cayman KY1-1002
Cayman Islands
Telephone: (345)-945-8111
Fax: (345)-945-7103
Email: communications.ng@candw.ky
www.nationalgallery.org.ky

<table>
<thead>
<tr>
<th>Location and hours</th>
<th>Matters handled</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ground Floor, Harbour Place 103 South Church Street George Town</td>
<td>Execution of educational programming (lectures, courses, art documentary screenings).</td>
</tr>
<tr>
<td>Monday to Friday 9:00am -5:00pm Saturdays 11:00am – 4:00pm</td>
<td>Facilitate the Gallery’s Art based Library.</td>
</tr>
<tr>
<td></td>
<td>Exhibition of artwork.</td>
</tr>
</tbody>
</table>
Development of policy and procedures for local artists.

Accommodate international artist’s works by way of exhibition.

Provide Outreach programming to persons with little to no accessibility to art education.

Promote locally based and Caymanian artists.

Facilitate fundraising initiatives.

<table>
<thead>
<tr>
<th>Boards and committees</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>National Gallery Board/Trustees</strong></td>
</tr>
<tr>
<td>Henry Harford</td>
</tr>
<tr>
<td>Desmond Kinch</td>
</tr>
<tr>
<td>Arthur Dzaghgouni</td>
</tr>
<tr>
<td>Monique Jackson</td>
</tr>
<tr>
<td>Samantha Paul</td>
</tr>
<tr>
<td>Martyn Bould</td>
</tr>
<tr>
<td>Carl Brown</td>
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<tr>
<td>Sara Collins</td>
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<tr>
<td>Ariane Dart</td>
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<tr>
<td>John Doak</td>
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<tr>
<td>Lisa Flowers</td>
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<tr>
<td>Hugh Hart</td>
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<tr>
<td>John Hurlstone</td>
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<tr>
<td>Bendel Hydes</td>
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<tr>
<td>Susan Olde</td>
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<tr>
<td>Linton Tibbetts</td>
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<tr>
<td>Andreas Ugland</td>
</tr>
<tr>
<td>Naul Bodden</td>
</tr>
<tr>
<td>Truman Bodden</td>
</tr>
<tr>
<td>Bendel Hydes</td>
</tr>
<tr>
<td>Carol Owen</td>
</tr>
<tr>
<td>Helen Harquail</td>
</tr>
<tr>
<td>Carson Ebanks</td>
</tr>
</tbody>
</table>

| **National Gallery Building/Facilities Committee** | **Meetings** | **Minutes** |
| John Doak - Chairman | Meetings are held on an as needed basis and are closed to the public. | |
National Gallery Exhibitions / Collections / Programmes Committee
Meetings
Minutes
Natalie Urquhart
Wray Banker
David Bridgeman
John Doak
Chris Mann
Lisa Flowers
Bendel Hydes
Meetings are held on a quarterly basis and are closed to the public.

National Gallery Fundraising Committee
Meetings
Minutes
Desmond Kinch-Chairperson
Linton Tibbetts
Monique Jackson
Carl Brown
Ariane Dart
Andreas Ugland

National Gallery Personnel Committee
Meetings
Minutes
Sarah Collins-Chairperson
Natalie Urquhart

Frequently asked questions

▪ Do you sell art here?
Generally no, however, we do host shows from time to time in which sale of works benefit charitable organizations. Additionally each year we show the works of our Art Outreach Programme participants, in which sales are encouraged in order to promote the participants' talents.

▪ Where can I by art?
There are several stores and galleries on island that can supply you with local art; Al Ebanks Gallery, Artecentrix Gallery, Art Solutions, 24 K-Mon Jewelers & Art Gallery, Bodden Town Art Shop, Cathy Church’s Underwater Photo Centre & Gallery, Cayman Traditional Arts, Esteban Gallery, Full of Beans Café, Guy Harvey Gallery & Shoppe, Island Art & Framing, Kennedy Gallery, NasArt Gallery, Pure Art Gallery & Gifts, Ritz Carlton Grand Cayman Gallery and the Sandon Feat Gallery.

▪ Do you sell art supplies?
No, but do come by and purchase our gift items which support our fundraising efforts.

▪ What is the cost of admission?
Admission is free with donations appreciated.

▪ Is the artwork local?

Not all works exhibited at the NGCI are local, one of our missions to bring the outside world to Cayman by hosting international artists in Cayman.

▪ How can I contact a local artist?

Please let us know which artist you are interested in contacting and we will point you in the right direction, either where their work is sold or the artists’ contact information. (Or try the internet).

▪ How many exhibitions do you have every year?

We aim to host six exhibitions each year including one international artist.

▪ Can I exhibit my work here?

Once an artist meets the exhibition criteria and the standard of work is high, you can apply to the exhibitions committee. Contact our curator by emailing director.ng@candw.ky or call us.

▪ Can we donate our time instead of money?

Yes, if you'd like to support the Gallery but can't afford to donate money, you can donate your time instead. There are many exciting opportunities for National Gallery volunteers called "Friends of the Gallery Volunteer Staff" including free training and other benefits.

▪ Do you offer courses?

Yes, contact our Education and Outreach Coordinator on education.ng@candw.ky for a comprehensive list of courses and workshops here and in the Sister Islands.

▪ How can I make; 1. a complaint? 2. an FOI request?

Send an email to communications.ng@candw.ky, telephone 945-8111, or visit in person our Communications and Marketing Manager, Mona Watler.

▪ Are pets allowed inside the gallery?

No, however service dogs are welcome.

▪ Can I take photographs of artwork on display?

Yes, however flash is not allowed (as it may damage some sensitive works).

STRATEGIC MANAGEMENT

Functions of the National Gallery:

1) to organise and maintain permanent and temporary public exhibitions of works of art;
2) to collect and preserve significant works of art for public exhibition;
3) to facilitate the public exhibition of works of art or collections of works of art loaned by persons or bodies for that purpose;
4) to present, or facilitate the presentation by others, of programmes of instruction in the visual arts;
5) to lend works of art in the national collection to other art galleries for the purpose of promoting the culture of the Islands abroad;
6) to encourage the evolution and the enjoyment of the visual arts in the Islands;
7) to promote the appreciation and interpretation of the visual arts in the Islands as an integral component of education;
8) to foster and encourage research in the visual arts;
9) to provide facilities for the curation and restoration of works of art;
10) and to perform such other functions as may be necessary to direct, manage and control the National Gallery and to fulfill its purposes specified in section 4 of the National Gallery Law (1999)

Governance

- The National Gallery Law (1999)
- NGCI Complaints Policy and Procedures
- Public Finance and Management Law
- Labour Law (2007 Revision) and Regulations
- Public Service Management Law
- National Archive and Public Records Law 2007
- Freedom of Information Law 2007
- Freedom of Information Regulations 2008
- Immigration Law (2006 Revision) and Regulations
- Health Insurance Law (2005 Revision) and Regulations (2005 Revision)
- National Pensions Law (2000 Revision) and Regulations
- Customs Law (2007 Revision) and Regulations

Corporate management*

- NGCI Emergency Management and Recovery Plan
- Corporate plans
- Annual reports
- Audit reports on overall operations or major projects
- Compliance assessments; inspections; reviews; performance evaluations
- Risk management assessments
- NGCI Audited Financial Statements (KPMG)
- Investment in People Report 2007
- NGCI Building Project Report

* Copies can be obtained upon request from Information Manager

FINANCE & ADMINISTRATION*

Financial management

- Annual Ownership Agreement (Budget)
• Annual Purchase Agreement
• Quarterly Management Report
• Fundraising Committee Meeting Minutes
• KPMG Contract to audit/engagement letter and representation agreement letter
• List of current tenders, contracts or quotations; Recently-awarded contracts

Administration

Buildings Equipment & Vehicles;
• Insurance policies;
• Art Work
• Vehicles
• Storage Facility

Communications;
• Press releases
• NGCI Records management file plan or classification scheme

Human Resources;
• NGCI Employee Handbook 2009 (draft version)
• Staff pay and grading structures

Information & Technology Management;
• Systems Back Up Documentation
• Lime Contract
• Cyber Joe’s Contract
• Computer Services (Data/IT)

* Copies can be obtained upon request from Information Manager

POLICIES & PROCEDURES*

• Complaints-handling procedure;
• HR policies and procedures
• Information management policy;
• Disposal schedule (records retention policy)
• Exhibitions policy
• Collections and Acquisition Management Policy
• Collections & Acquisitions Management Policy
• NGCI Exhibitions Policy

* Copies can be obtained upon request from Information Manager

DECISIONS & RECOMMENDATIONS*

• Recommendations; (letters of reference-volunteers/members/employees)
Minutes of meetings;
Public consultations
Permits granted or refused (where publication is required by law, enactment or practice)
Evaluation procedures; (Human resources evaluation/collection evaluation)

* Copies can be obtained upon request from Information Manager

LISTS & REGISTERS*

- Asset register;
- Register of gifts;
- Membership Database
- FOI disclosure log
- Artists Database
- Volunteer Database

* Copies can be obtained upon request from Information Manager

OUR SERVICES

- Guidance notes; leaflets; fact sheets; booklets; newsletters, flyers
- Programmes; Projects; Events
- Researching;
- Advising; Training; Scholarships;
- Applications;
- Registering
- Forms
1. **About the Publication Scheme**

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This publication scheme commits the Judicial Administration to making information available to the public as part of its normal business activities.

The Judicial Administration will:

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- proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
- describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
- list any fees charged for access to information described in this scheme;
- publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
- make this publication scheme available to the public;
- regularly review and update the information made available under this scheme.

2. **Information that may be withheld**

The Judicial Administration will generally not publish:

- information in draft form;
- information that is not held by the Judicial Administration, or which has been disposed of in accordance with a legally authorised disposal schedule;
- information that is not readily-available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
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Section 7: Categories of information provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.

Online

Many of our documents are published electronically on our website (www.caymanjudicial-legalinfo.com.ky) and can be downloaded in PDF format. Where information is available online, a link within section 7: Categories of information will direct you to the relevant page or document.

If there is no link, or the link is broken, you can use our website’s “Search” facility (www.caymanjudicial-legalinfo.com.ky/search). If you are still having trouble locating information listed under our scheme, please contact our Information Manager at 345-244-3817 or by email at foi.jud@gov.ky.

Email

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Phone

Documents listed in the publication scheme can also be requested by telephone. Please call our Information Manager at 345-244-3817.

Post

All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to:

Judicial Administration  
Attention: Information Manager  
Box 495, KY1-1106,  
Grand Cayman, Cayman Islands

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number or email address so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See section 4: Fees and charges for further details.)

Personal visits

In limited cases, you may be required to make an appointment to view information listed in the publication scheme. This will be clearly stated in section 7: Categories of information, and relevant contact details will be provided in that section.

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4. **Fees and charges**

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There are some publications which the Judicial Administration offers for sale. This includes: **[none at this time]**. These publications are charged at the cover price, plus actual postage costs as charged by the Cayman Islands Postal Service.

**Reproduction costs**

Where fees apply, photocopied information will be charged at a standard rate of $1.00 per page (black and white; any size) and $1.50 per page (colour; any size).

Computer discs will be charged at a rate of $2 per disc.

**Postage costs**

The Judicial Administration will pass on to the requester the actual costs of postage or courier delivery.

Details of any individual charges which differ from the above policy are provided within section 7: **Categories of information**.

If a fee applies, you will be advised of the amount and how it has been calculated. Information will be provided when the Judicial Administration has received your payment.

5. **Requests for information outside the Publication Scheme**

Information held by the Judicial Administration that is not published under this scheme can be requested in writing – please follow this link for further information, www.caymanjudicial-legalinfo.com.ky/Freedom-of-Information. Your request will be considered in accordance with the provisions of the FOI Law.

6. **Complaints**

The Judicial Administration aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, please contact our Information Manager at 345-244-3817 or by email at foi.jud@gov.ky, and we will try to resolve your complaint as quickly as possible.
Further information about our complaints procedures can be obtained from www.caymanjudicial-legalinfo.com.ky/Freedom-of-Information.

You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

Information Commissioner's Office,
2nd Floor, Elizabethan Square, Building 1
George Town, Grand Cayman

PO Box 1375,
Grand Cayman KY1-1108,
CAYMAN ISLANDS

Telephone: +1 345 747 5402
email: appeals@ico.gov.ky

7. Categories of information

- About Us
- Strategic Management
- Finance & Administration
- Policies & Procedures
- Decisions & Recommendations
- Lists & Registers
- Our Services

ABOUT US

Name of public authority
Judicial Administration

Oversight
The Chief Justice is the head of the judiciary of the Cayman Islands and has responsibility for and management of all matters arising in judicature.

Principal officer
Chief Officer: Delene Cacho, Court Administrator
Location: Courthouse, 61 Edward Street, George Town, Grand Cayman

Mailing Address: Judicial Administration
Attention: Court Administrator
PO Box 495
Grand Cayman KY1-1106
CAYMAN ISLANDS
Telephone: (345) 244-3805
Fax: (345) 947 – 4296
Email: Delene.Cacho@gov.ky

Information manager
Information Manager: Ms. Tabitha Philander
Designate: Mrs. Catherine Guillbard
Location: Courthouse, 61 Edward Street, George Town, Grand Cayman
Mailing Address: Judicial Administration
Attention: FOI Manager
PO Box 495
Grand Cayman KY1-1106
CAYMAN ISLANDS
Telephone: (345) 244-3817 or -3818
Fax: (345) 947 – 4921
Email: foi.jud@gov.ky

Organisation and functions
The Judicial Administration consists of the registries and offices that deal with the management of the court system. Administration of the court has traditionally been concerned with maintaining a proper registry of court proceedings, overseeing budgets, selecting jury pools, arranging the lists of court cases, creating court calendars, and supervising non-judicial personnel.

The courts of the Cayman Islands administer justice in keeping with the Constitution, the Laws of the Islands and the well established principles of common law which have been developed by the local, the British and other courts of the Commonwealth of Nations.

Criminal proceedings for breaches of the Laws of the country are taken before the courts to be heard by a magistrate (in the case of proceedings before the Summary Court), or a judge, or judge and jury (at the election of the defendant) in the case of proceedings in the Grand Court. Generally, the more serious offences are tried on indictment in the Grand Court, although the Summary Court has jurisdiction to try serious drug charges and to impose very severe penalties in respect of such offences. Civil disputes having a subject matter of up to CI$20,000.00 are also taken in the Summary Court.

The Grand Court, as a court of unlimited jurisdiction, tries all other types of civil disputes, including the most complex commercial and trust disputes which often arise in respect of Cayman Islands corporate or trust entities.

The work of the Grand Court is divided amongst five specialised divisions: the Civil Division, the Family Division, the Admiralty Division, the Financial Services Division and the Criminal Division.

The structure of the court system is hierarchical with appeals lying to the Court above at each stage. The Summary Court is the first in the hierarchy, followed by the Grand Court, the Court of Appeal and finally, Her Majesty’s Judicial Committee of the Privy Council. There is a separate right of petition to the European Court of Human Rights for persons who reside in the Cayman Islands having regard to the extension of the European Convention on Human Rights to the Islands.

The procedure of the courts is largely governed by court rules. Applicable fees are set out in the court fees rules. The matters heard in court from day to day are set out in the cause lists.

All registry and court activities are carried out at the following location:

The Courts
Judicial Administration
Effective 6th December 2010 the Court of Appeal, Financial Services, Civil (Grand Court and Summary Court), Family and Admiralty registries were moved to the Main Floor, Kirk Building, 35 Albert Panton Street. The Criminal Registry, Legal Aid/Grand Court Maintenance office and the Summary Court Maintenance office remain in the main court building.

All accounting, fine payment and court funds activities are carried out at the following location:

Accounts and Courts Funds Office
Main Floor, Kirk Building
35 Albert Panton Street
George Town
P.O. Box 495
Grand Cayman KY1-1106
CAYMAN ISLANDS
Tel: 345 244 3827
Fax: 345 949 0890
Website: www.caymanjudicial-legalinfo.com.ky

Frequently asked questions

Q How do I access court records?
A Access to civil court records is governed by the Grand Court Rules (‘GCR’s’) – see GCR Order 63, rule 3 (you can access the GCR’s on our website www.caymanjudicial-legalinfo.com.ky).

