

## **Unaudited Quarterly Financial Report**



Three-Month Period Ended 31 March 2022

Core Government

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#### **Foreword**

This financial report presents unaudited financial information, along with an analysis and commentary thereof, for the First Quarter, of the 2022 Financial Year, ended 31 March 2022 (the "period") for Core Government.

Amounts herein are stated in Cayman Islands Dollars. The results of Core Government along with, Statutory Authorities and Government Owned Companies ("SAGCs") are shown in the Statement of Financial Performance and, collectively, SAGCs and Core Government, are referred to in this report as the Entire Public Sector ("EPS").

The information contained herein is based on records obtained from the General Ledger of the Government's financial management system. It is also based on the representations and judgments provided by the Chief Financial Officers of Ministries, Portfolios, Offices, and SAGCs.

As required by section 29 (1) of the Public Management and Finance Act (2020 Revision) (the "PMFA"), the unaudited quarterly financial report will be published by notice in the Gazette, within six weeks after the end of each of the first three quarters in each Financial Year. The Ministry of Finance and Economic Development aims to Gazette the remaining Second Quarter (1 April to 30 June 2022) and Third Quarter (1 July to 30 September 2022) Reports by 10 August 2022 and 10 November 2022, respectively.

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#### **Executive Summary**

The financial results of the Core Government for the three-month period ended 31 March 2022 show a \$220.9 million surplus (\$215.7 million for the EPS). Net Assets of the Government were \$2.0 billion, with overall bank account balances of \$535.4 million in cash and deposits.

When combined with the performance of SAGCs, the overall surplus (\$215.7 million) was \$22.2 million higher than the \$193.5 million EPS surplus the 2022 Budget anticipated for the period. This was primarily due to higher coercive revenues (a positive variance of \$12.7 million – as per page 11) complemented by lower levels of expenditure in Supplies and Consumables (a positive variance of \$12.1 million – as per page 11) and Personnel Costs (positive variance of \$8.5 million – as per page 11); offset by higher than budgeted levels of expenditure in Outputs from Non-Governmental Output Suppliers (a negative variance of \$4.9 million – as per page 11), Transfer Payments (a negative variance of \$10.1 million – as per page 11), and Depreciation (a negative variance of \$1.3 million – as per page 11) within Core Government.

Compared to the same period in the prior year, Total Revenues of Core Government have increased by \$42.7 million. Additionally, Total Expenses of Core Government have risen by \$18.0 million. SAGCs contribution, compared to results through the first quarter of the prior year, has decreased by \$12.7 million. Overall Net Surplus for the EPS has increased by \$12.0 million when compared to the results through the first quarter of 2021.

Adherence to fiscal policy continues to yield significant overall cash and deposits balance held by Core Government. Operating Cash and Deposits were \$370.5 million and Reserves and Restricted Deposits were \$164.9 million, for a total Cash and Deposits balance of \$535.4 million.

It should also be noted that year to date savings in expenses may not translate into full year savings and may be due to timing differences. Vacant posts and delayed projects will impact current costs reflected in Personnel Costs and Supplies and Consumables, respectively. The Government continues to incur costs associated with the mitigation of COVID-19 and its impact on the economy.

A summary of the financial results is presented, on page 6.

## **Executive Summary: First Quarter of 2022 Financial Year**

		All Figures are stat	ed in CI Dollars (Unaudited)	
Prior Year Actual		Current Year Actual	Current Year Budget	Varian
1 January 2021 -		1 January 2022 -	1 January 2022 -	
31 March 2021 \$000s	FINANCIAL PERFORMANCE	31 March 2022 \$000s	31 March 2022 \$000s	\$00
ŞUUUS	FINANCIAL PERFORIVIANCE	\$000S	\$000S	ŞUI
404,212	Operating Revenue	446,906	433,909	12,9
207,981	Operating Expenses, Financing Costs and Non-Operating Costs	225,941	231,568	5,6
196,231	Operating Surplus of Central Government	220,965	202,341	18,6
7,447	Surplus/(Deficit) Made by Public Entities	(5,247)	(8,801)	3,5
203,678	Surplus of the Entire Public Sector	215,718	193,540	22,1
Prior Year Actual	FINANCIAL POSITION	Current Month Actual	Prior Quarter Actual	Chan
As at 31 March 2021		As at 31 March 2022	As at 31 December 2021	
\$000s		\$000s	\$000s	\$0
243,854	Debt Balance at Period-End	218,004	222,705	(4,7
1,688,027	Net Assets	2,046,386	1,813,600	232,
Prior Year Actual As at 31 March 2021	CASH DALANCES	Current Month Actual As at 31 March 2022	Prior Quarter Actual As at 31 December 2021	Cha
As at 31 March 2021 \$000s	CASH BALANCES	As at 31 March 2022 \$000s	As at 31 December 2021 \$000s	\$0
As at 31 March 2021 \$000s 196,188	Net Cash Flow from/(used in) Operating Activities	As at 31 March 2022 \$000s 132,034	As at 31 December 2021 \$000s 152,145	<b>\$0</b> (20,:
As at 31 March 2021 \$000s 196,188 (259,708)	Net Cash Flow from/(used in) Operating Activities Net Cash flow (used)/ from in Investment Activities	As at 31 March 2022 \$000s 132,034 36,275	As at 31 December 2021 \$000s 152,145 (119,644)	\$0 (20,: 155,:
As at 31 March 2021 \$000s 196,188 (259,708) (4,621)	Net Cash Flow from/(used in) Operating Activities  Net Cash flow (used)/ from in Investment Activities  Net Cash Flow (used) by Financing Activities	As at 31 March 2022 \$000s 132,034 36,275 (4,701)	As at 31 December 2021 \$000s 152,145 (119,644) (15,656)	\$6 (20, 155, 10,
As at 31 March 2021 \$000s 196,188 (259,708)	Net Cash Flow from/(used in) Operating Activities Net Cash flow (used)/ from in Investment Activities	As at 31 March 2022 \$000s 132,034 36,275	As at 31 December 2021 \$000s 152,145 (119,644)	\$ (20, 155, 10,
As at 31 March 2021 \$000s 196,188 (259,708) (4,621)	Net Cash Flow from/(used in) Operating Activities  Net Cash flow (used)/ from in Investment Activities  Net Cash Flow (used) by Financing Activities	As at 31 March 2022 \$000s 132,034 36,275 (4,701)	As at 31 December 2021 \$000s 152,145 (119,644) (15,656)	\$ (20, 155, 10,
As at 31 March 2021 \$000s 196,188 (259,708) (4,621) (68,141)	Net Cash Flow from/(used in) Operating Activities  Net Cash Flow (used)/ from in Investment Activities  Net Cash Flow (used) by Financing Activities  Net Movement in Cash from Period Activities	As at 31 March 2022 \$000s 132,034 36,275 (4,701) 163,608	As at 31 December 2021 \$000s 152,145 (119,644) (15,656) 16,845	\$ (20, 155, 10, 146, 16,
As at 31 March 2021 \$000s 196,188 (259,708) (4,621) (68,141) 147,615 79,474	Net Cash Flow from/(used in) Operating Activities  Net Cash flow (used)/ from in Investment Activities  Net Cash Flow (used) by Financing Activities  Net Movement in Cash from Period Activities  Cash and Cash Equivalents at 1 January (start of year)  Cash and Cash Equivalents at the End of the Period (Deposits held < 90 days)	As at 31 March 2022 \$000s 132,034 36,275 (4,701) 163,608 164,411 328,019	As at 31 December 2021 \$000s 152,145 (119,644) (15,656) 16,845 147,615 164,460	\$(20,155,10,155,10,155,10,155,155,155,155,1
As at 31 March 2021 \$000s 196,188 (259,708) (4,621) (68,141) 147,615 79,474	Net Cash Flow from/(used in) Operating Activities  Net Cash flow (used)/ from in Investment Activities  Net Cash Flow (used) by Financing Activities  Net Movement in Cash from Period Activities  Cash and Cash Equivalents at 1 January (start of year)  Cash and Cash Equivalents at the End of the Period (Deposits held < 90 days)  Fixed Deposits (Maturity > 90 days)	As at 31 March 2022 \$000s 132,034 36,275 (4,701) 163,608 164,411 328,019	As at 31 December 2021 \$000s 152,145 (119,644) (15,656) 16,845 147,615 164,460	\$(20, 155, 10, 146, 16,
As at 31 March 2021 \$000s 196,188 (259,708) (4,621) (68,141) 147,615 79,474	Net Cash Flow from/(used in) Operating Activities  Net Cash flow (used)/ from in Investment Activities  Net Cash Flow (used) by Financing Activities  Net Movement in Cash from Period Activities  Cash and Cash Equivalents at 1 January (start of year)  Cash and Cash Equivalents at the End of the Period (Deposits held < 90 days)	As at 31 March 2022 \$000s 132,034 36,275 (4,701) 163,608 164,411 328,019	As at 31 December 2021 \$000s 152,145 (119,644) (15,656) 16,845 147,615 164,460	\$ (20, 155, 10, 146, 163, (65,
As at 31 March 2021 \$000s 196,188 (259,708) (4,621) (68,141) 147,615 79,474	Net Cash Flow from/(used in) Operating Activities  Net Cash flow (used)/ from in Investment Activities  Net Cash Flow (used) by Financing Activities  Net Movement in Cash from Period Activities  Cash and Cash Equivalents at 1 January (start of year)  Cash and Cash Equivalents at the End of the Period (Deposits held < 90 days)  Fixed Deposits (Maturity > 90 days)	As at 31 March 2022 \$000s 132,034 36,275 (4,701) 163,608 164,411 328,019	As at 31 December 2021 \$000s 152,145 (119,644) (15,656) 16,845 147,615 164,460	\$6 (20,155,10,10,10) 146,10
As at 31 March 2021 \$000s 196,188 (259,708) (4,621) (68,141) 147,615 79,474 531,734 611,208	Net Cash Flow from/(used in) Operating Activities  Net Cash flow (used)/ from in Investment Activities  Net Cash Flow (used) by Financing Activities  Net Movement in Cash from Period Activities  Cash and Cash Equivalents at 1 January (start of year)  Cash and Cash Equivalents at the End of the Period (Deposits held < 90 days)  Fixed Deposits (Maturity > 90 days)  Total Cash and Deposits	As at 31 March 2022 \$000s 132,034 36,275 (4,701) 163,608 164,411 328,019 207,355 535,374	As at 31 December 2021 \$000s 152,145 (119,644) (15,656) 16,845 147,615 164,460 272,427 436,887	\$(20, 155, 10, 146, 163, (65, 98,

# First Quarter of 2022 Financial Year: Statement of Financial Position – Core Government

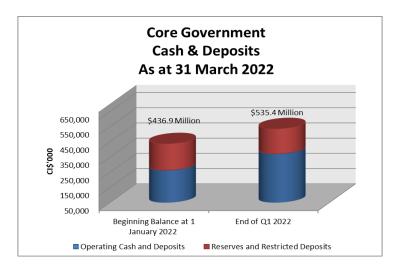
GOVERNMENT OF TH	IE CAVMAN ISI ANDS		
An figures are see	nteu m cip 0003		
	As at 31 March	As at 31 December	
	2022	2021	Change
Current Assets			
Cash and Cash Equivalents	328,019	164,460	163,559
Loans Made	29,976	20,964	9,012
Trade Receivables	7,016	9,924	(2,908)
Inventories	6,221		3
Marketable Securities			(65,072)
Prepayments	9,855		(1,274)
	22,630		(8,090)
Total Current Assets	611,072	515,842	95,230
Non Current Assets			
	77	91	(14)
			(±+/
			_
			_
			67,554
			16,701
	•		84,241
		· · · · · · · · · · · · · · · · · · ·	179,471
Current Liabilities			
Trade Payables	24,987	21,753	3,234
Other Payables and Accruals	207,600	180,477	27,123
Unearned Revenue	55,900	134,933	(79,033)
	•	•	62
	,		-
Total Current Liabilities	341,978	390,592	(48,614)
Non-Current Liabilities			
	175.404	180.105	(4,701)
_	496,096		-
•	•		-
Total Non-Current Liabilities	684,832		(4,701)
Total Liabilities	1,026,810	1,080,125	(53,315)
Total Assets Less Total Liabilities	2,046,386	1,813,600	232,786
Net Assets			
Reserves	164,873	174,552	(9,679)
	503,390		(788)
		(24,252)	239,970
Accumulated Surplus	1,162,405	1,159,122	3,283
Total Net Assets	2,046,386	1,813,600	232,786
	Current Assets Cash and Cash Equivalents Loans Made Trade Receivables Inventories Marketable Securities Prepayments Other Receivables Investments held in Associates Property, Plant and Equipment Net Worth of Public Entities Total Non-Current Assets  Current Liabilities Trade Payables Other Payables and Accruals Unearned Revenue Employee Benefits Borrowings Total Current Liabilities Total Non-Current Liabilities Total Non-Current Liabilities Total Non-Current Liabilities Total Assets  Non-Current Liabilities Total Current Liabilities Total Current Liabilities  Non-Current Liabilities Total Non-Current Liabilities	Current Assets           Cash and Cash Equivalents         328,019           Loans Made         29,976           Trade Receivables         7,016           Inventories         6,221           Marketable Securities         207,355           Prepayments         9,855           Other Receivables         22,630           Total Current Assets         611,072           Non Current Assets         611,072           Non Current Assets         427           Other Receivable         427           Other Receivables         113           Investments held in Associates         831           Property, Plant and Equipment         2,067,166           Net Worth of Public Entities         393,510           Total Non-Current Assets         2,462,124           Total Assets         3,073,196           Current Liabilities         207,600           Unearned Revenue         55,900           Employee Benefits         10,891           Borrowings         175,404           Unfunded Pension Liability         496,096           Other non current liabilities         13,332           Total Non-Current Liabilities         684,832           Total Assets Less Total Liabilities	STATEMENT OF FINANCIAL POSITION As at 31 March 2022

Comments with respect to balances reflected in the **Statement of Financial Position** for the period ended 31 March 2022 are as follows:

#### Cash

#### (See page 7)

Cash and Cash Equivalents (including fixed deposits with maturity durations <u>not exceeding</u> 90 days) were \$328.0 million and Marketable Securities (comprised solely of fixed deposits with maturity durations exceeding 90 days but not exceeding one (1) year) were \$207.4 million, for a total of \$535.4 million with respect to bank account balances. Total Cash and Deposits balances (held for longer than 90 days but less than a year), are significantly higher (approx. \$83.7 million) than anticipated in the 2022 Plan & Estimates document. Due to the significant cash balances on-hand, the Government continues to places funds on fixed deposits. These longer-term deposits are reflected as Marketable Securities (on the Statement of Financial Position) and are not included in the definition of 'Cash and Cash Equivalents', which only represent deposits that do not exceed 90 days to maturity.