In most instances, the originating process (the document that starts a civil case) and the final judgment (the document that ends a civil case) may be inspected by members of the public. These documents are retained at the civil registry in our Register of Writs and other Originating Process and Register of Judgments. Members of the public are able to search these court registers upon paying the appropriate fee ($20.00) between the hours of 9:00 am and 3:00 pm at the accounts office and are able to obtain copies of
documents found on those registers (there is a $.50/page copying fee). We hope to have an online search facility in the near future.

In liquidation proceedings the right to inspect court files is limited by the Companies Winding Up Rules (“CWR’s”). Depending upon the circumstances, special leave of the court may be required prior to inspection (and copying). Generally speaking, a creditor has the right to inspect the court file in liquidation proceedings while any other person must obtain leave; in both instances, the person seeking inspection must show that it is required for the purposes of the liquidation (you can access the CWR’s on our website as well). You may also wish to search through the Gazettes published by the Government of the Cayman Islands which are available online at www.gazettes.com.ky; the Gazettes contain Liquidation Notices, among other information in relation to liquidation proceedings.

If you are named as a party in a civil court case, upon proof of your identity (passport or driver’s licence), you may obtain copies of the documents from the relevant court file between the hours of 9:00 am and 3:00 pm at the civil registry (there is a $.50/page copying fee). There will also be a search fee in you are unable to provide the relevant court file number.

In the Cayman Islands, individuals are responsible for searching the relevant court registers and reviewing court documents. The court registry does not conduct searches on behalf of individuals, nor do we answer questions regarding specific court files.

- **Access to criminal records** is governed by the Criminal Procedure Code (‘the Code’). Section 193 of the Code states:

> “If any person affected by any order made or judgment passed in any proceedings under this Code desires to have copy of such order or judgment, or of any deposition or other part of the record in any such proceedings, he shall, upon making application for such copy, be furnished therewith, provided he pays for the same according to such scale as may be prescribed unless, in any particular case, the court directs that it be furnished free of cost.”

Application must be made in writing addressed to the Deputy Clerk of the Court (Criminal) setting out a) the name of the proceedings (including the relevant case number), b) proof of your identity (a photocopy of your passport or driver’s licence), c) your contact details, and d) the reason you believe that you are a “person affected by any order made or judgment passed” in the proceedings. The application will be reviewed by a member of the judiciary. You will be notified of the decision whether or not to release copies of the record in a few days.

- **Access to our coroner’s records** is governed by the Summary Jurisdiction Law (‘the Law’). Pursuant to section 26(2) of the Law, a magistrate may authorize inspection (or the making of a copy) of the record of evidence in any case before the court “for any sufficient reason”.

Application must be made in writing addressed to the Deputy Clerk of the Court (Criminal) setting out a) the name of the proceedings, b) proof of your identity (a photocopy of your passport or driver’s licence), c) your contact details, and d) the reason you believe that you are entitled to inspect (or take a copy) of the record of evidence. The application will be reviewed by a magistrate. You will be notified of the decision whether or not to release copies of the record in a few days.

- **Access to Court of Appeal records** is governed by the Court of Appeal Rules. Rule 7(3) allows access to the Court of Appeal registers upon payment of the prescribed fee. The registers are maintained by the Registrar of the Court of Appeal at the civil registry. Members of the public are able to search these registers upon paying the appropriate fee ($20.00) between the hours of 9:00 am and 3:00 pm.

**STRATEGIC MANAGEMENT**

**Governance**
The Judicial Administration’s operations are best understood as comprising two main functions: administrative and operational.

Administrative functions provide ‘house-keeping’ support to our main services and activities; these include financial management, human resource management, information and technology management, etc. Administrative functions are common to all government entities and are governed by the same legislation across departments. The Laws which govern the Judicial Administration’s administrative functions are listed below and are available for purchase at the Legislative Assembly:

- **Appropriation Law**
- **Freedom of Information Law**
  - Freedom of Information (Information Commissioner) Regulations, 2008
  - Freedom of Information (General) Regulations, 2008
- **National Archive and Public Records Law**
- **Official Gazette Law**
  - Official Gazette Regulations (1995 Revision)
- **Public Holidays Law**
- **Public Management and Finance Law**
  - Financial Regulations (2008 Revision)
- **Public Service Management Law**
  - Personnel Regulations, 2006
- **Public Service Pensions Law**
  - Public Service Pensions Regulations (2004 Revision)
  - Public Service Pensions (Ex-gratia Pensions) Regulations, 2004
Operational functions are unique to each government entity and comprise the services and activities that each government entity is mandated to deliver or oversee. Broadly speaking, the Judicial Administration manages the court system for the Cayman Islands. The Laws which govern the Judicial Administration’s operational functions are listed below and are available for purchase at the Legislative Assembly:

Adoption of Children Law

Affiliation Law

Alternative Sentencing Law

Bail Law

Bankruptcy Law

Children Law

Clerk and Deputy Clerk of the Court (Powers) Law

Companies Law
Companies (Forms) Rules (1998 Revision)
Companies Winding Up Rules, 2008
Insolvency Practitioners Regulations, 2008
Practice Direction No. 1/2002-Scheme of Arrangements and Compromise
Practice Direction No. 1/03 Official Liquidators Security
Practice Direction No. 2/03 Remuneration of Official Liquidators
Grand Court Practice Direction No. 1/02

Confidential Relationships (Preservation) Law

Constitution Order 2009 No. 1379

Coroners Law
Coroners Rules (1996 Revision)

Costs (Crown Suits and Law Officers) Law

Court of Appeal Law
Court of Appeal Rules (2004 Revision)
Court Costs Rules, 2001
Court Fees Rules (2008 Revision)

Criminal Justice (International Cooperation) Law

Criminal Procedure Code

Crown Proceedings Law
Grand Court (Proceedings by and against the Crown) Rules (2001 Revision)
Defamation Law

Drug Rehabilitation Court Law, 2006
Drug Rehabilitation Court Regulations, 2008
Drug Rehabilitation Court Rules, 2009

Evidence Law
Civil Evidence Rules (2001 Revision)
Criminal Evidence Rules, 1978
Evidence (Designation of Countries) Order, 2005
Grand Court Rules, 1995
Amendment by amending Rules, 1995
Amendment by amending (No. 2) Rules, 1995
Amendment by amending Rules, 1996
Amendment by amending Rules, 1997
Amendment by amending (No. 2) Rules, 1997
Amendment by amending Rules

Firearms Law
Firearms Regulations (1999 Revision)

Foreign Judgments Reciprocal Enforcement Law
Grand Court (Foreign Judgments) (Reciprocal Enforcement) Rules

Grand Court Law
Civil Evidence Rules (2001 Revision)
Court Costs Rules, 2001
Court Fees Rules (2008 Revision)
Criminal Evidence Rules (2001 Revision)
Grand Court (Bankruptcy) Rules
Amendment by amending Rules (part)
Grand Court Rules, 1995 (Revised)
Amendment by amending Rules
Amendment by amending Rules
Grand Court Practice Directions-
No.2/95-Attachment of Earnings Orders - Calculation of Post-Judgment Interest
No.3/95-Attachment of Earnings Orders - Method of Payment
No.4/95-Payment Schedules -Authorised Signatures
No.5/95-Trial Bundles
No.1/96-Land Acquisition Law (Revised) - Payment of Compensation into Court
No.2/96-Trial Bundles
No.1/97-Legal Aid Forms
No.2/97-Register of Judgments and Register of Writs, etc.
No.3/97-Confidentiality and Publication of Chamber’s Proceedings
No.1/99-Filing Documents in Court
No.2/99-Drawing Up and Filing of Judgments and Orders
No.4/99-Indictments
No.5/99-Legal Aid – Affidavit of Means
No.1/00-Listing Forms
No.1/01-Guidelines relating to the Taxation of Costs
No.1/02-Schemes of Arrangement and Compromise under the Companies Law
No.1/03-Official Liquidators: Security for the due performance of their duties
No.2/03-Remuneration of Official Liquidators
No.1/04-Corrections to Judgments
No.1/2008-Register of Judgements Register of Writs
Court Fee Rules, 2006
Amendment by amending rules

Guardianship and Custody of Children Law

Interpretation Law

Judges Emoluments and Allowances Law
Judges Emoluments and Allowances Order, 2005

Judicature Law
Grand Court Rules, 1995
Amendment by amending rules, 1995
Amendment by amending (No. 2) Rules, 1995
Amendment by amending Rules, 1996
Amendment by amending Rules, 1997
Amendment by amending (No. 2) Rules, 1997
Amendment by amending Rules, 1999
Amendment by amending Rules, 2008
Judgment Debts (Rates of Interest) Rules

Juveniles Law
Amendment by Law 7 of 1992 (part)
Amendment by Law 9 of 1992
Amendment by Law 5 of 1994
Amendment by Law 8 of 1995 (part)
Amendment by Law 9 of 1995 (part)-not yet in force
Juveniles (Approved Schools) Order 1992
Juveniles (Rehabilitation Schools) Order (2003 Revision)

Law Revision Law

Legal Aid Law
Legal Aid Rules, 1997

Legal Practitioners Law
Legal Practitioners (Incorporated Practice) Regulations (2006 Revision)
Legal Practitioners (Students) Regulations (2008 Revision)

Maintenance Law
Maintenance Orders Enforcement (Belize) Order 1977
Maintenance Law (Extension) (Ontario) Order, 2000

Married Women’s Property Law

Matrimonial Causes Law
Matrimonial Causes Rules (2003 Revision)
Mental Health Law
Mental Health (Place of Safety) Regulations, 1995
Mental Health (Place of Safety) Regulations

Misuse of Drugs Law
Amendment by Law 10 of 2008 (part)
Misuse of Drugs (Drug Trafficking Offences) (Designated Countries) Order, 1991
Amendment by amending Order
Amendment by amending Order
Scheme of Arrangements for Community Service by Offenders in the Cayman Islands—made pursuant to s.51(2).

Mutual Legal Assistance (United States of America) Law

Notaries Public Law

Oaths Law

Penal Code
Amendment by Law 11 of 2008 (part)
Note: This amendment comes into force on 1st January, 2010.
Penal Code (Sale of Foodstuff) Prohibition Order (1998 Revision)
Prohibited Publications Order (1998 Revision)
Scheme of Arrangement for Community Service by Offenders in the Cayman Islands—made pursuant to s.42(3).

Probation of Offenders Law

Proceeds of Crime Law
Code of Conduct
Money Laundering Regulations (2008 Revision)
Amendment by amending regulations
Proceeds of Criminal Conduct (Designated Countries) Order (2003 Revision)

Rehabilitation of Offenders Law

Succession Law
Court Fees Rules (2008 Revision)
Probate and Administration Rules (2008 Revision)

Summary Jurisdiction Law
Appointment of Virtute Officii Justices of the Peace Notice (1999 Revision)
Seal of Summary Courts Notice
Criminal Evidence Rules (2001 Revision)
Summary Court Rules, 2004
Summary Courts (Sittings) Order (1999 Revision)
Summary Jurisdiction (Forms) Rules
Order appointing places for sittings
Summary Jurisdiction (Domestic Violence) Law

Tax Information Authority Law Traffic Law

Torts (Reform) Law

Traffic Law
Amendment by Law 7 of 2005
Amendment by amending Law 6 of 2006
These two amending Laws are not yet in force
Motor Vehicles (International Circulation) Regulations (1999 Revision)
Public Passenger Vehicles Regulations (2008 Revision)
Amendment by amending regulations
Traffic (Categorisation) Regulations (1999 Revision)
Traffic Control Regulations (1999 Revision)
Traffic (Driving Test Exemption) Order, 1998
Traffic (Public Transport Appeals Tribunal) Regulations, 2004
Amendment by amending Regulations, 2007 (sic)
Traffic Regulations (2002 Revision)
Traffic (Seat Belts) Regulations (1999 Revision)
Traffic (Speed Limits on Cayman Brac) Regulations (1999 Revision)
Traffic Ticket Regulations (1999 Revision)

Vexatious Actions Law

Wills Law

Youth Justice Law
Youth (Detention Facility) Order, 2004
Youth Rehabilitation Schools Notice, 2004

The Constitution of the Cayman Islands

Corporate management

The Judicial Administration plans and evaluates its work. The documents that record our planning and evaluation process are listed below. Many of these documents are available on our website (www.caymanjudicial-legalinfo.com.ky). If the document you are looking for is not on our website, please contact our Information Manager at 345-244-3817 or by email at foi.jud@gov.ky for assistance.

- Annual reports
- Audit reports
- Annual statistics
- Hazard management plan for records
- Disaster control plan

FINANCE & ADMINISTRATION

Financial management
The following documents relate to the Judicial Administration’s management of its monetary resources. Many of these documents are available on our website (www.caymanjudicial-legalinfo.com.ky). If the document you are looking for is not on our website, please contact our Information Manager at 345-244-3817 or by email at foi.jud@gov.ky for assistance.

- Annual budget
- Financial statements
- Service level agreements

Administration

The following documents relate to the Judicial Administration’s management of other administrative functions. Many of these documents are available on our website (www.caymanjudicial-legalinfo.com.ky). If the document you are looking for is not on our website, please contact our Information Manager at 345-244-3817 or by email at foi.jud@gov.ky for assistance.

- Staff Directory
- Organizational Chart
- Job descriptions
- Job vacancies
- Job pay and grading structures
- Press releases
- Speeches and publications
- Insurance policies
- Records management file plan (under construction)
- Disposal schedule (under construction)

POLICIES & PROCEDURES

The procedures for the Judicial Administration’s operational functions are mandated by the Laws listed above at ‘Governance’. Similarly, many of the procedures for the Judicial Administration’s administrative functions are set out by the Laws listed above at ‘Governance’.

The following documents relate to the Judicial Administration’s current written procedures for carrying out its functions. Many of these documents are available on our website (www.caymanjudicial-legalinfo.com.ky). If the document you are looking for is not on our website, please contact our Information Manager at 345-244-3817 or by email at foi.jud@gov.ky for assistance.

- Complaints-handling procedure
- Human Resource policies and procedures manual
- Internal Grievance procedure
- Disposal schedule (under construction)

DECISIONS & RECOMMENDATIONS

It is important that the judgments of the courts are made publicly available, as they form part of the law of the land in relation to the principles they decide. The “precedents” established by court decisions have to be followed by future courts and it is therefore crucial that they are
collected together and the most important ones published and thoroughly indexed. They are in daily use by the Cayman courts and by the attorneys who practise before them.

The Cayman Islands Law Reports (‘CILR’) were first published in the mid-1980s. They now contain reports of the most significant decisions in Cayman law from 1952 to the present day (with notes of some earlier cases back to the start of the 20th century). Coverage is given to precedents created by the modern courts — the Grand Court, the Court of Appeal and the Judicial Committee of the Privy Council in London — and also to older cases in courts to which Cayman appeals no longer lie, the Supreme Court of Jamaica, the Court of Appeal of Jamaica and the Federal Supreme Court.

Searching the CILR on the Judicial Administration’s website (www.caymanjudicial-legalinfo.com.ky) has been made more versatile by offering different searches to suit the needs of users with different experience:

- From the CILR search page, it is possible to search the CILR by pre-defined criteria such as legal subject category and sub-category, date of judgment, names of the parties, name of judge, name of court, etc.
- From the same page, you can search the content of the reports by entering your own words or phrases into the free-text search box—which delivers results which are not restricted to the criteria listed above.
- The user who prefers to browse will be able to find judgments by using the drop-down lists, which will give access to cases by name (Cases Reported & Cited), by volume (Cases by Volume), by subject-matter (Subject-matter Index), by Cayman and overseas statutes considered (Legislation Construed), and by reference to the courts’ use of the procedural rules (Grand Court Rules Construed).

Hard copies of the CILR may be purchased by non-Cayman residents directly from the publishers in the United Kingdom (Law Reports International, Eden House, 2 St. Aldate’s Courtyard, Oxford OX1 1BN) or by Cayman residents through the secretary to the Chief Justice at (345) 244-3835 or Patricia.Palmer@gov.ky.


For other court records, please see above at ‘Frequently asked questions’.

LISTS & REGISTERS

The Judicial Administration maintains the following lists and registers. Many of these lists and registers are available on our website (www.caymanjudicial-legalinfo.com.ky). If the list or register you are looking for is not on our website, please see above at ‘Frequently asked questions’ for guidance regarding access or contact our Information Manager at 345-244-3817 or by email at foi.jud@gov.ky for assistance.

Lists:
- Judicial Officers
- Justices of the Peace
- Notaries Public
- Attorneys Licensed to Practise
- Law Firms
Daily Cause Lists

Registers:
- Court of Appeal Criminal Register
- Court of Appeal Civil Register
- Register of Writs and other Originating Process
- Register of Judgments
- Register of Plaints and Summons
- Register of Certificates of Decrees in Matrimonial Causes
- Register of Articles of Clerkship

- Asset register
- FOI disclosure log

OUR SERVICES
The courts of the Cayman Islands administer justice in keeping with the Constitution, the Laws of the Islands and the well established principles of common law which have been developed by the local, the British and other courts of the Commonwealth of Nations.

Criminal proceedings for breaches of the Laws of the country are taken before the courts to be heard by a magistrate (in the case of proceedings before the Summary Court), or a judge, or judge and jury (at the election of the defendant) in the case of proceedings in the Grand Court. Generally, the more serious offences are tried on indictment in the Grand Court, although the Summary Court has jurisdiction to try serious drug charges and to impose very severe penalties in respect of such offences. Civil disputes having a subject matter of up to CI$20,000.00 are also taken in the Summary Court.

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The work of the Grand Court is divided amongst five specialised divisions: the Civil Division, the Family Division, the Admiralty Division, the Financial Services Division and the Criminal Division.

The structure of the court system is hierarchical with appeals lying to the Court above at each stage. The Summary Court is the first in the hierarchy, followed by the Grand Court, the Court of Appeal and finally, Her Majesty’s Judicial Committee of the Privy Council. There is a separate right of petition to the European Court of Human Rights for persons who reside in the Cayman Islands having regard to the extension of the European Convention on Human Rights to the Islands.

The procedure of the courts is largely governed by court rules. Applicable fees are set out in the court fees rules. The matters heard in court from day to day are set out in the cause lists.

The Judicial Administration also provides bailiff services and administers the legal aid system and the Maintenance and Affiliation Laws.

The following documents are available to assist the public in relation to the Judicial Administration’s services. Many of these documents are available on our website (www.caymanjudicial-legalinfo.com.ky) or at our reception desk at the main Court building. If the document you are looking for is not on our website or at the reception desk, please contact our Information Manager at 345-244-3817 or by email at foi.jud@gov.ky for assistance.
- Being a juror
- Being a witness
- Being a litigant
- Applying for legal aid
- Instituting small claims
- Probate and administration
- Applying for child and spouse maintenance
- Applying for child custody
- Applying for adoptions
- Applying for domestic restraint orders
- Bailiff services
- Trustee in bankruptcy
- Judgment creditor options
- Sentencing Guidelines
- Practice Directions
- Cayman Islands Law Reports
1. About the Publication Scheme

Every public authority covered by the Freedom of Information Law has a legal duty to maintain a publication scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

The publication scheme lists the information which is readily available to the public. The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.

This publication scheme commits the Governor’s Office to making information available to the public as part of its normal business activities.

The Governor’s Office will:
- specify the information held by the authority, which falls within the seven (7) categories below;
proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;

- describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
- list any fees charged for access to information described in this scheme;
- publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
- make this publication scheme available to the public;
- regularly review and update the information made available under this scheme.

2. Information that may be withheld

The Governor’s Office will generally not publish:

- information in draft form;
- information that is not held by the Governor’s Office or which has been disposed of in accordance with a legally authorised disposal schedule;
- information that is not readily-available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
- information which is exempt under the FOI Law, or otherwise protected from disclosure – for example: personal information; or commercially sensitive information. Records containing exempt matter will be published in a redacted1 form, where ever it is practical to do so, indicating which exemptions apply.

In maintaining this publication scheme, our aim is to be as open as possible.

However, there may be limited circumstances where information will be withheld from one of the categories of information listed in section 7: Categories of information.

Information will only be withheld where the FOI Law expressly permits it.

For example: where disclosure could prejudice security, defence or international relations; violate the confidentiality of information given by a foreign government or international organization; the opinions, advice or recommendations prepared for Cabinet and records of consultations or deliberations of Cabinet; or documents that belong to the Government of the United Kingdom.

Whenever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to section 6: Complaints.

3. Methods of access

________________________________________

1 A copy of the record, with the exempt matter deleted in accordance with the National Archive’s Redaction Standard.
Information available under our publication scheme will usually be accessible through the methods described below. 

**Section 7: Categories of information** provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.

**Online**

Many of our documents are published electronically on this website and can be downloaded in PDF format. Where information is available online, a link within section 7: Categories of information will direct you to the relevant page or document.

If there is no link, or the link is broken, you can visit our website at www.ukincayman.fco.gov.uk and select the search facility. If you are still having trouble locating information listed under our scheme, please contact Tom Hines, Governor’s Office Information Manager at foi.gov@gov.ky or +1 345 244 2434.

**Email**

If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You can email us at foi.gov@gov.ky to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

**Phone**

Documents listed in the publication scheme can also be requested by telephone. Please call +1 345 244 2434 to request information.

**Post**

All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to:

Tom Hines, Information Manager, Governor’s Office, Unit 202, 2nd Floor, The Smith Road Centre, Smith Road, George Town, Grand Cayman, Cayman Islands. PO Box 10261, KY1 1003.

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See section 4: Fees and charges for further details.)

**Personal visits**

In limited cases, you may be required to make an appointment to view information listed in the publication scheme. This will be clearly stated in section 7: Categories of information, and relevant contact details will be provided in that section.

**Advice and assistance**

If you experience any difficulty identifying the information you want to access, please contact Tom Hines, Governor’s Office Information Manager at foi.gov@gov.ky or +1 345 244 2434.

The Governor’s Office will adhere to its obligations under section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.
Information will be provided in the language in which it is held or in such other language that is legally required. Where the Governor’s Office is legally required to translate any information, it will do so.

4. Fees and charges

The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. The Governor’s Office strives to ensure that fees and charges are clearly explained and kept to a minimum.

Information which is published online, downloaded through a website, sent to you by email or in any other format that the information is held in will be provided free of charge.

Please note that the Governor’s Office predominantly holds paper files and some electronic files. We do not keep audio or visual records.

All information provided as a result of a Freedom of Information request will be given free of charge.

5. Requests for information outside the Publication Scheme

If you want to make a request from the Governor’s Office, you should initially look at the document library and the disclosure log to see if the information that you seek has already been published.

If you wish to make a request for information then you should contact the Information Manager or submit a request on-line at the FOI Unit website.

Requests must be in writing (letter, email or fax) and must include your name and an address (either postal or email). Please be as specific as possible about the information you would like, as this will help us to respond promptly. Where possible, please include a contact telephone number so that we can call to discuss your request if necessary.

We will respond to all requests promptly. The Law requires public authorities to respond within 30 calendar days, allowing an extension of an additional 30 calendar days if needed. We will always acknowledge receipt of FOI requests made to us and we will let you know if we need to extend the deadline. For detailed advice on what sorts of information is exempt please see the FOI Unit website.

6. Complaints

The Governor’s Office aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, please contact Tom Hines, Governor’s Office Information Manager at foi.gov@gov.ky or +1 345 244 2434, and we will try to resolve your complaint as quickly as possible.

You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.
7. Categories of information

- About Us
- Strategic Management
- Finance & Administration
- Policies & Procedures
- Decisions & Recommendations
- Lists & Registers
- Our Services

ABOUT US

Name of public authority
Governor’s Office, Unit 202, 2nd Floor, The Smith Road Centre, Smith Road, George Town, Grand Cayman, Cayman Islands. PO Box 10261, KY1 1003. T: +1 345 244 2434, F: +1 345 945 4131.

Ministry
N/A

Principle officer [or Key staff]
Head of Governor’s Office, Steve Moore, Steve.Moore@fco.gov.uk, +1 345 244 2425

Information Manager
Staff Officer, Tom Hines, Tom.Hines@fco.gov.uk, + 1 345 244 2434

Organisation and functions

The Governor’s Office supports the Governor in the performance of his functions as Her Majesty’s representative in the Cayman Islands.

<table>
<thead>
<tr>
<th>Location and hours</th>
<th>Matters handled</th>
</tr>
</thead>
<tbody>
<tr>
<td>Governor’s Office</td>
<td>The Governor's Office hold classes of information corresponding with the Governor's constitutional responsibility and oversight of:</td>
</tr>
<tr>
<td>Unit 202, 2nd Floor, The Smith Road Centre, 154 Smith Road, George Town, Grand Cayman, Cayman Islands. PO Box 10261</td>
<td>- law &amp; order, including the police.</td>
</tr>
<tr>
<td></td>
<td>- good governance.</td>
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<tr>
<td></td>
<td>- the civil service and the judiciary.</td>
</tr>
<tr>
<td></td>
<td>- external affairs.</td>
</tr>
<tr>
<td></td>
<td>The Governor provides strategic policy direction of</td>
</tr>
</tbody>
</table>
these areas with most of the work being carried out, and documentation originated, elsewhere within the Cayman Islands Government system, such as in the Portfolio of Internal & External Affairs, the RCIPS or the Portfolio of the Civil Service. A proportion of the information held relates to the contractual or disciplinary situations surrounding individuals and cannot be released under FOI. Other classes of information relate to the work done liaising between the UK and the Cayman Islands where documents either originate within the UK Government (and are covered by the UK ‘s FOI legislation) or within the Cayman Islands Government.

The Governor's Office also holds information relating to budget, the administration and management of Government House, and the functions that are hosted there by the Governor for the people of the Cayman Islands.

**Boards and committees**

<table>
<thead>
<tr>
<th>Name</th>
<th>Meetings</th>
<th>Minutes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Criminal Justice Strategy</td>
<td>Various - TBC.</td>
<td>Please contact the Information</td>
</tr>
<tr>
<td>Management Group</td>
<td></td>
<td>Manager.</td>
</tr>
</tbody>
</table>

**Frequently asked questions**

A Policy Guide for Government House is in draft form and will be finalised shortly. This document will contain a list of frequently asked questions which will be published at www.ukincayman.fco.gov.uk

The FCO publish a list of FAQs on its FOI pages at www.fco.gov.uk

**STRATEGIC MANAGEMENT**

The Governor’s Office is administered by the Governor who is answerable to the Secretary of State for Foreign and Commonwealth Affairs in the United Kingdom.

Key strategic goals and objectives for the Governor’s Office [as agreed by the Governor with the FCO] cover areas of security and defence, good governance, managing contingent liabilities and ensuring international obligations are met, all taking into account the needs and situation of the Cayman Islands.

**Governance**

Local laws and regulations that the Governor’s Office adheres to include:

- National Archive and Public Records Law 2007
- Freedom of Information Law 2007
- Freedom of Information Regulations 2008
Public Management and Finance Law (2005 Revision) and (Regulations 2007 Revision)
Public Service Management Law (2007 Revision) and Personnel Regulations (2006 Revision)
Immigration Law (2006 Revision) and Regulations
Health Insurance Law (2005 Revision) and Regulations (2005 Revision)
National Pensions Law (2000 Revision) and Regulations
Cayman Islands Constitution Order 2009
Emergency Powers Law, (1997 Revision)
Governor (Vesting of Lands) Law
Consular Relations Law (1997 Revision)

* Copies can be obtained upon request from the Information Manager.
** We are also governed by many other laws and regulations imposed by the UK Government.

Corporate management
The records that can be found in the Governor’s Office include:
- Corporate plans
- Annual reports (FCO as a whole)
- Audit reports on overall operations or major projects
- Risk management assessments
- Specific subject files: Criminal Justice, Hazard Management, Finance, Tourism, Environment, Community, Governance, Project work, Constitution and Specific Issues.

* Copies can be obtained upon request from Information Manager
** Please note that some of the files and records kept by the Governor’s Office are the property of the government of the United Kingdom and are covered by UK FOI legislation.

FINANCE & ADMINISTRATION
Administering the authority’s internal functions and managing its resources efficiently and effectively. Includes the management of monetary resources; material resources; human resources; information resources; and relationships with clients, the public and other government agencies.

Financial management

- Finance and Accounting
- Annual Budget
- Financial statements; Half-yearly / quarterly reports
- Accounting procedures; Contracting procedures

* Copies can be obtained upon request from Information Manager
** Please note that some of the files and records kept by the Governor’s Office are the property of the government of the United Kingdom and are covered by UK FOI legislation.
***The FCO publishes a full set of annual accounts at www.fco.gov.uk
Administration

- Press releases
- Job vacancies; career opportunities
- Scholarship programmes
- Records management file plan or classification scheme
- Training
- Health & Safety
- Information Technology
- Human Resources

* Copies can be obtained upon request from Information Manager

** Please note that some of the files and records kept by the Governor’s Office are the property of the government of the United Kingdom and are covered by UK FOI legislation.

POLICIES & PROCEDURES

Further information on policies, procedures and other work undertaken by the Governor’s Office can be found at www.ukincayman.fco.gov.uk

DECISIONS & RECOMMENDATIONS

- Minutes of meetings
- Evaluation procedures
- Assessment criteria

*Copies can be obtained upon request from Information Manager

LISTS & REGISTERS

- FOI Disclosure Log

*Copies can be obtained upon request from Information Manager

OUR SERVICES

A full list of services provided as well as further information on the role of the Governor and the Governor’s Office can be found on our website at www.ukincayman.fco.gov.uk

This includes:

- Project and programme work
- Honours
- Passport applications
- Visa applications
- Consular services (what we can and cannot do).
- Scholarship programme
Office of the Auditor General

Publication Scheme

Produced in accordance with the Deputy Governor’s Code of Practice

CONTENTS:

1. About the publication scheme
2. Information that may be withheld
3. Methods of access
4. Fees and charges
5. Requests for information outside the publication scheme
6. Complaints
7. Categories of information
   ▪ About Us
   ▪ Strategic Management
   ▪ Finance & Administration
   ▪ Policies & Procedures
   ▪ Decisions & Recommendations
   ▪ Lists & Registers
   ▪ Our Services

1. About the publication scheme

Every public authority covered by the Freedom of Information Law ("FOI Law") has a legal duty to maintain a publication scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

The publication scheme lists the information which is readily available to the public. The list is divided into seven different categories of information, to help you find the documents you are looking for.

This publication scheme commits the Office of the Auditor General ("the Audit Office" or "OAG") to making information available to the public as part of its normal business activities.

The Audit Office will:

- specify the information held by the Audit Office, which falls within the seven categories below;
- proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
• describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
• list any fees charged for access to information described in this scheme;
• publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
• make this publication scheme available to the public;
• regularly review and update the information made available under this scheme.

2. Information that may be withheld
The Audit Office will generally not publish:

• information in draft form;
• information that is not held by the Audit Office, or which has been disposed of in accordance with a legally authorised disposal schedule;
• information that is not readily-available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
• information which is exempt under the FOI Law, or otherwise protected from disclosure – for example: personal information; or commercially sensitive information. Records containing exempt matter will be published in a redacted\(^1\) form, where ever it is practical to do so, indicating which exemptions apply.

In maintaining this publication scheme, our aim is to be as open as possible. However, there may be limited circumstances where information will be withheld from one of the categories of information listed in section 7: Categories of information.

Information will only be withheld where the FOI Law expressly permits it.

For example: where disclosure would breach the law of confidentiality, infringe personal privacy, harm the Audit Office’s (or another organisation’s) commercial interests, or endanger the protection of the environment.

Whenever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to section 6: Complaints.

\(^{1}\) A copy of the record, with the exempt matter deleted in accordance with the National Archive’s Redaction Standard.
3. Methods of access

Information available under our publication scheme will usually be accessible through the methods described below.