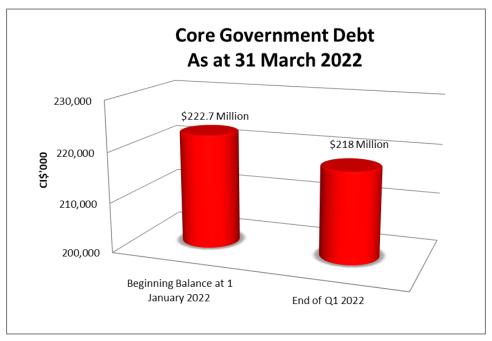


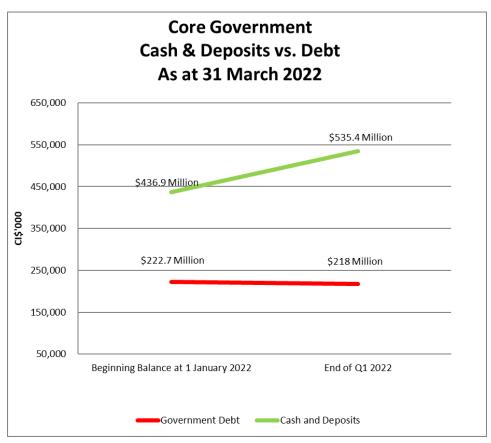
#### **Borrowings**

#### (See page 7)

The Debt Balance which stood at \$218.0 million as at 31 March 2022 (\$42.6 million of which is due within one year). The Debt Balance amount continues to decline with scheduled principal repayments being made.

As at	Debt Maturity Profile	As at
31 March 2021	Debt Maturity Frome	31 March 2022
\$'000		\$'000
	Foreign Currency Debt (US\$s stated in CI\$)	
34,225	Not later than one year	42,600
34,225	Between one and two years	29,464
79,733	Between two and five years	69,005
95,671	Later than five years	76,935
243,854	Total Foreign Currency Debt	218,004
243,854	Total Outstanding Debt	218,004
	•	





## Government Guaranteed Loan Programme (GLP) for Medium Size Businesses (MSBs) and Large Size Businesses (LSBs)

On 7 December 2020 the Government entered into an agreement with five (5) participating local banks to guarantee a loan program to offer and provide new credit facilities (NCFs) to qualifying MSBs and LSBs that are under financial duress for the purpose of providing critical working capital, critical capital funding and loan restructuring necessary for the economic viability of the eligible borrowers. The amounts guaranteed by the Government equal 50% of the aggregate of the outstanding principal, unpaid interest and other NCF costs of the eligible borrowers, provided that at no time shall the guaranteed amount exceed \$375,000 for a MSB and \$1,500,000 for a LSB. As at 31 March 2022, 10 loans have been approved for NCFs under the GLP amounting to \$5.6 million. No provision has been made in these financial results, for the possibility of a default on these loan amounts.

#### **Loan to the Cayman Islands Airports Authority**

An interest free loan of CI\$25.4 million to the Cayman Islands Airports Authority ("CIAA"), had been drawn-down during the period 1 January 2021 to 31 March 2022. The loan was made to CIAA in order to complete a number of additional capital works for the improvement of air and ground traffic and congestion. For the 2022 Financial Year, the approved loan from Government to the CIAA, is a further \$18.1 million.

#### **Loan to Cayman Turtle Conservation and Education Centre**

A loan of CI\$10.0 million to the Turtle Conservation and Education Centre ("CTC") was executed on 17 January 2022. As at 31 March 2022, \$4.5 million has been drawdown. No interest will accrue to the loan for the 2022 and 2023 financial years.

#### Line of Credit and 2021 Convertible Loan

On 10 June 2020, the Government awarded the provision of a stand-by Line of Credit ("LoC") to a consortium of local banks for CI\$330.5 million (US\$403.3 million) - in order to provide additional financial resources in the event that such resources are needed to mitigate the effects of Government's loss of revenue and increased expenditure necessitated by COVID-19. At the end of its 18-month tenor, any amount advanced and unpaid under the LoC will be converted to a 15-year fixed interest rate amortising loan. Both the LoC and the long-term loan are at an annual interest rate of 3.25%. The cost to put the LoC and long-term loan in place was approximately US\$2.4 million.

The amount of US\$10,000,000 had been drawn down on 31 July 2021, in accordance with the agreement dated 18 December 2020, between the Government of the Cayman Islands (CIG) and a consortium of local banks. This amount represents the minimum amount which CIG was obliged to drawdown under Facility A (a short-term revolving line of credit of US\$403.3 million), in order to keep the facility available for possible further use by the CIG, until its expiry on 18 June 2022.

# First Quarter of 2022 Financial Year: Statement of Financial Performance – Core Government

	GOVERNMENT OF THE STATEMENT OF FINAN For the 3-Month Period All figures are sta	CIAL PERFORMANCE Ended 31 March 2022			
Restated					
Actual Results		Actual Results	Budgeted Results	Variance: Year to	
1 January 2021 to		1 January 2022 to	1 January 2022 to	Date Budget vs.	2022 Original
31 March 2021		31 March 2022	31 March 2022	Actual	Budget
	Revenues				
393,435	Coercive Revenue	435,703	423,015	12,688	897,905
9,888	Sales of Goods & Services	10,482	10,345	137	40,563
703	Investment Revenue	530	490	40	2,197
99	Donations	190	44	146	184
87	Other Revenue	1	15	(14)	60
404,212	Total Revenues of Core Government	446,906	433,909	12,997	940,909
	Expenses				
90,475	Personnel Costs	99,170	107,659	8,489	437,224
22,116	Supplies and Consumables	26,163	38,253	12,090	139,604
1,628	Leases	2,347	2,303	(44)	9,746
10,611	Depreciation	12,361	11,091	(1,270)	45,036
3,090	Finance Costs	2,680	3,102	422	14,687
197	Litigation Costs	229	441	212	1,765
34,333	Outputs from SAGCs	41,223	40,477	(746)	161,898
9,402	Outputs from Non-Governmental Output Suppliers	15,540	10,632	(4,908)	42,518
34,189	Transfer Payments	25,447	15,378	(10,069)	61,495
(1,206)	(Gains)/losses on financial instruments	(1,241)	(92)	1,149	(1,169)
(1)	(Gains)/losses on non-financial instruments	(18)	-	18	-
3	Impairment of Inventory	-	-	-	-
3,144	Other Operating Expenses	2,040	2,324	284	8,725
207,981	Total Expenses of Core Government	225,941	231,568	5,627	921,529
196,231	Net Surplus/(Deficit) of Core Government	220,965	202,341	18,624	19,380
7,447	Surplus/(Deficit) of SAGCs	(5,247)	(8,801)	3,554	(35,193)
203,678	Net Surplus/(Deficit) of EPS	215,718	193,540	22,178	(15,813)

The notes which appear on pages 20 to 31 are an integral part of the Statement of Financial Performance.

#### **Revenues**

#### **Coercive Revenue**

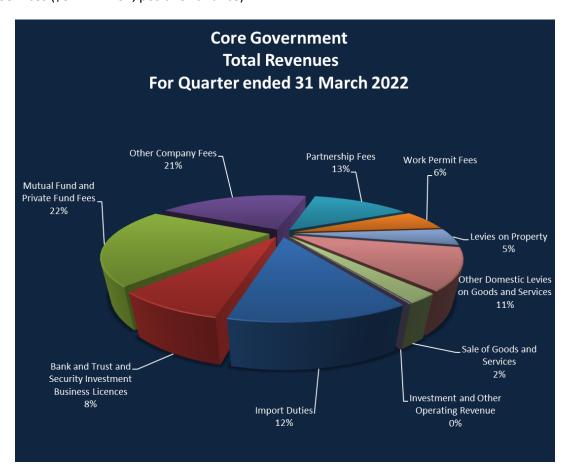
#### (See pages 21 and 22 to 24)

Coercive Revenue recorded for the period was \$12.7 million more than budgeted expectations and \$42.3 million higher than the prior year-to-date (2021) actual results. The positive variance to budget, (the amount of each variance is shown in brackets in the details that follow), was mainly attributable to:

Mutual Fund Administrator Fees (\$3.9 million) performed better than anticipated due an increase in the volume of funds registered. Current year results for these fees are \$5.0 million higher when compared to actual results for the prior year-to-date performance. Private Fund Fees (\$3.8 million), increased by \$8.5 million compared to prior year. Partnership fees (\$4.8 million) had a favourable increase from 2021 quarter one reporting period of \$7.7 million. The aforementioned fees are regulatory licences due at the beginning of each calendar year and, tend to be favourable to budget throughout the first quarter and then level out for the remainder of the year. Stamp Duty – Land Transfers (\$3.2 million) was higher due to higher volumes of property transactions coupled with increasing property values. The 2022 duties (\$20.3 million) are essentially the same (\$20.4 million) as those for the comparable quarter in 2021. Work Permit Fees (\$3.1 million) also elevated the revenues for the reporting period, increasing by \$4.9 million compared to the prior period reflective of the increased demand for workers as the Islands moved into the fifth phase of its reopening.

Notwithstanding the overall favourable results in revenues, when compared to the 2022 Budget, there were certain areas that fell short of projected expectations due to the continued effect of COVID-19 on the economy through the first quarter. In particular, Other Import Duty (\$7.0 million negative variance) and, Tourist Accommodation Charges (\$2.7 million negative variance). However, when compared to the results for prior year-to-date, actual results have increased for these particular categories of revenues. Other Import Duties earned \$6.5 million and Tourist Accommodation Charges earned \$2.9 million more in 2022, respectively, due to the relaxation of COVID-19 restrictions and the re-opening of the Cayman Islands Borders.

The First Quarter generated coercive revenues of \$435.7 million and was 10.7%, or \$42.3 million, higher than the first quarter of 2021 which totalled \$393.4 million. The majority of this change is attributable to 19.0% higher Import Duties (\$8.6 million, positive variance) and, 10.0% higher Domestic Levies on Goods and Services (\$32.7 million, positive variance).



#### **Foregone Revenues**

During the First Quarter the value of revenue forgone by Government is shown by the table on the next page. Many revenues foregone are statute-based (e.g. Stamp Duty Waivers for First Time Caymanian Property buyers) and are granted once certain specified criteria in statutes are satisfied, whilst others are based on judgement and discretion.

#### Foregone Revenues for the Quarter ended 31 March 2022

Revenues Forgone with Respect to:	No. of Waivers and Refunds	Forgone in 1 Jan – 31 Mar 2022
		\$000s
Stamp Duty Waivers for First-Time Caymanian Property Buyers	69	1,260
	09	1,200
Cayman Brac Stamp Duty Waivers	24	384
Waiver/Refund of Import Duty	57	188
Waiver of Stamp Duty under the Discretion of the Minister of Finance and Economic Development	24	712
Refund of Stamp Duty under the Discretion of the Minister of Finance and Economic Development	Nil	Nil
Waiver of Planning Fees	2	6
Refund of Planning Fees	Nil	Nil
Totals	176	2,550

#### **Sales of Goods and Services**

#### (See pages 21 and 24 to 27)

Sales of Goods and Services of \$10.5 million slightly outperformed budget projections by \$0.1 million and \$0.6 million more than prior year-to-date results.

#### **Expenses**

#### **Personnel Costs**

#### (See page 21)

Costs relating to personnel for the first three months of 2022 amounted to \$99.2 million, resulting in a savings in Personnel Costs of \$8.5 million when compared to a budget of \$107.7 million. This favourable variance is the result of vacant posts across several Ministries, Portfolios and Offices. The 2022 personnel costs are higher than the same period in 2021 by \$8.7 million - this variance relates to increased health insurance premiums payable with respect to Civil Servants.

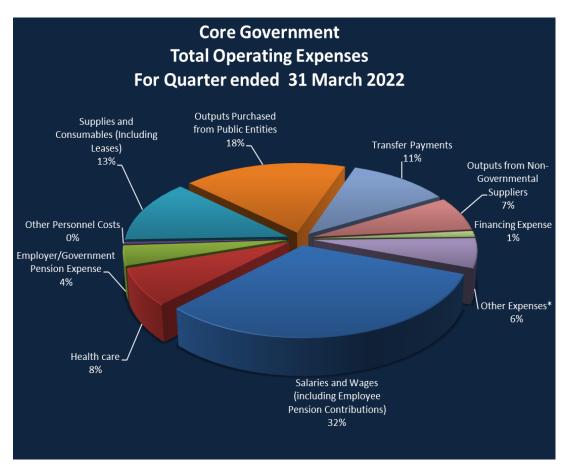
#### **Supplies and Consumables**

#### (See page 21)

Expenses for supplies and consumables of \$26.2 million were recorded for the three-month period of 2022, which is \$12.1 million less than the \$38.3 million budgeted. Costs were \$4.1 million higher than prior year-to-date costs of \$22.1 million.

The most significant savings continue to be related to the Purchase of Services, which accounts for 68.5% of the overall variance. This includes fees paid for Consultancy and Professional services of \$1.4 million during the three-month period January to March 2022, which was \$3.0 million less than forecasted for the period and \$1.0 million less than the same three-month period in 2021.

Ministries, Portfolios and Offices anticipate that as the year progresses costs will align closer to budgeted projections.



#### **Outputs from Statutory Authorities and Government Owned Companies**

#### (See page 28)

Outputs from SAGCs of \$41.2 million were \$0.7 million more than the anticipated year-to-date budget of \$40.5 million. When compared to the prior year-to-date actuals of \$34.3 million, the 2022 expenses are \$6.9 million more – mostly related to increase funding paid to Health Services Authority in 2022 when compared to 2021.

#### **Outputs from Non-Governmental Output Suppliers**

#### (See page 29)

Outputs from Non-Governmental Output Suppliers of \$15.5 million were \$4.9 million more than the year-to-date budget and \$6.1 million more than the prior year. The increase is mainly due to expenditure on "NGS 55 Tertiary Care at Local and Overseas Institutions" being \$3.1 million more than its year-to-date budget. The costs for NGS 55 are currently \$8.3 million, which exceeds the original year-to-date budget of \$5.2 million, and also exceeds prior year-to-date spending by \$1.8 million.

#### **Transfer Payments**

#### (See page 30)

Transfer Payments of \$25.4 million were \$10.1 million more than budgeted for the three-month period. This variance is mainly due to the overages in spending on Ex-gratia Stipend (\$12.1 million negative variance when compared to the original 2022 budgeted amount) to help support displaced tourism workers and businesses affected by the continued closure of the jurisdiction's borders. To ensure sufficient funds are available, Parliament has approved supplementary funding of \$15.0 million in March 2022. When compared to the prior year-to-date amount of \$34.2 million, the 31 March 2022 total expenditure level of \$25.4 million represents a decrease of \$8.8 million.

## Performance of Statutory Authorities and Government Owned Companies

#### (See page 32)

SAGCs recorded a combined net Operating Deficit of \$5.2 million for first quarter of 2022; which was \$3.6 million more favourable than budgeted Deficit expectations of \$8.8 million. Based on the most recent information received from SAGCs, this favourable variance is mainly attributed to results being better than expected at: the Civil Aviation Authority, the Port Authority of the Cayman Islands, and the Water Authority. These favourable variances were partially offset by the unfavourable performance of the Health Services Authority.

SAGCs contribution to the Net Surplus compared to prior year-to-date is \$12.7 million lower.

## First Quarter of 2022 Financial Year: Statement of Cash Flows – Core Government

	GOVERNMENT OF THE CAYMAN ISLANDS CORE GOVERNMENT UNAUDITED STATEMENT OF CASH FLOWS For the 3-Month Period Ended 31 March 2022			
	All Figures are stated in CI \$ 000s			
Actual Results		Actual Results	Actual Results	
1 January 2021 to		1 January 2022 to	1 January 2021 to	
31 March 2021		31 March 2022	31 December 2021	Chang
	Cash Flow from Operating Activities			
	Operating Cash Inflows			
375,699	Coercive Receipts	346,335	969,126	(622,79
11,234	Sale of Goods and Services	16,603	39,319	(22,71
559	Sale of Goods and Services to Other Public Entities	379	2,258	(1,879
403	Interest Received	694	2,351	(1,65
3,281	Other Receipts	3,955	13,695	(9,740
391,176	Total Operating Cash Inflows	367,966	1,026,749	(658,783
(02.725)	Operating Cash Outflows	(00,000)	(202.624)	202.64
(92,725)	Personnel Costs	(98,988)	(382,634)	283,64
(10,452)	Supplies and Consumables Outpute from Public Entities	(38,401)	(106,528)	68,12
(32,705)	Outputs from Public Entities	(44,026)	(126,025)	81,99
(8,991)	Outputs from Non-Governmental Suppliers	(12,055)	(45,544)	33,48
(35,974)	Transfer Payments	(24,658)	(140,702)	116,04
(1,994)	Financing/Interest Expense	(1,843)	(12,272)	10,42
(12,147)	Other Payments	(15,961)	(60,899)	44,93
(194,988)	Total Operating Cash Outflows	(235,932)	(874,604)	638,67
196,188	Net Cash Flows from Operating Activities	132,034	152,145	(20,111
	Cash Flows from Investing Activities			
56,858	Investing Cash inflows Proceeds from Sale of Investments: Maturity of Fixed Deposits	156,969	750,539	(593,570
523	Repayment of Loans made by Government	(24)	730,333	(353,370
525	Dividends and Capital Withdrawal from Public Entities	(24)	5,502	(5,502
F7 204	·	450.045	·	
57,381	Total investing Cash Inflows	156,945	756,682	(599,737
(22,810)	Investing Cash Outflows Purchase of Property Plant and Equipment	(15,666)	(115,428)	99,76
(288,625)	Purchase of Investments: Placement of Fixed Deposits	(91,897)	(723,000)	631,10
(3,576)	Loans made by Government	(9,075)	(8,231)	(84
(2,078)	Equity Injections in Public Entities	(4,032)	(29,667)	25,63
(317.089)		(120,670)	(876,326)	755,65
(- //	Total Investing Cash Outflows	` ' '	. , ,	
(259,708)	Net Cash Flows from Investing Activities	36,275	(119,644)	155,91
	Cash Flows from Financing Activities			
80	Deposits from Public Authorities		10,194	(10,19
-	Proceeds of Borrowings	_	8,375	(8,37
(4,701)	Repayment of Borrowings (loan principal)	(4,701)	(34,225)	29,52
(4,621)	Net Cash Flows from Financing Activities	(4,701)	(15,656)	10,95
(68,141)	Net Increase/ (Decrease) in Cash and Cash Equivalents	163,608	16,845	146,7
147,615	Cash at the beginning of the period: 1 January	164,411	147,615	16,79
79,474	Cash and Cash Equivalents at the end of the period (Deposits held < 90 days)	328,019	164,460	163,55
531,734	Fixed Deposits (Maturity > 90 days)	207,355	272,427	(65,072
611 208	Total Cash and Denosits	525 274	136 887	08 /9

611,208 Total Cash and Deposits

#### **Operating Activities**

#### (See page 17)

Net cash inflows from Operating Activities totalled \$132.0 million for the period.

#### **Investing Activities**

#### (See page 17)

Inflows from Investing Activities totalled \$157.0 million, principally related to the maturity of fixed deposits.

Additionally, \$120.7 million was used for Investing Activities, of which \$91.9 million relates to placements of fixed deposits. The effect of the movement (i.e. \$91.9 million less \$157.0 million) is a decrease in the net amount placed on fixed deposits of \$65.1 million. Additionally, \$19.7 million was utilised for Capital Investment and Expenditures relating to purchases of Property, Plant & Equipment (\$15.7 million) and Equity Investments in SAGCs (\$4.0 million); and the outflow of Loans Made by Government (\$9.1 million – largely made-up of \$4.5 million to the CIAA and \$4.5 million to CTC).

#### **Financing Activities**

#### (See page 17)

Net cash outflows from Financing Activities totalled \$4.7 million, used to repay debt principal.

#### **Capital Expenditures**

Total Equity Investment and Executive Assets Appropriations drawn-down to 31 March 2022, totalled \$16.1 million (versus a total capital cash outlay of \$19.7 million on page 17 – i.e. purchases of Property, Plant & Equipment (\$15.7 million) and Equity Investments in SAGCs (\$4.0 million): establishing a \$3.6 million differential (this is a timing difference between the funds being spent and the funds being reimbursed by the appropriation).

Equity Investment Appropriations drawn by Government's Ministries, Portfolios and Offices, as at 31 March 2022, were \$8.5 million.

Appropriations drawn to enable Equity Investments in SAGCs amounted to \$4.1 million (\$2.3 million to Cayman Airways, \$1.1 million to Cayman Islands Development Bank, \$0.7 million to CTC) as at 31 March 2022.

Appropriations drawn by Government's Ministries, Portfolios and Offices, to incur Capital Expenditures for the creation of Executive Assets amounted to \$3.6 million as at 31 March 2022.

	GOVERNMENT OF THE CAYMAN ISLANDS		
	Capital Investments		
	For the 3-Month Period Ended 31 March 2022		
	All Figures are stated in CI \$ 000s		
	Summary		
Restated			
Actual Results		Actual Results	Original Full Year
1 January 2021 to		1 January 2022 to	Budget
31 March 2021	Category	31 March 2022	2022
10,041	Capital Investments in Ministries, Portfolios and Offices	8,520	118,637
2,265	Capital Investments in SAGCs	4,050	30,416
12,306	Total Equity Investment	12,570	149,053
4,619	Executive Assets	3,564	52,657
16,925	Total	16,134	201,710

See **page 33** for a summary of capital projects currently underway or expected to commence over the next five years.

#### **Conclusion**

The overall fiscal performance reported for the period shows a Net Surplus of \$215.7 million for the EPS, which is 11.5% (\$22.2 million) higher than budgeted. This favourable position was due to actual revenues being higher than budgeted revenues by \$13.0 million for the period. SAGCs had a negative impact of \$5.2 million on the overall surplus for the EPS. However, the performance of SAGCs, at the end of the first quarter, was \$3.6 million favourable when compared to SAGCs' expected deficit of \$8.8 million.

When compared to the same quarter in 2021 (January through March), Core Government Revenues in 2022 were 10.6% (\$42.7 million) higher than 2021; and Expenses in 2022 were 8.6% (\$18.0 million) higher than 2021. SAGCs' performances were 170.5% (\$12.7 million) lower when compared to the same 3-month period (January through March) in 2021. Overall the EPS first quarter Net Surplus was 5.9%, or \$12.0 million, higher than for the same period in 2021.

Coercive revenue for the period 1 January to 31 March 2022 was 10.7% higher than the three-month period ended 31 March 2021, mainly related to better than budgeted revenue performance with respect to Mutual Fund Administrators Licence Fees, Partnership Fees and Private Fund Fees. Total coercive revenues for January through March 2022 were \$42.3 million (10.7%) higher than the total coercive revenues earned for January through March 2021.

Also customary is the increase in costs quarter-on-quarter and year-on-year. Total Expenses for January through March 2022 were higher than costs recorded during the first quarter of 2021 by \$18.0 million (8.6%). The largest increase year-on-year has been in Personnel Costs, which have grown by \$8.7 million (9.6%).

Government's Cash position ended at \$535.4 million at 31 March 2022: \$83.7 million higher than anticipated in the 2022 Plan & Estimates. The accumulation of cash is as result of higher than expected revenues together with a delay in capital projects in the prior year.

The first quarter's performance has positioned the Government to be optimistic about its performance for 2022; however, over the remaining three quarters of 2022 costs will have to be diligently monitored to ensure spending is not incurred, unnecessarily. It is anticipated that there will continue to be economic effects of the COVID-19 pandemic. The continued relaxation of international travel restrictions is likely to boost revenues in the economy in areas such as tourism over the coming months.

## Notes to the 2022 Financial Year's First Quarter - Statement of Financial Performance (Unaudited)

	GOVERNMENT OF THE CAYN	MAN ISLANDS			
	STATEMENT OF FINANCIAL P	ERFORMANCE			
	For the 3-Month Period Ended	d 31 March 2022			
	All figures are stated in	CI\$ 000s			
Restated					
Actual Results		Actual Results	<b>Budgeted Results</b>	Variance: Year to	
1 January 2021 to		1 January 2022 to	1 January 2022 to	Date Budget vs.	2022 Original
31 March 2021		31 March 2022	31 March 2022	Actual	Budget
	Coercive Revenue				
	Levies on International Trade and Transactions				
45,110	Import Duties	53,677	60,598	(6,921)	242,392
130	Other	248	2,623	(2,375)	10,494
326,037	Domestic Levies on Goods and Services	358,771	340,578	18,193	562,194
21,366	Levies on Property	21,559	18,417	3,142	73,638
744	Fines	1,375	789	586	3,141
48	Other Executive Revenue	73	10	63	6,046
393,435	Total Coercive Revenue	435,703	423,015	12,688	897,905
	Sale of Goods and Services				
7,113	Fees and Charges	8,320	7,700	620	30,064
1,719	General Sales	1,286	1,618	(332)	6,268
340	Rentals	349	294	55	1,294
156	Other Goods and Services Revenue	148	107	41	432
560	Sales of Goods and Services to Public Entities	379	626	(247)	2,505
9,888	Total Sales of Goods and Services	10,482	10,345	137	40,563
		•	,		•
	Investment Revenue				
1	Interest on Loans Made	1	1	-	7
702	Interest on Marketable Securties, Deposits and Cash	529	489	40	2,120
-	Investment in Cayman First	-	-	-	70
703	Total Investment Revenue	530	490	40	2,197
	Donations				
99	Other	190	44	146	184
99	Total Donations	190	44	146	184
	Domonuol Costo				
	Personnel Costs				
66,094	Salaries and Wages (including Employee Pension Contributions)	72,108	78,704	6,596	320,214
14,165	Health care	16,985	18,899	1,914	76,654
8,587	Employer/Government Pension Expense	9,009	9,652	643	38,856
1,394	Movement in leave provision expense	831	93	(738)	431
235	Other Personnel Cost	237	311	74	1,069
90,475	Total Personnel Costs	99,170	107,659	8,489	437,224
	Supplies and Consumables				
3,804	Supply of Goods	3,569	5,218	1,649	47,847
13,876	Purchase of Services	15,445	23,721	8,276	56,750
2,625	Utilities	3,459	3,254	(205)	13,376
663	General insurance	1,851	1,927	76	7,407
151	Travel and subsistence	420	787	367	3,238
359	Recruitment and Training	594	1,404	810	4,758
638	Other Supplies and Consumables	825	1,942	1,117	6,228
22,116	Total Supplies and Consumables before operating leases	26,163	38,253	12,090	139,604
1,628	Operating leases	2,347	2,303	(44)	9,746
23,744	Total Supplies and Consumables after operating leases	28,510	40,556	12,046	149,350

	GOVERNMENT OF THE CAYM	IAN ISLANDS			
	STATEMENT OF FINANCIAL PE	RFORMANCE			
	For the 3-Month Period Ended	31 March 2022			
	All figures are stated in	CI\$ 000s			
Restated					
Actual Results		Actual Results	Budgeted Results	Variance: Year to	
1 January 2021 to		1 January 2022 to	1 January 2022 to	Date Budget vs.	2022 Original
31 March 2021		31 March 2022	31 March 2022	Actual	Budget
	Coercive Revenue				
	Levies on International Trade and Transaction				
1 621	Import Duties Alcoholic Beverages Duty	5,235	5,352	(117)	21,409
	Gasoline and Diesel Duty	3,373	3,024	349	12,096
	Motor Vehicle Duty	6,209	6,346	(137)	25,383
	Other Import Duty	36,572	43,564	(6,992)	174,255
· ·	Tobacco Products Duty	2,288	2,312	(24)	9,249
45,110	•	53,677	60,598	(6,921)	242,392
45,110	Total Import Buties	33,077	00,330	(0,321)	242,332
	Other Levies on International Trade and Transactions				
(4)	Cruise Ship Departure Charges	108	1,618	(1,510)	6,473
134	Environmental Protection Fund Fees	140	1,005	(865)	4,021
	Total Other Levies on International Trade and Transactions	248	2,623	(2,375)	10,494
			<u> </u>	,,,,	•
	Domestic Levies on Goods and Services				
-	Annual Fee for Certificate of Direct Investment - Fee equivalent to that	-	9	(9)	35
2,108	Annual Permanent Resident Work Permit Fees	5,888	4,851	1,037	19,402
26,086	Bank and Trust Licences	25,536	25,882	(346)	26,551
37	Birth, Deaths & Marriages	31	33	(2)	123
3,714	Building Permit Fees	1,467	2,335	(868)	9,339
9	Business Staffing Plan Board Fees	8	14	(6)	57
400	Caribbean Utilities Company (CUC) Licence	-	600	(600)	2,400
101	Caymanian Status Fees	140	80	60	319
422	Court Fees	287	475	(188)	1,900
893	Debit Transaction Fees	1,096	934	162	3,735
1	Dependant of Caymanian Grant Fee	-	-	-	2
-	Directors Register Inspection Fees	-	8	(8)	11
-	Final WP Non-renewal (90days) - Grant	1	2	(1)	10
17	Firearms Licences	7	19	(12)	75
26	Foundation Companies	82	106	(24)	132
306	General Search Fees	387	317	70	970
-	Grant of Temporary Work Permit - Seasonal Worker	6	1	5	4
376	Health Practitioners' Board Fees	299	175	124	700
	Hotel Licences	46	20	26	339
324	Immigration Non-Refundable Repatriation Fees	610	295	315	1,179
1,875	Information and Communications Technology Authority (ICTA) Licence:	1,875	1,875	-	7,500
8,660	Insurance Licences	8,304	8,978	(674)	9,301
252	Insurance Stamp Duty	454	344	110	1,376
-	Issue fee for Certificate of Direct Investment	-	5	(5)	20
(68)	Issue Fee for Residency & Employment Rights Certificate	469	457	12	1,828
16	Issue Fee for Specialist Caregiver Certificate	16	11	5	46
377	Land Registry Fees	302	295	7	1,178
808	Law Firm Operational Licences	860	943	(83)	3,770
448	Legal Practioner Fees	458	570	(112)	2,279
	Limited Liability Companies	3,682	2,406	1,276	5,123
	Limited Liability Partnership	41	34	7	43
35	Liquor Licences	4	6	(2)	706
3,414		3,993	3,125	868	3,268
122	Local Company Control Licence Grants/Renewals	108	119	(11)	464
-	Local Vessel Licences	-	6	(6)	25