Section 7: Categories of information provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.

Online
Many of our documents are published electronically on the Office of the Auditor General’s website at www.auditorgeneral.gov.ky and can be downloaded in PDF format. Where information is available online, a link within section 7: Categories of information will direct you to the relevant page or document.

If there is no link, or the link is broken, you can use our website’s “Search” facility. If you are still having trouble locating information listed under our scheme, please contact Mr. Garnet Harrison, Deputy Auditor General & Information Manager at (345) 244-3213 or by email at garnet.harrison@gov.ky or foi.aud@gov.ky.

Email
If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You can email us at foi.aud@gov.ky to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

Phone/Fax
Documents listed in the publication scheme can also be requested by telephone or fax. Please call the Information Manager at (345) 244-3213 to request information or fax (345) 945-7738.

Post
All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to:

Office of the Auditor General
C/O Information Manager
3rd Floor Anderson Square
64 Shedden Road, George Town
Grand Cayman KY1-9000
CAYMAN ISLANDS

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See section 4: Fees and charges for further details.)

Personal visits
In limited cases, you may be required to make an appointment to view information listed in the publication scheme. This will be clearly stated in section 7: Categories of information, and relevant contact details will be provided in that section.
Advice and assistance
If you experience any difficulty identifying the information you want to access, please contact the Information Manager at (345) 244-3213 or email garnet.harrison@gov.ky or foi.aud@gov.ky.

The Audit Office will adhere to its obligations under section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.

Information will be provided in the language in which it is held or in such other language that is legally required. Where the Audit Office is legally required to translate any information, it will do so.

Office hours are from 8:30 am – 5:00 pm, Monday - Friday. A board room is available for information to be inspected, when necessary.

4. Fees and charges
The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. The Audit Office strives to ensure that fees and charges are clearly explained and kept to a minimum.

Information which is published online, downloaded through a website, or sent to you by email will be provided free of charge.

Fees may be charged for providing information in paper copy or on computer disc. Charges will reflect the actual costs of reproduction and postage, as described below.

Reproduction costs
Where fees apply, photocopied information will be charged at a standard rate of $1.00 per page (black and white; any size) and $1.50 per page (colour; any size).

Computer discs will be charged at a rate of $2 per disc.

Postage costs
The Audit Office will pass on to the requester the actual costs of postage or courier delivery.

Details of any individual charges which differ from the above policy are provided within section 7: Categories of information.

If a fee applies, you will be advised of the amount and how it has been calculated. Information will be provided when the Audit Office has received your payment.

5. Requests for information outside the publication scheme
Information held by the Audit Office that is not published under this scheme can be requested in writing, by email, or fax. Your request will be considered in accordance with the provisions of the FOI Law.
6. Complaints

The Audit Office aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, please contact Mr. Garnet Harrison at (345) 244-3213 or email him at garnet.harrison@gov.ky or foi.aud@gov.ky, and we will try to resolve your complaint as quickly as possible.

Further information about our complaints procedures can be obtained from the Audit Office website or upon request from the Information Manager.

You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

Information Commissioner's Office,
2nd Floor, Elizabethan Square, Building 1
George Town, Grand Cayman

PO Box 1375
Grand Cayman KY1-1108
CAYMAN ISLANDS
Telephone: +1 345 747 5402
email: appeals@ico.gov.ky

7. Categories of information

- About Us
- Strategic Management
- Finance & Administration
- Policies & Procedures
- Decisions & Recommendations
- Lists & Registers
- Our Services

Name of Public Authority
Office of the Auditor General

Senior Management
Alastair Swarbrick, MA (Hons), CPFA
Auditor General
Phone Number: (345) 244-3201
Email: alastair.swarbrick@gov.ky

Garnet Harrison, CA
Deputy Auditor General & Information Manager
Phone Number: (345) 244-3213
Email: garnet.harrison@gov.ky
Patrick Smith, CPA
Audit Manager (Information Manager Designate)
Phone Number: (345) 244-3204
Email: patrick.smith@gov.ky

Martin Ruben, CGA
Audit Manager
Phone Number: (345) 244-3206
Email: martin.ruben@gov.ky

Organisation and functions
The Office of the Auditor General of the Cayman Islands audits the government’s operations and provides Parliament with independent information, advice, and assurance regarding the government’s stewardship of public funds.

We are in the business of legislative auditing. We conduct performance audits of Government Ministries, Portfolios, Statutory Authorities and Government Companies. These audits include annual financial statement and statement of outputs delivered. In addition we carry out special examinations (value-for-money audits) that look into:

1. the management of executive financial transactions;
2. the financial management of any ministry, portfolio, statutory authority or government company or the Office of the Complaints Commissioner; and
3. the economy, efficiency and effectiveness with which any ministry, portfolio, the Office of the Complaints Commissioner, statutory authority or government company has used its resources in discharging its functions;

We will also at the request of the Legislative Assembly or of one of its committees or subcommittees, provide advice and assistance to the Legislative Assembly.

In addition, if we are authorised in writing to do so by the Governor and it’s in the public interest, conduct investigations into the financial management or affairs of persons, companies and other bodies.

The Auditor General of the Cayman Islands is an Officer of the Legislative Assembly who audits Government Ministries and Portfolios, most Statutory Authorities and Government Companies. The Auditor General reports publicly to the Legislative Assembly on matters that the Auditor General believes should be brought to its attention. The Auditor General’s powers and responsibilities are set forth in legislation passed by Parliament.

Contact Information:
Office of the Auditor General
Cayman Islands Government
3rd Floor Anderson Square
64 Shedden Road, George Town
Grand Cayman KY1-9000
CAYMAN ISLANDS
Phone Number: (345) 244-3211
Fax Number: (345) 945-7738
Email Address: auditorgeneral@gov.ky
Website Address: www.auditorgeneral.gov.ky
**Location and hours**

| Office of the Auditor General  
| 3rd Floor Anderson Square  
| 64 Shedden Road, George Town  
| Hours of Operation: 8:30 am – 5:00 pm | All activities listed above |

**Boards and committees**

No Boards or committees have been established under the Office of the Auditor General. However, the Auditor General reports to the Public Accounts Committee, which is a standing committee of the Legislative Assembly.

**Frequently asked questions**

1. **Who audits the Auditor?**
   
   Currently, PricewaterhouseCoopers ("PwC") audits the financial statements and statements of outputs delivered of the Audit Office. This audit is carried out on an annual basis under the requirements of the *Public Management and Finance Law (2005 Revision)* section 44. PwC audit opinion is included in the Annual Report of the Audit Office.

2. **How do I obtain an Auditor General’s Report?**
   
   Reports of the Auditor General can be obtained several different ways from the Audit Office:
   
   - website of the Auditor General at: [www.auditorgeneral.gov.ky](http://www.auditorgeneral.gov.ky)
   - Email request to: auditorgeneral@gov.ky
   - Post mail to:
     
     Office of the Auditor General  
     Cayman Islands Government  
     3rd Floor Anderson Square  
     64 Shedden Road, George Town  
     Grand Cayman KY1-9000  
     CAYMAN ISLANDS

3. **How do I make a complaint against a government entity/employee that is abusing/wasting government resources?**
   
   A complaint can be made directly to the Auditor General. His contact information is:
   
   Alastair Swarbrick, MA (Hons), CPFA  
   Auditor General  
   Phone Number: (345) 244-3201  
   Email: alastair.swarbrick@gov.ky
Employment Opportunities:
The Office is looking for Caymanians who would like to join a dynamic organization committed to improving government operations in the Cayman Islands. Are you a Caymanian with at least two years post qualification experience? Would you like to join an organization that works within government to strengthen economy, efficiency, and accountability? If so, the Office of the Auditor General would like to speak to you. If you would like to talk about opportunities contact, alastair.swarbrick@gov.ky or telephone 244-3201.

For application forms and job descriptions please visit the government website: www.gov.ky/recruitment or telephone 244-3213.

Please deliver application form and resume to:
Office of the Auditor General
Cayman Islands Government
3rd Floor Anderson Square
64 Shedden Road, George Town
Grand Cayman KY1-9000
CAYMAN ISLANDS

Or fax to: 1-345-945-7738
Or email to: auditorgeneral@gov.ky

STRATEGIC MANAGEMENT
The key strategic goals and objectives for the Audit Office are as follows:

- To develop and strengthen the Audit Office human resource capability in order to provide an effective and efficient audit service.
- To ensure that we meet the changing needs and expectations of our stakeholders by focussing our resources on matters offering the greatest potential to improve their performance and accountability.
- To continuously improve our own business management practices by identifying and giving priority to the most important risks.
- To enhance the independence of the Audit Office by assisting Government in developing a framework for the mandate and operations of Office of the Auditor General’s Office via an Auditor General’s Act.
- To enhance public accountability through the release of relevant and timely audit reports to all stakeholders.
- To meet the deadlines and commitments of the Public Management and Finance Law (2005 Revision) and the Public Service Management Law (2007 Revision) and the Personnel Regulations, 2006.
Governance

Under section 114 of the Cayman Islands Constitution Order 2009, the Office of the Auditor General is established as outlined below:

Auditor General

114.—(1) There shall be an Auditor General whose office shall be a public office, and power to make appointments to the office of Auditor General, and to remove or exercise disciplinary control over any person holding or acting in that office, is vested in the Governor, acting in his or her discretion.

(2) The Auditor General may be removed from office only for inability to discharge the functions of his or her office (whether arising from infirmity of body or mind or any other cause) or for misbehaviour.

(3) The Auditor General shall have the power and responsibility to audit the public accounts of the Cayman Islands and the accounts and financial dealings of all authorities, offices and departments of Government and of all courts, and the power to undertake value for money investigations in respect of the activities of such authorities, offices and departments.

(4) The Auditor General, and any person authorised by him or her to act on his or her behalf, shall have access to all books, records, reports and other documents relating to the accounts referred to in subsection (3).

(5) The functions of the Auditor General and the accountability of that post and the Audit Office shall be further prescribed by law.

(6) In the exercise of his or her functions, the Auditor General (and any person acting on his or her behalf in the exercise of those functions) shall not be subject to the direction or control of any other person or authority, save that the Auditor General is answerable to the Public Accounts Committee of the Legislative Assembly and must attend upon the Committee at its request.

(7) The Auditor General shall submit reports on his or her activities to the Public Accounts Committee of the Legislative Assembly at least twice every year and as requested by the Committee.

In addition, under sections 58-60 of the Public Management & Finance Law (2005 Revision) and as amended by the Public Management & Finance (Amendment) (No. 2) Law, 2009, the independence of the Auditor General is established and the powers and duties of the Auditor General as described below:

(1) In the performance of his duties or exercise of his powers under this or any other law, the Auditor-General shall not be subject to the direction or control of any person.

(2) The Auditor-General shall not be required to undertake any duty which is, in his opinion, incompatible with the duties imposed on him by this or any other law.
(3) The Auditor-General shall not, whilst he holds that office, hold any other paid office or employment.

(4) If the Auditor-General is removed from office under section 114 of the Constitution, a full statement of the circumstances shall be made at the first opportunity to the Legislative Assembly, and the Auditor-General shall have the right of reply which shall be exercised by way of written statement which shall be tabled in the Legislative Assembly by the Speaker.

(5) The Governor shall specify in writing the amount of the annual salary of the Auditor-General, and the Auditor-General shall be entitled to the salary so specified.

59. If in the opinion of the Governor, the Auditor-General is unable to perform the duties of his office during any period for any reason, the Governor shall appoint another person to act as the Auditor-General during that period.

Powers and Duties of Auditor-General

60. The Auditor-General shall—

(a) conduct audits of the annual financial statements in respect of—

(i) the core government and the entire public sector referred to in section 29(2)(c); and

(ii) every ministry, portfolio, statutory authority and government company referred to in sections 44(2)(e) and 51(2)(d);

(b) conduct audits of the summary referred to in section 29(2)(b), the schedule referred to in section 29(2)(d) and the statement referred to in section 44(2)(a);

(c) on his own initiative or at the request of the Legislative Assembly or of any of its committees or subcommittees, conduct investigations and value for money audits into—

(i) the management of executive financial transactions;

(ii) the financial management of any ministry, portfolio, statutory authority or government company or the Office of the Complaints Commissioner; and

(iii) the economy, efficiency and effectiveness with which any ministry, portfolio, the Office of the Complaints Commissioner, statutory authority or government company has used its resources in discharging its functions and in its financial dealings;

(d) at the request of the Legislative Assembly or of one of its committees or subcommittees, provide advice and assistance to the Legislative Assembly or to any of its committees or subcommittees; and

(e) if he is authorised in writing to do so by the Governor in the public interest, conduct investigations into the financial management or affairs of persons, companies and bodies other than those referred to in paragraphs (a) to (d).
Other significant Laws & Regulations that govern how the Audit Office operates are:

- Finance Regulations (2008 Revision)
- Legislative Assembly Standing Orders Law (section 77)
- Public Service Management Law (2007 Revision)
- Personnel Regulations, 2006

Records Management:

- Freedom of Information Law 2007
- Freedom of Information Regulations 2008
- National Achieve and Public Records Law
- Deputy Governor’s Code of Practice on Record Management

Corporate Management

- Annual Plan & Estimates (available on the Audit Office website)
- Annual Budget Statements (available on the Audit Office website)
- Annual Reports (available on the Audit Office website)
- Hazard Management Plan 2010 (available on the Audit Office website)

FINANCE & ADMINISTRATION

In administering the Audit Office’s internal functions and managing its resources efficiently and effectively this includes the management of monetary resources; material resources; human resources; information resources; and relationships with clients, the public and other government agencies.

Financial management

- Annual Budget Statement
- Annual Report
- Finance and Accounting Records*
- Accounting procedures; Contracting procedures*
- Consultancy Contracts*
- International Public Sector Accounting Standards*
- International Financial Reporting Standards*

*Copies/Inspection can be obtained upon request from Information Manager

Administration

- Job vacancies; career opportunities*
- Staff pay and grading structures *
- Records management file plan or classification scheme *
- Human Resource Policy & Procedures Manual*
- Press releases
POLICIES & PROCEDURES

The current written protocols used by the authority for carrying out functions, activities and delivering services are as follow:


**Part A: Purpose and Responsibilities**
1. Introduction
2. HR Roles and Responsibilities within the Audit Office

**Part B: General HR Policies**
3. The Audit Office’s HR Management Philosophy
4. Terms and Conditions of Employment in the Audit Office
5. Work Hours and Attendance
6. Pay Periods and Method
7. Audit Office Workplace Rules
8. Performance Management in the Audit Office
9. Training and Capability Development in the Audit Office
10. Induction of Staff New to the Audit Office
11. Access to Personnel Files
12. Health and Safety in the Audit Office
13. Promotion of Values, Code of Conduct and Workplace Rules in the Audit Office
14. The Audit Office’s Relationship with CICSA

**Part C: Specific HR Procedures and Related Policies**

*Appointment Processes*
15. Recruitment and Appointment of Staff to Positions within the Audit Office
16. Reappointment of Staff on Fixed-Term Employment Agreements
17. Reappointment of Staff Who Have Reached Retirement Age
18. Appointment of Staff to Acting or Interim Positions within the Audit Office

*Performance Management Processes*
19. Preparation of Annual Performance Agreements
20. Conduct of Interim (Half-Year) Performance Assessments
21. Conduct of Annual Performance Assessments
22. Assessment and Payment of Performance Related Pay

*Discipline and Termination Processes*
23. Determining Which Disciplinary, Dismissal or Other Termination Action to Initiate
24. Disciplining Staff for Minor Misconduct or Inadequate Performance
25. Dismissing Staff for Serious Misconduct or Significant Inadequate Performance
26. Dismissing Staff for Gross Misconduct Not Involving Criminal Activity
27. Suspending & Dismissing Staff for Gross Misconduct Involving Criminal Activity within the Workplace
28. Suspending & Dismissing Staff for Gross Misconduct Involving Criminal Activity Outside the Workplace
29. Retiring Staff Early on Medical Grounds
30. Retiring Staff to Improve the Organisation
31. Making Staff Redundant
32. Terminating Staff Who Lose their Qualification, License or Certification

Capability Development Processes
33. Staff Training & Development Procedures
34. Approval of Staff Training Involving Study Leave
35. Induction Training
36. Succession Planning

Grievance and Appeals Processes
37. Grievance Procedure
38. Appeals to the Auditor General

Administrative HR Processes
39. Personnel Records
40. Leave Management and Recording
41. Maintenance of Employee & Payroll Data in HR IRIS
42. Payroll Processes
43. Administration of Health Benefits/CINICO Health Insurance
44. Provision of Employee-Related Information
45. Management of Work Place Injuries

Annex: Office of the Auditor General Workplace Rules


DECISIONS & RECOMMENDATIONS

- Senior Management Meeting Minutes*
- Staff Meeting Minutes*

*Copies/Inspection can be obtained upon request from Information Manager

LISTS & Registers

- Fixed Asset Register*: Categories – Computer Hardware, Office Equipment, Furniture & Fixtures.