	GOVERNMENT OF THE CAYN STATEMENT OF FINANCIAL PI				-
	For the 3-Month Period Ended All figures are stated in				-
Restated	An figures are stated in	C17 0003			
Actual Results		Actual Results	<b>Budgeted Results</b>	Variance: Year to	
1 January 2021 to		1 January 2022 to	1 January 2022 to	Date Budget vs.	2022 Original
31 March 2021		31 March 2022	31 March 2022	Actual	Budget
	Domestic Levies on Goods and Services Contd.				
15	Miscellaneous Licences	17	18	(1)	71
49	Money Services Licences	49	46	3	46
	Money Transfer Fees	946	770	176	3,004
3,261	Motor Vehicle Charges Motor Vehicle Drivers Licences	3,563	3,131	432 72	2,505
696	Motor Vehicle Environmental Tax	136 505	64 777	(272)	255 3,108
38,447		43,408	39,521	3,887	3,108 47,370
·	Notary Public Fees	43,408 99	39,521	(32)	47,370 523
103		-	4	(4)	6,005
79,053	Non-Profit Organizations Other Company Fees - Exempt	- 82,704	80,855	1,849	113,440
7,407	Other Company Fees - Exempt  Other Company Fees - Foreign	8,039	7,591	448	9,590
1,694	Other Company Fees - Non-Resident	1,584	1,553	31	1,745
1,842	• •	1,852	2,130	(278)	2,945
4,338	Other/Misc Stamp Duty	3,368	3,149	219	12,595
· ·	Package Charges	277	314	(37)	1,254
52,828		60,488	55,650	4,838	69,127
	Patents and Trademarks	1,121	375	746	1,500
1,186	Planning Fees	488	598	(110)	2,392
44,802	•	53,256	49,436	3,820	58,468
410	Provision for continuation of work permit - Grant	542	391	151	1,564
-	Public Land Commission Permit Fees	-	6	(6)	25
39	Public Records	26	35	(9)	118
-	Public Transport - Drivers Licences	-	9	(9)	36
1	Public Transport - Operator Licences	1	2	(1)	6
2	Registration Fees for Private Schools	-	-	-	-
-	Residency and Employment Rights Certificate (Surviving spouse)	-	1	(1)	3
59	Residency & Employment Rights Cert. (dependant of a P.R Grant)	69	74	(5)	294
38	Residency and Employment Rights Cert.(Spouse of Caymanian)	25	32	(7)	129
365	Residency Certificate for Persons of Independent Means	70	44	26	178
1,845	RFI - Permanent Residence - Persons of Independent Means	628	581	47	2,325
	Right to be Caymanian - Possession of a British Overseas Territories Cei	-	-		-
	RJC - Residency Certificate (Substantial Business Presence)	19	9	10	34
16	Royalties and Dredging	27	162	(135)	650
7,890	•	8,386	9,734	(1,348)	10,612
	Spear Gun Licences	1	1	-	5
100	Special Economic Zone Grant Fee	148	97	51	386
4 245	Special Marriage Licences	- 2.005	- 275	-	1
	Tax and Trust Undertakings Tobacco Dealer Registration fees	2,865 8	2,375 2	490 6	9,500 113
	-				
2,149	Tourist Accommodation Charges Traders Licences	3,078 3,151	5,743 1,539	(2,665) 1,612	18,265 6,001
1	Trust Registration Fees	430	516	(86)	744
	Virtual Assets (Service Providers)	28	25	(86)	25
	Website - Recovery Fees	81	79	2	315
/5	W.I.Z Boat Licensing	- 01	5	(5)	20
15 866	Work Permits Fees	20,806	17,659	3,147	70,635
1	Working Under Operation of Law Fees	25,000	17,033	11	70,033
326,037	Total Domestic Levies on Goods and Services	358,771	340,578	18,193	562,194

881 Land Holding Companies Share Transfer Charges         816         75         741         830           20427 Stamp Duty - Land Transfer         20339         17,125         3,146         650           - Timeshare Ownership Charges         86         81         5         29           2,1366 Total Levies on Property         21,599         18,417         3,142         73,63           Fines         - CIMA - Penalties and Fines         335         -         333         -         333         -         333         -         20         20         20 (Openalties and Fines         625         556         69         2,22         -         20         20 (Openalties and Fines         175         188         7         66         -         -         -         66         -		GOVERNMENT OF THE CA	AYMAN ISLANDS			
Restated   Actual Results   Actual Results   Inanuary 2021						
Restance		For the 3-Month Period En	ded 31 March 2022			
March   Marc		All figures are stated	in CI\$ 000s			
Same			4			
				•		2022 Original
					_	-
S8   Infrastructure Fund Fees	31 Walti 2021	Levies on Property	31 WIGHT 2022	31 IVIAI CI I 2022	Actual	buuget
Section   1988   Land Holding Companies Share Transfer Charges   86	58		318	1.136	(818)	4,542
20,427   Stamp Duty- Land Transfer   20,339   17,125   3,246   88.50						300
Fines			20,339	17,125	3,214	68,500
Fines	-	Timeshare Ownership Charges	86	81	5	296
CIMA - Penalties and fines   335	21,366	Total Levies on Property	21,559	18,417	3,142	73,638
CIMA - Penalties and fines   335						
6 Compounded Penalties 704 Court Fines 8 625 556 69 2,222 - DCI Penalties and Fines 8 84 16 68 66 - General Registry - Fenalties and Fines 8 175 108 7 65 28 Immigration Fines 9 4 34 60 133 3 Procedural Fines 5 2 5 5 47 2 - Public Land Commission Fines for Offenses - Value of Commission Fines for			225		225	
704 Court Fines 625 556 69 2.22 - DCI Penalities and fines 84 16 68 66 - General Registry - Penalities and Fines 175 168 7 65 28 Immigration Fines 59 4 34 60 133 3 Procedural Fines 52 5 5 47 2 - Public Land Commission Fines for Offenses 5 2 5 5 47 2 - Public Land Commission Fines for Offenses - 4 (4) 1 3 HRS- Administrative	-					- 26
- DCI Penalties and Fines		·				
- General Registry - Penalties and Fines 175 158 7 65 28 Immigration Fines 94 34 60 133 3 Procedural Fines 52 5 5 47 2 2 - Public Land Commission Fines for Offenses - 4 (4) 1 1 3 18FS. Administrative						61
28 Immigration Fines         94         34         60         13           3 Procedural Fines         52         5         47         20           - Public Land Commission Fines for Offenses         -         4         (4)         1           3 HRS-Administrative         -         -         -         -           7744 Total Fines         1,375         789         586         3,14           Other Executive Revenue           36 Misculaneous income         73         -         73         -         73         -         10         (10)         4         -	-					656
3   Procedural Fines   52   5   47   2	28					137
3 HRS-Administrative		3	52		47	20
Total Fines	-			4		15
Other Executive Revenue           36         Miscellaneous Income         73         -         73           12         Save the Mortage Loan Received         -         10         (10)         4           - Proceeds of Liquidated Entities         -         -         -         6,00           48         Total Other Executive Revenue         73         10         63         6,04           393,435         TOTAL COERCIVE REVENUE         435,703         423,015         12,688         897,90           Sale of Goods and Services           Fees and Charges           49         Agricultural Department Fees         38         33         5         13           317         Annual Work Permit Application Fees (Entity)         462         404         58         1,61           4         Application Fee for Specialist Caregiver Certificate         2         2         2         -           APA - Appeal to Board against decision made by an Immigration         1         1 officer Application Fee         7         1         6         4         6         2         2         -         -         APA - Appeal to Board against decision made by an Immigration         1         1 officer Application Fee         7         1 </td <td>3</td> <td>HRS- Administrative</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td>	3	HRS- Administrative	-	-	-	-
36 Miscellaneous income   73	744	Total Fines	1,375	789	586	3,141
36 Miscellaneous income   73						
36 Miscellaneous income   73		Other Franchise December				
12   Save the Mortgage Loan Received   -   10   (10)   4   - Proceeds of Liquidated Entities   -   -   -   6,000     48   Total Other Executive Revenue   73   10   63   6,040     393,435   TOTAL COERCIVE REVENUE   435,703   423,015   12,688   897,90     Sale of Goods and Services	26		72		72	
- Proceeds of Liquidated Entities						45
	-		_	-	(10)	
Sale of Goods and Services   Fees and Charges   49   Agricultural Department Fees   51   38   33   5   13   371   Annual Work Permit Application Fees (Entity)   462   404   58   1,61   4   4   Application Fee (for Specialist Caregiver Certificate   2   2   2   2   2   4   4   4   4   4	48	·	73	10	63	6,046
Sale of Goods and Services   Fees and Charges   49   Agricultural Department Fees   51   38   33   5   13   371   Annual Work Permit Application Fees (Entity)   462   404   58   1,61   4   4   Application Fee (for Specialist Caregiver Certificate   2   2   2   2   2   4   4   4   4   4						
Fees and Charges         49         Agricultural Department Fees         38         33         5         13           371         Annual Work Permit Application Fees (Entity)         462         404         58         1,61           4         Application Fee for Specialist Caregiver Certificate         2         2         2         -           APA - Appeal to Board against decision made by an Immigration         1         0 fficer Application Fee         7         1         6         1           380         Authentication and Apostille of Documents Fee         571         617         (46)         2,46           5         Business Staffing Plan Fees         2         3         (1)         1           1         Business Visitors Administration Fees         4         2         2         2           1         Business Visitors Permit - Express Determination Fee         7         4         3         1           1         Business Visitors Permit - Express Determination Fee         7         4         3         1           1         Business Visitors Permit - Express Determination Fee         7         4         3         1           4         Caymanian Status Application Fees (Entity)         41         35         6         14						
Fees and Charges         49         Agricultural Department Fees         38         33         5         13           371         Annual Work Permit Application Fees (Entity)         462         404         58         1,61           4         Application Fee for Specialist Caregiver Certificate         2         2         2         -           APA - Appeal to Board against decision made by an Immigration         1         0 fficer Application Fee         7         1         6         1           380         Authentication and Apostille of Documents Fee         571         617         (46)         2,46           5         Business Staffing Plan Fees         2         3         (1)         1           1         Business Visitors Administration Fees         4         2         2         2           1         Business Visitors Permit - Express Determination Fee         7         4         3         1           1         Business Visitors Permit - Express Determination Fee         7         4         3         1           1         Business Visitors Permit - Express Determination Fee         7         4         3         1           4         Caymanian Status Application Fees (Entity)         41         35         6         14	393,435	TOTAL COERCIVE REVENUE		423,015	12,688	897,905
49       Agricultural Department Fees       38       33       5       13         371       Annual Work Permit Application Fees (Entity)       462       404       58       1,61         4       Application Fee for Specialist Caregiver Certificate       2       2       2       -         APA - Appeal to Board against decision made by an Immigration       1       0fficer Application Fee       7       1       6       -         380       Authentication and Apostille of Documents Fee       57       1       66       2,46         5       Business Staffing Plan Fees       2       3       (1)       1         1       Business Visitors Administration Fees       4       2       2       2         1       Business Visitors Administration Fees       4       2       2       2       1         1       Business Visitors Permit - Express Determination Fee       7       4       3       11       1         1       Business Visitors Permit - Express Determination Fee       7       4       3       1       1         4       Caymanian Status Application Fees (Entity)       41       13       5       6       14         4       Caymanian Status Application Fees (Entity)       4	393,435			423,015	12,688	•
4 Application Fee for Specialist Caregiver Certificate APA - Appeal to Board against decision made by an Immigration       2       2       -	393,435	Sale of Goods and Services		423,015	12,688	•
APA - Appeal to Board against decision made by an Immigration  1 Officer Application Fee 380 Authentication and Apostille of Documents Fee 571 617 (46) 2,46 5 Business Staffing Plan Fees 2 3 (1) 1 1 Business Visitors Administration Fees 4 2 2 1 BVX - Business Visitors Administration Fees 4 2 2 1 BVX - Business Visitors Permit - Express Determination Fee 7 4 4 3 1 15 Cabinet Appeal Fees 44 17 27 6 49 Caymanian Status Application Fees (Entity) 41 35 6 14 40 Cemetery/Vault Sales 65 39 26 15 - Coat of Arms & Other National Symbols Usage Fee - 1 (1) 9 Customised Motor Vehicle Licence Plate Fees 14 8 6 3 51 Customs Special Attendance Fees 67 188 (121) 75 2 Dependant of a Caymanian Admin Fee 1 1 1 - 124 Drivers Examination Fees 110 119 (9) 47 18 Duplicate Vehicle Log Books 22 17 5 6 2 Electrical Inspection Fees 3 3 3 3 - 1 3 Electrical Licence Fees 42 21 21 88 10 Elevator Inspection Fees 11 Elevator Inspection Fees 12 Environmental Service Fees 13 Electrical Licence Fees 14 11 3 3 4 4 Environmental Service Fees 74 947 (201) 3,03 248 Express Fee - Work Permits 543 148 395 59 24 Express Land Registry 13 20 (7) 8		Sale of Goods and Services Fees and Charges	435,703	,	·	•
1 Officer Application Fee       7       1       6       380       Authentication and Apostille of Documents Fee       571       617       (46)       2,46         5 Business Staffing Plan Fees       2       3       (1)       1         1 Business Vistors Administration Fees       4       2       2       2         1 BVX - Business Visitors Permit - Express Determination Fee       7       4       3       1         15 Cabinet Appeal Fees       44       17       27       6         49 Caymanian Status Application Fees (Entity)       41       35       6       14         40 Cemetery/Vault Sales       65       39       26       15         - Coat of Arms & Other National Symbols Usage Fee       -       1       (1)         9 Customised Motor Vehicle Licence Plate Fees       14       8       6       3         51 Customs Special Attendance Fees       67       188       (121)       75         2 Dependant of a Caymanian Admin Fee       1       1       -       -         124 Drivers Examination Fees       110       119       (9)       47         18 Duplicate Vehicle Log Books       22       17       5       6         2 Electrical Inspection Fees       14	49	Sale of Goods and Services Fees and Charges Agricultural Department Fees	<b>435,703</b>	33	5	897,905
380       Authentication and Apostille of Documents Fee       571       617       (46)       2,46         5       Business Staffing Plan Fees       2       3       (1)       1         1       Business Visitors Administration Fees       4       2       2       2         1       BVX - Business Visitors Permit - Express Determination Fee       7       4       3       1         15       Cabinet Appeal Fees       44       17       27       6         49       Caymanian Status Application Fees (Entity)       41       35       6       14         40       Cemetery/Vault Sales       65       39       26       15         -       Coat of Arms & Other National Symbols Usage Fee       -       1       (1)         -       Coat of Arms & Other National Symbols Usage Fee       -       1       (1)         -       Coat of Arms & Other National Symbols Usage Fee       -       1       (1)         -       Customs Special Attendance Fees       14       8       6       3         51       Customs Special Attendance Fees       1       1       -       -         2       Dependant of a Caymanian Admin Fee       1       1       1       -       - <td>49 371</td> <td>Sale of Goods and Services Fees and Charges Agricultural Department Fees Annual Work Permit Application Fees (Entity)</td> <td><b>435,703</b>  38 462</td> <td>33 404</td> <td>5</td> <td>897,905</td>	49 371	Sale of Goods and Services Fees and Charges Agricultural Department Fees Annual Work Permit Application Fees (Entity)	<b>435,703</b> 38 462	33 404	5	897,905
5       Business Staffing Plan Fees       2       3       (1)       1         1       Business Vistors Administration Fees       4       2       2       2         1       BVX - Business Visitors Permit - Express Determination Fee       7       4       3       1         15       Cabinet Appeal Fees       44       17       27       66         49       Caymanian Status Application Fees (Entity)       41       35       6       14         40       Cemetery/Vault Sales       65       39       26       15         -       Coat of Arms & Other National Symbols Usage Fee       -       1       (1)         9       Customised Motor Vehicle Licence Plate Fees       14       8       6       3         51       Customs Special Attendance Fees       67       188       (121)       75         2       Dependant of a Caymanian Admin Fee       1       1       -       -         124       Drivers Examination Fees       110       119       (9)       47         18       Duplicate Vehicle Log Books       22       17       5       6         2       Electrical Licence Fees       4       2       21       21       8	49 371 4	Sale of Goods and Services  Fees and Charges Agricultural Department Fees Annual Work Permit Application Fees (Entity) Application Fee for Specialist Caregiver Certificate APA - Appeal to Board against decision made by an Immigration	<b>435,703</b> 38 462	33 404	5	897,905 131 1,615
1 Business Vistors Administration Fees       4       2       2       1         1 BVX - Business Visitors Permit - Express Determination Fee       7       4       3       1         15 Cabinet Appeal Fees       44       17       27       6         49 Caymanian Status Application Fees (Entity)       41       35       6       14         40 Cemetery/Vault Sales       65       39       26       15         - Coat of Arms & Other National Symbols Usage Fee       -       1       (1)         9 Customised Motor Vehicle Licence Plate Fees       14       8       6       3         51 Customs Special Attendance Fees       67       188       (121)       75         2 Dependant of a Caymanian Admin Fee       1       1       -       -         124 Drivers Examination Fees       110       119       (9)       47         18 Duplicate Vehicle Log Books       22       17       5       6         2 Electrical Inspection Fees       3       3       -       1         3 Electrical Licence Fees       42       21       21       8         4 Environmental Service Fees       4       6       (2)       2         2 Estate Management Fees       -       -	49 371 4	Sale of Goods and Services  Fees and Charges Agricultural Department Fees Annual Work Permit Application Fees (Entity) Application Fee for Specialist Caregiver Certificate APA - Appeal to Board against decision made by an Immigration Officer Application Fee	435,703 38 462 2	33 404 2	5 58 -	897,905 131 1,615 7
1       BVX - Business Visitors Permit - Express Determination Fee       7       4       3       1         15       Cabinet Appeal Fees       44       17       27       6         49       Caymanian Status Application Fees (Entity)       41       35       6       14         40       Cemetery/Vault Sales       65       39       26       15         -       Coat of Arms & Other National Symbols Usage Fee       -       1       (1)         9       Customised Motor Vehicle Licence Plate Fees       14       8       6       3         51       Customs Special Attendance Fees       67       188       (121)       75         2       Dependant of a Caymanian Admin Fee       1       1       -       -         124       Drivers Examination Fees       110       119       (9)       47         18       Duplicate Vehicle Log Books       22       17       5       6         2       Electrical Inspection Fees       3       3       -       1         3       Electrical Licence Fees       4       2       21       21       8         4       Environmental Service Fees       4       6       (2)       2       2	49 371 4 1 380	Sale of Goods and Services  Fees and Charges Agricultural Department Fees Annual Work Permit Application Fees (Entity) Application Fee for Specialist Caregiver Certificate APA - Appeal to Board against decision made by an Immigration Officer Application Fee Authentication and Apostille of Documents Fee	435,703 38 462 2 7 571	33 404 2 1 617	5 58 - 6 (46)	897,905 131 1,615 7 5 2,467
15 Cabinet Appeal Fees       44       17       27       66         49 Caymanian Status Application Fees (Entity)       41       35       6       14         40 Cemetery/Vault Sales       65       39       26       15         - Coat of Arms & Other National Symbols Usage Fee       -       1       (1)         9 Customised Motor Vehicle Licence Plate Fees       14       8       6       3         51 Customs Special Attendance Fees       67       188       (121)       75         2 Dependant of a Caymanian Admin Fee       1       1       -       -         124 Drivers Examination Fees       110       119       (9)       47         18 Duplicate Vehicle Log Books       22       17       5       6         2 Electrical Inspection Fees       3       3       -       1         3 Electrical Licence Fees       42       21       21       8         4 Environmental Service Fees       4       6       (2)       2         2 Estate Management Fees       -       -       -       -         911 Examination Fees       746       947       (201)       3,03         248 Express Fee - Work Permits       543       148       395       59<	49 371 4 1 380 5	Sale of Goods and Services  Fees and Charges Agricultural Department Fees Annual Work Permit Application Fees (Entity) Application Fee for Specialist Caregiver Certificate APA - Appeal to Board against decision made by an Immigration Officer Application Fee Authentication and Apostille of Documents Fee Business Staffing Plan Fees	435,703  38 462 2  7 571 2	33 404 2 1 617 3	5 58 - 6 (46) (1)	897,905  131 1,615 7 5 2,467 12
49       Caymanian Status Application Fees (Entity)       41       35       6       14         40       Cemetery/Vault Sales       65       39       26       15         - Coat of Arms & Other National Symbols Usage Fee       -       1       (1)         9       Customised Motor Vehicle Licence Plate Fees       14       8       6       3         51       Customs Special Attendance Fees       67       188       (121)       75         2       Dependant of a Caymanian Admin Fee       1       1       -       -         124       Drivers Examination Fees       110       119       (9)       47         18       Duplicate Vehicle Log Books       22       17       5       6         2       Electrical Inspection Fees       3       3       -       1         3       Electrical Licence Fees       42       21       21       8         4       Environmental Service Fees       4       6       (2)       2         2       Estate Management Fees       -       -       -       -         91       Examination Fees       746       947       (201)       3,03         24       Express Fee - Work Permits	49 371 4 1 380 5	Sale of Goods and Services  Fees and Charges Agricultural Department Fees Annual Work Permit Application Fees (Entity) Application Fee for Specialist Caregiver Certificate APA - Appeal to Board against decision made by an Immigration Officer Application Fee Authentication and Apostille of Documents Fee Business Staffing Plan Fees Business Vistors Administration Fees	435,703  38 462 2  7 571 2 4	33 404 2 1 617 3 2	5 58 - 6 (46) (1) 2	897,905  131 1,615 7 5 2,467 12 9
40       Cemetery/Vault Sales       65       39       26       15         - Coat of Arms & Other National Symbols Usage Fee       -       1       (1)         9       Customised Motor Vehicle Licence Plate Fees       14       8       6       3         51       Customs Special Attendance Fees       67       188       (121)       75         2       Dependant of a Caymanian Admin Fee       1       1       -       -         124       Drivers Examination Fees       110       119       (9)       47         18       Duplicate Vehicle Log Books       22       17       5       6         2       Electrical Inspection Fees       3       3       -       1         3       Electrical Licence Fees       42       21       21       8         4       Environmental Service Fees       4       6       (2)       2         2       Estate Management Fees       -       -       -       -         91       Examination Fees       746       947       (201)       3,03         24       Express Fee - Work Permits       543       148       395       59         24       Express Land Registry       13	49 371 4 1 380 5 1	Sale of Goods and Services  Fees and Charges  Agricultural Department Fees  Annual Work Permit Application Fees (Entity)  Application Fee for Specialist Caregiver Certificate  APA - Appeal to Board against decision made by an Immigration  Officer Application Fee  Authentication and Apostille of Documents Fee  Business Staffing Plan Fees  Business Vistors Administration Fees  BVX - Business Visitors Permit - Express Determination Fee	435,703  38 462 2  7 571 2 4 7	33 404 2 1 617 3 2 4	5 58 - 6 (46) (1) 2 3	897,905  131 1,615 7  5 2,467 12 9 17
- Coat of Arms & Other National Symbols Usage Fee - 1 (1) 9 Customised Motor Vehicle Licence Plate Fees 14 8 6 3. 51 Customs Special Attendance Fees 67 188 (121) 75. 2 Dependant of a Caymanian Admin Fee 1 1 1 - 1. 124 Drivers Examination Fees 110 119 (9) 47. 18 Duplicate Vehicle Log Books 22 17 5 6. 2 Electrical Inspection Fees 3 3 3 - 1. 39 Electrical Licence Fees 42 21 21 8. 10 Elevator Inspection Fees 14 111 3 4. 4 Environmental Service Fees 44 6 (2) 2. 2 Estate Management Fees	49 371 4 1 380 5 1 1	Sale of Goods and Services  Fees and Charges Agricultural Department Fees Annual Work Permit Application Fees (Entity) Application Fee for Specialist Caregiver Certificate APA - Appeal to Board against decision made by an Immigration Officer Application Fee Authentication and Apostille of Documents Fee Business Staffing Plan Fees Business Vistors Administration Fees BVX - Business Visitors Permit - Express Determination Fee Cabinet Appeal Fees	435,703  38 462 2  7 571 2 4 7 44	33 404 2 1 617 3 2 4	5 58 - 6 (46) (1) 2 3 27	897,905  131 1,615 7 5 2,467 12 9 17 66
9 Customised Motor Vehicle Licence Plate Fees       14       8       6       3         51 Customs Special Attendance Fees       67       188       (121)       75         2 Dependant of a Caymanian Admin Fee       1       1       -       -         124 Drivers Examination Fees       110       119       (9)       47         18 Duplicate Vehicle Log Books       22       17       5       6         2 Electrical Inspection Fees       3       3       -       1         39 Electrical Licence Fees       42       21       21       21       8         10 Elevator Inspection Fees       14       11       3       4         4 Environmental Service Fees       4       6       (2)       2         2 Estate Management Fees       -       -       -       -         911 Examination Fees       746       947       (201)       3,03         248 Express Fee - Work Permits       543       148       395       59         24 Express Land Registry       13       20       (7)       8	49 371 4 1 380 5 1 1 15	Sale of Goods and Services  Fees and Charges Agricultural Department Fees Annual Work Permit Application Fees (Entity) Application Fee for Specialist Caregiver Certificate APA - Appeal to Board against decision made by an Immigration Officer Application Fee Authentication and Apostille of Documents Fee Business Staffing Plan Fees Business Vistors Administration Fees BVX - Business Visitors Permit - Express Determination Fee Cabinet Appeal Fees Caymanian Status Application Fees (Entity)	435,703  38 462 2  7 571 2 4 7 44 41	33 404 2 1 617 3 2 4 17	5 58 - 6 (46) (1) 2 3 27 6	897,905  131 1,615 7  5 2,467 12 9 17 66 141
51       Customs Special Attendance Fees       67       188       (121)       75         2       Dependant of a Caymanian Admin Fee       1       1       -       -         124       Drivers Examination Fees       110       119       (9)       47         18       Duplicate Vehicle Log Books       22       17       5       6         2       Electrical Inspection Fees       3       3       -       1         39       Electrical Licence Fees       42       21       21       8         10       Elevator Inspection Fees       14       11       3       4         4       Environmental Service Fees       4       6       (2)       2         2       Estate Management Fees       -       -       -       -         911       Examination Fees       746       947       (201)       3,03         248       Express Fee - Work Permits       543       148       395       59         24       Express Land Registry       13       20       (7)       8	49 371 4 1 380 5 1 1 15	Sale of Goods and Services  Fees and Charges Agricultural Department Fees Annual Work Permit Application Fees (Entity) Application Fee for Specialist Caregiver Certificate APA - Appeal to Board against decision made by an Immigration Officer Application Fee Authentication and Apostille of Documents Fee Business Staffing Plan Fees Business Vistors Administration Fees BVX - Business Visitors Permit - Express Determination Fee Cabinet Appeal Fees Caymanian Status Application Fees (Entity) Cemetery/Vault Sales	38 462 2 7 571 2 4 7 44 41 65	33 404 2 1 617 3 2 4 17 35	5 58 - 6 (46) (1) 2 3 27 6 26	897,905  131 1,615 7 5 2,467 12 9 17 66
2       Dependant of a Caymanian Admin Fee       1       1       -	49 371 4 1 380 5 1 1 15 49	Sale of Goods and Services  Fees and Charges  Agricultural Department Fees  Annual Work Permit Application Fees (Entity)  Application Fee for Specialist Caregiver Certificate  APA - Appeal to Board against decision made by an Immigration  Officer Application Fee  Authentication and Apostille of Documents Fee  Business Staffing Plan Fees  Business Vistors Administration Fees  BVX - Business Visitors Permit - Express Determination Fee  Cabinet Appeal Fees  Caymanian Status Application Fees (Entity)  Cemetery/Vault Sales  Coat of Arms & Other National Symbols Usage Fee	38 462 2 7 571 2 4 7 44 41 65	33 404 2 1 617 3 2 4 17 35 39	5 58 - 6 (46) (1) 2 3 27 6 26 (1)	897,905  131 1,615 7 5 2,467 12 9 17 66 141 157
124       Drivers Examination Fees       110       119       (9)       47         18       Duplicate Vehicle Log Books       22       17       5       6         2       Electrical Inspection Fees       3       3       -       1         39       Electrical Licence Fees       42       21       21       8         10       Elevator Inspection Fees       14       11       3       4         4       Environmental Service Fees       4       6       (2)       2         2       Estate Management Fees       -       -       -         911       Examination Fees       746       947       (201)       3,03         248       Express Fee - Work Permits       543       148       395       59         24       Express Land Registry       13       20       (7)       8	49 371 4 1 380 5 1 1 15 49 40	Sale of Goods and Services  Fees and Charges Agricultural Department Fees Annual Work Permit Application Fees (Entity) Application Fee for Specialist Caregiver Certificate APA - Appeal to Board against decision made by an Immigration Officer Application Fee Authentication and Apostille of Documents Fee Business Staffing Plan Fees Business Vistors Administration Fees BVX - Business Visitors Permit - Express Determination Fee Cabinet Appeal Fees Caymanian Status Application Fees (Entity) Cemetery/Vault Sales Coat of Arms & Other National Symbols Usage Fee Customised Motor Vehicle Licence Plate Fees	38 462 2 7 571 2 4 7 44 41 65	33 404 2 1 617 3 2 4 17 35 39 1	5 58 - 6 (46) (1) 2 3 27 6 26 (1) 6	897,905  131 1,615 7  5 2,467 12 9 17 66 141 157
18       Duplicate Vehicle Log Books       22       17       5       6         2       Electrical Inspection Fees       3       3       -       1         39       Electrical Licence Fees       42       21       21       8         10       Elevator Inspection Fees       14       11       3       4         4       Environmental Service Fees       4       6       (2)       2         2       Estate Management Fees       -       -       -         911       Examination Fees       746       947       (201)       3,03         248       Express Fee - Work Permits       543       148       395       59         24       Express Land Registry       13       20       (7)       8	49 371 4 1 380 5 1 1 15 49 40	Sale of Goods and Services  Fees and Charges Agricultural Department Fees Annual Work Permit Application Fees (Entity) Application Fee for Specialist Caregiver Certificate APA - Appeal to Board against decision made by an Immigration Officer Application Fee Authentication and Apostille of Documents Fee Business Staffing Plan Fees Business Vistors Administration Fees BVX - Business Visitors Permit - Express Determination Fee Cabinet Appeal Fees Caymanian Status Application Fees (Entity) Cemetery/Vault Sales Coat of Arms & Other National Symbols Usage Fee Customised Motor Vehicle Licence Plate Fees Customs Special Attendance Fees	38 462 2 7 571 2 4 7 44 41 65 -	33 404 2 1 617 3 2 4 17 35 39 1 8	5 58 - 6 (46) (1) 2 3 27 6 26 (1) 6	897,905  131 1,615 7  5 2,467 12 9 17 66 141 157 - 34 753
2 Electrical Inspection Fees       3       3       -       1         39 Electrical Licence Fees       42       21       21       8         10 Elevator Inspection Fees       14       11       3       4         4 Environmental Service Fees       4       6       (2)       2         2 Estate Management Fees       -       -       -       -         911 Examination Fees       746       947       (201)       3,03         248 Express Fee - Work Permits       543       148       395       59         24 Express Land Registry       13       20       (7)       8	49 371 4 1 380 5 1 1 15 49 40 - 9 51	Sale of Goods and Services  Fees and Charges Agricultural Department Fees Annual Work Permit Application Fees (Entity) Application Fee for Specialist Caregiver Certificate APA - Appeal to Board against decision made by an Immigration Officer Application Fee Authentication and Apostille of Documents Fee Business Staffing Plan Fees Business Vistors Administration Fees BVX - Business Visitors Permit - Express Determination Fee Cabinet Appeal Fees Caymanian Status Application Fees (Entity) Cemetery/Vault Sales Coat of Arms & Other National Symbols Usage Fee Customised Motor Vehicle Licence Plate Fees Customs Special Attendance Fees Dependant of a Caymanian Admin Fee	38 462 2 7 571 2 4 7 44 41 65 -	33 404 2 1 617 3 2 4 17 35 39 1 8 188	5 58 - 6 (46) (1) 2 3 27 6 26 (1) 6 (121)	897,905  131 1,615 7 5 2,467 12 9 17 66 141 157 - 34 753
39 Electrical Licence Fees       42       21       21       8         10 Elevator Inspection Fees       14       11       3       4         4 Environmental Service Fees       4       6       (2)       2         2 Estate Management Fees       -       -       -       -         911 Examination Fees       746       947       (201)       3,03         248 Express Fee - Work Permits       543       148       395       59         24 Express Land Registry       13       20       (7)       8	49 371 4 1 380 5 1 1 15 49 40 - 9 51 2	Sale of Goods and Services  Fees and Charges Agricultural Department Fees Annual Work Permit Application Fees (Entity) Application Fee for Specialist Caregiver Certificate APA - Appeal to Board against decision made by an Immigration Officer Application Fee Authentication and Apostille of Documents Fee Business Staffing Plan Fees Business Vistors Administration Fees BVX - Business Visitors Permit - Express Determination Fee Cabinet Appeal Fees Caymanian Status Application Fees (Entity) Cemetery/Vault Sales Coat of Arms & Other National Symbols Usage Fee Customised Motor Vehicle Licence Plate Fees Customs Special Attendance Fees Dependant of a Caymanian Admin Fee Drivers Examination Fees	435,703  38 462 2  7 571 2 4 7 44 41 65 - 14 67 1 110	33 404 2 1 617 3 2 4 17 35 39 1 8 188 188	5 58 - 6 (46) (1) 2 3 27 6 26 (1) 6 (121)	897,905  131 1,615 7  5 2,467 12 9 17 66 141 157 - 34 753
4       Environmental Service Fees       4       6       (2)       2         2       Estate Management Fees       -       -       -       -         911       Examination Fees       746       947       (201)       3,03         248       Express Fee - Work Permits       543       148       395       59         24       Express Land Registry       13       20       (7)       8	49 371 4 1 380 5 1 1 15 49 40 - 9 51 2 124	Sale of Goods and Services  Fees and Charges Agricultural Department Fees Annual Work Permit Application Fees (Entity) Application Fee for Specialist Caregiver Certificate APA - Appeal to Board against decision made by an Immigration Officer Application Fee Authentication and Apostille of Documents Fee Business Staffing Plan Fees Business Vistors Administration Fees BVX - Business Visitors Permit - Express Determination Fee Cabinet Appeal Fees Caymanian Status Application Fees (Entity) Cemetery/Vault Sales Coat of Arms & Other National Symbols Usage Fee Customised Motor Vehicle Licence Plate Fees Customs Special Attendance Fees Dependant of a Caymanian Admin Fee Drivers Examination Fees Duplicate Vehicle Log Books	38 462 2 7 571 2 4 7 44 41 65 - 14 67 1 110 22	33 404 2 1 617 3 2 4 17 35 39 1 1 8 188 119	5 58 - 6 (46) (1) 2 3 27 6 26 (1) 6 (121) - (9)	897,905  131 1,615 7 5 2,467 12 9 17 66 141 157 - 34 753 4 476
2     Estate Management Fees     -     -     -       911     Examination Fees     746     947     (201)     3,03       248     Express Fee - Work Permits     543     148     395     59       24     Express Land Registry     13     20     (7)     8	49 371 4 1 380 5 1 1 15 49 40 - 9 51 2 124 18	Sale of Goods and Services  Fees and Charges Agricultural Department Fees Annual Work Permit Application Fees (Entity) Application Fee for Specialist Caregiver Certificate APA - Appeal to Board against decision made by an Immigration Officer Application Fee Authentication and Apostille of Documents Fee Business Staffing Plan Fees Business Vistors Administration Fees BVX - Business Visitors Permit - Express Determination Fee Cabinet Appeal Fees Caymanian Status Application Fees (Entity) Cemetery/Vault Sales Coat of Arms & Other National Symbols Usage Fee Customised Motor Vehicle Licence Plate Fees Customs Special Attendance Fees Dependant of a Caymanian Admin Fee Drivers Examination Fees Duplicate Vehicle Log Books Electrical Inspection Fees	38 462 2 7 571 2 4 7 44 41 65 - 14 67 1 110 22 3	33 404 2 1 617 3 2 4 17 35 39 1 8 8 188 119 17	5 58 - 6 (46) (1) 2 3 27 6 26 (1) 6 (121) - (9) 5	897,905  131 1,615 7  5 2,467 12 9 17 66 141 157 - 34 753 4 476 66
911     Examination Fees     746     947     (201)     3,03       248     Express Fee - Work Permits     543     148     395     59       24     Express Land Registry     13     20     (7)     8	49 371 4 1 380 5 1 1 15 49 40 - 9 51 2 124 18 2	Sale of Goods and Services  Fees and Charges Agricultural Department Fees Annual Work Permit Application Fees (Entity) Application Fee for Specialist Caregiver Certificate APA - Appeal to Board against decision made by an Immigration Officer Application Fee Authentication and Apostille of Documents Fee Business Staffing Plan Fees Business Vistors Administration Fees BVX - Business Visitors Permit - Express Determination Fee Cabinet Appeal Fees Caymanian Status Application Fees (Entity) Cemetery/Vault Sales Coat of Arms & Other National Symbols Usage Fee Customised Motor Vehicle Licence Plate Fees Customs Special Attendance Fees Dependant of a Caymanian Admin Fee Drivers Examination Fees Duplicate Vehicle Log Books Electrical Inspection Fees Electrical Licence Fees	435,703  38 462 2 7 571 2 4 7 44 41 65 - 14 67 1 110 22 3 42	33 404 2 1 617 3 2 4 17 35 39 1 8 8 188 119 17 3 3	5 58 - 6 (46) (11) 2 3 3 27 6 26 (1) 6 (121) - (9) 5	897,905  131 1,615 7  5 2,467 12 9 17 66 141 157 - 34 753 4 476 66 13
248 Express Fee - Work Permits       543       148       395       59         24 Express Land Registry       13       20       (7)       8	49 371 4 1 380 5 1 1 15 49 40 - 9 51 2 124 18 2 39 10 4	Sale of Goods and Services  Fees and Charges Agricultural Department Fees Annual Work Permit Application Fees (Entity) Application Fee for Specialist Caregiver Certificate APA - Appeal to Board against decision made by an Immigration Officer Application Fee Authentication and Apostille of Documents Fee Business Staffing Plan Fees Business Vistors Administration Fees BVX - Business Visitors Permit - Express Determination Fee Cabinet Appeal Fees Caymanian Status Application Fees (Entity) Cemetery/Vault Sales Coat of Arms & Other National Symbols Usage Fee Customised Motor Vehicle Licence Plate Fees Customs Special Attendance Fees Dependant of a Caymanian Admin Fee Drivers Examination Fees Duplicate Vehicle Log Books Electrical Inspection Fees Elevator Inspection Fees Environmental Service Fees	435,703  38 462 2  7 571 2 44 7 444 41 65 - 14 67 1 110 22 3 42	33 404 2 1 617 3 2 4 17 35 39 1 8 188 119 119 17 3 3	5 58 - 6 (46) (11) 2 3 27 6 26 (1) 6 (121) - (9) 5 -	897,905  131 1,615 7  5 2,467 12 9 17 66 141 157 34 753 4 476 66 13 83
24 Express Land Registry 13 20 (7) 8	49 371 4 1 380 5 1 1 15 49 40 - 9 51 2 124 18 2 2 39 10 4	Sale of Goods and Services  Fees and Charges Agricultural Department Fees Annual Work Permit Application Fees (Entity) Application Fee for Specialist Caregiver Certificate APA - Appeal to Board against decision made by an Immigration Officer Application Fee Authentication and Apostille of Documents Fee Business Staffing Plan Fees Business Vistors Administration Fees BVX - Business Visitors Permit - Express Determination Fee Cabinet Appeal Fees Caymanian Status Application Fees (Entity) Cemetery/Vault Sales Coat of Arms & Other National Symbols Usage Fee Customised Motor Vehicle Licence Plate Fees Customs Special Attendance Fees Dependant of a Caymanian Admin Fee Drivers Examination Fees Duplicate Vehicle Log Books Electrical Inspection Fees Electrical Licence Fees Elevator Inspection Fees Environmental Service Fees Estate Management Fees	435,703  38 462 2  7 571 2 4 7 44 41 65 - 14 67 1 110 22 3 42 14 4	33 404 2 1 617 3 2 4 17 35 39 1 8 188 1 119 17 3 2 11 6	5 58 - 6 (46) (1) 2 3 27 6 26 (1) 6 (121) - (9) 5 - 21 3 (2)	897,905  131 1,615 7 5 2,467 12 9 17 66 141 157 - 34 753 4 66 61 13 83 44 25
	49 371 4 1 380 5 1 1 15 49 40 - 9 51 2 124 18 2 39 10 4 2 911	Sale of Goods and Services  Fees and Charges Agricultural Department Fees Annual Work Permit Application Fees (Entity) Application Fee for Specialist Caregiver Certificate APA - Appeal to Board against decision made by an Immigration Officer Application Fee Authentication and Apostille of Documents Fee Business Staffing Plan Fees Business Vistors Administration Fees BVX - Business Visitors Permit - Express Determination Fee Cabinet Appeal Fees Caymanian Status Application Fees (Entity) Cemetery/Vault Sales Coat of Arms & Other National Symbols Usage Fee Customised Motor Vehicle Licence Plate Fees Customs Special Attendance Fees Dependant of a Caymanian Admin Fee Drivers Examination Fees Duplicate Vehicle Log Books Electrical Inspection Fees Elevator Inspection Fees Environmental Service Fees Estate Management Fees Examination Fees	38 462 2 7 571 2 4 7 44 41 65 - 14 67 1 110 22 3 42 14 4	33 404 2 1 617 3 2 4 17 35 39 1 8 188 1 119 17 3 2 21 11 6	5 58 - 6 (46) (1) 2 3 27 6 26 (1) 6 (121) - (9) 5 - 21 3 (2) -	897,905  131 1,615 7 5 2,467 12 9 17 66 141 157 - 34 753 4 476 66 13 83 84 425 - 3,038
- External Training - 1 (1)	49 371 4 1 380 5 1 1 15 49 40 - 9 51 2 124 18 2 39 10 4 2 911 248	Sale of Goods and Services  Fees and Charges Agricultural Department Fees Annual Work Permit Application Fees (Entity) Application Fee for Specialist Caregiver Certificate APA - Appeal to Board against decision made by an Immigration Officer Application Fee Authentication and Apostille of Documents Fee Business Staffing Plan Fees Business Vistors Administration Fees BVX - Business Visitors Permit - Express Determination Fee Cabinet Appeal Fees Caymanian Status Application Fees (Entity) Cemetery/Vault Sales Coat of Arms & Other National Symbols Usage Fee Customised Motor Vehicle Licence Plate Fees Customs Special Attendance Fees Dependant of a Caymanian Admin Fee Drivers Examination Fees Duplicate Vehicle Log Books Electrical Inspection Fees Electrical Licence Fees Elevator Inspection Fees Environmental Service Fees Estate Management Fees Examination Fees Express Fee - Work Permits	435,703  38 462 2  7 571 2 4 7 44 41 65 - 14 67 1 110 22 3 42 14 4 - 746 543	33 404 2 1 617 3 2 4 17 35 39 1 8 8 188 1 119 17 3 2 2 11 11 6	5 58 - 6 (46) (1) 2 3 27 6 26 (1) 6 (121) - (9) 5 - 21 3 (2) - (201) 395	897,905  131 1,615 7 5 2,467 12 9 17 66 141 157 - 34 753 4 476 66 13 83 44 425 - 3,038 594
- Expungement of Record Application Fees 1 - 1	49 371 4 1 380 5 1 1 15 49 40 - 9 51 2 124 18 2 39 10 4 2 911 248	Sale of Goods and Services  Fees and Charges Agricultural Department Fees Annual Work Permit Application Fees (Entity) Application Fee for Specialist Caregiver Certificate APA - Appeal to Board against decision made by an Immigration Officer Application Fee Authentication and Apostille of Documents Fee Business Staffing Plan Fees Business Vistors Administration Fees BVX - Business Visitors Permit - Express Determination Fee Cabinet Appeal Fees Caymanian Status Application Fees (Entity) Cemetery/Vault Sales Coat of Arms & Other National Symbols Usage Fee Customised Motor Vehicle Licence Plate Fees Customs Special Attendance Fees Dependant of a Caymanian Admin Fee Drivers Examination Fees Duplicate Vehicle Log Books Electrical Inspection Fees Elevator Inspection Fees Elevator Inspection Fees Environmental Service Fees Estate Management Fees Examination Fees Examination Fees Examination Fees Examination Fees	435,703  38 462 2  7 571 2 4 7 44 41 65 - 14 67 1 110 22 3 42 14 4 - 746 543	33 404 2 1 617 3 2 4 17 35 39 1 8 8 188 1 119 17 3 21 111 6	5 58 - 6 (46) (1) 2 3 27 6 26 (1) 6 (121) - (9) 5 - 21 3 (2) - (201) 395 (7)	897,905  131 1,615 7 5 2,467 12 9 17 66 141 157 - 34 753 4 476 66 13 83 44 25 - 3,038 594 80