*Copies/Inspection can be obtained upon request from Information Manager
OUR SERVICES

General Nature of Activities
We provide independent audit services to the Legislative Assembly, comprising of information, advice and assurance on whether Government’s activities have been carried out and accounted for in accordance with the Legislature’s intention and with due regard to securing value-for-money and the avoidance of waste.

Scope of Activities
Financial statement attests services:

- Entire Public Sector (EPS) consolidated financial statements
- The financial statements of Ministries, Portfolios, Statutory Authorities, Government companies and certain non-public funds.

Special investigation services, value-for-money audits, and the production of Auditor General Reports to either the Legislative Assembly and/or to management into:

- Management of executive financial transactions
- Financial management of EPS or of any Ministry, Portfolio, Statutory Authority or Government Company
- Economy, efficiency, effectiveness in the way any Ministry, Portfolio, agency or Statutory Authority has used its resources in discharging its functions
- Management of information systems
- Accounting and other specialist technical advice to Chief Officers
- Matters of public interest suggested by the Governor, Legislative Assembly, Public Accounts Committee or Cabinet

Enhancement of public accountability through assistance and advice provided to the Public Accounts Committee on outstanding Auditor General Reports tabled:

Support Services to the National Hurricane Committee and Hazard Management through advice and assistance.

From these activities an Auditor General Report is generally produced and made a public document. The following list is the Auditor General Reports that have been produced in the past and are publicly available on the Audit Office’s website, unless otherwise noted:


Special Reports:
- Special Report of the Auditor General on the Review of the Legal Aid Program (March 2010)
- Special Report of the Auditor General on Loans and Expenditures of Funds at Boatswain’s Beach (October 2009)
- Special Report of the Auditor General on the Purchase of a Helicopter by the Royal Cayman Islands Police (October 2008)
- Special Report of the Auditor General on the Cayman Islands Government’s Property Insurance Settlement – Post Ivan (February 2007)
- National Housing and Community Development Trust Special Forensic Audit – Final Report (August 2005)
- National Housing and Community Development Trust Special Forensic Audit – Preliminary Report (June 2005)
- **Special Report of the Auditor General on the Affordable Housing Initiative (August 2004 & subsequent event update January 2005).** The Report is not a public document at this time. The Report was submitted to the Legislative Clerk on 3rd March 2005 and is aimed at informing Legislators and the public of the numerous issues affecting the Affordable Housing Initiative. The Public Accounts Committee has yet to deal with this Report and table it in the Legislative Assembly for it to become a public document.


- **Special Report of the Auditor General on Caribbean Utilities Company Ltd.** (October 2003)

- **Report of the Auditor General – Summer 2001** (various value-for-money audits)

- **Public Service Pension Fund Financial Statement For the Year Ended 31 December 2009 Report of the Auditor General**

**Other Records in Support of the Audit Office Work:**

- Financial Statement Audit Files*
- Output Audit Files*
- Value For Money Audit Files*
- Information Technology Audit Files*
- Permanent Audit Files*
- Correspondence Files*
- Board Minute (Statutory Authorities & Government Companies) Files (copies of Board minutes only – records to be obtained directly from Statutory Authority or Government Company)
- General Files*
- Office Administration Files*

*Copies/Inspection can be obtained upon request from Information Manager*
All documents can be obtained by writing or calling our Information Manager or his Designate at the below addresses between the hours of 8:30am and 5:00 pm, Monday to Friday.

**Information Manager**
Garnet Harrison, CA  
Deputy Auditor General & Information Manager  
Phone Number: (345) 244-3213  
Fax Number: (345) 945-7738  
Email: garnet.harrison@gov.ky  
FOI email: foi.aud@gov.ky  
Website: www.auditorgeneral.gov.ky  
Freedom of Information Website: http://foi.gov.ky

**Designate:**  
Patrick Smith, CPA  
Audit Manager (Information Manager Designate)  
Phone Number: (345) 244-3204  
Fax Number: (345) 945-7738  
Email: patrick.smith@gov.ky  
FOI email: foi.aud@gov.ky  
Website: www.auditorgeneral.gov.ky  
Freedom of Information Website: http://foi.gov.ky
1. **About the Publication Scheme**

Every public authority covered by the Freedom of Information Law has a legal duty to maintain a publication scheme.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

The publication scheme lists the information which is readily available to the public. The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.

This publication scheme commits the Office of the Complaints Commissioner to making information available to the public as part of its normal business activities.

The Office of the Complaints Commissioner will:

- specify the information held by the authority, which falls within the seven (7) categories below;
- proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
• describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
• list any fees charged for access to information described in this scheme;
• publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
• make this publication scheme available to the public;
• regularly review and update the information made available under this scheme.

2. Information that may be withheld

The Office of the Complaints Commissioner will generally not publish:
• information in draft form;
• information that is not held by the Office of the Complaints Commissioner, or which has been disposed of in accordance with a legally authorised disposal schedule;
• information that is not readily-available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
• information which is exempt under the FOI Law or otherwise protected from disclosure – for example: personal information; or commercially sensitive information. Records containing exempt matter will be published in a redacted form, where ever it is practical to do so, indicating which exemptions apply.

In maintaining this publication scheme, our aim is to be as open as possible.

However, there may be limited circumstances where information will be withheld from one of the categories of information listed in section 7: Categories of information.

Information will only be withheld where the FOI Law expressly permits it.

For example: where disclosure would breach the law of confidentiality, infringe personal privacy, harm the Office of the Complaints Commissioner’s (or another organisation’s) commercial interests, or endanger the protection of the environment.

Please note that under the Complaints Commissioner Law (2006 Revision) s.14(2), all investigations shall be conducted in private, and the procedure is determined by the Commissioner.

Section 16(1) of the Law notes that “[i]nformation obtained by the Commissioner or his officers in the course of or for the purposes of an investigation shall not be disclosed except (a) for the purposes of the investigation and of any report to be made on the investigation; (b) for the purposes of proceedings (or possible proceedings) for an offence of perjury connected with an investigation; or (c) for the purposes of any proceedings under section 15”. It may be helpful to also note that section 3(7) of The Freedom of Information Law, 2007 notes that “[n]othing in this Law shall be read as abrogating the provisions of any other Law that restricts access to records.”

When ever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to section 6: Complaints.
3. Methods of access

Information available under our publication scheme will usually be accessible through the methods described below.

Section 7: Categories of information provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.

**Online**

Many of our documents are published electronically on this website and can be downloaded in PDF format. Where information is available online, a link within section 7: Categories of information will direct you to the relevant page or document.

If there is no link, or the link is broken, you can use our website’s “Search” facility at www.occ.gov.ky. If you are still having trouble locating information listed under our scheme, please contact the Office of the Complaints Commissioner on 345-943-2220.

**Email**

If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You can email us at caymancomplaints@yahoo.com to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

**Phone**

Documents listed in the publication scheme can also be requested by telephone. Please call 345-943-2220 to request information.

**Post**

All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to:

202 Piccadilly Centre  
28 Elgin Avenue  
P.O. Box 2252  
Grand Cayman KY1-1107  
Cayman Islands

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See section 4: Fees and charges for further details.)

**Personal visits**

In limited cases, you may be required to make an appointment to view information listed in the publication scheme. This will be clearly stated in section 7: Categories of information, and relevant contact details will be provided in that section.

**Advice and assistance**

If you experience any difficulty identifying the information you want to access, please contact the OCC’s Information Manager at 345-943-2220.
The Office of the Complaints Commissioner will adhere to its obligations under section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.

Information will be provided in the language in which it is held or in such other language that is legally required. Where the Office of the Complaints Commissioner is legally required to translate any information, it will do so.

Any and all information listed on our website can be obtained by contacting the Information Manager by telephone on 345-943-2220 or by email at caymancomplaints@yahoo.com. The Office of the Complaints Commissioner would be pleased to provide you with copies of all documents in the format of your choice.

4. Fees and charges

The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. The Office of the Complaints Commissioner strives to ensure that fees and charges are clearly explained and kept to a minimum.

Information which is published online, downloaded through a website, or sent to you by email will be provided free of charge.

There is no application fee for requesting documents from the Office of the Complaints Commissioner. Nor are there fees charged for coming to view documents at our premises. However a requestor may be required to pay copying of change of format fees. Details concerning costs and payment are outlined below and are also contained in the FOI Regulations which are available on the FOI Website http://www.foi.gov.ky/portal/page?pageid=1206,1&_dad=portal@_schema=PORTAL.

If a fee applies, you will be advised of the amount and how it has been calculated. Information will be provided when the Office of the Complaints Commissioner has received your payment.

Reproduction costs

Where fees apply, photocopied information will be charged at a standard rate of $1.00 per page (black and white; any size) and $1.50 per page (colour; any size).

Computer discs will be charged at a rate of $2 per disc.

Postage costs

The Office of the Complaints Commissioner will pass on to the requester the actual costs of postage or courier delivery.

If a fee applies, you will be advised of the amount and how it has been calculated. Information will be provided when the Office of the Complaints Commissioner.

5. Requests for information outside the Publication Scheme

Information held by the Office of the Complaints Commissioner that is not published under this scheme can be requested in writing to our postal address or to our email address
6. Complaints

The Office of the Complaints Commissioner aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, please contact the Office of the Complaints Commissioner at our postal address P.O. Box 2252, Grand Cayman KY1-1107, in person at 202 Piccadilly Centre, 28 Elgin Avenue, or by email at caymancomplaints@yahoo.com, and we will try to resolve your complaint as quickly as possible.

Further information about our complaints procedures can be obtained from http://www.occ.gov.ky/portal/page?_pageid=1227,3506490&_dad=portal&_schema=PORTAL.

You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

Information Commissioner's Office,
2nd Floor, Elizabethan Square, Building 1
George Town, Grand Cayman

PO Box 1375,
Grand Cayman KY1-1108
CAYMAN ISLANDS
Telephone: +1 345 747 5402
e-mail: appeals@ico.gov.ky

7. Categories of information

- About Us
- Strategic Management
- Finance & Administration
- Policies & Procedures
- Decisions & Recommendations
- Lists & Registers
- Our Services

ABOUT US

Name of public authority
Office of the Complaints Commissioner

Ministry
As stated in the Constitution, “In the exercise of his functions, the Complaints Commissioner shall not be subject to the direction or control of any other person or authority.”
**Principle Officer**
Complaints Commissioner Ms. Nicola Williams

**Information Manager**
Ms. Netha Ebanks (Julie Faulknor-Grant Acting IM until January 2011), Office of the Complaints Commissioner, P.O. Box 2252, Grand Cayman KY1-1107, 345-943-2220 (www.foi.gov.ky)

**Organisation and functions**
The aim of the Office of the Complaints Commissioner is to investigate in a fair and independent manner complaints against government to ascertain whether injustice has been caused by improper, unreasonable or inadequate government administrative conduct and to ascertain the inequitable or unreasonable nature or operation of any enactment or rule of law.

**Physical Address:** 202 Piccadilly Centre, 28 Elgin Avenue, 2nd Floor, Georgetown Grand Cayman
**Postal Address:** P.O. Box 2252, Grand Cayman KY1-1107
**Telephone:** 345-943-2220
**Fax:** 345-943-2221
**Email:** caymancomplaints@yahoo.com

<table>
<thead>
<tr>
<th>Location and hours</th>
<th>Matters handled</th>
</tr>
</thead>
<tbody>
<tr>
<td>The Office of the Complaints Commissioner is open to the public from 8:00 a.m. to 5:00 p.m. Monday through Friday or by appointment at 202 Piccadilly Centre, 28 Elgin Avenue, 2nd Floor, George Town Grand Cayman</td>
<td>The OCC has jurisdiction over any government Ministry, Company, Department, Portfolio, Statutory Board or Authority. The Complaints Commissioner does not take a side in the dispute but provides an evaluation of the circumstances involved. The Office can assist in resolving the dispute, recommend improvements in procedures and rules and highlight what is already good in government service.</td>
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<tr>
<th>Boards and committees</th>
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</thead>
<tbody>
<tr>
<td>Name</td>
</tr>
<tr>
<td>There are no Boards or committees associated with the Office of the Complaints Commissioner</td>
</tr>
</tbody>
</table>

**Frequently asked questions**
Listed below are some of the frequently asked questions about the Office of the Complaints Commissioner. A more detailed list is available at on our website http://www.occ.gov.ky/portal/page?_pageid=1227,1639242&_dad=portal&_schema=PORTAL

- **What authority does the Complaints Commissioner's Office (OCC) have to deal with complaints?**
The OCC was established pursuant to the Complaints Commissioner Law, 2003 with the power and authority to investigate in a fair and independent manner written complaints to ascertain whether injustice has been caused by improper, unreasonable or inadequate government administrative conduct.

- **Can the OCC investigate authorities such as the Water Authority, Civil Aviation, Port Authority or, Cayman Airways?**
  Yes, the OCC has jurisdiction over any government ministry, company, department, portfolio, statutory board or authority.

- **Where do I go to complain?**
  Residents can come to the Complaints Commissioner's office to register their complaint or they can make arrangements to have someone from the office meet with them.

- **How long does it take to solve a complaint?**
  Depending on the nature of the complaint the OCC strives to reach a conclusion within a three-week period. Due to the complexity of some cases the period can be extended by many weeks.

- **Are complainant's details made public?**
  Investigations are conducted in private. Confidentiality is maintained in the course of the OCC investigation. The Government department involved will know the name of the complainant, as they will need to produce the relevant files and answer questions.

- **What is done with anonymous complaints?**
  The OCC does not act on anonymous complaints. However these complaints are read to determine if a pattern of misconduct can be found. If so, an own motion investigation can be commenced.

- **Is the Complaints Commissioner's Office part of the Cayman Islands Government?**
  The OCC is funded by the Legislative Assembly and does not answer to the governing party or any minister. It has been established in such a way as to protect the independence of this office.