	GOVERNMENT OF THE CAY	MAN ISLANDS			
	STATEMENT OF FINANCIAL F	PERFORMANCE			
	For the 3-Month Period Ende	d 31 March 2022			
	All figures are stated in	CI\$ 000s			
Restated					
Actual Results		Actual Results	<b>Budgeted Results</b>	Variance: Year to	
1 January 2021 to		1 January 2022 to	1 January 2022 to	Date Budget vs.	2022 Original
31 March 2021		31 March 2022	31 March 2022	Actual	Budget
	Fees and Charges Contd.				
-	Final WP Non-renewal (90days) - Admin	-	-	-	1
652	Garbage Fees	653	685	(32)	2,741
7	Heavy Equipment Application Fees	5	4	1	17
(35)	IT Consultancy	-	-	-	-
68	Land Survey Fees	96	50	46	200
191	Law School Fees	197	125	72	500
5	Local Companies Administration Fees	4	3	1	12
58	Mail Terminal Credits	95	114	(19)	460
55	Mapping Services	63	45	18	180
2	Maintenance of Buildings	-	-	-	-
573	Motor Vehicle Inspection Fees	559	492	67	1,969
143	Motor Vehicle Licence Plate Fees	116	138	(22)	552
168	Naturalisation and Registration Fees	226	113	113	453
47	Online Planning System Fees	56	87	(31)	347
44	Other Company Fees - Exempt (Entity)	41	44	(3)	174
1	Other Fees	28	-	28	-
8	Other Immigration Fees	24	6	18	23
35	Passport Fees	136	168	(32)	673
116	Pension Plan Registration Fees	298	245	53	980
	Permanent Residence/Residency Certificate for Persons of				
51	Independent means	47	31	16	126
-	Planning Appeal Fees	-	1	(1)	1
1	Planning Inspection Call-Out Fee	11	4	7	16
5	Plumbers Examination Board Fees	6	3	3	10
549	Private Sector Computing Fees	616	543	73	2,172
-	Provision for Continuation of WP - Amendment - Admin	1	-	1	1
23	Provision for continuation of work permit - Admin	28	20	8	79
-	Public Land Commission Application Fee	-	1	(1)	5
4	Public Library Fees	5	6	(1)	25
	REA Extension to reside as a Dependent of a Caymanian Application				
1	Fee	-	-	-	-
5	Recycling Fees	-	6	(6)	25
1	Refund Processing Fees	2	1	1	3
	Residency & Employment Rights Cert. (Surviving spouse of a				
-	Caymanian )	1	-	1	1
134	Residency & Employment Rights Certificate Admin Fee	122	126	(4)	505
10	Residency and Employment Rights Certificate (Dependant of a PR)	8	12	(4)	50
	Residency and Employment Rights Certificate (Spouse of a				
40	Caymanian)	33	26	7	105
	Residency Certificate for Persons of Independent Means Admin Fee				
8		6	9	(3)	36
	RKA - Variation of Residency Certifcate (Substantial Business				
1	Presence) Application Fee	-	-	-	-
	RJA - Residency Certificate (Substantial Business Presence)				
3	Application Fee	1	-	1	-

	GOVERNMENT OF THE CA STATEMENT OF FINANCIAL For the 3-Month Period End All figures are stated	PERFORMANCE ed 31 March 2022			
Restated					
Actual Results		Actual Results	<b>Budgeted Results</b>	Variance: Year to	
1 January 2021 to		1 January 2022 to	1 January 2022 to	Date Budget vs.	2022 Original
31 March 2021		31 March 2022	31 March 2022	Actual	Budget
	Fees and Charges Contd.				
	RMI - Residency - Persons of Independent Means, Renewal				
-	Application Fee	-	2	(2)	
	RFA - Permanent Residence - Persons of Independent Means -				
3	Application Fee	2	-	2	
	RGA - Variation of Permanent Residence - Person of Independent				
3	Means - Application Fee	3	-	3	
-	Restoration of Seized Goods	-	-	-	
-	Sale of Custom Forms	-	-	-	
183	School Fees	200	167	33	50
-	Special Econ. Zone - Trade Certificate Fee	140	29	111	11
84	Special Econ. Zone - Trade Certificate Renewal Fee	-	-	-	
-	Special Marriage License Application Fee	1	1	-	
223	Temporary Work Permit Application Fees (Entity)	403	255	148	1,02
-	Tourist Reservation Fees	-	-	-	
291	Trade and Business Administration Fees	304	175	129	70
74	Trade and Business Penalty Fees	-	-	-	17
2	Transcript Fees	2	-	2	
	Variation/Amendment Fee for Business Staffing Plans	11	9	2	3
	VEA - Extension of a Visitor's Work Visa Application Fee	445	270	175	1,08
	Vehicle and Equipment Maintenance Fees	2		2	_,
	Vehicle Bank Liens	13	13	_	5
	Vehicle Change of Ownership	64	70	(6)	27
	Vehicle Disposal Fees	4	474	(470)	1,89
-		14	4	10	1,00
	Warehousage	226	324	(98)	1,29
	Web Receipts	178	150	28	60
102	Work Under Operation of Law Fees	1	1	-	00
	work officer operation of Edw rees	-	-		
7,113	Total Fees and Charges	8,320	7,700	620	30,06
	General Sales				
-		-	10	(10)	1
23	Canteen Sales	24	23	1	9
93	Miscellaneous Sales	5	89	(84)	16
14	Other Postal Business	28	15	13	6
	Philatelic Sales	2	1	1	
	Police Clearances	256	236	20	94
	Postal Stamps	156	217	(61)	86
5	Prison Craft Sales	2	2	-	1
6	Prison Sales	3	2	1	1
141	Sale of Advertising Space	110	107	3	42
770	Sale of Agriculture Supplies and Produce	498	703	(205)	2,81
	Sale of Gazettes and Subscriptions	184	182	2	72
	Sale of Acts	1	1	-	2
15	Sale of Planning Documents	17	30	(13)	12
1,719	·	1,286	1,618	(332)	6,26

GOVERNMENT OF THE CAYMAN ISLANDS  STATEMENT OF FINANCIAL PERFORMANCE  For the 3-Month Period Ended 31 March 2022  All figures are stated in CI\$ 000s										
Restated										
Actual Results		Actual Results	<b>Budgeted Results</b>	Variance: Year to						
1 January 2021 to		1 January 2022 to	1 January 2022 to	Date Budget vs.	2022 Original					
31 March 2021		31 March 2022	31 March 2022	Actual	Budget					
	Rentals									
(3)	Equipment Rental - (PWD CB)	2	2	-	10					
303	Post Boxes/Franking Machines	288	262	26	1,038					
-	Rental - Canteens	32	-	32	100					
2	Rentals- Craft Market	2	1	1	6					
4	Rental of Government Housing	3	4	(1)	17					
26	Rentals - Other Properties	20	17	3	92					
8	Rentals- Town Halls	2	8	(6)	31					
340	Total Rentals	349	294	55	1,294					
	Other Goods and Services Revenue									
39	GIS Applications	31	35	(4)	140					
1	GPS Licences	4	4	-	17					
10	Miscellaneous Licencing Receipts	15	12	3	49					
106	Miscellaneous Receipts	98	56	42	226					
156	Total Other Goods and Services Revenue	148	107	41	432					
560	Sales of Services to Public Entites	379	626	(247)	2,505					
9,888	Total Sales of Goods and Services	10,482	10,345	137	40,563					

	GOVERNMENT OF TH	E CAYMAN ISLANDS									
STATEMENT OF FINANCIAL PERFORMANCE											
	For the 3-Month Period	Ended 31 March 2022									
All figures are stated in CI\$ 000s											
Restated											
Actual Results		Actual Results	<b>Budgeted Results</b>	Variance: Year to							
1 January 2021 to		1 January 2022 to	1 January 2022 to	Date Budget vs.	2022 Original						
31 March 2021		31 March 2022	31 March 2022	Actual	Budget						
	Depreciation										
320	Depreciation of aeroplanes	347	370	23	1,481						
79	Depreciation of boats	83	81	(2)	324						
5,011	Depreciation of buildings	5,785	5,526	(259)	21,875						
783	Depreciation of computer hardware	749	1,034	285	4,655						
255	Depreciation of computer software	361	506	145	2,202						
102	Depreciation of furniture and fittings	46	91	45	370						
178	Depreciation of leasehold	181	136	(45)	542						
103	Depreciation of office equipment	101	110	9	491						
64	Depreciation of other assets	122	95	(27)	436						
422	Depreciation of other infrastructure assets	380	254	(126)	1,006						
477	Depreciation of other plant and equipment	536	662	126	2,668						
145	Depreciation Water Reticulation and Sewerage	21	145	-	580						
1,895	Depreciation of roads and sidewalks	2,876	1,236	(1,640)	4,944						
777	Depreciation of vehicle	773	845	72	3,462						
10,611	Total Depreciation	12,361	11,091	(1,394)	45,036						
	Outputs from Statutory Authorities and Government Owned										
	Companies										
20	Auditors Oversight Authority	79	79	-	314						
4,229	Cayman Airways Ltd	4,642	4,642	-	18,569						
142	Cayman Islands Development Bank	142	142	-	566						
5,444	Cayman Islands Monetary Authority	6,593	7,964	1,371	31,858						
12,581	Cayman Islands National Insurance Company	13,216	12,529	(687)	50,114						
-	Cayman Maritime Authority	26	83	57	333						
214	Cayman National Museum	223	223	-	892						
775	Children and Youth Services Foundation	775	775	-	3,100						
7,378	Health Services Authority	12,070	10,603	(1,467)	42,411						
184	National Gallery	187	188	1	750						
272	National Cultural Foundation	266	278	12	1,110						
172	National Drug Council	179	179	-	715						
169	National Housing Community Development Trust	169	169	-	675						
-	Sister Island Affordable Housing	19	19	-	75						
440	Tourism Attractions Board	495	495	-	1,980						
1,670	University College of the Cayman Islands	1,703	1,670	(33)	6,678						
643	Utilities Regulation and Competition Office	439	439	-	1,758						
34,333	Total Outputs from Public Entities	41,223	40,477	(746)	161,898						

#### **GOVERNMENT OF THE CAYMAN ISLANDS** STATEMENT OF FINANCIAL PERFORMANCE For the 3-Month Period Ended 31 March 2022 All figures are stated in CI\$ 000s Restated **Actual Results Actual Results** Budgeted Results Variance: Year to 1 January 2021 to 1 January 2022 to 1 January 2022 to Date Budget vs. 2022 Original 31 March 2021 31 March 2022 31 March 2022 Actual Budget **Outputs from Non-Governmental Output Suppliers** 2,040 Care of the Indigent, Elderly and Disabled Persons 709 510 (199) 706 49 Cayman Finance 188 188 750 41 Cayman Islands Agricultural Society 71 (71)187 20 **Community Programmes** 20 38 18 79 Elite Athletes Programme 40 10 10 10 50 Employee Assistance Programme 61 61 243 86 Foster Care for Children 94 98 4 393 10 HIV/AIDS and First Aid Public Education Programmes 10 10 39 1 4 Gardening Projects and Landscaping 1 4 K-9 Security Services 15 59 44 50 511 Legal Aid Services 691 675 (16) 2,700 104 Management of Small Business Development 160 78 (82) 311 Mentoring Cayman Programme 2 2 Organization of the Miss Cayman Pageant 50 25 (25) 100 Other Health and Cultural Programmes 10 10 40 Organize, Administer and Execute the Cayman Islands Fishing 15 Tournament 8 8 30 20 100 Hospice Care 25 25 143 Preservation of Places of Historic Significance 143 143 570 Primary and Secondary Education by Private Schools 1,000 500 (500)2,000 274 192 768 166 Services for Refugees (82) 8 Spaying and Neutering of pets 30 459 Sports programmes 547 412 (135)1,647 81 Support for Battered Women and Children 88 83 (5) 325 250 63 Teaching of Teritary Education Course 63 63 (3,080)20,927 6,492 Tertiary Care at Local and Overseas Institutions 8,312 5,232 30 Youth Development Programmes 55 30 (25)122 20 75 Meals on Wheels (NGS 86) 20 (20) 11 Gender Equality Cayman (NGS 87) 6 1,212 303 Cayman Islands Legal Practitioners Association Ltd. (NGS 89) 303 303 Cayman Islands Cadet Corps Committee (NGS 90) 6 6 25 Public School Meals Programme (NGS 91) 2,611 1,862 (749)7,446 9,402 Total Non-Governmental Organizations 15,540 10,632 (4,908) 42,518