**STRATEGIC MANAGEMENT**

*The Office of the Complaints Commissioner has no strategic management documents.*

**Governance**

- Complaints Commissioner Law (2006 Revision)
- Public Service Management Law
- Public Service Management Law (2007 Revision) and Personnel Regulations (2006 Revision)
- National Archive and Public Records Law 2007
- Freedom of Information Law 2007
- Freedom of Information Regulations 2008
Public Management and Finance Law (2005 Revision) and (Regulations 2007 Revision)

Corporate management
- Policy and Procedures Manual
- Hazard Management Plan
- Organisational Chart
- Annual reports
- Records management file plan and disposal plan (once approved by CINA)
- FOI disclosure log

**FINANCE & ADMINISTRATION**

Administering our internal functions and managing our resources efficiently and effectively. Includes the management of monetary resources; material resources; human resources; information resources; and relationships with clients, the public and other government agencies. The following documents are available on our website:

- Press articles
- Job vacancies; career opportunities
- Quarterly newsletter
- Internal Complaints Process
- Annual budget statement
- Fixed Asset register

**INVESTIGATIVE**

Investigating as the result of a signed complaint form from the public or through an own motion investigation, potential maladministration by government entities and monitoring any recommendations made to those entities. Please follow the link below to view the Office of the Complaints Commissioner's Own motion reports, special reports and extraordinary reports. Summaries and statistics on our investigations are also available in our Annual Reports. http://www.occ.gov.ky/portal/page?_pageid=1227,1639183&_dad=portal&_schema=PORTAL

**Own Motion Reports**

- OM Report Number 15 – Penny Pinching Pensions
- OM Report Number 14 – Legislation and the Individual's Right to Privacy
- OM Report Number 13 – Appropriate Disposal of Electronic Data Storage Containers
OM Report Number 12 – Public Service Pension Board
OM Report Number 11 – Do Government Entities hear their customers
OM Report Number 10 – Sunrise Adult Training Centre
OM Report Number 9 – Cayman Turtle Farm and Waste Discharge into the Marine Environment
OM Report Number 8 – Allegations against Cayman Airways in the wake of Hurricane Dean
OM Report Number 7 – Historic Public Service Pension Entitlement Concerns
OM Report Number 6 – Discipline for Inmates in Her Majesty’s Prisons
OM Report Number 5 – Safety of Small Commercial Vessels
OM Report Number 4 – Inmates HM Prisons - Privileges
OM Report Number 3 – Immigration English Test
OM Report Number 2 - GIS
OM Report Number 1 – Department of Vehicle Licensing

Special Reports

Special Report – Written Complaints number C0708-11041
Special Report – Written Complaints number C0708-10917
Special Report – Written Complaints number C0708-10859
The Existence of Internal Complaints Processes in Government Entities in 2008
Extraordinary Report – Liquor Licensing Board – Written complaint number 60
Special Report – 10344 – Immigration Department and Refused Entry
Special Report – Immigration Computer Alert System
Special Report – Immigration Customer service

POLICIES & PROCEDURES
See administrative documents listed above.

DECISIONS & RECOMMENDATIONS

The Office of the Complaints Commissioner has no decision or recommendations documents.

LISTS & REGISTERS
The Office of the Complaints Commissioner has no decision or recommendations documents.

OUR SERVICES

The aim of the Office of the Complaints Commissioner is to investigate in a fair and independent manner complaints against government to ascertain whether injustice has been caused by improper, unreasonable or inadequate government administrative conduct and to ascertain the inequitable or unreasonable nature or operation of any enactment or rule of law.

If you wish to lodge a complaint, a complaint form is available on our website or can be obtained by contacting us on 943-2220.

Complaint Form

All documents used by this office have been listed under either the administrative or investigative categories above.
1. **About the Publication Scheme**

Every public authority has a legal duty to maintain a publication scheme under the Freedom of Information Law.

The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

The publication scheme lists the information which is readily available to the public. The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.

This publication scheme commits the Information Commissioner’s Office (ICO) to making information available to the public as part of its normal business activities.

The ICO will:
- specify the information held by the authority, which falls within the seven (7) categories below:
- proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
- describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
- list any fees charged for access to information described in this scheme;
- publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
- make this publication scheme available to the public;
- regularly review and update the information made available under this scheme.

2. Information that may be withheld

The Information Commissioner’s Office will generally not publish:

- information in draft form;
- information that is not held by the Information Commissioner’s Office, or which has been disposed of in accordance with a legally authorized disposal schedule;
- information that is not readily-available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
- information which is exempt under the FOI Law, or otherwise protected from disclosure – for example: personal information; or commercially sensitive information. Records containing exempt matter will be published in a redacted form, where ever it is practical to do so, indicating which exemptions apply.
- operational information relating to appeals filed with the ICO will not be published. For cases that are mediated, when practicable, we will publish a short summary of the facts on our website in the Document Library under ‘Mediation Summaries’. In relation to formal Hearings, the Information Commissioner’s decision will be published and available to the public, both on our website as well as in hardcopy from our offices.
- records relating to an ongoing investigation being conducted by the ICO. Instead where appropriate, a copy of the final report will be published on the website as well as available in hard copy.

In maintaining this publication scheme, our aim is to be as open as possible. However, there may be limited circumstances where information will be withheld from one of the categories of information listed in section 7: Categories of information.

Information will only be withheld where the FOI Law expressly permits it.

For example: where disclosure would breach the law of confidentiality, infringe personal privacy, harm the Information Commissioner’s Office (or another organizations), commercial interests, or endanger the protection of the environment.

Whenever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to section 6: Complaints.
3. Methods of access

Information available under our publication scheme will usually be accessible through the methods described below.

The Information Commissioner’s Office will endeavor to publish all information listed in this publication scheme on our website. Alternatively, any records listed will also be available in hardcopy from our offices. If a specific document is not available in either of these formats it will have a notation beside it that informs you of its status. In rare circumstances, published information may only be available for viewing in-person. Records that fall under this category will be specifically identified.

Please note that there may be a reproduction charge for physical copies of records. See Sections 4: Fees and charges below for further details.

Section 7: Categories of information provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.

**Online**

Many of our documents are published electronically on this website and can be downloaded in PDF format. Where information is available online, a link within section 7: Categories of information will direct you to the relevant page or document. If there is no link, or the link is broken, you can search our website for the information you seek at [www.INFOCOMM.ky](http://www.INFOCOMM.ky). If you are still having trouble locating information listed under our scheme, please contact the Information Commissioner’s Office at (345) 747-5402 or email us at info@infocomm.ky

**Email**

If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You can email us at foi.ico@gov.ky to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

**Phone**

Documents listed in the publication scheme can also be requested by telephone. Please call (345) 747-5402 to request information.

**Post**

All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to:

Information Commissioner’s Office  
Attn: Information Manager  
P.O. Box 1375  
Grand Cayman KY1-1108  
CAYMAN ISLANDS

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number.
so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See section 4: Fees and charges for further details.)

**Personal visits**

In limited cases, you may be required to make an appointment to view information listed in the publication scheme. This will be clearly stated in section 7: Categories of information, and relevant contact details will be provided in that section.

**Advice and assistance**

If you experience any difficulty identifying the information you want to access, please contact (345) 747-5402 or email us at info@infocomm.ky

The Information Commissioner’s Office will adhere to its obligations under section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.

Information will be provided in the language in which it is held or in such other language that is legally required. Where the Information Commissioner’s Office is legally required to translate any information, it will do so.

### 4. Fees and charges

The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. The Information Commissioner’s Office strives to ensure that fees and charges are clearly explained and kept to a minimum.

Information which is published online, downloaded through a website, or sent to you by email will be provided **free of charge**.

Fees may be charged for providing information in paper copy or on a computer disc. Charges will reflect the actual costs of reproduction and postage, as described below.

**Reproduction costs**

Where fees apply, photocopied information will be charged at a standard rate of $1.00 per page (black and white; any size) and $1.50 per page (colour; any size).

Computer discs will be charged at a rate of $2 per disc.

**Postage costs**

The Information Commissioner’s Office will pass on to the requester the actual costs of postage or courier delivery.

If a fee applies, you will be advised of the amount and how it has been calculated. Information will be provided when the Information Commissioner’s Office has received your payment.

A full list of possible fees is outlined in the *Freedom of Information (General) Regulations 2008*. A copy of this document is available on our website under the **Laws and Regulations** section.
5. Requests for information outside the publication scheme

Information held by the Information Commissioner’s Office that is not published under this scheme can be requested in writing. Your request will be considered in accordance with the provisions of the FOI Law.

Further information on making an FOI Request can be found on our website in the FOI section.

6. Complaints

The Information Commissioner’s Office aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, or if you have made an FOI request and are unsatisfied with any aspect of the response and/or service provided, please contact the Deputy Information Commissioner at 747-5402. We will try to resolve your complaint as quickly as possible.

Further information about our Customer Service Policy and general complaints procedures can also be obtained from our website in the Contact Us section; under Customer Service Policy.

You have legal rights to access information under this scheme, and a right to complain directly to the Information Commissioner if you are dissatisfied with our response. (Please note that as the ICO oversees the appeals filed under the FOI Law, the Deputy Information Commissioner will deal directly with any Internal Review issues for the ICO. He can be contacted by phone at (345) 747-5402 or by email at info@infocomm.ky. Also, in the first instance all appeals are vetted through an ICO Analyst who can help guide you through the process.)

Information Commissioner’s Office

Physical Address: 2nd Floor, Elizabethan Square, Building C
George Town, Grand Cayman

Mailing Address: PO Box 1375
Grand Cayman KY1-1108
CAYMAN ISLANDS

Telephone: (345) 747-5402
Email: info@infocomm.ky

7. Categories of Information

- About Us
- Strategic Management
- Finance & Administration
- Policies & Procedures
- Decisions & Recommendations
- Lists & Registers
- Our Services
The Information Commissioner’s Office is an independent entity responsible for monitoring compliance with the FOI Law. Individuals denied access or who believe their request was mishandled may appeal the matter to the Information Commissioner, who has the authority to review the matter, make all findings of fact and law, and issue a binding decision. The Information Commissioner is also responsible for promoting general awareness of the FOI Law, the public’s rights and the obligations of government under the Law.

The Information Commissioner may:

(a) Hear, investigate and rule on appeals filed under the Freedom of Information Law
(b) Monitor and report on the compliance by public authorities with their obligations under the Law
(c) Make recommendations for reform both of a general nature and directed at specific public authorities
(d) Refer to the appropriate authorities cases where it appears that a criminal offence has been committed
(e) Publicise the requirements of the Law and the right of individuals under it.
Boards and committees

The Information Commissioner’s Office does not oversee any boards at this time.

Frequently asked questions (FAQ’s)

Who can request information?

What qualifies as a request for information under the Freedom of Information Law?

What information can I ask for?

Can I request records anonymously?

Do I have to tell the government why I want the information?

How quickly will I get a response to a request I make?

How much does it cost to make an FOI Request?

What if I don’t like the response I get from the Public Authority?

How do I file an Appeal with the Information Commissioner’s Office?

Do I need a lawyer to file an Appeal with the ICO?

How long does it take to get a decision after a formal Hearing before the Commissioner?

What is mediation?

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**Q:** Who can request information?

Anyone can request information regardless of nationality, physical location or age.

**Q:** What qualifies as a request for information under the Freedom of Information Law?

In order for a request for records to qualify as a request under the FOI Law it must meet two criteria:

1. You must make your request in writing, which includes email.
2. The request must contain enough information to enable the public authority to identify the records.

More information on how to make a request can be found under the FOI section of our website. Here you can also download a copy of our FOI Request form however it is not mandatory that you use the form.

Q: What information can I ask for?

You may request any records that the government holds however in some cases the government may be able to legitimately withhold some records from you according to certain limited exemptions under the FOI Law. For example they could withhold records if the release of the records could reasonably be expected to affect the conduct of an investigation or if it would be likely to endanger the physical or mental health of an individual.

Q: Can I request records anonymously?

Yes. You do not have to supply your real name, and can ask that a copy of the records be sent to an email address. Of course if you are asking for your own personal information you would not be able to be anonymous because in most cases only you would have rightful access to that information.

More information on how to make a request can be found under the FOI section of our website. Here you can also download a copy of our FOI Request Form however it is not mandatory that you use the form.

Q: Do I have to tell the government why I want the information?

No, you do not have to tell the government why you want the information but in some cases a little background information may assist the public authority in identifying the records you request.

Q: How quickly will I get a response to a request I make?

Public Authorities must reply to an FOI request within 30 calendar days however in some cases this time may be extended by another 30 calendar days.

Q: How much does it cost to make an FOI Request?

It costs nothing to make an FOI request however a public authority may charge a fee for copying and shipping the records. If you do not have the means to pay for the records you may request that the public authority waive the fees.

Please note that some public authorities collect fees for documents and records they routinely provide the public. Making an FOI request to those authorities will not enable you to obtain copies of records at a discounted rate as their prescribed fees will prevail.

For more information on the types of fees that can be applied, please refer to the Freedom of Information (General) Regulations which are available on our website under the Laws and Regulations section.
Q: What if I don't like the response I get from the Public Authority?

Do not be put off if the Public Authority refuses to give you all or part of the records you are seeking to obtain. You may even be told that the Authority is not obliged under the FOI Law to provide you with the records you are seeking access to. If for ANY reason you remain dissatisfied with the response (or indeed lack of response) by the Public Authority to your request, you should appeal to the Information Commissioner’s Office. In some cases you will need to go back to the public authority and ask that they conduct an Internal Review. In other cases you may come directly to this office. If at any time you are unsure about the next steps you need to take, contact us and we can point you in the right direction.

If your complaint related more to how you have been treated generally, then you should make a complaint under the public authority’s internal complaints, or customer service, procedure. The public authority should be able to provide you with a complaints form for this purpose, together with details of their internal complaints procedure.

The ICO Customer Service Policy is available on our website under the Contact Us section. Alternatively, paper copies of both the policy and form can be obtained from our offices.

Q: How do I file an Appeal with the Information Commissioner’s Office?

To file an appeal with this office you must do so in writing. Send us a letter outlining the nature of your appeal and be sure to include a copy of your initial request and copy of any responses from the public authority (including any Internal Review responses if applicable). You will receive a confirmation letter from us upon receipt of your appeal.

Q: Do I need a lawyer to file an Appeal with the ICO?

No - while it is entirely up to you if you wish to use legal representation it is not a requirement under FOI Law. It is the responsibility of the Public Authority to defend its use of exemptions under the Law and/or demonstrate that it complied with all its obligations under the Law. Normally, applicants are required only to provide a written submission to the Commissioner for the purposes of any subsequent formal Hearing, but this is simply a statement outlining your position on the case and need not be in legal terms or jargon. Should you choose to retain a lawyer, then you will be liable for your legal costs.

Q: How long does it take to get a decision after a formal Hearing before the Commissioner?

There are internal policies as well as statutory obligations that help guide the timelines of an Appeal that goes to formal Hearing. It is the policy of the ICO to attempt to mediate (see below) all appeals filed with this office in the first instance. Whilst the mediation process is not time defined, since each case needs to be considered according to its own merits, ICO staff will always try to resolve the matter as quickly as possible. Should the mediation fail, the Applicant may then request a formal Hearing before the Commissioner. Once the dates for the Hearing are agreed by both parties, approximately 25 days are allocated for the submissions and exchanges of submissions. Once this is complete, the Registrar of Hearing will close the Hearing and the issue will go to the Commissioner for a decision. The Commissioner has 30 calendar days to provide a decision, however this time may be extended a further 30 days if required.
Q: What is mediation?

Mediation is a method by which an impartial third party attempts to achieve an amicable settlement of a situation between two parties. The style of mediation or resolution adopted involves ICO staff having confidential, or “without prejudice”, discussions with both the Applicant and the Public Authority in order to ascertain if there is a way to reach an agreed solution to the case. This informal process keeps costs and time spent to a minimum in most instances and has already proved highly effective in avoiding unnecessary referral of cases to formal Hearing. The Applicant may at any time during the mediation process opt to proceed to a formal Hearing.

STRATEGIC MANAGEMENT

Administering the authority’s operations at the organizational level; developing business plans and corporate policy; setting long-term goals and objectives; evaluating the agency’s overall performance and progress towards established targets; managing programs to improve business processes and ensure consistent service delivery; preparing or revising laws and other regulatory instruments that affect the authority’s functions and responsibilities; obtaining legal advice from external sources.

Governance

High-level documents that inform and direct the functions and activities of the authority.

- Freedom of Information Law (2007)
- Freedom of Information (General) Regulations (2008)
- Public Service Management Law (2007)
- Public Service Personnel (Regulations) (2006)
- Financial Regulations (2008 Revision)
- Public Service Pensions Regulations (2004 Revision)
- Public Holidays Law (2007 Revision)
- National Archives and Public Records (Regulations) 2007
- Health Insurance Law (2005 Revision)

Corporate management

High-level documents that plan and evaluate the work of the authority.

Reports – Operational

- Operational Plan & 1st Quarter Report: January 4th – March 31st, 2009
- Operational Plan & 2nd Quarter Report: April 1st – June 30th, 2009
- Operational Plan & 3rd Quarter Report: July 1st – September 30th, 2009
- Operational Plan & 1st Quarter Report: January 1st – March 31st, 2010
- Operational Plan & 2nd Quarter Report April 1st – June 30th, 2010
- 2010 / 2011 Operational Plan & 1st Quarter Report: July 1st – September 30th
Reports – Annual & Half Year
- Cayman Islands Government Annual Report (A link to this report is available on our website)
- Information Commissioner’s 2009 Annual Report
- Information Commissioner’s 2010 Half Year Report: January – June, 2010

Reports – Compliance
- 2009 ICO 1st Quarter Compliance Report
- 2009 ICO 2nd Quarter Compliance Report
- 2009 ICO 3rd Quarter Compliance Report
- 2009 ICO 4th Quarter Compliance Report
- 2009 Annual Compliance Report
- 2010 ICO 1st Quarter Compliance Report
- 2010 ICO 2nd Quarter Compliance Report
- 2010 ICO 3rd Quarter Compliance Report
- 2010 ICO 4th Quarter Compliance Report
- 2010 Annual Compliance Report

Reports – Right to Know Week
- 2009 Right to Know Week Project Summary
- 2010 Right to Know Week Project Summary

Reports – Publicity Tracking
- Public Relations Tracking 2009 - 2010

Recommendations
- ICO Law Review Recommendations 2010 (presented to Committee of the House in September 2010 – will not be publically available until Law Review of the Legislature is completed and the report has been tabled)

Plans
- ICO Hurricane Preparedness Plan (updated annually)
- 2009 Hazard Management Plan for Records
- Montpellier Fire Evacuation Plan

FINANCE & ADMINISTRATION

Administering the authority’s internal functions and managing its resources efficiently and effectively. Includes records pertaining to the management of monetary resources, material resources, human resources, information resources, and relationships with clients, the public and other government agencies.

Financial management
Documents relating to the administration of the authority’s monetary resources – including projected and actual income and expenditure; tendering; procurement; and contracts.

- Invoices
- Vendor Files
- Petty Cash Reports
- Credit Card Statements
- Financial Ledgers
- Financial Reports (These are generated by computer based on the parameters given)
- ICO Budget (A link to our part of the overall government budget is available on our website)

**Administration**

Documents relating to other administrative functions carried out within the authority – including buildings, equipment & vehicles; communications; human resources; information & technology management.

- Press Releases
- Employment Opportunities (these are listed on our website and advertised locally when applicable)
- ICO Organizational Chart
- ICO Salary Scale
- ICO Team Meeting Minutes
- ICO File Plan (Not currently published in its entirety)
- Brac House Lease
- Montpellier Lease (This document is not held by the ICO)
- Office Plant Plan & Watering Schedule
- Job Descriptions
- Biographies

**POLICIES & PROCEDURES**

Current written protocols used by the authority for carrying out functions, activities and delivering services.

**Policies**

- Customer Service Policy
- Policies & Procedures: Appeals
- Policies & Procedures: Mediation
- ICO Media Protocol
- Disabled Access to Building Policy

**Manuals**

- ICO Induction Manual
- ICO Internal Training Manual
- Hearing Guidance Manual
- ICO Intake Manual

**Guidance Notes**

- The Different Roles and Duties of the Freedom of Information Unit and the Information Commissioner’s Office
- Public Authorities Tips for a Reasonable Search
- Instructions for a Written Hearing
- Why Mediate?
- Mediation Tips for the Public

**Presentations & Seminars**

- ICO Information Pack 2009
- PowerPoint Presentation - Data Protection
- IM Network Meeting 2009
- IM Network Meeting 2010
- ICO General Information PowerPoint Presentations (*altered for each audience – full list available upon request*)
- Judicial Review Seminar 2010
- ICO IM Seminar Series 2010

**Mediation Summaries**
- Mediation Summaries: January – June 2009
- Mediation Summaries: July – October 2009
- Mediation Summaries: January – June 2010
- Mediation Summaries: July – December 2010

**Forms & Booklets**
*(The documents listed below are available online as well as in hardcopy at many public authorities as well as the ICO)*
- ICO Appeal Form
- FOI Request Form
- List of Public Authorities & FOI Contact Details
- Customer Service Form
- Employment Application Form
- ICO Promotional Flyer

**Newsletters**

**DECISIONS & RECOMMENDATIONS**

*Information about proposals, resolutions, assessments and results, including decision-making processes.*

**Hearings**
- ICO Decision – 1-01009 (Government Information Services)
- ICO Decision – 2-01109 (Royal Cayman Islands Police Service)
- ICO Decision – 3-02209 (Department of Agriculture)
- ICO Decision – 4-02109 (Cabinet Office)
- ICO Decision – 5-00310 (Cayman Islands National Insurance Company)

**Investigations**
- ICO Investigation1-00109 (Governor’s Office)
- ICO Investigation2-00110 (Section 52)
- ICO Investigation3-00210 (Operation Fred)
- ICO Investigation4-00310 (Operation Freddy)
- ICO Investigation5-00410 (Ministry of Community and Gender Affairs & Housing)
LISTS & REGISTERS
Information held in registers required by law and other lists or registers relating to the functions of the authority.

- ICO FOI Disclosure Log *(Available on our website. Electronic or hard copies may be requested)*
- 2010 FOI Publication Scheme List *(Master list published on our website and updated each year)*
- 2011 FOI Publication Scheme List *(Master list published on our website and updated each year)*

OUR SERVICES
The Information Commissioner may:

(f) Hear, investigate and rule on appeals filed under the Freedom of Information Law
(g) Monitor and report on the compliance by public authorities with their obligations under the Law
(h) Make recommendations for reform both of a general nature and directed at specific public authorities
(i) Refer to the appropriate authorities cases where it appears that a criminal offence has been committed
(j) Publicise the requirements of the Law and the right of individuals under it.

OPERATIONAL FUNCTIONS
You will find listed below the higher level headings from our operational file plan. They are broken down broadly into functions and beneath those functions you will find the activities and record series that relate to each function. All the ICO’s operational records fit into the categories listed below:

Appeals Management

*The Information Commissioner’s Office hears and rules on appeals filed under the FOI Law.*

**Mediating**

- Appeal Case Files

**Hearing**

- Decisions
- Registrar’s Case Files
- Commissioner’s Hearing Binders
- Judicial Review Case Files
Advising
Applicants
3rd Party Information

Policy
Intake Policies
Mediation Policies
Hearing Policies

Compliance Management
The Information Commissioner's Office is tasked with monitoring and reporting on the compliance of public authorities with the FOI Law. It is also empowered to conduct investigations.

Reporting
Annual Reports
Quarterly Reports
Publicity Tracking Reports
Publication Schemes

Investigating
ICO Investigation Documentation
ICO Investigation Reports

Advising
Public Authorities

Training
Public Authority Network Meetings
ICO Training Courses
Guidance Notes

Promotional Management
The Information Commissioner's Office is required to publicise the requirements of the FOI Law and the rights of individuals under it.

Promoting
Right to Know Week Planning
Right to Know Week Project Summaries
Other Promotional Activities
Sister Islands ICO

Educating
Presentations
Articles
Public Education
Regulatory Reform Management

The Information Commissioner’s Office holds records related to its involvement in groups and committees that review and advise on various Laws.

Advising & Reviewing
- Data Protection Working Group
- Oversight Committee
- Law Reform Committee
- PSML & PFML
- Law Reform Recommendations

Research & Development
- Research of International Laws
- International Correspondence
- FOI Seminars

ADMINISTRATIVE FUNCTIONS

You will find listed below the higher level headings from our administrative file plan. They are broken down broadly into functions and beneath those functions you will find the activities and record series that relate to each function. All the ICO’s administrative records fit into the categories listed below:

Buildings, Equipment & Vehicles

Administering the agency’s material resources; managing agency buildings, equipment and vehicles to facilitate normal business operations; acquiring and maintaining premises that are built, purchased or leased by the public sector agencies; acquiring and maintaining equipment and stores-major and minor; acquiring and maintaining most types of vehicles operated by the public sector agencies.

Includes capital project management, motor vehicle accident reporting, hiring, leasing and security activities.

Capital Projects
- Renovations
- Installations

Leasing
- Premises

Maintenance
- Building Maintenance
- Janitorial Services
Inventory Management
Goods Received Notifications
Warranties & Instructions

Security
Security Systems

Policy
Building, Equipment & Vehicle Policies

Planning
Hazard Management
Building, Equipment & Vehicle Plans

Communications

Administering the agency’s relationships with its clients, Government and the public; maintaining customer relations and handling complaints; managing government relations with the Governor, Ministers and Members of the Legislative Assembly; contributing to formal inquiries or investigations, developing public relations through community events, media campaigns and official functions; designing and producing publications in any format (e.g. paper, online, multimedia).

Includes customer service, marketing and promotional activities. (Please Note: records related to our operational function of promoting FOI and the ICO will be located in Promotional Management)

Advising
Cabinet Office
FOI Unit
Legislative Assembly
Ministry

Advertising
Newspaper Advertising
Radio Advertising
Television Advertising
Online Advertising
Magazine Advertising
Telephone Directory

Contributions
Articles
Press Releases

Complaints
Customer Service
Internal Complaints Log

Media
Media Protocols
Media Correspondence
Financial Management

Administering the agency’s monetary resources; managing funds allocated through Cabinet-purchased outputs and other revenue, such as grants, interagency charging, trading or investments; establishing internal controls and procedures for financial management; operating accounting systems; financial planning and budget management.

Include; procurement, audit, asset management and financial reporting activities.

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<th>Accounting</th>
<th>Accounts Payable</th>
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<td>Banking</td>
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<td>Ledgers &amp; Journals</td>
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<th>Acquisition</th>
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<td>Asset Register</td>
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<th>Auditing</th>
<th>Monitoring</th>
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<th>Budgeting</th>
<th>Budget Preparation</th>
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<td>Budget Implementation</td>
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<th>Planning</th>
<th>Agency Wide Plans</th>
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<td>Meetings</td>
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<th>Policy</th>
<th>Administrative Circulars</th>
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<th>Remuneration</th>
<th>Payroll</th>
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<td>Health Insurance</td>
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<td>Pension contributions</td>
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<td>Acting Allowance</td>
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<th>Reporting</th>
<th>Monthly Reports</th>
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<td>Half Yearly Reports</td>
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<td>Annual Reports</td>
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Human Resources Management

Administering the agency’s human resources; establishing new positions; recruiting and transferring personnel; managing salaried, waged and volunteer staff, employed under the Public Service Management Law 2005 or General Orders, and the Public Service Pensions Law; developing staff skills through training and other programmes; reviewing remuneration
and employment conditions; ensuring the health and safety of staff and visitors to the agency’s premises.

Includes; arrangement for staff travel, performance management and workplace relations activities.

Recruitment
- Job Descriptions
- Recruitment Exercises
- Unsuccessful Applicants
- Appointments
- Advertisements

Staff Administration
- Official Travel
- Moratorium Exemptions
- Leave

Development & Training
- Internal Training
- Short Courses
- Implementation Planning

Performance Management
- Agreements & Assessments

Planning
- Customer Service Policy and Procedures
- HR Plans
- Succession Planning

Policy
- Administrative Circulars
- HR Manuals

Workplace Relations
- Staff Events
- Staff Retreats

Reporting
- TRS Monthly Reports
- TRS Annual Reports

Information & Technology Management

Administering the agency’s information resources and systems; designing, procuring and implementing systems for managing and communicating business information; maintaining and disposing of software or hardware; creating or acquiring, storing and disposing of information resources; providing reference services and handling Freedom of Information requests; developing policies, tools and procedures for managing technology and information.
Includes: records management, and technical intranet or website maintenance activities as well as telecommunications providers correspondence.

Freedom of Information
- Publication Schemes
- FOI Case Files
- Implementation
- Training
- Laws & Regulations

Maintenance
- IT Maintenance

Policy
- Administrative Circulars
- Records Management Policies
- Information Management Policy

Planning
- Hazard Management

Records Management
- CI National Archives
- File Management
- Security & Tracking

Telecommunications
- Telephone system

Strategic Management

Administering the agency’s operations at the organizational level; developing business plans and corporate policy; setting long-term goals and objectives; evaluating the agency’s overall performance and progress towards established targets; managing programs to improve business processes and ensure consistent service delivery; preparing or revising laws and other regulatory instruments that affect the agency’s functions and responsibilities; obtaining legal advice from external sources.

Includes: executive support, internal policy development, corporate planning and annual reporting activities.

Advising
- Legal Advice
- Cabinet Office
- Ministry
- Legislative Assembly
- Ministry of Finance, Tourism & Development
<table>
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<tr>
<th>Contributions</th>
<th>Throne Speeches</th>
<th>Government Reports</th>
<th>Parliamentary Questions</th>
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<tr>
<td>Policies</td>
<td>Internal Policies</td>
<td>National Policies</td>
<td>Administrative Circulars</td>
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<td>Planning</td>
<td>Operational Plans</td>
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<tr>
<td>Proceedings</td>
<td>ICO Team Minutes</td>
<td>Ministry Meetings</td>
<td>Legislative Assembly Meetings</td>
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<tr>
<td>Reporting</td>
<td>Quarterly Reports</td>
<td>Annual Reports</td>
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1. **About the Publication Scheme**

   Every public authority covered by the Freedom of Information, (FOI) Law has a legal duty to maintain a publication scheme.

   The purpose of a publication scheme is to make information readily available to the public without the need for specific written requests. Schemes are intended to encourage authorities to proactively publish information, to develop a culture of openness and participation.

   The publication scheme lists the information which is readily available to the public. The list is divided into seven (7) different categories of information, to help you find the documents you are looking for.

   This publication scheme commits the Civil Service Appeals Commission to making information available to the public as part of its normal business activities.

   The Civil Service Appeals Commission will:
   - specify the information held by the authority, which falls within the seven (7) categories below;
   - proactively publish or otherwise make routinely available, information which is held by the authority and falls within the categories below;
   - describe the methods by which specific information is made available, so that it can be easily identified and accessed by members of the public;
   - list any fees charged for access to information described in this scheme;
publish or otherwise make information available, in accordance with the methods and fees stated in this scheme;
make this publication scheme available to the public;
regularly review and update the information made available under this scheme.

2. Information that may be withheld

The Civil Service Appeals Commission will generally not publish:

- information in draft form;
- information that is not held by the Civil Service Appeals Commission or which has been disposed of in accordance with a legally authorised disposal schedule;
- information that is not readily-available – for example: information that is contained in files that have been placed in archive storage, or is otherwise difficult to access;
- information which is exempt under the FOI Law, or otherwise protected from disclosure – for example: personal information; or commercially sensitive information. Records containing exempt matter will be published in a redacted form, where ever it is practical to do so, indicating which exemptions apply.
- any report, statement or other communication or document of record of any meeting inquiry or proceedings which the Civil Service Appeals Commission may make in the exercise of its functions or any member may make in performance of his duties.

In maintaining this publication scheme, our aim is to be as open as possible.

However, there may be limited circumstances where information will be withheld from one of the categories of information listed in section 7: Categories of information.

Information will only be withheld where the FOI Law expressly permits it.

For example: information may withheld where the disclosure is not in the public interest, would breach the law of confidentiality, infringe personal privacy, harm the Civil Service Appeals Commission’s (or another organisation’s) commercial interests, or endanger the protection of the environment.

When ever information is withheld, we will inform you of this and explain why that information cannot be released. Even where information is withheld, it may be possible to provide a redacted copy, with the exempt matter edited out.

If you wish to complain about any information which has been withheld, please refer to section 6: Complaints.

3. Methods of access

Information available under our publication scheme will usually be accessible through the methods described below.

Section 7: Categories of information provides more details on the information available under the scheme, along with additional guidance on how the information within each category may be accessed.
Many of our documents are published electronically on this website and can be downloaded in PDF format. Where information is available online, a link within section 7: Categories of information will direct you to the relevant page or document. If there is no link, or the link is broken, you can use our website’s “Search” facility at http://www.csac.gov.ky/portal/page?_pageid=1508,1867397&_dad=portal&_schema=PORTAL. If you are still having trouble locating information listed under our scheme, please contact Clara Smith at 946-2722 or clara.smith@gov.ky.