	GOVERNMENT OF THE CAY	MAN ISLANDS										
	STATEMENT OF FINANCIAL PERFORMANCE											
	For the 3-Month Period Ende	ed 31 March 2022										
	All figures are stated i	n CI\$ 000s										
Restated												
Actual Results		Actual Results	Budgeted Results	Variance: Year to								
1 January 2021 to		1 January 2022 to	1 January 2022 to	Date Budget vs.	2022 Original							
31 March 2021		31 March 2022	31 March 2022	Actual	Budget							
	Transfer Payments											
					252							
72	Children and Family Services support	74	87	13	350							
45	Emergency Relief Payments	19	32	13	126							
2,991	Financial Assistance (Poor Relief)	4,363	3,422 94	(941)	13,687							
2 41	Housing Assistance Other Educational Assistance	168 8	94	(74) 56	375 255							
-	Other Youth, Sports and Cultural Programme Assistance (TP67)	121	04		233							
			100	(121)	702							
197	Pre-School Grants	284	196	(88)	783							
5,710	Scholarships and Bursaries	165	2,732	2,567	10,929							
2,604	Seamen Ex-Gratia	2,555	2,779	224	11,115							
70	Support to the Red Cross	70	18	(52)	70							
-	Support to Local Business Associations	-	154	154	75							
221	Sister Island Home Repairs - Assistance	42	125	83	500							
14,061	Sports and Cultural Tourism Programmes Assistance	16	462	446	1,850							
15	Temporary Relief for Young Parents Program Students	4	18	14	70							
10	Youth Programmes - Churches and Other NGOs	73	32	(41)	130							
38	Support for the Bridge Foundation	38	39	1	155							
	Student Enrichment & Support Services (formally After School											
283	Programmes)	236	233	(3)	934							
13	Other Youth and Sports Programme Assistance	389	-	(389)	-							
345	Other Cultural Programme Assistance	241	125	(116)	500							
4	Needs Assessment Support	-	-	-	-							
510	Assistance for Infrastructure Development	264	50	(214)	200							
4,749	Support for Business Initiatives (TP 80)	471	-	(471)	540							
373	SEN Scholarships (TP 82)	547	316	(231)	1,266							
33	Medical Scholarships (TP 83)	38	216	178	863							
79	Grants to farmers (TP 84)	-	125	125	500							
-	Support to Local Financial Services Associations (TP 85)	-	28	28	110							
	Sister Islands Beaches and Community Clean Up Programme (TP											
228	86)	139	125	(14)	500							
1,448	Temporary Financial Assistance (TP 87)	-	-	-	-							
21	Look After Care Payments (TP 88)	-	-	-	-							
26	Youth After Care Payments (TP 89)	3	-	(3)	-							
-	Assistance to GTR Committee (TP 90)	-	25	25	100							
-	Private and Public School Grants (TP 93)	-	341	341	1,362							
-	Superior Auto Apprenticeship Programme (TP 94)	-	38	38	150							
-	Sister Islands Community Programmes/Projects (TP 101)	27	38	11	150							
-	Youth, Sport, Culture and Heritage Programs (TP 107)	396	405	9	1,619							
-	Ex-gratia Stipend (TP 109)	14,696	2,580	(12,116)	10,319							
-	Sustainability Programme Support (TP 110)	-	38	38	150							
-	Climate Resiliency Programme (TP 111)	-	66	66	262							
	Sustainability and Climate Resiliency - Community Support (TP											
-	112)	-	125	125	500							
-	Agricultural Sustainable Production Programme (TP 113)	-	250	250	1,000							
34,189	Total Transfer Payments	25,447	15,378	(10,069)	61,495							

	GOVERNMENT OF THE CAY	MAN ISLANDS			
	STATEMENT OF FINANCIAL I	PERFORMANCE			
	For the 3-Month Period Ende	d 31 March 2022			
	All figures are stated in	1 CI\$ 000s			
Restated					
Actual Results		Actual Results	<b>Budgeted Results</b>	Variance: Year to	
1 January 2021 to		1 January 2022 to	1 January 2022 to	Date Budget vs.	2022 Original
31 March 2021		31 March 2022	31 March 2022	Actual	Budget
	Other Operating Expenses				
	Caribbean Agricultural Research and Development Institute				
112	(CARDI)	112	30	(82)	122
147	Caribbean Catastrophic Risk Insurance Facility	228	231	3	925
43	(CARICOM) Fees	40	42	2	170
-	Caribbean Examinations Council Subscription	10	3	(7)	13
48	Caribbean Financial Action Task Force (CFATF)	13	17	4	70
21	Caribbean Regional Technical Assistance (CARTAC)	84	21	(63)	85
_	Commonwealth Parliamentary Association	-	31	31	125
20	Constituency Allowance	285	344	59	1,375
94	Court of Appeal Expense	180	283	103	1,134
3	Credit Card Charges	1	-	(1)	2,25 .
14	Executive Bank Charges	17	10	(7)	82
327	Judiciary Expenses	292	478	186	1,912
327	OECD - Global Forum	37	14	(23)	55
	Pan American Health Organization	4	4	(23)	15
_	_	4	2	2	9
_	Regional Anti-Doping Organisation	2	2	2	7
	United Nations Caribbean Environmental Program	121	204	- 02	
351	University of the West Indies			83	816
4	World Anti-Doping Agency	-	2	2	6
-	New Court House Project Costs	30	62	32	250
18	Caribbean Public Health Agency (CARPHA)	22	7	(15)	19
-	Project Future Fund	415	43	(372)	170
55	Older Persons Policy (OE 112)	-	-	-	-
-	Political Appointees (OE 113) & OE 114	-	150	150	-
-	Regional Security Initiatives	76	19	(57)	76
-	CIG Core Christmas Stipend	-	44	44	175
49	Second Chances	(7)	49	56	196
-	Repairs to Governor's Residence	-	13	13	50
1	Stamp Tax (Executive Debit Transaction Expense	-	-	-	-
-	Commonwealth Telecommunication Organisation (OE 122)	-	5	5	20
-	Global Island Partnership (OE 123)	-	1	1	5
-	Caribbean Telecommunication Union (OE 124)	-	3	3	12
-	CDEMA Membership (OE 125)	23	23	-	90
-	Anti- Gang and Child Safeguarding Support (OE 126)	-	58	58	230
-	Caribbean Association of Medical Councils (OE 127)	-	-	-	11
1,835	Supplies and Other Items to Combat COVID-19 (OE 140)	-	-	-	-
-	Emerging Talent Programee (OE 141)	-	100	100	400
-	Oil Spills Tier (OE	52	12	(40)	50
2	Other Executive Expenses	3	17	14	50
2 144	Total Other Operating Frances	2.040	2 224	204	0.735
3,144	Total Other Operating Expenses Financing Expense	2,040	2,324	284	8,725
2,449	Interest on Borrowings	2,127	3,082	955	14,453
50	Interest paid on SAGC Deposits	34	15	(19)	180
591	Other Borrowing Costs	519	5	(514)	54
3,090		2,680	3,102	422	14,687
-,550	- U	_,	-,		,

	GOVERNMENT OF THE CAYMAN ISLANDS												
	STATEMENT OF FINANCIAL I	PERFORMANCE											
For the 3-Month Period Ended 31 March 2022													
	All figures are stated in CI\$ 000s												
Restated													
Actual Results		Actual Results	<b>Budgeted Results</b>	Variance: Year to									
1 January 2021 to		1 January 2022 to	1 January 2022 to	Date Budget vs.	2022 Original								
31 March 2021		31 March 2022	31 March 2022	Actual	Budget								
:	Surplus/(Deficit) on Statutory Authorities and Government Owned												
(	Companies												
358	Cayman Airways Ltd	(2,583)	(1,790)	(793)	(7,158)								
271	Cayman Islands Airports Authority	(4,309)	(3,725)	(584)	(14,900)								
(125)	Cayman Islands Development Bank	(113)	(5)	(108)	(19)								
1	Cayman Islands Monetary Authority	877	5	872	20								
322	Cayman Islands National Insurance Company	1,339	469	870	1,875								
805	Cayman Islands Stock Exchange	513	247	266	988								
(1,113)	Cayman Islands Turtle Centre	(2,266)	(2,206)	(60)	(8,822)								
-	Cayman National Cultural Foundation	35	-	35	-								
119	Children & Youth Services Foundation	41	(200)	241	(799)								
1,098	Civil Aviation Authority	1,266	340	926	1,359								
2,170	Health Services Authority	(2,202)	161	(2,363)	646								
1,261	Maritime Authority of the Cayman Islands	902	128	774	513								
1	National Drug Council	71	-	71	(1)								
77	National Gallery	115	(29)	144	(115)								
(182)	National Housing Development Trust	(92)	(346)	254	(1,382)								
28	National Museum	26	(17)	43	(68)								
-	National Roads Authority	(767)	(767)	-	(3,067)								
40	Audit Oversight Authority	3	-	3	-								
192	Port Authority	405	(1,231)	1,636	(4,925)								
43	Sister Islands Affordable Housing Corporation	7	(20)	27	(80)								
(73)	Tourism Attractions Board	13	(25)	38	(100)								
423	University College of the Cayman Islands	81	-	81	-								
516	Utilities Regulation and Competition Office	56	49	7	198								
1,215	Water Authority-Cayman	1,335	161	1,174	644								
7,447	Total Surplus/(Deficit) in Public Entities	(5,247)	(8,801)	3,554	(35,193)								

### **Capital Projects**

Cayman Islands Government Capital Projects Tracker Effective Date of information on costs incurred to date: 31 March 2022

							Estimated Capital Expenditure expected to be incurred in a Financial Year (FY)							
Ministry:	Project Name	Total Project Cost	Percentage Complete (as of 31 March 2022)	Time until completion	Cumulative costs incurred to 1 January 2022	Cost incurred during period 1 January - 31 March 2022	2022 FY Year 1	2023 FY Year 2	2024 FY Year 3	2025 FY Year 4	2026 FY Year 5	Cost to be Capitalised	Other costs related to project to be expensed	Annual Operational Costs once complete
JUD	Temporary Grand Court - Phase 1A Ground Floor	000s 2,029	95%	1 month	000s 1,431	000s 323	000s 598	000s	000s	000s	000s	000s 2,029	000s	000s TBD
JUD	Court of Appeal - Phase 1B 2nd Floor	2,020	2%	9 months	186	186	2,020					2,020	_	TBD
	Customs Information Management System (CIMS)/													
MBCL	Customs Online System (COLS)	2,250	75%	10 months	1,434	51	750					2,250		
MBCL	Automated Kiosks for Customs & Border Control	774	15%	6 months	209	15	549					774	200	TBD
MBCL	Equipment for Customs & Border Control	1,200	0%	5 years	,	-	250	200	250	250	250	1,200	-	TBD
MBCL	Vehicles for Customs & Border Control	1,500	0%	5 years	-	-	300	300	300	300	300	1,500	-	TBD
MBCL	Warehouse and HQ Renovation Customs & Border Control	13,500	0%	4 years	-	-		1,500	6,000	6,000		13,500	200	TBD
MBCL	Biometric Technology for Customs & Border Control	2,500	0%	4 years	-	-		1,000	1,000	500		2,500	300	TBD
	Workforce Opportunities & Residency Cayman (WORC) Server	1.000	0%				500				500	1.000		TBD
MBCL	Refresh	1,000	0%	1 year		-	500				500	1,000	-	тво
MBCL	Ministry of Border Control & Labour Customer Portal Enhancements	1,400	5%	1 year	-	-	500	200	200	250	250	1,400	300	300
MBCL	Border Control Improvement	2,250	0%	4 years	-	-		750	750	750		2,250	300	300
MBCL	Ministry of Border Control & Labour Technological Enhancements	1,500	0%	5 years	-	-	300	300	300	300	300	1,500	-	TBD
MBCL	Ministry of Border Control & Labour Computer system and security	600	0%	3 years	-	-	200	200	200			600	-	TBD
MDAL	District Administration Main Building	2,000	0%	3 years	-	-	250	1,000	750			2,000	TBD	TBD
MHAF	New Prison Building	125,000	0%	6 years	-	-	6,900	7,000				125,000	TBD	TBD
MHAF	Replace Ladder Trucks (2 trucks) - Cayman Islands Fire Service	2,636	0%	TBD	,							2,636	TBD	TBD
MHAF	Building Renovation and Fleet Maintenance with Pit – Cayman Brac	1.810	0%	TBD	_	_						1.810	TBD	TBD
MHW	Long Term Residential Mental Health Facility (LTRMHF)	20.000	70-85%	In FY 2022	15.000	1.469	5.000					1.469		
MIISD	Social Technical Service Projects	1,200	0%	TBD	-	-,	556	600				1,156	30	116
MIISD	Computer Service Department upgrades	3,270	0%		1	_	1,365	1,905				3,270	-	TBD
MIISD	Sunrise New Facility	1,500	0%	TBD			-,	1,500				1,500		
MIISD	E Gov Software and Equipment National ID	1,091	0%	Ongoing			710	181	200			1,091		109
MIISD	Social Development Rollouts	1,125	0%	TBD			575	550	200			1,125		113
MOE		93,033	74%	Dec-22	67.422	7,172		330				93,033		TBD
MOE	New John Gray High School Project A	10.921	74%	Dec-22	966	7,172	25,611	7.500				10.921		TBD
MOE	New John Gray High School Project B	8.425	0%	Dec-23	566	/3	2,433	7,300				8,425	-	TBD
	New John Gray High School Project C  Theoline McCoy Primary School Hall	,			,							8,425 - TBD		TBD
MOE	·	TBD	0%	TBD	-								-	
MOE	New Layman Scott High School	TBD	5%	TBD								TBD	-	TBD
MOE	Red Bay Primary School Reception classes	TBD	0%	TBD								TBD	-	TBD
MOE	Lighthouse School Expansion	TBD	0%	TBD	-							TBD	-	TBD
MOE	Furniture , fixtures and equipment for new John Gray High School	1,500	0%	TBD								1,500		TBD
ОСР	Coast guard Patrol Vessel	6,000	0%		-	-	2,100	2,100	1,800			6,000	TBD	TBD
PAHI	Submarine Cable	15,000	0%	3-4 yearrs	-							15,000	TBD	TBD
PAHI	Major Road Works	12,543	26%	Ongoing	-	3,288						12,543	-	-
PAHI	Miscellaneous Road Surface Upgrades	3,000	26%	Ongoing	-	792						3,000	-	-
PAHI	National Parks-Upgrade	1,000	1%	Ongoing	-	12						1,000	-	-
PAHI	Design & Construction of a New Civic Centre (Northward)	1,000	0%	TBD	-	-						1,000	-	TBD
PAHI	George Town Revitalisation Central Business District Enhancement Project Phase one-Cardinall Avenue	1,499	20%	Jul /Aug 2022	558	60						1,499	-	-
PAHI	Department of Vehicle & Equipment Services ReDevelopment Project	6,320	83%	Jun-22	5,270		620					6,320	-	TBD
SCR	Re-Gen (Early Works Agreement - George Town Landfill Remediation Works)	25,000	40%	5 years	8,956	2,154	14,800	740	TBD			5,000	15,000	TBD
SCR	National Weather Service Headquarters	1,500	0%	2 years	-	-	1,000	500				1,500	TBD	TBD
TT	Waterfront Tourism Experience	1,560	2%	2 years	31	3	1,000	560				1,560	-	-
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**CAYMAN ISLANDS GOVERNMENT** 

**Unaudited Quarterly Financial Report** 

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