Email

If information is listed in our publication scheme but is not published on the website, we may be able to send it to you by email. You can email us at csac@gov.ky to request information. Please provide a telephone number so that we can call you to clarify details if necessary.

Phone

Documents listed in the publication scheme can also be requested by telephone. Please call us at 345-946-2722 to request information.

Post

All information listed in the publication scheme will usually be available in hard copy. Requests may be addressed to:

CSAC
Box 32115
KY1-1208
Grand Cayman

In your request, please provide your name and address, full details of the information or documents you would like to receive. You may also wish to provide a telephone number so that we can call you to clarify details if necessary. For faster processing, please also include any applicable fee. (See section 4: Fees and charges for further details.)

Personal visits

In limited cases, you may be required to make an appointment to view information listed in the publication scheme. This will be clearly stated in section 7: Categories of information, and relevant contact details will be provided in that section.

Advice and assistance

If you experience any difficulty identifying the information you want to access, please contact Clara Smith at 345-946-2722 or email csac@gov.ky.

The Civil Service Appeals Commission will adhere to its obligations under section 10 of the FOI Law, and any requirements relating to disability or discrimination, when providing information in accordance with this publication scheme.

Information will be provided in the language in which it is held or in such other language that is legally required. Where the Civil Service Appeals Commission is legally required to translate any information, it will do so.
4. Fees and charges

The purpose of this scheme is to make the maximum amount of information readily available at minimum effort and cost to the public. The Civil Service Appeals Commission strives to ensure that fees and charges are clearly explained and kept to a minimum.

Information which is published online, downloaded through a website, or sent to you by email will be provided free of charge.

Fees may be charged for providing information in paper copy or on computer disc. Charges will reflect the actual costs of reproduction and postage, as described below.

**There are some publications which the Civil Service Appeals Commission offers for sale to the parties to a cause. This includes, for example, any replacement document and/or additional information which has to be translated, transferred to and from discs, tape recordings and/or CDs. These publications are charged at the cover price, plus actual postage/delivery costs as charged by the Cayman Islands Postal and/or Courier Services.**

**Reproduction costs for Standard Document Release**
- Where fees apply, photocopied information will be charged at a standard rate of $.25 per page (black and white; any size) and $.50 per page (colour; any size).
- Computer discs will be charged at a rate of $2 per disc.
- USB Storage Device will be $100 per drive.

**Reproduction costs for FOI Request**
- Where fees apply, photocopied information will be charged at a standard rate of $.25 per page (black and white; any size) and $.50 per page (colour; any size).
- Computer discs will be charged at a rate of $2 per disc.
- USB Storage Device will be done at cost of the drive (varying according to the size drive required).

**Postage costs**
- The Civil Service Appeals Commission will pass on to the requester the actual costs of postage or courier delivery.
- Details of any individual charges which differ from the above policy are provided within section 7: Categories of information.
- If a fee applies, you will be advised of the amount and how it has been calculated.
- Information will be provided when the Civil Service Appeals Commission has received your payment.

5. Requests for information outside the Publication Scheme

Information held by the Civil Service Appeals Commission that is not published under this scheme may be obtained from the Civil Service Appeals Commission through submitting a formal FOI request. This request may be submitted using the FOI form or by using any of the previous contact information provide in Section 3 of this document. That is to say you may submit an FOI request verbally (in person or over the phone) or alternative in writing via post, fax or email. Your request will be considered in accordance with the provisions of the FOI and PSML respectively. Please see fees section for information on potential cost for the reproduction these Documents requested under the PSML.
6. Complaints

The Civil Service Appeals Commission aims to make our publication scheme easy to use, and to ensure our information is accessible to the public.

If you wish to complain about any aspect of this publication scheme, please contact fo.i.csa@gov.ky or by calling 946-2722, and we will try to resolve your complaint as quickly as possible.

Further information about our complaints procedures can be obtained from www.csac.gov.ky.

You have legal rights to access information under this scheme, and a right to complain to the Information Commissioner if you are dissatisfied with our response.

Information Commissioner's Office,
2nd Floor, Elizabethan Square, Building 1
George Town, Grand Cayman

PO Box 1375,
Grand Cayman  KY1-1108,
CAYMAN ISLANDS
Telephone: +1 345 747 5402
email: appeals@ico.gov.ky

7. Categories of information

- About Us
- Strategic Management
- Finance & Administration
- Policies & Procedures
- Decisions & Recommendations
- Lists & Registers
- Our Services

ABOUT US

Name of Public Authority/Body
Civil Service Appeals Commission
Independent Quasi-judicial Body appointed in accordance with the PSML
Headed by a Chairman who is appointed by the Governor

Ministry (Reports in an executive relationship capacity to):
The Deputy Governor
Gov't Admin Bldg,
George Town,
Grand Cayman

Principal Officers [or Key staff]
Mr. Colin Ross MBE, JP.
Chairman
Civil Service Appeals Commission
Organisation and functions

The Civil Service Appeals Commission is a quasi-judicial body appointed under the Public Service Management Law, (2007 Revision). Its sole purpose is to consider, and decide upon, appeals from civil servants about personnel-related decisions of chief officers of civil service entities.

The Commission itself comprises a chairperson and up to six others who, by Law, must be independent from both the civil service and political parties. Accordingly, a person cannot be a member of the Commission if he is a civil servant, or if he is or has been within the preceding three years, a member of the Legislative Assembly, or hold an office in a political party.

To reinforce this independence the Law also states that no person or authority may direct or control the Commission in the carrying out of its duties.

The CSAC is supported by a small secretariat headed by an Appeals Officer which provides technical and administrative support to the Commission.

Civil Service Appeals Commission
Box 32115
Grand Cayman, KY1-1208
CAYMAN ISLANDS

<table>
<thead>
<tr>
<th>Location and hours</th>
<th>Matters handled</th>
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<tbody>
<tr>
<td>Civil Service Appeals Commission, 2nd Floor, Cayman Corporate Centre, Hospital Road, George Town 9:00am to 5:00pm, Monday to Friday</td>
<td>Appeals filed by Civil Servants against Human Resource decisions made by their Chief Officers</td>
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Boards and committees

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<tr>
<th>Name</th>
<th>Meetings</th>
<th>Minutes</th>
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<tr>
<td><strong>Mr. Colin R. Ross, MBE, J.P., Chairman of the Commission.</strong>&lt;br&gt;Mrs Sharon Roulstone, Deputy Chairman&lt;br&gt;Mr. Lemuel Hurlston, MBE, CVO, J.P., Commission Member.&lt;br&gt;Mrs Jennifer Kaufman, Commission Member.&lt;br&gt;Mr. Richard Coles, Commission Member.&lt;br&gt;Mrs Andrea Bryan, MBE, J.P., Commission Member.</td>
<td>Meetings are scheduled as necessary and are closed to the public.</td>
<td>Minutes of meetings are no longer kept. Instead there will be a “Record of Members Present and Business Transacted” for each meeting and these will not be published under this scheme. (see Section 5 regarding request outside of the publication scheme)</td>
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</table>

Hearings are scheduled as necessary and are closed to the public. All Hearings are conducted in accordance with standard rules of court and the Commission has the power to establish its own rules of meeting.

Recording of hearings are available only to the principal (Respondent and Appellant) participants of a given hearing and are not published under this scheme. (see section 5 regarding request outside of the publication scheme)

Frequently asked questions

- **What is a CSAC appeal?**
  An appeal is a written statement from an aggrieved civil servant, including those who were dismissed or those applying for a position, asking the Appeals Commission to review the final decision of a Chief Officer, (which the employee feels is unfair). The final decision usually takes effect upon receipt of the final action letter; you should therefore await the outcome of any pending matter prior to making an appeal.

- **How do I lodge an appeal with CSAC?**
  Within 30 days of receiving the Chief Officer’s final decision you may submit your written statement (see preparing an appeal, the suggested format and the online form) via fax, mail, email, or hand deliver it to the CSAC’s office. You should submit the original and five copies of the documents. You will receive an acknowledgement letter, after which you will be notified of the hearing date. You must have grounds for an appeal so if it is determined that an appeal is frivolous, vexatious or without merit then the appeal may be denied. If the appeal is filed late the employee is not entitled to a hearing and the appeal will be denied. (In such a case the original decision will stand).
Should I tell my manager that I will be appealing the decision?
Yes, managers should be advised in writing. You can also request copies of documents from your personal file. (The Freedom of Information Law, (when it is passed), will establish individuals' rights in this regard). Remember that you have the right to an appeal; if you feel you are unable to exercise that right, you should inform the CSAC in writing.

Is there a fee for making an appeal through CSAC?
There is no fee for lodging an appeal, however, you will be asked to pay for any photocopying that you personally need done. You are however responsible for paying your attorney's fees, should you chose to appoint one.

Who has the burden of proof in CSAC appeals proceedings?
The department must prove that it was justified in taking the action; the appellant must prove that the decision was not in accordance with the law.

Will the CSAC carry out independent investigations on matters that are before it?
Yes, if the commission deems it necessary, it will carry out an independent investigation into the matter being heard.

Can I withdraw a CSAC appeal?
An appeal can be withdrawn at any time before the CSAC's decision is issued; you may withdraw the appeal only if you decide that the initial decision was correct or the circumstances have changed.

Where and how will the CSAC appeal hearing be held?
The hearing will be held at the office of the CSAC in the Cayman Islands. The parties in dispute shall appear before members of the Appeals Commission; witnesses will be called; evidence presented; all decisions shall be by majority vote of members present. The hearing will be conducted with the requirements of due process; the formal rules of evidence and court procedures will be followed but these will not be strictly enforced.

Is the CSAC appeal hearing confidential?
Yes the hearing is confidential and is not open to the public. The CSAC will however record the hearing for its own use and purposes and any report, statement or other communication or document of record or any meeting, inquiry or proceedings which the CSAC may make, shall be privileged in that its production may not be used in any legal proceedings if the Governor certifies in writing that such production is not in the public interest.

How does CSAC make a decision and when will I be notified?
In making appeal decisions, the CSAC will be guided by four principles. You will receive a decision through the post within 30 days after the hearing is concluded. Where the decision is in your favour the Commission will either reject, modify or propose some other appropriate course of action, for example, reinstatement, remuneration, changes in work assignment or location, etc; if the decision is not in your favour your appeal will be dismissed and the original decision will stand. Both parties do however have a right to appeal the CSAC decision.

Can I request a postponement of the CSAC hearing?
If you or a key witness have an unavoidable conflict and cannot attend on the date set, you should write to the CSAC prior to the actual hearing date and ask for a postponement. If you have to leave the islands your hearing may be postponed or rescheduled and arrangements may be made for it to be done via the phone.

- **May I call the CSAC for advice about my case?**
  You may call the office for administrative assistance; however, you cannot seek legal advice or assistance on the matter that you are appealing. If you have not received your decision in the mail after 30 clear days from the hearing, you may call the office to enquire whether your documents were mailed to you.

- **Can CSAC accommodate me at the hearing if I have a speech, hearing or language problem?**
  If a party has a speech, hearing or other need, the CSAC must be notified in advance so that the necessary arrangements may be put in place to accommodate that party.

- **What if I fail to give answers or documents to the CSAC?**
  A person who fails to comply with any request made by the Commission to produce any information that is in that person’s possession or under that person’s control, or who fails to provide explanations when required to do so by the Commission - is guilty of offence and is liable to imprisonment for six months.

**STRATEGIC MANAGEMENT**

**Governance**

Public Service Management Law (2007 Revision) (available electronically and also by purchasing from the Legislative Assembly.)
Personnel Regulations (2006) (available electronically and also by purchasing from the Legislative Assembly.)
Public Finance Management Law (available by purchase from the Legislative Assembly.)
National Archives and Public Records Law (available by purchase from the Legislative Assembly.)
Freedom of Information Law (available by purchase from the Legislative Assembly or electronically at www.foi.gov.ky)

**Statistics**

Appeal Statistics (annual report available on website and/or by request using the contact information provided in section 3.)

**FINANCE & ADMINISTRATION**

**Financial management**

*Documents relating to the administration of the authority’s monetary resources – including projected and actual income and expenditure; tendering; procurement; and contracts.*

Annual budget Please follow the below link
Administration
Press releases may be obtained via the following link
http://www.csac.gov.ky/portal/page?_pageid=1508,1867379&_dad=portal&_schema=PORTAL

Job vacancies; career opportunities may be obtained via the following link
http://www.csac.gov.ky/portal/page?_pageid=1508,3479069&_dad=portal&_schema=PORTAL

Records management file plan or classification scheme is available on request.

POLICIES & PROCEDURES

Current written protocols used by the authority for carrying out functions, activities and delivering services.

CSAC Handbook
Please follow the subsequent link for a copy of this document

Guidance for Civil Servants
Please follow the subsequent link for a copy of this document
http://www.csac.gov.ky/pls/portal/docs/PAGE/CSAHOME/GUIDANCENOTES/GUIDEAPPEALING.PDF

Guidance for Chief Officers
Please follow the subsequent link for a copy of this document
http://www.csac.gov.ky/pls/portal/docs/PAGE/CSAHOME/GUIDANCENOTES/GUIDECHIEFOFICERS.PDF

Guidance for Civil Service Entities
Please follow the subsequent link for a copy of this document
http://www.csac.gov.ky/pls/portal/docs/PAGE/CSAHOME/GUIDANCENOTES/GUIDEENTITIESRESPONDING.PDF

DECISIONS & RECOMMENDATIONS
Information about proposals, resolutions, assessments and results, including decision-making processes.

For each appeal that is granted a Hearing CSAC makes a formal decision based on the findings of said Hearing. The Hearing Decisions are confidential and are released only to the principal (Respondent and Appellant) participants of a given hearing. The information provided is privileged, in that its production may not be used in any legal proceedings if the Governor certifies in writing that such production is not in the public interest.
LISTS & REGISTERS

*Information held in registers required by law and other lists or registers relating to the functions of the authority.*

**Appeals Log:**
Every appeal that is made and the ultimate outcome of this appeal is recorded, assigned a file number and maintained in the Appeal log. However as appeals are confidential it is not a document available to the public.

**Query Log:**
Every query that is made to the Appeals Commission's and its outcome office will be recorded in a Query Log. While the actual query log will be kept strictly confidential, anonymous data captured will be published periodically released, please see Statistics section on page 9 of this document.

**FOI Disclosure Log:**
Every FOI request made to the Commission and the decision made on releasing the requested records. This log will be redacted to protect anonymity of the requester the redacted log is available on request.

OUR SERVICES

The Public Service Management Law, (2007 Revision), makes provision for civil servants to appeal to the Civil Service Appeals Commission (CSAC) about a personnel-related decision of their chief officer.

**What is an Appeal?**
An Appeal is a written document asking the CSAC to review an employment-related decision of a chief officer of a civil service entity which the appellant considers has treated him or her unfairly. Before agreeing to consider an Appeal, CSAC will satisfy itself that there are sufficient grounds for the Appeal.

**Who may Lodge an Appeal?**
Only civil servants (i.e. existing employees of government) may lodge an appeal with the CSAC.
This means that a person who is not a civil servant, and who has unsuccessfully applied for a position as a civil servant, may not lodge an appeal.
Similarly, employees of statutory authorities and government companies are not civil servants and are therefore not covered by the CSAC appeals process.

**Guidance**

**Guidance for Civil Servants**
Please follow the subsequent link for a copy of this document
http://www.csac.gov.ky/pls/portal/docs/PAGE/CSAHOME/GUIDANCENOTES/GUIDEAPPEALING.PDF

**Guidance for Chief Officers**
Please follow the subsequent link for a copy of this document
Guidance for Civil Service Entities
Please follow the subsequent link for a copy of this document

http://www.csac.gov.ky/pls/portal/docs/PAGE/CSAHOME/GUIDANCENOTES/GUIDECHIEFOfficers.PDF

Forms
Appeal Form
Appeal form is one way to file an appeal

Freedom of Information Form
FOI form is one way to make an FOI request

http://www.foi.gov.ky/pls/portal/docs/PAGE/FOIHOME/HELP/FORMS/FOIAPPLICATIONFORMFINAL.PDF